

**LONG TERM:**

A Library Building Committee has been formed to study alternative locations for a consolidated library facility. They are also considering the reuse of the two buildings currently used by the library.

Two options are being considered for the future<sup>18</sup>. The clear advantages and disadvantages to both need to be carefully considered. It is important to note that the Library's Board of Directors and Staff have a strong preference for Option 2, constructing a new building in a new location (See Appendix A).

**OPTION 1:** Sell Taylor Annex and renovate and expand the Rice Library building at its existing location. The site is quite large and a preliminary conceptual design developed a few years ago showed an expansion to the back of the building and a parking garage built into the slope increasing the number of parking spaces over those currently on-site by a non-trivial amount.

*Some Advantages*

- Will continue to provide street life and more reasons to go to the Foreside District (libraries are often in downtown locations and provide more reasons to go there)
- Is walking distance from the high school
- Will save a beautiful historically significant building functioning as originally intended

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<sup>18</sup> Based on conversation with former Town Manager Nancy Colbert Puff, at the time also a member of the Library Building Committee. December 9, 2015

- May be able to provide more parking than is currently available
- Could result in a stunning building of contrasting historical and modern architectural features like some famous libraries

*Some Disadvantages*

- Will have to alter some of the original building (especially the back wall which will be the where the addition will necessarily be connected to the old building)
- May be expensive to make the whole building handicap accessible (i.e. installation of elevator)
- The two parts of the building, new and old, will probably not flow perfectly
- The current zoning does not allow for an expansion of the Rice or the Taylor buildings. This also poses constraints on what a potential buyer could do with the building(s), thus reducing their value.

**OPTION 2:** Sell both the Taylor Annex and the Rice Library building and relocate as a new facility to the Community Center parcel, adding 30 additional parking spaces to the existing Community Center parking area.

*Some Advantages*

- May be close to potential patrons as they frequent the Community Center
- May make collaboration on events with the Community Center/Recreation Department easier/more frequent
- Can design a modern building to meet specific needs
- Will have access to outdoor space

- Will be easy to make entire building handicap accessible
- Leaves the Rice building available for reuse. One idea being discussed is to convert it to a Maritime Museum to be run by the Kittery Naval and Historical Society with the Portsmouth Navy Yard lending their artifacts for exhibits (this would counterbalance the negative impact leaving the Foreside area would have on the town center feeling), but cannot guarantee that this would happen
- Would be a net zero building (run on solar power)
- Developer(s) has expressed interest in demolishing Taylor Annex building and building a Bed and Breakfast on the site (to house those coming to work at the Shipyard for short, but extended periods of time)

### *Some Disadvantages*

- Leaves the Rice Building vulnerable to destruction of its historic architecture
- Leaving the Foreside area may impact the district negatively as it makes it less of a destination at a time when it is striving to become more of one
- May not have enough parking
- May take over parts of the Community Center's parcel currently allocated to needed athletic fields
- Building a new building directly in front of the Community Center may have a negative visual impact on the KCC
- Demolition of the Taylor Building
- Currently the library contributes to the street life of the Foreside District in a number of ways, including by being in two buildings in the town center, participating in the June Block Party, etc.
- May add to traffic congestion on Rogers Road

- Would have to be more deliberate about not duplicating programming with the Community Center

Additionally, since the Library receives 95% of its funding from the Town, it may make sense to consider making it a Town entity in the future.



*Taylor Library Annex*



### RECREATION

#### Summary of Key Points

- The Kittery Community Center will be renovating the Annex and reorganizing uses in the near future.
- Future programming may need to be more oriented to an increasing senior population and may include Adult Day Care and a full-time staff dedicated to senior programming.
- An increase in demand for pre-school services is expected.
- The Center is continuing efforts at expanding revenue - generating activities so as increase its financial independence.
- The recently completed Athletic Fields Plan identifies the need for \$20 million worth of improvements and additional facilities.
- The Port Authority would like to develop a Strategic Plan and to explore ways of increasing access and enjoyment of the water including through kayaking, sailing, and a water taxi service to Portsmouth.

Kittery offers a variety of opportunities for recreation, a number of which are municipally-owned, while significant open space/recreational areas are also state and federal properties. Management of the Town-owned facilities is shared by the Recreation Department, the Department of Public Works, the

School Department, Kittery Conservation Commission and the Kittery Port Authority. For a more detailed inventory and assessment of the Town's Recreational Facilities, please see: ***Chapter 2: Natural Resources, Water, Agricultural and Forest Resources, and Open Space and Recreation.***



Fort McClary State Park

### KITTERY COMMUNITY CENTER (KCC)

The newly renovated, former Frisbee Elementary School is run as a Community Center by the Recreation Department. The Center, located at 120 Rogers Road, is four years old and has become a significant hub for Kittery residents of all ages (“toddler to over one hundred years old”). Approximately 250 people use the Center every day.

The original building was built in 1940. The facility has been converted to a modern 63,000 square foot Community Center (including the Annex) that includes a full size gymnasium, a full theater, Community Room, Fitness Room, and smaller meeting rooms, a commercial kitchen and other spaces and amenities that are all available for rent. People rent these for wedding receptions, birthday parties, business conferences and other events.

Unfortunately due to a series of HVAC failures and ice dams, the building has experienced five floods in three years. The HVAC system has been replaced. Hopefully the need for repair and cleanup due to flooding has been reduced.

#### HOURS OF OPERATION

The Center’s hours of operation are as follows:

Monday – Friday	6:00 AM – 9:00 PM
Saturday	8:00 AM – 4:00 PM
Sunday	12:00 PM – 4:00 PM

Hours are more limited during the summer months.



*Kittery Community Center*

#### PROGRAMMING

As previously mentioned, the Kittery Community Center (KCC) has a wide range of programs for all ages; these include:

**STAR Theatre** is used for live theater performances, dance recitals, wedding receptions, lectures, trainings, workshops and movies). It seats 171 for a performance setting (accommodated by retractable bleachers) or 100 if seated at tables and chairs.

**Preschool.** The Preschool provides a nature based learning environment for children ages 2-5 in three classrooms (2years, 3 years and Pre-K). The adjacent outdoor space (“Forest

Classroom”) is critical to this program. The Indoor classrooms are where more structured learning occurs.

**After School Program.** There are two after school classrooms run by four S.A.F.E. (Safe Alternatives for Enrichment) counselors.

**Summer Camps.** The Community Center offers summer camps per week or for the entire summer for various grade levels.

**Fitness.** There is a fitness room and fitness and wellness classes which require membership to use. There is no charge for Kittery residents to use the walking track and gymnasium.

**Seniors.** Kittery does not have a Council on Aging. The Community Center provides activities and opportunities for socializing for Kittery’s senior citizens, including breakfasts, lunches, lectures, bingo, and field trips. KCC also provides flu clinics. The Center’s 2 mini coaches are used for over 55 field trips. Seniors also use the gymnasium for playing pickle ball among other activities.

The Senior housing complexes have their own programming (luncheons, lectures, etc.) so the Center has to strike a balance in order to be well attended cannot be too much duplication.

Although there is not a Kittery Council on Aging, York County Community Action Corporation (YCCAC) partners with Southern Maine Agency on Aging to provide services to Kittery residents. They provide referrals, information and health screening at assisted living and other elderly housing complexes. Other partners include York District Public Health Council and York Hospital.

### TRANSPORTATION

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As mentioned above the Community Center has 2 vans used for field trips for seniors and also for others (of any age) that have signed up for a particular program. The Center also owns a small bus. The KCC vans are currently underutilized. The Center is in the midst of discussions with Fair Tide (homeless shelter) regarding the need/feasibility of a town shuttle.

York Hospital provides free transportation to those needing a ride to one of their healthcare facilities.

### OUTDOOR SPACE AND ATHLETIC FIELDS

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The KCC is on 12 acres of land and is adjacent to Rogers Park, conservation land that abuts Spruce Creek. The preschool and afterschool programs use Rogers Park extensively. There are one baseball and two soccer fields on the site, and Arts in the Park (concerts) are held on the lawn. Summer programs also use the fields and playground.

The Recreation Department is responsible for the scheduling of all athletic fields in Kittery and the two pavilions at Fort Foster.

### REVENUE

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The number of members at KCC is continually increasing resulting in yearly increases in revenues. The Center is currently 70% self-supporting; the General Manager expects this trend to increase, with the goal of becoming 100% self-supporting in the future.

The programs that provide the most income to the KCC are the summer daycare/pre-school program. The Center generates additional income through memberships and rental of spaces and other facilities. Additionally, for any art displayed in the Morgan Gallery that is sold KCC receives a 30% commission.

### STAFF

The following staff manages the Center and offers the programming.

The Kittery Community Center is run by the Director of the Recreation Department who is also the General Manager. Additional administrative staff include: an Assistant Director, Recreation Supervisor and Sports Coordinator.

Preschool and afterschool programs are run by the teachers of the respective programs.

- Eyes of the World Discovery Discover Center (pre-school program): 10 teachers



- S.A.F.E. Afterschool Program: 4 counselors

Support Staff (1), Reception (4) and Custodial staff (4)

### FUTURE PLANS/NEEDS

The KCC will be renovating the entire Annex (which is currently occupied by renters and Head Start). The plan is to:

- Relocate the S.A.F.E. afterschool program to the Annex so that it is separate and more protected/safer
- Create a studio for Cable Channel 91 with facilities to work with high school students.

As the population of Kittery ages, the General Manager of the Community Center<sup>19</sup> believes that in the future there may be a need for Adult Day Care. It may be desirable for families to have to have pre-school, after school and elder day care all in the same facility, that is, at the Community Center.

Additionally, the Center may need to do more for the active senior population (babyboomers). This may require a full-time position dedicated to programming for seniors. Activities will also need to be adapted to the expectations of this generation of seniors which differ from those of the previous generation(s).

The General Manager also expects there to be an increase in the demand for preschool services, extending care to even younger

<sup>19</sup> from an interview on February 16, 2016



children (two additional rooms, one baby room and one for one-year olds).

As previously mentioned, the Community Center is currently 70% self-sufficient. Efforts to increase financial independence will continue. Additional capacity exists for generating income by renting out space for more weddings/large events, greater utilization of the theatre, and finding a way to maximize use of the banquet room and commercial kitchen. Additionally, the buses are underutilized. The General Manager of KCC is of the opinion that a Grant Writer will be needed in the future to help fund the increasing programming.

The playground needs updating and needs to be redone.

#### PARKS AND BEACHES AND CONSERVATION LAND

There are a number of parks, beaches and conservation areas enjoyed by Kittery residents and visitors to the Town. The most significant are listed below. See **Chapter 2: Natural Resources, Open Space and Recreation** for a more complete discussion and map of these areas.

#### FORT FOSTER

Fort Foster is a 94-acre town-owned park located on Gerrish Island. It is open from Memorial Day to Labor Day and weekends in May through September and the gates open from 10:00 AM to 8:00 PM or dusk, whichever comes first. Both residents and non-residents enjoy the park's amenities that include a 675-foot pier (built in 1942), ball field, playground, restroom facilities, picnic and barbeque areas, and designated areas for swimming, scuba, windsurfing and kayaking.

Additionally, the park has two pavilions for rental (private parties, weddings, etc.). The "Big Pavilion" can accommodate an event of up to 100 people, while the "Small Pavilion" can accommodate up to 50.

Fees: The Town charges the following for use of the park:

- \$10/vehicle
- \$5/adult and \$1/child (arriving by foot or on bicycle)
- \$100/tour bus
- \$50/school bus with students
- \$20.00 Residents season pass
- \$60.00 Non-resident season pass
- \$50/day for use of the Small Pavilion
- \$100/day for use of the Big Pavilion



*Seapoint Beach*

### SEAPOINT AND CRESCENT BEACHES

These beaches are approximately 4.5 acres and are located off Seapoint Road. Activities include swimming, jogging, fishing, dog walking, and sunbathing. Approximately 30,000 people enjoy these beaches annually.

### ATHLETIC FIELDS

Kittery has the following athletic fields, maintained by the Department of Public Works:

- Memorial Field (5.25 acres, located on Old Post Road, used for football and baseball; mainly used by the High School and Little League)
- Shapleigh Field (5.98 acre field used by the Shapleigh School, Traip Academy, Little League and residents for a variety of activities including track and field events, soccer, field hockey)
- Hailey Field, located at 6 Litchfield Road
- Emery Field, located at 2 Cole Street



**Town Forest/Town Farm.** A 72-acre forest located at 77 Haley Road, managed by the Kittery Conservation Commission and used mostly for trail walking and cross country skiing.

**Eagle Point, Spruce Creek.** A 25-acre parcel accessed by Phelps Street off Philbrick Avenue is primarily used for passive recreation.

**Rogers Park.** Rogers Park is a 23-acre park, located at the end of Dion Avenue. It is used primarily for trail walking and dog walking and is managed by the Conservation Commission.

### NON-TOWN OWNED RECREATIONAL FACILITIES

**Fort McClary (state):** picnic areas, historic features, trails

**Rachel Carson National Wildlife Refuge (federal):** wooded area, walking trails

**John Paul Jones.** The State is in the process of transferring ownership of this park to the Town.

### FUTURE PLANS/NEEDS

The recently completed *Athletic Fields Study* identifies the need for additional fields and estimates an approximate \$20 million worth of expenses associated with meeting these needs. Please see **Chapter 2: Natural Resources, Open Space and Recreation** for a

*more complete discussion of future plans and needs for parks, beaches and conservation lands.*

### PUBLIC PIERS

The Kittery Port Authority is a semi-autonomous Board that manages and maintains the Town's waterfront assets. The Authority is independent by statute, but Town Council approves their budget. The Port Authority (a seven member board appointed by Town Council) hires and manages the Harbor Master, who is a Town employee.

The Port Authority is responsible for enforcement (Harbor Master writes tickets to boaters breaking rules), and is expected to respond to emergencies (e.g. boaters in distress, medical emergencies). There are many entities that have varied degrees of jurisdiction in the Harbor (these include the State of New Hampshire Marine Authority, Coast Guard, City of Portsmouth, Kittery Harbor Master, Maine DEP, US Army Corps of Engineers, Navy). This can reportedly be a challenge when coordination amongst these entities is needed.

Anything below the highest annual tide (HAT), that is mainly piers and moors, is in the jurisdiction of the Port Authority. Buildings on piers are also the jurisdiction of the KPA. The Authority manages 575 moorings (the majority of which are at Pepperrell Cove), maintains a waiting list, and collects fees (\$150 per year for boats 25' or less; boats over 25' are charged \$6 per foot) for these.

Pepperrell Cove is the Port Authority's main asset. The Town-owned waterfront facilities are as follows:



- Pepperrell Cove: Frisbee Pier and one other pier
  - Harbormaster's office
  - Approximately 400 moorings
- Government Street Pier (also known as Town Pier): off Government Street, Foreside
- Pier at Traip Academy (day fishermen and little motor boats are the primary users; they park in the school parking lot). It is also used by back channel mooring holders to tie dingys.
- Back Channel (in back of Kittery Point Yacht Yard) moorings
- Isle of Shoals (moorings)

Fishermen reportedly have adequate dock space and storage for their equipment.

For a more detailed inventory and assessment of the Town's Marine Facilities, please see: **Chapter 8: Marine Resources.**

### FUTURE PLANS/NEEDS

Other than Kittery's, there are only three other Port Authorities in the state of Maine. A committee has formed to review the advantages and disadvantages of having the Kittery Port Authority continue to operate as a semi-autonomous entity. Portsmouth regulates the large ships, but there is an anchorage near Fort McClary located in Kittery water that would need oversight if the KPA was no longer regulating Kittery waters.



The Port Authority is exploring the possibility of establishing an enterprise fund process to give the Authority more budgetary independence.

The Chair of the Port Authority would like to undertake the development of a Strategic Plan that articulates a vision for the future and outlines the action steps for achieving the goals.

Additionally, the Port Authority Chair is interested in exploring a number of ideas including the following:

- Developing a place for kayaks (public) and small boats (the challenge for finding an appropriate location is parking). KPA or the Town of Kittery could enter into an agreement with Frisbee's Holdings for access to additional parking.



- The Pier at Fort Foster is owned by the State, but managed by the Town – could be an opportunity for kayaking
- Developing a place to teach children to sail
- Establishing a water taxi service at the downtown dock (Government Street Pier, Foreside) between Kittery and Portsmouth.
  - The challenge would be parking (one way this could be addressed is to have people park on the Portsmouth side). This could encourage additional commercial activity in the Foreside district.
  - Currently the pier is primarily being used by 28 commercial fishermen who use it to load and unload their traps, bait, fuel and lobsters. There is no ramp.
  - Also, the Government Street Pier could be better connected to the Foreside district.
- Striking a better balance between tourism and fishing (currently ground fishing is not economically feasible due to regulations)
- Better coordination between the various entities that monitor harbor activities.

### HEALTHCARE

#### Summary of Key Points

- Kittery residents have access to a wide range of quality health care services, including walk-in clinic, outpatient laboratory testing, physical therapy and mental health care provided by a number of providers.
- Additionally, York hospital provides free transportation to residents needing a ride to one of their healthcare facilities.
- The Town also subsidizes a number of non-profit agencies that provide specific services.

While there is not an inpatient hospital located in Kittery, Kittery residents have access to a wide range of healthcare resources. If they need inpatient care they can go to York Hospital in nearby York.

The following health care facilities are located in Kittery:

York Hospital, located at 35 Walker Street, in Kittery offers the following health care services:

- Walk-in Care (open 7 days a week)
- Outpatient Laboratory Testing
- X-ray services
- Family Practice for all age groups

Kittery Physical Therapy and Kittery Oncology are located at 75 US Route 1 Bypass in Kittery.

York Hospital provides free transportation to those needing a ride to one of their healthcare facilities.

Patients needing in-patient care can go to York Hospital, a general medical/surgical hospital with 79 beds, located in York, ME

Maine Behavioral Healthcare, located at 453 U.S. Route 1 in Kittery, provides outpatient or partial hospitalization mental health services to youth with serious emotional disturbance, adults with serious mental illness, persons with mental health and substance abuse disorders, and forensic clients.

Durgin Pines, located at 9 Lewis Road in Kittery, provides long-term care and rehabilitation services. They are affiliated with local physicians and healthcare organizations and offer 26 beds for rehabilitation and 55 rooms for long term care residents. They also offer a 16-child pre-school that provides an intergenerational program for patients and residents.

### NON-PROFIT AGENCIES

Additionally, each year the Town considers requests for funding from non-profit agencies, with the intent of supporting services received by members of the Kittery community. The following agencies are in the proposed budget<sup>20</sup> (for a total of between approximately \$12,000 - \$14,000):

- Fair Tide (housing for homeless, thrift store)
- Aids Response-Seacoast (provides education, direct assistance and advocacy for persons and communities affected by HIV/AIDS)
- American Red Cross (helping people prevent, prepare for and recover from community emergencies and large scale disasters - natural or human-caused).
- Caring Unlimited, Inc. (hotline, emergency shelter for victims of domestic violence, transitional housing, children's services)
- York County Community Action (support to low-income pregnant women and new mothers)
- Home Health Visiting Nurses (provide home healthcare with local and nurses, therapists, social workers and home health aides).
- South Maine Area Agency on Aging (Meals on Wheels, Wellness, and other services to support older adults and adults with disabilities.
- Cross Roads House (food, shelter, and support for homeless women and children)
- Kids Free to Grow (Child Abuse Prevention)
- Maine 4H Foundation (grants and scholarships to youth)

<sup>20</sup> Town of Kittery Budget, Fiscal Year 2017, Community Agencies, page 49

### DEPARTMENT OF PUBLIC WORKS

#### Summary of Key Points

- It may be more efficient to merge Kittery's Resource Recovery Facility with that of Eliot's, creating a regional facility.
- Stormwater infrastructure improvements will require additional resources in the future
- There is a need to update the Town's GIS maps.
- DPW would like to explore new technologies used by other communities to communicate with residents

#### DEPARTMENT OF PUBLIC WORKS (DPW)

The Department of Public Works operates out of several facilities. It is responsible for the maintenance of the Town's roads, stormwater infrastructure, parks, recreation fields, and 23 cemeteries as well as the maintenance of the Town's solid waste disposal and recycling (at the Towns Resource Recovery Facility). The Department is responsible for snow removal on all Town roads, although the School Department plows school roads.

DPW is responsible for mowing and maintaining the Town's traffic islands, athletic fields (Memorial, Shapleigh, Hailey, and Emery), and to provide support to the Conservation Commission's volunteers for the management of the Town Forest, Town Farm and Rogers Park. DPW is also responsible for staffing and maintaining the 94-acres at Fort Foster, including the 575-foot Town pier, 2 pavilions (scheduled through the Recreation

Department), 2 restroom facilities, and gatehouse. During the months that the park is open, DPW has a maintenance person on duty all day. The gatehouse is also staffed. See the discussion regarding Fort Foster under "Recreation" for more details.

#### PAVEMENT MANAGEMENT

A Pavement Management Inventory was completed in 2014 and will soon be entered into a web-based program. This includes an inventory of Kittery's sidewalks, however, their condition is not documented. The most up-to-date Sidewalks Conditions Report is 17 years old, so it cannot be considered relevant.

#### TREE INVENTORY

DPW maintains a Tree Inventory. The inventory, which was conducted in 1994, lists street trees and other publically-owned shade trees in Kittery. Data pertaining to species, location, maintenance needs, etc. was collected in order to develop a comprehensive urban forestry management plan. There is no street tree program per se.

#### FACILITY

The Public Works garage is located behind the Municipal Complex. It includes a total of 17-bays across four buildings. The building that serves as the Department's administrative center as well as main storage of equipment are in good condition and adequate for current needs, with space for expansion if needed.

### VEHICLES

All vehicles are stored inside, each with its own bay. This means that if more vehicles were purchased in the future, there is some room for them to be stored inside as they could be stored in between the existing vehicles if needed.

In the long term, the Department may need one more truck and also maybe a bucket truck for tree trimming (this vehicle could be stored outdoors).

The Department also has small garages at Memorial Field and Shapleigh Field, several retired truck trailers and the old Town Barn used for storage. The garage at Memorial Field is used as the Parks departments shop throughout the summer and stores the parks equipment. The garage at Shapleigh Field is for more storage and the irrigation system. The old Town Barn is off of Rice Ave and Water St., it is used by the Harbor Master for storage.

### STAFF

The Department has 17 year-round employees and 7 summer employees. It is reportedly difficult to find staffing for the summer positions because while the other beach communities can hire college students out of school for the summer, Fort Foster has a longer season which college students cannot cover (its open from Memorial Day to Labor Day and only weekends in May and September).

### FUTURE PLANS/NEEDS

DPW would like to have the Town's GIS system updated and to make the parcel mapping data consistent with aerial imagery. The Town's GIS website is hosted by Woodard and Curran, an engineering firm. The Town has a limited maintenance contract with them. Additional ways to achieve the goal of updating the maps may be explored.

If there is significant development in the future, there may be a need for additional staff and/or vehicles. Some time ago, the Commissioner of Public Works made a recommendation to Town Council that for every ten (10) additional miles of road that the Town accepts, the Department of Public Works will be allocated one additional staff member and one additional vehicle. This could also occur if the Town was asked to take responsibility for roads currently under State control.

An updated Sidewalk conditions report would be helpful in supporting future efforts to improve walkability in Town.

It may also be useful to bring the Tree Inventory up to date.

Looking to the future, the Department would like to consider integrating more technology into the way it operates. Some examples include:

- York has a computerized communication system that connects residents, commissioners and other town officials that makes enforcement easier. It has in place a computer/web-based interface that allows residents to connect to town officials (to their computer or devise) with a logged inquiry regarding specific



issues. The system provides for easier and quicker responses and better opportunities for follow up.

- Portsmouth has a “click and fix” application that allows residents to report needs from the app on their cell phone.

### SOLID WASTE DISPOSAL AND RECYCLING

Solid waste disposal is under the direction of the Commissioner of Public Works and is operated at the Town’s Resource Recovery Facility. The Facility, located on a twenty-two acre site off Route 236 and Mackenzie Road, includes a transfer station for material solid wastes (MSW’s), a recycling center and a licensed demolition debris disposal site. Solid waste is transported from the site to EcoMaine, located in Portland, Maine.

The Resource Recovery Facility is comprised of the following:

- Bailer Building: recycling of paper, cardboard, aluminum, plastics
- Licensed compost area, landfill and hazardous waste facility
- 2 Freebie Barn buildings run by volunteers for the recycling of household items given free to residents

South Berwick currently brings their paper for recycling, an income generator for Kittery.

The facilities are adequate for current needs and the facility has room for future expansion if needed.

### FUTURE PLANS/NEEDS

The Department plans to continue to encourage residents and businesses to recycle and to upgrade the Town’s recycling facilities as necessary.

According to Stormwater Coordinator, the main trash building is in need of a roof over the trash trailer to reduce the amount of unpermitted, leachate reaching ground water in the grassy knoll. A holding tank, or other such containment system, will also be required to capture leachate. Additionally, the corrugated metal building at the Resource Recovery Facility is rusting and old, in need of replacement/repair.

The Solid Waste Facility processes a wide range of materials including:

- Demolition Debris (e.g. waste lumber, asphalt shingles, gypsum wallboard, tires, residential ashes, mattresses)
- MSW Recyclables (e.g. corrugated cardboard, newspapers, magazines, telephone books, mixed paper, glass, aluminum cans, tin/steel cans, plastics)
- Recovered Demolition Materials (e.g. lumber including energy recovery, leaves/yard waste compost, brush and chips, inert bricks, metal, batteries, brass, copper, waste oil and antifreeze, log wood)

As is evident in Table 7-9, the amount of materials processed at the Facility over the past five years has remained relatively stable. Also, the percentage of type of material relative to the total (e.g. demolition debris as percent of total) has also remained relatively the same.

**Table 7- 9: Kittery Solid Waste Facility:  
Materials in Tons (2011-2015)**

MATERIALS	2011	2012	2013	2014	2015
Municipal Solid Waste (MSW)	2,307 (44%)	2,307 (47%)	2,142 (44%)	1,966 (46.2%)	1,996 (49%)
Demolition Debris	1,102 (20.5%)	863 (16.6%)	822 (14.5%)	698 (16.4%)	665 (12.3%)
TOTAL MSW & Demo Debris	3,409 (65.5%)	3,170 (64%)	2,964 (60%)	2,664 (62.7%)	2,661 (61%)
MSW Recyclables	1,127 (22%)	1,193 (23%)	1,273 (26%)	1,105 (26%)	1,239 (26.5%)
Demo Recoverables	624 (12.5%)	585 (13%)	635 (13.5%)	478 (11.2%)	615 (12.5%)
TOTAL MSW Recyclables & Demo Recoverables	1,751 34.4%	1,778 (36%)	1,908 (40%)	1,583 (37.3%)	1,854 (39%)
TOTAL All MSW & Demo	5,160 (100%)	4,948 (100%)	4,872 (100%)	4,247 (100%)	4,515 (100%)

The Transfer Stations of Kittery and Eliot, respectively, are four miles apart. It may be desirable to specialize in the type(s) of processing or consider merging into one regional facility. In the case of a merger, this may require additional staff due to the fact that there would be an increase in the amount of materials being recycled (staff could be from Kittery and/or Eliot).

## STORMWATER MANAGEMENT

The Department of Public Works recently completed an Inventory of some of the Town's stormwater infrastructure and has determined that it is generally in "very good" condition. Kittery does not have any combined sewer overflows<sup>21</sup>.

The Town's Stormwater Coordinator is also the Project Manager for the 319 Clean Water Grant and responsible for monitoring contaminated areas. Bacterial sources of pollution have been identified in Admiralty Village and other areas in the Spruce Creek Watershed. Clam flats have been closed since 2005. The Portsmouth Pierce Island Wastewater facility needs to be updated before the clam flats can be re-opened. Some parts of the Creek have seen improvement.

The towns of Berwick, South Berwick, Eliot, Kittery and York, Maine are subject to the General Permit for the Discharge of Stormwater from Small Municipal Separate Storm Sewer Systems (MS4s) which was issued by the Maine Department of Environmental Protection (DEP) on July 1, 2013. Because the permit is a Clean Water Act-based Maine Pollution Discharge Elimination System (MEPDES) permit, it is limited to a duration of five (5) years, and therefore expires on June 30, 2018<sup>22</sup>.

<sup>21</sup> Combined sewer systems are wastewater collection systems designed to carry sanitary sewage (consisting of domestic, commercial, and industrial wastewater) and stormwater in a single piping system to a treatment facility.

<sup>22</sup> *Stormwater Program Management Plan for York County MS4s*, Submitted to Maine DEP: December 2013.

The Town has been a regulated MS4 community<sup>23</sup> since 2003. Communities are regulated under this program when and if they are identified as having “Urbanized Areas<sup>24</sup>” in their municipal boundary. Once a community becomes regulated by the General Permit, only the Urbanized Area portions of the Town are regulated. In 2003, when the towns of Berwick, South Berwick, Eliot and Kittery became regulated, they decided to work together in implementing the requirements of the General Permit as a cost saving measure.

Each of the three General Permits that have been issued have required that the towns develop, implement, and enforce a 5-year Stormwater Program Management Plan ("Plan") to coincide with

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<sup>23</sup> Municipal Separate Storm Sewer System General Permit authorizes the direct discharge of stormwater from a regulated small municipal separate storm sewer system (“MS4”) to a MS4 or waters of the State other than groundwater, provided that the MS4 is located in an Urbanized Area as determined by the inclusive sum of the 2000 and 2010 Decennial Census by the Bureau of Census. The MS4 general permits describe permit coverage and limitations, definitions, authorization and notice requirements, stormwater program management plan requirements, and standard conditions for municipalities, transportation MS4s and state federally-owned MS4s. (Maine Department of Environmental Protection, 7/01/2013).

<sup>24</sup> An Urbanized Area is a US Census-defined term, requiring a population density of 1,000 people per square mile, within a Central Place. Central Places consist of an accumulation of 50,000 in adjacent census blocks that each have the density of 1,000 people per square mile. The Greater Portsmouth Area is a Central Place, and the towns of Berwick, South Berwick, Eliot and Kittery have had Urbanized Areas within their municipal boundaries since the first General Permit was issued in Maine in 2003

the term of the General Permit. This Plan is effectively a revision of the prior Plan, updated to reflect the new General Permit requirements. The General Permit stipulates that the Town will “reduce or eliminate polluted Stormwater runoff to the Maximum Extent Practicable.”<sup>25</sup>

### GOALS (MINIMUM CONTROL MEASURES)

The 2013-2018 Stormwater Management Plan outlines six minimum control measures (MCMs) for the York County cluster of MS4s. Kittery is on track for meeting the requirements of the DEP approved plan.

Additionally, the Town must define appropriate Best Management Practices (BMP), designate a person(s) responsible for each BMP, define a timeline for implementation of each BMP, and define measurable goals for each BMP. Kittery has designated the Stormwater Coordinator to be responsible for implementing each Best Management Practice.

The following describes the York County Stormwater System (MS4) six major goals or minimum control measures<sup>26</sup>:

**1. Public education and outreach on stormwater impacts :** among other efforts, the Towns are cooperating on the preparation of a Statewide Public Awareness Plan to raise awareness of

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<sup>25</sup> The term means available and feasible considering cost, existing technology, and logistics based on the overall purpose of the project.

<sup>26</sup> **Stormwater Program Management Plan for York County MS4s,** Submitted to Maine DEP: December 2013.

stormwater issues such as the path stormwater runoff takes, sources of stormwater pollution and the impact of that polluted stormwater runoff on the community.

**2. Public involvement and participation:** The York County MS4s will annually host/conduct or participate in at least one public event (either jointly or individually) such as storm drain stenciling, stream clean-up, household hazardous waste collection day, volunteer monitoring, neighborhood educational events with a pollution prevention, water quality or environmental theme, conservation commission outreach program, Urban Impaired Stream outreach program, or adopt a storm drain or local stream program. The target audience will be adults living in the Urbanized Area of the Towns.

**3. Illicit discharge detection and elimination:** Each of the towns created a watershed-based maps of their MS4 infrastructure. Annually by June 30 each year, the towns will update either the GIS systems or the paper copies of the maps to reflect new infrastructure and changes to the infrastructure.

**4. Construction site stormwater runoff control:** Implement and enforce a program to reduce pollutants in any stormwater runoff to the regulated small MS4 from construction activities that result in a land disturbance of greater than or equal to one acre.

**5. Post-construction stormwater management in new development and redevelopment:** During the previous permit cycle, the town of Kittery passed a Post Construction Discharge Ordinance. The town will continue to implement these ordinances.

**6. Pollution prevention/good housekeeping for municipal operations:** During the previous permit cycle, Kittery developed an inventory of all municipal operations conducted in, on, or associated with facilities, buildings, golf courses, cemeteries, parks and open space that have the potential to cause or contribute to stormwater or surface water pollution. The town will review the inventories and update them if necessary to include any new properties that have the potential to cause or contribute to stormwater or surface water pollution.

#### FUTURE PLANS/NEEDS

Future needs include the continued maintenance of stormwater infrastructure and the replacement of aging infrastructure.

The Department will continue to implement the 2014 Watershed Management Plan for Spruce Creek.

Kittery is now in its third permit cycle; each cycle last for five years. Reportedly, each permit cycle is accompanied by more requirements. The Department expects that the 2018 cycle (the next one) will require more sampling, mapping of septic systems and inspections. As a result, more staff time and other resources will be needed. The Town is considering making the Shoreland Resource Office a full time position split between DPW and code enforcement.

The Department would like to explore becoming a “Stormwater Utility” in order to fund future improvements. This would apply a user fee designating a tax for a specific use and would be based on the percentage of impervious cover. Reportedly there are six



towns in Maine that use this mechanism to fund their Stormwater infrastructure improvements. The first step would be to conduct a Stormwater Utility Feasibility Study.

### WATER AND SEWER SERVICES

#### Summary of Key Points

- Both the Kittery Water District and the Town sewer system derive a significant portion of their usage and revenues from the Shipyard. If the status of the Shipyard were to change in the future resulting in a drop in usage, this could result in a significant shifting of costs for available capacity to the other users of these systems. This does not seem to be an issue in the near future.
- Kittery Water District is planning to construct a new Treatment Facility while it continues to upgrade the pipes. Additional regional cooperation with surrounding towns may result in increased cost-efficiencies.
- The recent expansion of the sewer system to the Business Park is expected to result in encouraging economic development
- It may be beneficial to explore the creation of a municipal Tri-generation Plant to provide power (heat, steam and hot water). This may be attractive to potential users of the Business Park

#### WATER

The Kittery Water District system dates back to 1907. The original waterworks facilities were constructed to supply water to the Portsmouth Naval Shipyard (PNS).

Today the Town of Kittery's water supply continues to be provided by the Kittery Water District (KWD) a quasi-municipal corporation, which supplies water to Kittery, as well as parts of York and Eilat. The District also continues to supply the Portsmouth Naval Shipyard, the largest water customer in Kittery.

#### ADMINISTRATIVE OFFICES

The District's administrative office building, located on Rt. 1 (17 State Road, Kittery), is reportedly adequate. The building houses accounting staff, superintendent's office, trustee's conference room, technical services department, garage and vehicle maintenance facility, foreman's office and meter testing shop. A yard area for storage of piping, valves, earth materials and other materials is located near the administrative building. The site has sufficient space to meet the District's needs. The District has rented a portion of its unused office space to an outside entity.

Due to the building's location, developers have occasionally expressed an interest in redeveloping the site (retail/mixed use, housing). The only way that the Water District could afford to do this would be if rather than the developer buying the property, if instead they built a new facility for the Water District to relocate to. This seems like it could possibly work at some time, however, it is not an easy transaction to make workable for both parties.

### WATER SUPPLY

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The Kittery Water District draws water from the Bell Marsh Reservoir and three ponds in York (Middle Pond, Folly Pond, and Boutler Pond). The Water District's water treatment facilities were constructed in 1959 and have a capacity of 4.6 million gallons per day (GPD). The District currently pumps an average of 2.5 million gallons per day (GPD), with peak winter demand of 4.6 gallons per day (GPD), therefore, there is significant additional capacity.

As previously mentioned, the Portsmouth Naval Shipyard (PNS) is the District's largest user. The Shipyard has its own water supply storage and distribution system owned and operated by the U.S. Navy. The Kittery Water District supplies water to the Navy Yard through two metered connections, located at Gate 1 and Gate 2 of the Shipyard.

According to the **Water System Master Plan**, the Portsmouth Naval Shipyard has experienced a significant reduction in water-use since the mid-1990's. Prior to 1994, water-use at the PNS averaged 62% to 73% of the total KWD average- day demands. A water conservation program that began in 1993, dramatically lowered daily usage at the base. According to the KWD Superintendent, in 2015 the Shipyard accounted for 37% of Kittery Water District water usage overall. As a result the District has had to increase its rates.

### WATER QUALITY

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The Kittery Water District relies on surface water sources that must be protected from contamination. The Town of York has established a Watershed Protection District that provides protection for the reservoir and three ponds. The District owns 2500 acres of undeveloped forested property to protect its sources from contamination. Passive recreation is allowed on the District's property with restrictions; no bodily contact with the water is allowed.

### SERVICE AREA/DISTRIBUTION SYSTEM

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The Kittery Water District currently serves approximately 70% of the Town's residents and approximately 95% of the businesses in town. All of the older built-up area of Kittery is connected to the public water system as is the Route One Corridor to the York town line. The water system extends eastward to serve Kittery Point, some of Gerrish Island and the Brave Boat Harbor Road. Water service also is available along the Haley Road and most of the streets connecting to it. Seasonal water service is available on the easterly side of Gerrish Island and all of Cutts Island. An over ground water main is activated for 6 months of the year.

West of the Turnpike, public water service is available in the Eliot Road, Dennett Road, and Martin Road areas as well as along Route 236. Water service is also available in the Stevenson/Manson Road area. A water main extends to portions of Picott Road and out the Cutts Road to the Betty Welch Road and Remick's Lane.

## KITTERY COMPREHENSIVE PLAN: INVENTORY AND ASSESSMENT OF EXISTING CONDITIONS

Public water service is generally not available in the Wilson Road area west of the Turnpike and in the Norton, Bartlett, Miller, Lewis Roads area north of Spruce Creek.

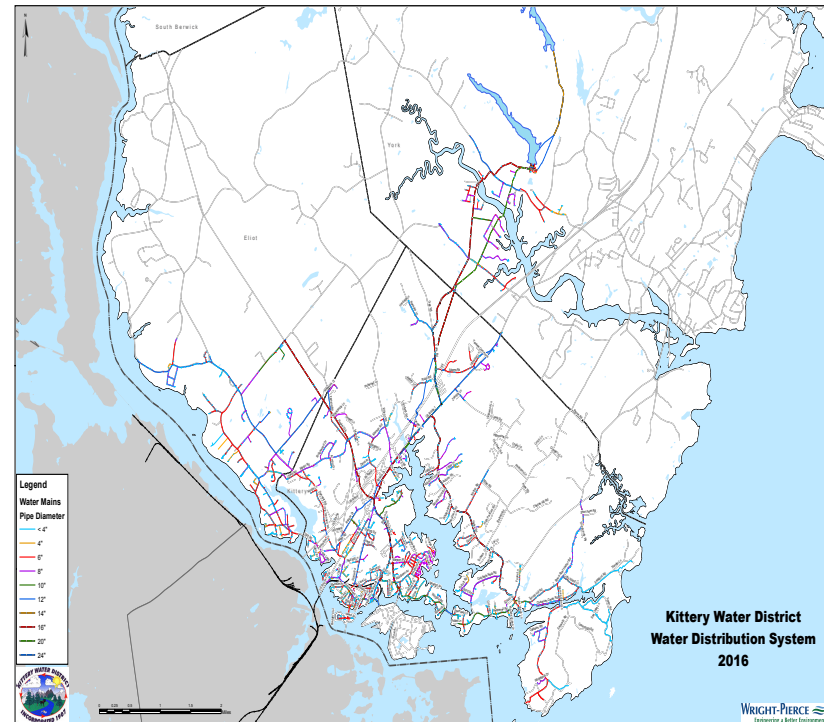
The distribution system consists of approximately 96 miles of water mains. According to the Water District's Superintendent most mains are adequately sized, with the exception of approximately 20% that should be increased in size.

The District last updated its Master Plan in 2010. Since 1999 the District has expanded its service area very little. Almost all of the system's expansion has been undertaken by developers. The District's mission is to replace and upgrade the existing 96 miles of water mains rather than expand into new territory. They would like their piping system to be reliable, free of leaks, and able to provide clean and safe potable water to their consumers.

The District has adequate treatment and pumping capacity to meet additional demand. However, there are no planned extensions of the water supply system because the District does not have adequate revenue to pay for this. Usually the extension of water mains are funded is by a developer or other entity requesting the extension; they pay the full cost of the project. A developer has expressed interest in extending the system to the Kittery Business Park sometime during 2016.

### FUNDING

The water system is financed through user fees. Residents and business owners are charged user fees for access to water according to their actual water usage. The rate per 100 cubic feet



Water Distribution System

decreases as usage increases. Commercial, multi-family residential, and industrial users with large meters pay slightly lower rates for the initial quarterly minimum usage, but have a higher minimum threshold. The Town of Kittery does not fund infrastructure improvements to the system. The Water District increased its rates by 10% in January of 2016. Kittery is still in the bottom lowest cost water districts in the State.<sup>27</sup>

The KWD does not plan on extending any new mains themselves. The lack of any other way of funding the extension of the water system makes it difficult to guide growth through the expansion of the water system.

#### FUTURE PLANS/NEEDS

The Kittery Water System Master Plan (2010) lists three main goals for the future<sup>28</sup>:

- Water Treatment Facility - The District's Francis L. Hatch Water Treatment Facility is over 50 years old and reaching the end of its useful life. Significant investment in the existing facility over the past 20 years has modernized the facility sufficiently to extend its life for another 10 years. It is not possible to access components located within the concrete without disrupting service. The District has plans already drawn up for a new plant, and the Superintendent hopes to have the new plant to be constructed at the same location (28 New Boston Road,

York) completed by 2021. The Water District is currently working on a financing plan (considering municipal bonds, asking for Department of Defense contributions, among other mechanisms).

- Water Withdrawal Management - Regulation of water withdrawals from surface water supplies will be implemented in the State of Maine over the next 10-year planning period. Determination of the withdrawal capacity of the District's reservoir system during this period will define the size of the treatment facility upgrade needed to meet the needs of the system.
- Portsmouth Naval Shipyard - The long-term viability of this important customer remains a question in the local economy. The District intends to monitor and observe water-use at the facility over the next 10-years.

The Master Plan also recommends that the Water District focus on ways to integrate community growth and planning objectives with the water system. Since the remaining developable land in both Kittery and surrounding service communities is primarily zoned for residential development, a future water-use projection will consider moderate growth in non-residential water-use. The existing plant has the capacity to accommodate this potential increase in water consumption.

Additionally, the District will continue its annual investment of approximately \$0.5 million towards upgrades, repairs and improvements to the system, primarily in the form of pipe

<sup>27</sup> from interview with Mike Rogers, Water District Superintendent, February 24, 2016

<sup>28</sup> from *Kittery Water System Master Plan*, 2010

replacements, increasing the size of piping and focusing on water quality.

The relocation of the Kittery Water District administrative offices continues to be an open question.

### REGIONAL COOPERATION

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The Water District will continue to work cooperatively with the Town of York to assure that there are reasonable management provisions in place for the watersheds of Bell Marsh Reservoir and other ponds that serve as the District's supply to assure that the water quality of these sources is maintained.

According to the Water Supply Master Plan, the York Water District and Kittery Water District have held informal discussions over the last several years regarding the consolidation of their water supplies. Each District retains a separate and distinct reservoir system located in the Town of York. The close proximity of these sources of supply to each other, the contiguous watershed protection and public ownership of land surrounding the reservoirs, and surplus supply yield in the Kittery reservoir system, make the potential for local cooperation between the two utilities possible.

The South Berwick Water District (SBWD) is currently considering securing property to develop additional well supplies to increase the future supply capacity to meet projected demands. As an alternative to developing new sources, the SBWD has considered the potential economics of an interconnection with the Kittery

Water District from an avoided cost perspective. Recently, the two Districts' conducted an informal study to determine the relative magnitude of costs required to construct an interconnection between the two utilities along US Route 236. The technical requirements for this interconnection have been documented.

### WASTEWATER TREATMENT DEPARTMENT

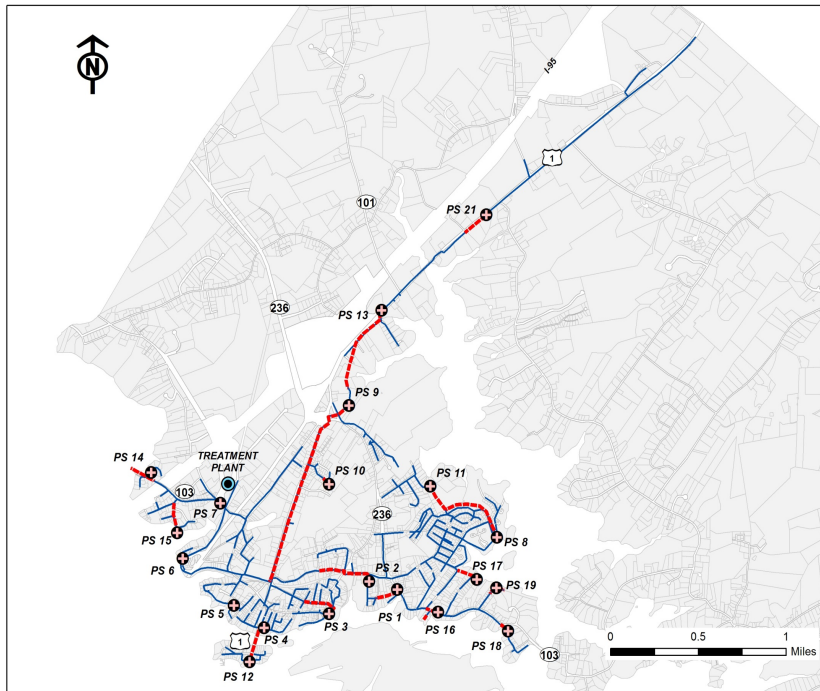
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The Municipal Sewage Treatment Plant is located on Dennett Road. The Plant discharges into the Piscataqua River. Sewage treatment is provided to 30% of Kittery residents and most of the town's businesses. This includes the Foreside, the Admiralty Village area, Route One and the Eliot Road area. The Route One commercial strip from Ox Point Drive north to the York line is also serviced.

Kittery Point and most of the eastern part of the Town are not sewered; they are instead on subsurface wastewater disposal systems (septic).

The Wastewater Treatment Plant is in the process of completing implementation of a 30-year plan. It is expected that the last phase of the master plan action items will be finished by June 2016. The Plant and its related infrastructure are all in good condition as they have been upgraded over the last few years. The entire facility is heated by local Maine renewable energy (in the form of wood pellets) which feeds the plant's boilers.





Existing Sewer System

The system, which has a replacement value of \$100 million, is comprised of the following infrastructure components:

- Wastewater Treatment Facility (2.4 MGD)
- Pumping Stations (24 total)
- Buried Sewer Pipes (33 miles)
- 2,000 Sewer Connections for Kittery, Portsmouth Naval Shipyard, and Eliot

As evident in Table 7-10, the system has additional capacity for expansion. Additionally, over the last decade or so, the Department has worked diligently on reducing its Infiltration and Inflow to the system which has reportedly resulted in significantly increasing the system's capacity. Infiltration/Inflow (I/I) causes dilution in sanitary sewers. Dilution of sewage decreases the efficiency of treatment, and may cause sewage volumes to exceed design capacity.

**TABLE 7-10: Wastewater Treatment Plant: Licensed capacity as compared to Actual Usage (GPD): 2016**

Licensed Capacity GPD (gallons per day)	Actual Usage GPD (gallons per day)
2.4 million GPD	1.2 million GPD

The Business Industrial Park was recently connected to the municipal system. The location of the park, directly off of the Interstate highway (95), combined with the newly connected sewer service is expected to attract large users. Some potential users may be waiting for water service to be made available to this area of Town before they consider a move to the Business Park. There is discussion of the possibility of a large developer extending water service into the Business Park sometime during the year of 2016<sup>29</sup>.

The extension of the sewer system to the northwest of Interstate 95 is expected to:

<sup>29</sup> According to the Superintendent of the Kittery Sewer System

- Facilitate economic development (Business Park & Route 236)
- Provide sewer to properties with land unsuitable for septic systems
- Increase tax revenue through increased property values

The sewer system was also recently expanded to a mobile home community where the septic systems were responsible for the contamination of Spruce Creek. This was affecting shellfish and at times the water quality at the Town's beaches. The residents in this area will be required to tie in to the municipal system. The Town requirements for hook up are as follows:

*"Owners of all houses, buildings or properties used for human occupancy, employment, recreation, or other purposes requiring the disposal of sewage situated within the Town and abutting on any street, alley or right-of-way in which there is located a public sanitary sewer of the Town, are required at their expense to install suitable toilet facilities therein, and to connect such facilities directly with the proper public sewer ... provided that said public sewer is within one hundred (100) feet of the property line as measured along any public way. " (Kittery Town Code, Title 13.1.1.11).*

For larger developments, the Town's requirements are as follows: *"Connection to public sewer is required for a commercial or industrial development or a residential subdivision, where public sewer, within an abutting public way, is within one thousand (1,000) feet of the property line as measured along said public way. In such an event the developer shall connect to public sewer per the town's Superintendent of Sewer Services (SSS) specifications and in accordance with Title 13. The developer shall provide written*

*certification to the Planning Board from the SSS that the proposed addition to public sewer is within the capacity of the collection and wastewater treatment system."* (Kittery Town Code, Title 16.8.7)

The Department's customer with the highest flow is the Naval Shipyard. They have their own system for the approximately 6,000 people working there, but they pump their untreated wastewater into Kittery's municipal system. They pay Kittery \$1 million annually for this service. Additionally, the Navy funds the sewer fees incurred by their housing in Admiralty Village.

### STAFF

The Sewer Department has the following staff:

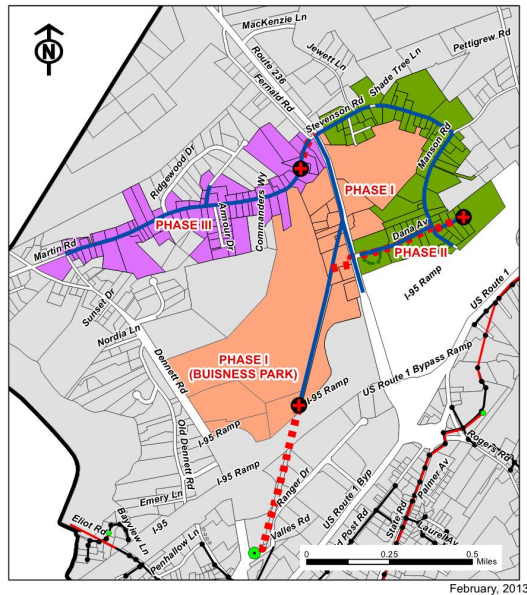
Superintendent  
Chief Operator  
3 Operators  
1 Laboratory Technician  
1 Maintenance technician



## SEWER EXPANSION PLAN

### LEGEND

- Treatment Plant
- Existing Pump Stations
- Existing Sewer Manholes
- Force Main
- Existing Gravity Sewer
- FUTURE SEWER PHASES**
  - PHASE I
  - PHASE II
  - PHASE III
- ▭ PARCELS
- Future Pump Station
- ▬ Future Force Main
- ▬ Future Gravity Sewer
- ▬ Future Low Pressure



The Town also has a “betterment fee” procedure within the Town Code that allows the Town Council to assess property owners that benefit from a sewer extension for up to half of the cost of the project. The system includes a provision for the payment of a “Special Sewer Entrance Permit Fee” of \$2,500 if a user that has not paid a betterment fee connects to a sewer funded through this method.

The Treatment Plant itself has undergone a number of upgrades in the last 12 years, the most recent of these was completed in August, 2015. The incorporation of new technologies has resulted in decreasing electricity bills.

The Plant processes (by centrifuge) the sludge generated by the wastewater treatment process and sells it to a company that mixes it with woodchips and turn it into soil for land and soil enrichment (compost). Kittery pays to have the sludge hauled away.

## FUNDING

The municipal system is funded through an enterprise fund, user fees pay for the service. These are in the process of being increased. The enterprise account is its own budget. It is self-supporting without any financial support from the general fund. Capital needs have been supported through bonds paid by assessments, impact and user fees, and funded depreciation. Current contracts also oblige the Shipyard and the Town of Eliot to pay for a portion of the Wastewater Treatment Facilities capital costs. The Town of Kittery cannot use money from the account for other purposes.

## FUTURE PLANS/NEEDS

According to the Superintendent of Sewer Services,<sup>30</sup> new technologies are being developed that will make it economically feasible to provide sewage treatment to Kittery Point and the rural areas of Town in the future. Currently it is too difficult (and expensive) to provide this service (due to the large amount of ledge and swamp in these areas). It is expected that low-pressure pumping systems continue to be improved.

<sup>30</sup> as discussed in an interview on February 12, 2016

Alternatively, the Town could charge for installing a small treatment facility(s) in areas that are difficult to connect to the existing municipal system.

The Wastewater Department recently completed a study and will present a proposed rate increase to Town Council within the next year.

It is expected that large users attracted to the Business Park will also generate income for the Wastewater Treatment Department.

The Department plans to continue to upgrade and maintain the system.

Something else to possibly explore in the future is the possibility of having a pump station on the water. It would need to be monitored, but it may be a better way to process the wastewater from ships in the harbor. Currently, these ships empty their sewage onto a barge which then brings it to Portsmouth for treatment.

In the future it may be desirable to explore ways of reusing gray water for household use. Currently it is apparently not cost-effective.

The Superintendent proposes that in the future, the land owned by the Town Wastewater Department that is adjacent to the Plant could be used for a Tri-generation plant to provide power (heat, steam and hot water). The Town would own this and generate energy for the Business Park. It would also be able to supply natural gas, both attracting new businesses to Kittery and simultaneously generating revenue for the Town. The

Superintendent believes that in this way, the Town could provide utilities at rates that would be competitive with those charged in the state of New Hampshire. CMP (Central Maine Power) is apparently in favor of exploring this concept.

### SUSTAINABILITY MEASURES (ENERGY EFFICIENCY)

Kittery has made significant strides in an effort to be mindful of the future of its environment. The following are some examples of the sustainability measures and activities the Town has been involved with.

#### POWER

##### THREE-PHASED POWER

Three-phased electric power is a common method of alternating current electric power generation, transmission, and distribution. It is a type of polyphase system. It is commonly used to power large motors and other heavy loads. A three-phase system can often be more economical than a single-phase because it uses less conductor material to transmit electrical power<sup>31</sup>. The Portsmouth Naval Shipyard uses three-phase power.

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<sup>31</sup> from Wikipedia, [https://en.wikipedia.org/wiki/Three-phase\\_electric\\_power](https://en.wikipedia.org/wiki/Three-phase_electric_power)



## KITTERY COMPREHENSIVE PLAN: INVENTORY AND ASSESSMENT OF EXISTING CONDITIONS

### ELECTRICITY AND FUEL

Currently, Central Maine Power (CMP) is the principal electricity provider for Kittery residents.

Seventy-five percent (75%) of the Town relies on fuel oil for heating, while another 10+% rely on natural gas or propane. Multiple providers are available with costs varying based on market changes, seasonal and promotional offers. Manufacturers are exempt from paying 95% of the sales tax on fuel and/or electricity used in their manufacturing operations.

### WIND TURBINE

In 2007 a 50-kilowatt wind turbine was installed (funded by the Maine Renewable Resources fund). The electricity produced by the wind turbine is sufficient to offset all of the electricity used at the transfer station and about one-quarter of electricity used at Shapleigh Middle School. Under Maine's "net annual metering" legislation, all of the electricity produced by the wind turbine over the course of a year can be subtracted from overall electricity use at the two facilities.

### PROGRAMS AND PLANS

#### GREEN ALLIANCE PROGRAM

Kittery encourages businesses to consider more eco-friendly choices in their manufacturing procedures and the goods and

services they use through the Green Alliance Program.<sup>32</sup> Their mission is as follows:

*"To increase the profits of businesses that are having the least impact on the environment and to encourage more sustainable business practices through "Business-to-Business" mentoring and strength in partnership. To educate and influence the public to consider the goods and services they use in their own communities and to encourage more sustainable choices."*



solar panels

#### KITTERY'S ENERGY EFFICIENCY COMMITTEE

The Energy Efficiency Committee is a town-sanctioned committee that works to reduce Kittery's energy use and promote conservation in the schools and the community. It is charged with

<sup>32</sup> <http://www.greenalliance.biz/about-us>



advising the Town Manager and Council on energy programs, projects, and policies, which through conservation and alternative energy use, work to achieve a reduction in Kittery's reliance on fossil fuels. KEAC, an outgrowth of a smaller Town Council energy committee, allows wider community involvement and reflects growing community interest in energy conservation issues.

**Committee's Goal:** Reduce energy consumption and develop more sustainable energy practices in the Town of Kittery.

**Objectives:** Develop and recommend alternative energy and conservation guidelines, policies, programs, and projects that will assist the Town of Kittery in developing sustainable practices and reducing energy consumption in accordance with the US. Mayors Climate Protection Agreement, adopted by the Town Council on January 28, 2008, other State and Federal energy programs, and related initiatives.

### FUTURE PLANS/NEEDS

Kittery's Energy Efficiency Committee has the following goals:

#### **Policy changes/ordinances**

- Building energy efficiency standards
- Ordinances to allow for residential/commercial/municipal wind, solar no idling policy (including signs at bridges)

#### **Reducing Energy Use/Costs**

- School energy use inventory
- Biofuels
- Improved recycling

#### **Education (public awareness and school programs)**

- Website, updated community awareness, education on energy issues
- School based curriculum – Clean Air Zone, MEEP
- School garden
- No idling: schools, bridges and localities
- Regular column in Kittery Quarterly
- Safe routes to school grant money, sidewalks, walking/biking programs

#### **Consumers**

- Fuel cooperative (oil, biofuels, wood)
- Wholesale pass electric cooperative
- Green electricity
- CFL program
- Home energy audits

#### **Innovations/renewables**

- Solar/geothermal for fire station
- Wind for Mitchell School
- Support for wind turbine at transfer station
- Tidal at Crocket Neck, Chauncey Creek, Thompson at Spruce Creek
- Solar for schools (\$ available for this)
- Wholesale pass thru electric as new system

#### **Transportation**

- Municipal vehicles fuel efficiency, no idling, biodiesel
- School buses, efficiency, biofuels, cleaner tailpipes, efficient

routes

- Safe routes to school, walking, biking
- Electric car (and related charging station)

**Miscellaneous:** Organics for landscaping, no pesticides

### IDENTIFICATION OF PRELIMINARY ISSUES, CHALLENGES AND OPPORTUNITIES

The following is a preliminary list of issues, challenges and opportunities posed by the findings of the inventory of existing conditions of Kittery's public facilities and services. Please note that these are subject to change with the preparation of goals and objectives, not yet drafted (at the time the inventory was prepared).

- The population of Kittery has been relatively stable over past couple of decades. While current population projections generally assume that this trend will continue, it is possible that increasing development pressure in Portsmouth may result in more people moving to Kittery for the affordability of housing, good schools, and other amenities. This potential increase in population could impact the demand on public facilities and services.
- The Town Hall is in very good condition and has room for expansion if this were needed in the future.
- The lack of a local newspaper has resulted in reliance and high usage of cable TV, social media and community bulletin

boards for communication. There may be a need to strengthen the means of communication.

- The Schools are adequate in terms of size and condition to meet current needs as well as those in the foreseeable future as they have some capacity to accommodate any potential increases in enrollment (as long as they were not significant). More current enrollment projections are needed in order to monitor potential future changes in the school population.
- Public transportation options could help provide flexibility to high school students in their effort to participate in internships as well as in getting to and from school.
- Joint dispatch for public safety could be expanded to more communities in the future. There is room for expansion on the second floor of the Kittery Police Department.
- The Police Department's participation in a new regional opiate addiction program will decriminalize addicts and connect them to treatment. This should result in a decrease in crime as reportedly much of the criminal activity is related to drug activity.
- There may be a need to increase the number of sworn officers for the Police Department in order to police a larger population (that takes into account the tourists, shoppers and Shipyard employees).

## KITTERY COMPREHENSIVE PLAN: INVENTORY AND ASSESSMENT OF EXISTING CONDITIONS

- It may be necessary to transition the Fire Department to full-time professional fire fighters. In the meantime, adding sleeping quarters to the Fire Station may help recruit more volunteers and prepare for the professional staff.
- The library's most critical decision with regard to the future is how to combine all the library's functions into one building and whether this should be accomplished by building an addition to the existing historic Rice building or by constructing a completely new building on the site of the Kittery Community Center.
- Future programming at the Community Center may need to be more oriented to an increasing senior population and may include Adult Day Care and a full-time staff dedicated to senior programming.
- The Community Center is continuing efforts at expanding revenue-generating activities so as increase its financial independence. An increase in demand for pre-school and other services is expected, making this feasible.
- The recently completed Athletic Fields Plan identifies the need for \$20 million worth of improvements and additional facilities. Financing these will be a challenge.
- The Port Authority would like to develop a Strategic Plan and to explore ways of increasing access and enjoyment of the water including through kayaking, sailing, and a water taxi service to Portsmouth.
- There may be some duplication of effort between the School Department (especially pre- and after-school programs) and those offered by the Community Center. Looking forward, these programs should be evaluated as to their efficiency and as to whether or not they are duplicating efforts or providing a differentiated service (e.g. to a different population, etc.). The same should be done for the programs offered by the Library.
- It is important to work cooperatively with the Sewer Department and Kittery Water District to ensure that the provision of water and sewer services do not create undesirable development in the rural areas.
- Both the Water District and the sewer system derive a significant portion of their usage and revenues from the Shipyard. If the status of the Shipyard were to change in the future resulting in a drop in usage, this could result in a significant shifting of costs for available capacity to the other users of these systems. This does not seem to be an issue in the near future.
- There may be an opportunity to redevelop the site where the KWD is currently located. The Town would need to support the KWD in their relocation efforts.
- There is a need to update the Town's GIS maps. Currently it is the responsibility of the Town Planner. He may need additional resources to complete this task.
- New communication technologies may provide an opportunity to improve DPW efficiency and enforcement.

## KITTERY COMPREHENSIVE PLAN: INVENTORY AND ASSESSMENT OF EXISTING CONDITIONS

- There may be an opportunity to increase efficiency by merging Kittery's Resource Recovery Facility with that of Eliot's, creating a regional facility.
- Kittery Water District is planning to construct a new Treatment Facility while it continues to upgrade the pipes. It does not plan any expansion of mains in the foreseeable future. Additional regional cooperation with surrounding towns may result in increased cost-efficiencies.
- The recent expansion of the sewage system to the Business Park is expected to result in encouraging economic development. However, since this is in private ownership, the Town is limited in what it can do to attract additional development.
- It may be beneficial to explore the creation of a municipal Tri-generation Plant to provide power (heat, steam and hot water). This may be attractive to potential users of the Business Park.
- Consider conducting a Stormwater Utility Feasibility Study in order to determine if this is an appropriate mechanism for Kittery to finance its Stormwater improvements.
- Kittery has taken steps to be mindful of the environment. It may be time to be more proactive regarding implementation of sustainability measures, especially with regard to sea level rise and climate change preparedness.

- It may be useful to review climate change adaptation plans of other coastal Main towns such as Wells and Georgetown
- An updated Sidewalks Conditions Report would be helpful in supporting future efforts to improve walkability.
- It may be useful to update the Town's Tree Inventory.

## REFERENCES

### DOCUMENTS

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[http://kitteryme.gov/Pages/KitteryME\\_CompPlan/index](http://kitteryme.gov/Pages/KitteryME_CompPlan/index)

#### **Town Report (2013-2014):**

[http://www.kitteryme.gov/Pages/KitteryME\\_WebDocs/Town%20Reports/Town%20Report%202013-2014.pdf](http://www.kitteryme.gov/Pages/KitteryME_WebDocs/Town%20Reports/Town%20Report%202013-2014.pdf)

#### **STORM PREPAREDNESS PLAN**

##### **Stormwater Management Plan : 2013-2018 Plan**

[http://kitteryme.gov/Pages/KitteryME\\_DPW/FinalSWPMPlanYorkCounty\\_2013-2018\\_Rev2014\\_02.pdf](http://kitteryme.gov/Pages/KitteryME_DPW/FinalSWPMPlanYorkCounty_2013-2018_Rev2014_02.pdf)

#### **Stormwater Program Management Plan for York County MS4s**

(Berwick, Eliot, South Berwick, Kittery and York, ME), Permit Years 1 through 5 (July 1, 2013 to June 30, 2018) Submitted to Maine DEP December 2013 Revised February 4, 2014 (to address MEDEP Comments)

## KITTERY COMPREHENSIVE PLAN: INVENTORY AND ASSESSMENT OF EXISTING CONDITIONS

DPW:

[http://www.kitteryme.gov/Pages/KitteryME\\_DPW/DPWPROJECTUPDATES](http://www.kitteryme.gov/Pages/KitteryME_DPW/DPWPROJECTUPDATES)

SEWER:

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[http://kitteryme.gov/Pages/KitteryME\\_Planning/Kittery\\_Sewer\\_Line\\_Map.pdf](http://kitteryme.gov/Pages/KitteryME_Planning/Kittery_Sewer_Line_Map.pdf)

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Maine Department of Education: [http://www.maine.gov/doe/PlanningDecisions, Inc., Best Fit Model \(1/26/2009\)](http://www.maine.gov/doe/PlanningDecisions,Inc.,BestFitModel(1/26/2009))  
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[https://en.wikipedia.org/wiki/Three-phase\\_electric\\_power](https://en.wikipedia.org/wiki/Three-phase_electric_power)

**Town of Kittery Budget**, Fiscal Year 2017

### INTERVIEWS

#### FIRE DEPARTMENT

David O’Brien, Fire Chief

#### POLICE DEPARTMENT

Theodor Short, Chief of Police

#### PORT AUTHORITY

Peter Whitman (Chair of Kittery Port Authority)

#### PLANNING

Chris DiMatteo, Town Planner

#### TOWN MANAGER

Nancy Colbert Puff

#### PUBLIC WORKS AND UTILITIES

Normal Albert, Commissioner of Public Works  
Jessa Kellogg, Stormwater Coordinator

#### WASTEWATER TREATMENT DEPARTMENT

George Kathios, Superintendent of Sewer

#### WATER DEPARTMENT

Mike Rogers, Superintendent of the Kittery Water District

#### RECREATION/COMMUNITY CENTER



Janice Grady, Recreation Director and General Manager of the  
Kittery Community Center

**LIBRARY (Rice Public Library)**

Lee Perkins, Director

**SCHOOLS**

Allyn Hutton, Superintendent of Kittery Schools

# Kittery Comprehensive Plan Update 2016

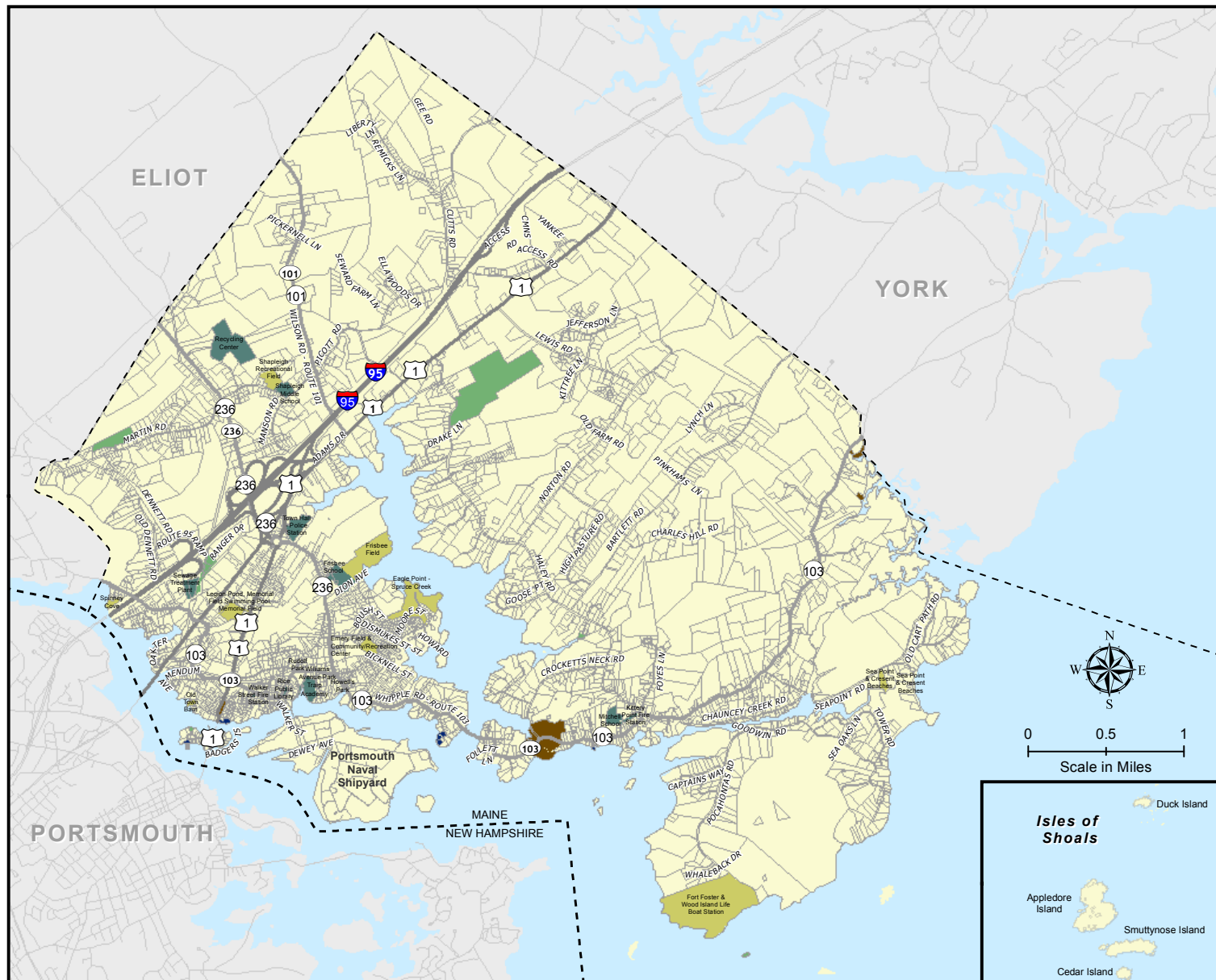


Map 7.1

## PUBLIC FACILITIES AND OPEN SPACE

### Public Facilities & Open Space

- Municipal Conservation Land
- Municipal Facilities
- Parks and Recreation Facilities
- Public Piers
- State & Federal Recreational Facilities and Open Space



0 0.5 1  
Scale in Miles

### Isles of Shoals



Public Piers, public facilities and open space were provided by Planning Decisions, Inc. and digitized by RANIT at UNH, September 1999.

**AECOM**

This map is for general planning purposes only. The data used to create the map are not adequate for making legal or zoning boundary determinations or delineating natural resource areas. Exercise caution when interpreting the information on this map.

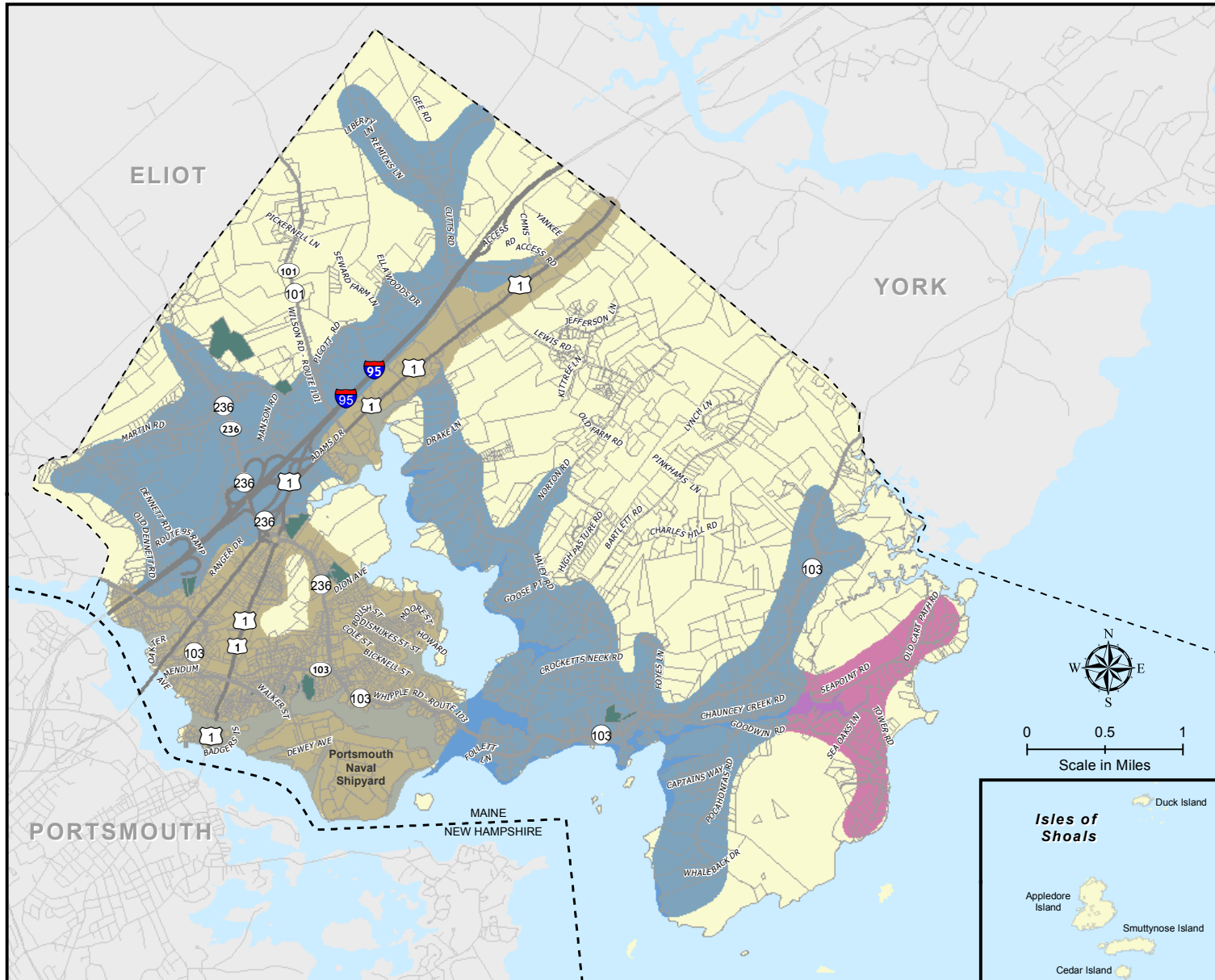
# Kittery Comprehensive Plan Update 2016



## Map 7.2 PUBLIC FACILITIES AND OPEN SPACE

### Water and Sewer Service Areas:

- Summer Water Only
- Water Only
- Water and Sewer
- Municipal Facilities



Water and sewer service areas and sewage treatment plants were provided by Planning Decisions, Inc. and digitized by Complex Systems Research Center, September, 1999.

**AECOM**

This map is for general planning purposes only. The data used to create the map are not adequate for making legal or zoning boundary determinations or delineating natural resource areas. Exercise caution when interpreting the information on this map.

**APPENDIX A****MEMO FROM THE LEE PERKINS, LIBRARY DIRECTOR  
MARCH 4, 2016****Long term:**

*“A Library Committee has been formed to study alternative locations for a consolidated library facility as well as the reuse of the two buildings currently used by the library.*

*The Five questions posed by the Town Council Include*

- 1. Where will a new facility be located on the proposed site?*
- 2. How will the facility be accessed?*
- 3. What is the impact on the neighborhood?*
- 4. What is the future disposition of the Rice and Taylor Buildings?*
- 5. What is the impact of the new facility on the Library's operational budget?*

**The following is a list of goals for the new library:**

- Accessible for people with disabilities
- 21st Century Library
- Center of population
- 1 stop convenience - all collections under one roof
- A green energy –efficient library building
- More space with room to grow for our collections
- Multi purpose rooms will provide opportunities for programs
- Space for additional computer terminals
- Computer classes, literacy and adult ed. day time
- Space for teen Game room and Maker space
- Designated areas to read and study, space for patrons using laptops,

*laptops*

- Space for trend toward using libraries as shared workspace for independent contractors and other self-employed people. Libraries with Wii, copiers, fax machines etc. can provide space for people to bring their work and meet others who share the same challenges.
- Space for teens
- Larger Children Department
- Adding Additional Parking spaces for the Library and KCC

**Current Rice Library Building**

- RPL will never be a green building
- Adding parking underground will be a huge expense- if this is possible
- The building will never be completely handicapped accessible even with an elevator • The Building would be on many levels and will require a significant increase in staffing also heating and cooling • The RPL is not designed to meet the technology needs of our patrons now or in the future. • The long term upkeep of the Rice Building is overwhelming the current operational budget

**Conclusion:**

*The Library Board of Directors and the Staff of the Rice Public Library, patrons and community members having worked extensively on this project, conclude that the only option is to build a new 20,000 square foot green library to meet the demands and needs of the present and for future of our community. The Library is one of the essential services of the Town. “*

## MARINE RESOURCES

8



This chapter identifies and describes the marine resources located in the Town of Kittery, the facilities operated by the Town to provide access for residents and visitors to the water and waterfront areas, and associated topics.

## MAJOR MARINE RESOURCE AREAS

This section discusses the primary water areas within the Town of Kittery's jurisdiction, including a portion of the Isles of Shoals. The discussion and analysis emphasizes the waterfront and near shore areas of the mainland portion of the town.

The waterfront and marine resources have played an important role in the history and development of Kittery. The harbor and waterfront areas are located on the north side of the mouth of the Piscataqua River, and have approximately 34 miles of shoreline including rock outcrops, salt marshes, sandy beaches, mud flats, waterfront recreational areas, coves and mooring, marine commercial facilities, and a major federal installation at the Portsmouth Naval Shipyard. Much of the shoreline is in private ownership, with several large public parks such as Fort Foster and Fort McClary.

## KEY WATERWAYS WITHIN KITTERY

**Piscataqua River:** Leading out to sea along the Kittery shoreline, the Piscataqua is an authorized navigation channel for 6.2 miles of its 13 mile length, with a depth of 35 ft. Mean Low Water (MLW) and width of 400 to 600 feet. The Piscataqua is used by a wide range of shipping interests, including freighters and cargo vessels,

US military and Coast Guard, commercial fisherman, and recreational boaters. The river separates Maine from New Hampshire, and is crossed by three bridges: the Memorial Bridge (reconstructed in 2013), the Sarah Mildred Long Bridge carrying US Route 1, and the Piscataqua River Bridge carrying Interstate 95. The Memorial Bridge and Sarah Mildred Long Bridge are both lift bridges to accommodate shipping. The Piscataqua River has an extremely fast tidal current of approximately 4 knots (4.6 mph), and is considered the second-fastest-flowing navigable river in the nation. The lower six miles of river is part of Portsmouth Harbor.

### Summary of Key Points

- Kittery has a complex waterfront, with large-scale commercial and military craft, marina and docking facilities, commercial fishing, and recreational boating.
- Swift currents and obstructions can pose a hazard to navigation
- There are a wide variety of natural habitats and environmental resources in Kittery, including the open ocean, river channels, protected bays, and estuarine and intertidal areas.
- Limitations exist on access to the waterfront from crowded shorefront launching facilities and long waiting lists for moorings, and boat traffic is increasing.
- Contamination from wastewater treatment outfalls and other sources has affected shellfishing and overall water quality. Runoff from impervious surfaces contributes to water pollution, and there are no pesticide or fertilizer ordinances in place to reduce infiltration into adjacent waterbodies.
- Sea-level rise has the potential to increase floodplains, storm damages, and reduce public access to recreation areas on the waterfront.



Figure 1 Commercial vessel transiting Piscataqua River with assistance from tugs, after passing Sarah Mildred Long Bridge

**Spinney Creek:** located just north of the Interstate 95 Bridge, this subtidal creek features a commercial aquaculture facility, several private float landings, and a private marina in Eliot, ME at the confluence of the creek with the Piscataqua River. There is a fixed road bridge carrying Route 103 over the creek. While there is non-point pollution in Spinney Creek, the water quality in the Creek has improved; as of the 2012 Maine Marine Resources report, it continues to meet the “Restricted” standard for shellfish cultivation.

### Back Channel

This waterbody, an offshoot of the main Piscataqua River, runs from the western end of Badger’s Island easterly to Spruce Creek between the mainland and Seavey Island, the location of the Portsmouth Naval Shipyard. The channel has depths ranging from 17-25 feet at Mean Low Water (MLW), although depths can be shallower at the western end of Badger’s Island. There are two public access launching areas along the channel, as well as several private wharves and landings. The Back Channel is important for recreational boaters, particularly those docking on the northern side of Badger’s Island. The channel is the waterbody closest to the revitalized commercial area in the Kittery Foreside.



Figure 2 - View of Back Channel from Memorial Bridge

### Chauncey Creek

The creek runs from the eastern end of Pepperrell Cove to Seapoint Beach (also referred to as Sea Point Beach), separating Gerrish Island from the mainland; due to its shallow depth, it is used primarily by small watercraft. The creek does not reach open water at Seapoint Beach, but it does reach Brave Boat Harbor at high tide. The fixed bridge to Gerrish Island crosses the creek. Several private docks and a popular waterfront restaurant are located on the banks. Chauncey Creek is classified as a “Prohibited” area for shellfish cultivation due to the presence of Overboard Discharges (OBD) systems, which discharge treated effluent into the water. However, with the recent conversions to septic systems on numerous properties, only three OBDs remain active on Chauncey Creek. This has led to an improvement in water quality. Carry-in boat access to the creek is found at the intersection of Cutts Island Lane and Seapoint Road.

### Spruce Creek

A significant estuarine resource, Spruce Creek is a three-square mile tidal saltwater estuary, fed by five freshwater streams which runs roughly up the middle of Kittery. At low tide, approximately 2.5 miles of clam flats are exposed. There is an unmarked channel with depths from 22 feet at the confluence with the Back Channel, lessening to 13 feet or less near Shepherds Hill Cove. The confluence is crossed by the Route 103/Whipple Road Bridge to Kittery Point.

### Pepperrell Cove

Adjacent to Kittery Point and Fort McClary State Park, this is the primary mooring area in the town, with approximately 400 moorings under the jurisdiction of the Kittery Port Authority. The majority of these moorings are used seasonally by recreational



Figure 3-Chauncey Creek, looking upstream

boaters, and a significant number of year-round commercial fishermen.

The Frisbee Wharf, used by commercial and recreational boaters, provides boating access into Pepperrell Cove through two municipally-owned piers: Frisbee Pier, which is primarily used by commercial fishermen, and Pepperrell Pier, which is primarily used by recreational boaters. Depths in the anchorage area range from 13 feet to 7 feet at Mean Lower Low Water (MLLW), or less in certain areas.

### Brave Boat Harbor

Used primarily by small craft due to shallow depths, Brave Boat Harbor has limited private landings and no public facilities. The harbor is exposed to the ocean and is thus prone to choppy



waters and high winds during storms. It is located within the Brave Boat Harbor Division of the Rachel Carson National Wildlife Refuge. The refuge, which has 11 divisions along the Maine coast, was established in 1966 in cooperation with the State of Maine to protect valuable salt marshes and estuaries for migratory birds. Residents report increasing boat traffic in recent years, including larger power boats. The Kittery Harbor Master patrols in Brave Boat Harbor in season, and responds to emergency calls and complaints for unsafe boating operation, such as excessive speed and no-wake zone violations.



Figure 4-Pepperrell Pier at Pepperrell Cove

## KEY WATERFRONT NATURAL AREAS

### Seapoint Beach

This area is considered to be environmentally sensitive, and a highly valuable environmental asset because of the number of marine invertebrates and shorebirds found here, and the extensive salt marsh. The area is a popular location for visits by residents and non-residents, and has expansive views of the ocean. The beach is a popular location for residents and visitors to bring dogs, which has created issues concerning the appropriate disposal of pet waste.

### Rachel Carson National Wildlife Refuge

Part of an 11-division coastal wildlife refuge, this facility features high-quality habitats and estuarine areas. Visitors are allowed within the facility, and carry-in boat access is available on Chauncey Creek at the intersection of Cutts Island Lane and Seapoint Road. Brave Boat Harbor is located in the central portion of the Refuge property.

### Fort Foster

This historic military structure and the accompanying 88 acres of parkland and several thousand feet of ocean shoreline are managed by the Town of Kittery, and receive many thousands of visitors each year. There are three beaches (including “Scuba Diving Beach”), extensive trails, picnic areas, and restrooms in season. Lifeguards are not provided, and due to strong tidal currents, there is no swimming or diving allowed from the pier. The pier was constructed for the loading and unloading of deep draft vessels. Citing the currents in the area and exposure to storm wind and waves, the municipal recreation department has not installed floats at the pier. Non-motorized craft such as

windsurfers and sea kayaks are allowed to be launched from the portion known as “Windsurfer’s Beach”. Commercial tours using non-motorized craft, such as sea kayak tours, are not allowed to launch within Fort Foster. A large freshwater wetland complex runs generally north to south through the park; the marsh at the southerly end of the park is particularly valuable to nesting birds, and the entire complex is valuable habitat to a wide variety of species.

### Nearshore Islands

The largest islands within Kittery are Badger’s Island, home to a marina, restaurants, and housing, and Seavey Island, site of the 278-acre Portsmouth Naval Shipyard. A facility of the US Navy, the Shipyard is responsible for the overhaul, repair, and modernization of naval submarines. The Shipyard also serves as the home port for three “medium endurance” US Coast Guard cutters. Shipbuilding in the region began in the late 1600s, with



Figure 5-Shoreline of Badger’s Island

numerous ships build at the Naval Shipyard in the 1800s.

There are a number of small islands in the nearshore waters of Kittery, including Wood Island, Fishing Island, White Island, and Gooseberry Island. The majority of these islands are uninhabited. Wood Island is the home of the **Wood Island Life-Saving Museum**. Owned by the Town of Kittery, the Wood Island Life Saving Station was built in 1907 to accommodate men of the US Life Saving Service (forerunner of the US Coast Guard) who performed rescue missions, using small rowing boats, to mariners in distress. It is a rare and historic building eligible for the National Register and its condition has deteriorated over time. It stands near the entrance to the Piscataqua River and consists of the Station, two sea walls (north and south) and a marine railway for boat launching. The non-profit Wood Island Life Saving Station Association (WILSSA) has led efforts to restore the building, sea walls, and marine railway, and to build a new pier to create a maritime museum open to the public, accessible by boat. WILSSA has raised over \$750,000 to support this effort. WILSSA is also attempting to secure the involvement of the Maine National Guard to help rebuild the sea walls and marine railway, and construct the pier. Work to clean the building of hazardous materials and repair its exterior was begun in summer 2016. Funds for the restoration were recently provided by Environmental Protection Agency (EPA), National Park Service, and the State of Maine, each providing \$200,000 for the remediation and exterior renovation projects.



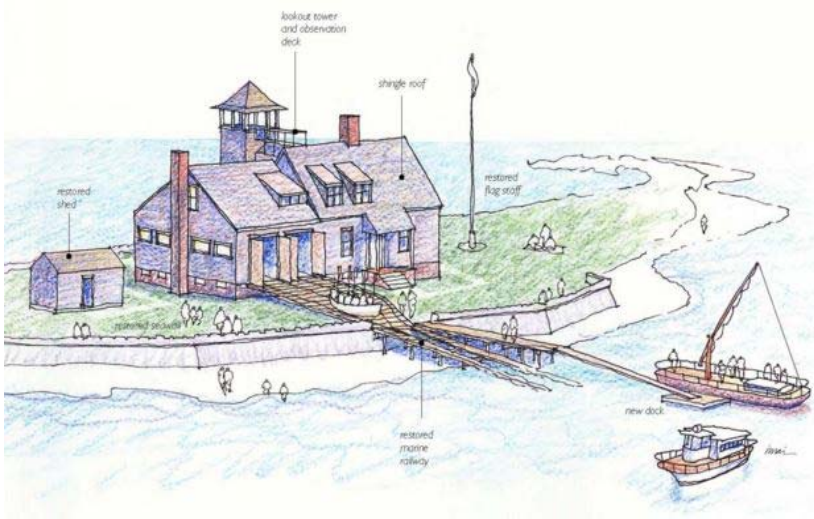


Figure 6-Conceptual Sketch of Restoration at Wood Island Life Saving Station

### Isles of Shoals

Located approximately nine miles offshore from Pepperrell Cove, this archipelago contains eight main islands and a number of islets, rocks, and ledges. With an extensive history of fishing and habitation, the Shoals are a significant historic and environmental resource. The Town of Kittery has jurisdiction over the five main islands within State of Maine waters: Cedar, Smuttynose, Malaga, Appledore, and Duck. The boundary line between Maine and New Hampshire runs through the center of Gosport Harbor and between Star and Cedar Islands. Appledore Island is the largest of the islands in Kittery's jurisdiction, and is home to the University of New Hampshire/Cornell University Shoals Marine Laboratory, and several private homes.

Gosport Harbor is extensively used by private boaters to the Isles of Shoals, and by the Isles of Shoals Steamship Company for its excursion and supply boats docking at Star Island. These docks are maintained by the non-profit Star Island Corporation. The Harbor can be reached by several deep channels and is protected from all but westerly winds.

### WIND, CURRENT, AND TIDE CHARACTERISTICS

The prevailing winds tend to be from the north and northeast during the winter and from the southwest during the summer. Thus, Kittery's waterways are relatively sheltered, although those areas facing the Atlantic Ocean are exposed to southeasterly winter winds. Exposed areas of note include Fort Foster and Brave Boat Harbor. The mean tidal range at Kittery Point is 8.7 feet, while at Portsmouth, NH it is 7.8 feet.

Navigation in the Piscataqua River can be complicated by strong and variable tidal currents, which can vary greatly depending on the width, depth, and adjacent tributaries. Tidal currents are considered to be very strong in the main channel of the harbor, although they are much less in the coves and estuarine areas. The Maine Natural Areas Program lists the area off the Naval Shipyard near Four Tree Island in Portsmouth as the fastest flowing tidewater on the U.S. east coast.

A U.S. Army Corps of Engineers (USACE) study in 1984 measured current velocities in various places on the Piscataqua River and the waters near Badger's and Seavey Islands. The highest velocities were recorded in the River near the western tip of Badger's Island where currents reached 4-6 knots in mid-channel

on the flood tides. In the back channel of Badger's Island, the current velocities were measured at 2-3 knots. Near Seavey Island in the open water, velocities reached four knots; near the mouth of Spruce Creek, currents were approximately two knots. The National Oceanic and Atmospheric Administration (NOAA) has conducted tidal measurements at the mouth of Portsmouth Harbor off Wood Island, and found currents to typically run from 1-3 knots.

Currents of this velocity can pose a hazard to small craft, particularly to human-powered craft such as kayaks.

#### FEDERAL NAVIGATION PROJECTS

The USACE is responsible for three navigation projects in Kittery's harbor area: the Piscataqua River Channel, the Pepperrell Cove Anchorage area, and Gosport Harbor. In 1986, Congress authorized a project to widen various sections of the Piscataqua, with completion of this work in 1992. No recent USACE activity has occurred in Kittery's waterways.

##### Portsmouth Harbor

Within this harbor, a federally-designated channel provides for a 35-foot deep channel that ranges in width from 400 to 700 feet wide and extends from New Castle and Clark's Island in Kittery to the Atlantic Terminal in Newington. The USACE dredged the area across from the New Hampshire Port Authority south of the Sarah Long Bridge to construct a turning basin.

##### Gosport Harbor

The USACE constructed three breakwaters connecting Star, Cedar, Smuttynose, and Malaga Islands to create an anchorage for local fishermen, recreational boaters, and excursion boats from Portsmouth, and is responsible for maintaining these structures. The tidal range in the harbor is 8.7 feet.

#### HAZARDS TO NAVIGATION

There are a number of dangerous rock ledges near confluence of the Piscataqua River and the Atlantic Ocean, as well as within more sheltered areas, including:

- Moore's Rock near the entrance to Brave Boat Harbor is unmarked and has a five-foot cover at low tide.
- A series of unmarked bedrock shoals between Brave Boat Harbor and Seapoint Beach, including East and West Sister shoals.
- The area at the confluence of the Piscataqua River and the open ocean has a number of potentially hazardous areas including Whaleback Island and Reef, Phillips Rocks, and the waters between White and Wood Island. Whaleback Island is marked by the historic Whaleback Light, which is still in operation.
- A set of wooden cribs from a World War II submarine net between Wood Island and Fort Foster.
- The shoal associated with Hicks Rock as well as several shallow areas in the back channel.

- Shoal areas near Gosport Harbor that are well marked but require caution, particularly in strong winds. Duck Island is surrounded by ledges and shoals and can be hazardous.

Several low bridges pose hazards to navigation, especially to fishermen and recreational boaters; these include the Badger's Island Bridge, Bridges 1 and 2 over the Back Channel to Seavey Island (Portsmouth Naval Shipyard), the Kittery Point Bridge on Route 103, and the Gerrish Island Bridge over Chauncey Creek. The vertical clearances for these structures range from six to eight feet at high tide.

There are railroad trestles from defunct rail lines still in place in Spruce Creek, Chauncey Creek, and Brave Boat Harbor. These trestles were placed for the Boston & Maine Railroad and the Electric Trolley. The trestles could be a potential hazard to boats, particularly at low tide, and are slowly deteriorating.

### REGULATED NAVIGATION AREA

For security reasons, a regulated navigation area has been established by the U.S. Navy in the vicinity of the Naval Shipyard. The west end of Seavey Island from Henderson Point along the shore to the road/railroad bridge across the Back Channel is designated as a restricted area within which civilian navigation is prohibited. At the east end of Seavey Island, the cove between Clark's, Seavey, and Jamaica Islands is designated as exclusionary zone within which local control is prohibited. The regulations governing this area are published in Chapter 2, U.S. Coast Pilot 1. Additions or revisions to Chapter 2 are published in the Notice to Mariners. As noted on the navigation chart for the area,



Figure 7- Shoreline of Seavey Island and Regulated Navigation Area

information concerning the regulations may be obtained at the Office of the Commander, 1<sup>ST</sup> Coast Guard District in Boston, MA.

### DREDGING AND MAINTENANCE PRIORITIES

In the 1999 Update of the Comprehensive Plan, the Kittery Port Authority established the following priorities for dredging:

1. Pepperrell Cove Anchorage: The anchorage was last dredged in 1916 to a depth of twelve feet. The navigation chart for the area shows depth of 11 to 7 feet at MLW, with local sources stating water depths are six to ten feet in half of the anchorage area.

2. Gosport Harbor and Breakwater: these granite structures are exposed to wind and waves during storms, and require periodic maintenance
3. North Side Channel: This channel by Badger's Island west of Rice Avenue has filled in since the turning basin for ships west of Badger's Island was dredged in 1991. At mean low water, the western end of the channel is shown as having only ½ foot of depth.

There are no currently developed plans for dredging these areas.

#### WATER QUALITY AND CONTAMINATION

To monitor water quality for shellfish cultivation, the Maine Department of Marine Resources has assigned "Growing Area" designations to different zones along the coast. Kittery is within Growing Area WA, along with South Berwick and Eliot. This Growing Area is located between the Piscataqua River and Sisters Point in Kittery, and includes the Isles of Shoals. There are restrictions on shellfish cultivation within Area WA due to pollution. The most recent annual review for Area WA is the 2010 document, which has a report date of January 30, 2012. Major sources affecting the Piscataqua River are wastewater treatment plant (WWTP) outfalls from South Berwick in Maine, and from Portsmouth and Newington in New Hampshire. The wastewater treatment facility in Kittery provides secondary treatment and complies with Maine DEP license requirements. The Portsmouth outfall is the greatest in volume, with the largest impact on water quality. A significant portion of the Portsmouth Naval Shipyard's wastewater is treated by Kittery's treatment plant.

The presence of several municipal and residential overboard discharges (OBD) in Kittery is a contributing factor to pollution levels. A significant number of OBDs on Chauncey Creek have been removed in recent years, with only three now in active use. All of the Piscataqua River is classified "prohibited" for shellfish cultivation down to Gerrish Island, including Spruce Creek and Chauncey Creek. Spinney Creek is classified as restricted due to non-point pollution; the mouth of the river at Gerrish Island is classified approved, and the Isles of Shoals are classified prohibited due to point source pollution.

Run-off from non-point and point sources, such as impervious surfaces in commercial properties and from residential lawns, is a contributing factor to the reduction in water quality.

Spruce Creek is an area of special concern with regards to pollution. The creek's watershed is 9.6 square miles, with 90% located within the Town of Kittery. The watershed empties into the Piscataqua River 1.5 miles north of the river's confluence with the Gulf of Maine. The watershed is fed primarily by six freshwater streams (Wilson Brook, Fuller Brook, Hill Brook, Hutchins Creek, Chickering Creek, and Crocketts Brook), and contains approximately three square miles of tidal area consisting of high salt marsh, ledge, and mud flats. As noted in the 2008 *Spruce Creek Watershed Improvement Project* document, "Spruce Creek, particularly the tidal portion, is being intensely manipulated and impacted by people's desire to live near the water and to have water views, and by polluted stormwater."

The report continues to state, "Due to poor water quality, Spruce Creek is listed in the State of Maine's 305(b) report as impaired under Category 5-B-1: Estuarine and Marine Water Impaired by



Bacteria (TMDL Required), for nonpoint pollution sources”. The watershed is also identified by Maine Department of Environmental Protection as a “nonpoint source pollution priority watershed” due to bacterial contamination, low dissolved oxygen, toxic contamination, and a compromised ability to support commercial marine fisheries”. The Maine DEP also lists the Spruce Creek watershed as one of the seven coastal watersheds in the state being “most at risk from development”. Kittery recently completed a municipal sewer expansion in the upstream area of Spruce Creek that will eliminate the overboard discharges of the mobile home park located on Dana Avenue. This expansion will connect 200 units of failed or failing septic system to the municipal system, and thus will achieve significant reductions in water pollutant levels in the area.

The Town of Kittery has been monitoring coastal and inland water quality on an annual basis for the last ten years, and these efforts are ongoing. The Town has been awarded a fourth round of US Environmental Protection Agency (EPA) Section 319 grant funding for the Spruce Creek Watershed Improvement Project (SCWIP) which aims to help reduce bacteria inputs, improve water quality, and reopen shellfish harvesting areas in Spruce Creek. Spruce Creek is monitored closely by the Maine Division of Marine Resources (DMR), which samples nine sites six times per year for fecal coliform bacteria. The Town of Kittery-funded sampling effort tests for *Escherichia coli* (*E. coli*) bacteria and the Maine Healthy Beaches program samples for Enterococci bacteria at Fort Foster and Seapoint Beach.

Kittery has developed a local plan to identify and eliminate pollution sources through its Watershed-Based Management Plan (2008) and updated in 2014. Through the Section 319 grant,

Kittery has been actively trying to identify point sources of bacteria and remedy them when located. Kittery is also subject to the Maine General Municipal Storm Sewer System (MS4) Permit which requires the Town to have a non-stormwater discharge ordinance and an illicit discharge (defined as any discharge not entirely composed of stormwater) control measures.

The shellfish harvesting areas (flats) in Kittery have been closed since 2005, due to contamination from nonpoint sources of bacteria. Shellfish harvesting in the past was done on a recreational, and not commercial, basis.

There are limited public waste pumpout facilities for boaters between Great Bay and the mouth of the Piscataqua River. The State of New Hampshire operates a pumpout vessel, the service has limited hours, requires an appointment, and the vessel must cover a large area of operation. At present, there is no land-based public waste pumpout facility in Kittery, but a pumpout facility is under construction at the Kittery Point Yacht Yard, and is expected to be operational in spring 2017. This facility is being built with Boating Improvement Grant (BIG) funds.

**Portsmouth Naval Shipyard** is a high-density industrial area with 376 buildings on site. It was built on Dennett, Seavey, Jamaica, and Clark Islands, connected by 90 acres of fill material. The EPA states in its on-line Superfund Site Profile for the Naval Shipyard that “hazardous wastes have been stored, disposed of, spilled, or treated at more than 30 acres on site. Following immediate actions to protection human health and the environment, site investigation and long-term cleanup planning are ongoing”. The EPA notes that from 1945 to 1975, untreated wastes were discharged into the Piscataqua River via industrial waste outfalls;



from 1945 until about 1978, 25 acres of tidal flats were filled with various chemical and industrial wastes, and dredged sediments from the Piscataqua River. In the late 1970s, “dredge sediment samples collected near the industrial outfalls were found to be contaminated with elevated concentrations of metals, polychlorinated biphenyls (PCBs) and other contaminants. The US Navy has indicated that the probable source of the contaminants is the industrial outfalls at the Shipyard. Groundwater supplies drinking water to 10,000 people within four miles of the site. However, ground beneath the PNS (the island) is not hydraulically connected to the groundwater that supplies drinking water.”

The long-term remediation plan for the Shipyard includes capping of the Defense Reutilization and Marketing Office (DRMO) Storage Yard, stabilizing the DRMO shoreline, removing underground storage tanks, and removing the mercury burial vaults. Work is currently underway at seven areas; in addition, preliminary evaluations of several areas are determining whether a remedial investigation should be performed at those areas.

A significant portion of the land area of the Portsmouth Naval Shipyard lies within the FEMA Special Flood Hazard Area (SFHA), which is the area subject to inundation by the 1% annual chance flood. Rising sea levels would expose more of the Shipyard to flooding, with the accompanying concern that hazardous waste-containing areas may be more exposed to flooding (and rising groundwater) and thus increase the potential for the release of pollutants into surrounding waters.

## MUNICIPAL MANAGEMENT OF MARINE RESOURCES

The Town of Kittery has a Port Authority, one of three in the State of Maine, and a Harbor Master. The Port Authority is responsible for overall management of the town’s marine facilities; e.g.; wharves, piers, docks, and 575 moorings, the majority of which are at Pepperrell Cove. The Port Authority is an independent entity, authorized by State statute. Funding is derived primarily from collection of mooring and docking fees, and the Kittery Town Council approves the Port Authority’s budget. The mooring fees are \$150 per year for vessels 25’ or less in length; vessels over 25’ are charged \$6 per foot. The Port Authority has seven members, including a chairperson, who serve five-year terms.

The Port Authority employs the Kittery Harbor Master, who oversees operations at the various facilities, and provides marine law enforcement, rescue and education services to boaters within the tidal waters of the community. The Port Authority and Harbor Master work with commercial fishermen, recreational boaters, marina owners, and other marine law enforcement agencies on the Piscataqua River and adjacent waterbodies. The Harbor Master can write tickets for boating violations, such as exceeding speed limits in no-wake zones, and provides emergency response in the Town-owned boat. One of the chief responsibilities of the Port Authority and the Harbor Master is management of the Town-owned landside and State-owned waterside mooring facilities at Pepperrell Cove, the largest of the public docking areas in Kittery. The Port Authority has an annual budget of approximately \$125,000. On the 2015 mooring registry, there are a total of 513 registered moorings, with 105 assigned to commercial vessels, 43 to the Kittery Point Yacht Yard, 45 to riparian fishing

vessels, and the remainder to pleasure craft. There is a twelve to fifteen-year waiting list for mooring spaces in Kittery. The town removes its floats in October or November each year, and recreational boaters will typically store their vessels on land over the winter to avoid exposure to high wind and waves.

The Kittery Port Authority has issued a Storm Preparedness Plan to ensure that all boaters in Kittery are aware of approaching hazardous conditions and to aid in preparation. The plan establishes a series of alert levels and recommended actions to be taken:

- Alert Level 0: begins at the start of hurricane season on June 1. Monitor National Oceanic and Atmospheric Administration (NOAA) weather radio
- Alert Level 1: when tropic conditions exist within 1,000 mile radius of Kittery. Prepare an action timetable for this particular storm.
- Alert 2: 72-48 hours until landfall, under a storm threat. Monitor storm track and begin preparations for a direct landfall; alert all boaters, particularly those in Pepperrell Cove; implement plan for securing all facilities, including the removal of floats and ramps.
- Alert 3: 48-24 hours until storm landfall. Hurricane watch issued at this time. Communicate with police, fire, Maine Emergency Management Agency (MEMA) and Coast Guard. All waterfront tasks should be completed by this time.
- Alert 4: 24-0 hours until landfall. Hurricane warning issued at this time; all persons working at waterfront to wear a life jacket; monitor NOAA radio, television, and any official

communications; no unnecessary activity at waterfront, and prepare to evacuate waterfront.

- Alert 5: Hurricane. Remain in safe shelter; no waterfront activity allowed.

The storm preparedness plan provides detailed description of options available to boaters, with emphasis on personal safety over the protection of vessels. The best option for trailerable boats is to remove them from the water and place them in safe storage, such as a garage or covered area. Information is also provided for boats that cannot be removed from the water, with specific instructions for securing boats at moorings or anchorages. The plan states that taking a vessel offshore (to “ride out”) a storm is not a viable option unless it is over 100’ in length and the captain has heavy weather experience. A detailed set of guidelines and timetable are provided for preparations to be made at Pepperrell Cove. The plan notes that the Port Authority should strongly consider setting moorings in Chauncey Creek for storage of the Pepperrell Cove floats during storms.

#### FACILITIES UNDER JURISDICTION OF KITTERY PORT AUTHORITY

##### **Pepperrell Cove**

Located in Kittery Point, this is the primary location for Town-operated moorings and launching within the community, with approximately 400 moorings. The facility is used for access to boats moored in Pepperrell Cove, and for the associated storage of dinghies to reached moored vessels. The majority of the Town’s moorings are in Pepperrell Cove. A commercial fishing pier (Frisbee Pier) was constructed in Pepperrell Cove in the

1990s, and is mainly used by lobstermen for setting traps and offloading catch. The adjacent Pepperrell Pier is primarily used by recreational boaters. The approximately twenty Town-owned parking spaces on the wharf, and the spaces available in a privately-owned fee-for-parking lot across Pepperrell Road/Route 103, are an important resource for boaters. The privately-owned lot is part of the former Frisbee Market property. The Harbor Master's office is located on the pier, and there is a bathroom for public use, 24 hours a day and seven days a week, in season. The bathroom uses a holding tank, which requires pumping out, and is maintained by the Harbor Master. The bathroom is closed when the water supply to the Cove is turned off at the end of the season.



*Figure 8-Frisbee Pier at Pepperrell Cove, primarily used by commercial fishermen*

Beyond the wharf, piers, and parking areas, which were donated to the Town by the Frisbee family in 1955, the Town of Kittery does not own real estate at the site. Following an application in 2010, Kittery was awarded a Boating Improvement Grant (BIG) Program to construct a new pier, ramp and floating dock system

for 12 transient, non-trailerable vessels 26 feet or longer on Pepperrell Pier. The floats provide dinghy tie-up spaces, and the 80-foot ramp from the pier to the float system is compliant with the access provisions of the Americans with Disabilities Act (ADA). The project addressed long-term needs for additional transient boating, and for the replacement of the dilapidated pier constructed in 1954. The provision of additional dock space is intended to support small businesses in the area in providing services to boaters, and to provide greater access to Kittery's waterfront areas.

The wharf landform is man-made, and expansion of the facility would require additional construction in the water the purchase of adjacent real estate. The floats are installed and removed by crane, and stored on-site during the off-season. While storage of the floats on the wharf reduces on-site parking, removal to an off-site location would require an extensive operation to move the floats on to the land, identification of a storage location, and transportation to that location.

When no moorings are available, vessels are directed to the nearby anchorage area at historic Fort McClary.

#### **Traip Academy Boat Launch**

The Town maintains a float and paved public launch for trailered or hand-carried vessels, such as kayaks, adjacent to the Traip Academy school. The launch can be used at any point in the tidal cycle, and is used by commercial fishermen and recreational boaters. The launch and floats receive the greatest use during the summer, and on weekends in later spring and early autumn. The school and boat launch share the use of a parking area, which is possible due to the relative timing of boating usage and the

school calendar. There are approximately 15 moorings in the area, located in the Back Channel. The float system was recently extended under Small Harbor Improvement Grant (SHIP) from the Maine Department of Transportation.

### **Government Street Wharf**

This facility is located in the Kittery Foreside, on Town Wharf road south of Government Street. The dock is approximately 40 feet long by 30 feet wide, does not have a ramp or float system, and is primarily used by commercial fishermen for loading and unloading vessels. Approximately 30 fishermen regularly use the wharf, which is a key facility for the working waterfront. Bait and fuel trucks will make deliveries here, and catches are offloaded. There is no public parking at the dock. The facility is within close walking distance to the businesses of Wallingford Square in the Foreside.

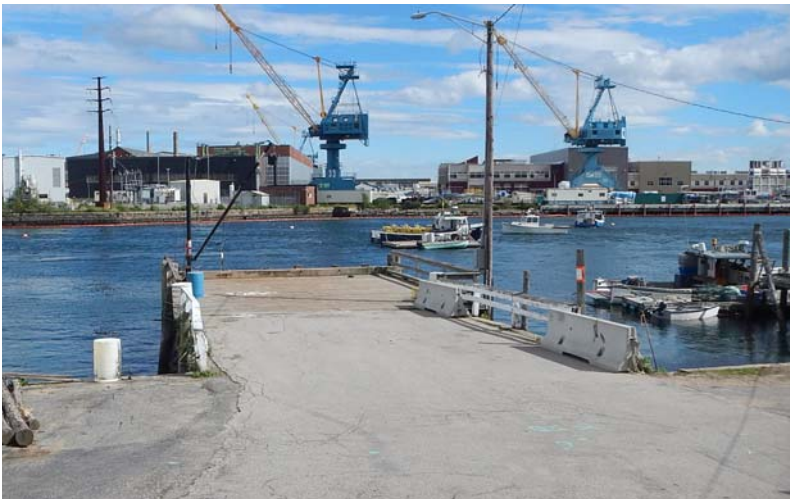


Figure 9- Government Street Wharf

### **Back Channel**

There are a significant number of moorings in the Back Channel, particularly east of the Wyman Avenue Bridge to Seavey Island. While there is sufficient water space to increase the number of moorings, or to add “pony floats”, there are no dedicated areas for parking and landside dinghy storage.

### **Gosport Harbor at Isles of Shoals**

The Town of Kittery maintains moorings in Gosport Harbor, which are leased to permit holders.

## MARINE-DEPENDENT USES

Access to the water has played an important part in the commercial development of Kittery. Waterfront usage has stayed relatively consistent in recent years, with some decline in commercial fishing, and an increase in waterborne tourism. The redesign of Pepperrell Pier and addition of floating docks for transient vessels prioritized its use for recreational over commercial users, although it is still used by commercial fishermen. The main shore facility location for commercial usage is the Government Street Wharf, which is used by lobstermen for loading and unloading supplies, equipment, and catch. Large vessel repair and maintenance activities continue at Portsmouth Naval Shipyard.

There are a number of marine dependent uses in the community, which include:



### **Marinas**

Facilities for docking, launching, supply, and repair of private vessels are found at several sites in Kittery, including Badgers Island Marina, Kittery Point Yacht Yard, and Great Cove Boat Club. The American Marine & Boat Sales business on Badger's Island has a ramp to the Piscataqua River, and Seafari Charters & Marine Services operates from Badger's Island. There are additional marinas in neighboring Portsmouth and New Castle.

### **Lobster Pounds and Waterside Restaurants**

Lobsters in the Rough on Badger's Island, Warren's Lobster House, and Chauncey Creek Lobster Pier are located on the waterfront.

### **Portsmouth Naval Shipyard, Seavey Island**

As a site for construction, repair, and overhaul of large military vessels, the Shipyard has extensive water access and maintains regulated navigation areas in the adjacent waterway to ensure safe operation of boats through channel separation.

Although not marine-dependent usages, the businesses in Kittery Foreside and in Kittery Point near Pepperrell Cove benefit from proximity to water, and have a potential for increased visitation from people arriving by boat.

### **Excursion Boats Operating in Kittery Area**

There are a number of private or non-profit organizations operating boating tours and passenger services in the greater Portsmouth Harbor and Kittery areas. These include:

- Gundalow Company: This non-profit organization constructed a reproduction of the early cargo vessels

known as gundalows which operated on the Piscataqua River from the late 1600s until the beginning of the 20<sup>th</sup> century. The ship *Piscataqua* provides public sails daily during the season, along with educational sails and private charters.

- Portsmouth Harbor Cruises: Offers motorized cruises of Portsmouth Harbor and areas along the Kittery Point and Gerrish Island shorelines, the inland Piscataqua and Great Bay, and to the Isles of Shoals.
- Captain & Patty's Cruises operates a historical boat tour of the Piscataqua River basin, starting in Pepperrell Cove, including historic forts, lighthouses, the Portsmouth Naval Shipyard, and Portsmouth and New Castle Harbors.
- Isles of Shoals Steamship Company: This multi-vessel firm offers day visits to Star Island, a tour of the Isles of Shoals, a Portsmouth Harbor tour, and brings supplies and visitors for extended stays to Star Island.

## COASTAL AND NEARSHORE LANDUSE REGULATION

The primary working harbors and shorefront facilities for commercial boating are found in the Kittery Foreside (including the Government Street Wharf), on Badger's Island, and at Pepperrell Cove. Mixed-use zones cover the Kittery Foreside and Badger's Island, and a Business-Local (B-L) zone covers the area adjacent to the Frisbee Pier.



There are three zoning overlay districts in Kittery that cover coastal and nearshore areas: the Resource Protection (OZ-RP), Shoreland Protection Area (OZ-SL), and the Commercial Fisheries/Maritime uses (OZ-CFMU) overlay districts.

The Shoreland and Resource Protection Overlays are designated to limit potential water pollution sources; protect spawning and birding grounds; and preserve access and views to coastal waters. The Resource Protection Overlay primarily covers inland parcels where fresh water bodies or wetland occur, while the Shoreland Protection Overlay covers inland freshwater resources and the coastal shoreline of Kittery. The zone, based on Maine Department of Environmental Protection (MDEP) mandatory shoreland zoning, encompasses a 250 foot buffer from the upland edge of the protected resource. The required setback is 100 feet, reduced to seventy-five feet in the Kittery Foreside and Badger's Island mixed use districts. Within the overlay, by-right uses are extremely limited. Within most zoning districts the only use permitted within the overlay is public open space or recreational uses, with some exceptions for civic uses. All other uses that would otherwise be allowed in the underlying zoning district are required to be permitted through Special Exception.

The Commercial Fisheries Overlay provides for the development and expansion of water-dependent commercial fisheries/maritime activities. Areas in the overlay have been chosen based on suitability criteria that include shelter from prevailing winds/waves, slope of the land, depth of the waterbody within one hundred fifty feet of the shoreline, and compatibility with adjacent uses. This district extends into the upland area 75 feet from the normal high-water line, or to the property boundary line as identified on the municipal zoning map. Parcels that fall under

this overlay district are primarily located along the Foreside, Kittery Point, Badger's Island, the Shipyard, and select parcels up the coast along Pepperrell Road and Chauncey Creek Road. The permitted uses under the overlay include all functionally water-dependent commercial fisheries and maritime uses, as well as the permitted uses under the base zoning districts. This zone designation applies to Badger's Island, the Foreside, Pepperrell Cove, and the shoreline of Seavey Island (Portsmouth Naval Shipyard).

## FLOODPLAIN

Floodplains are determined and mapped by the Federal Emergency Management Agency (FEMA) and its National Flood Insurance Program (NFIP), which produce Digital Flood Insurance Rate Maps (DFIRMs). The FIRMs delineate the 1% Annual Chance of Exceedance (ACE) flood and the 0.2% ACE flood. In common terminology, these flood events are known as the "100-year" and "500-year" floods, respectively. The 1% ACE floodplain is referred to as the Special Flood Hazard Area (SFHA) or A-Zone; within this zone, property owners with federally-backed mortgages are required to carry flood insurance. In coastal areas such as Kittery, the SFHA includes a zone on the immediate shoreline known as the "VE Zone", or velocity zone (also known as wave impact zone). The VE Zone is subject to inundation by the 1% ACE flooding event, with additional hazards associated from storm-induced waves. Such waves pose a danger for buildings, and may lead to extensive damage or collapse.

Kittery's floodplain areas are included on specific map panels within the larger York County, ME flood map. The flood map now in effect for York County was adopted in 1984. The floodplain includes the shorelines and adjacent areas along the open shoreline, such as Gerrish Island; the shoreline of Kittery Point and Kittery, extends up the Piscataqua River and Chauncey Creek, and includes an extensive area in the Spruce Creek watershed.

Within the SFHA, locally-adopted floodplain management codes regulate the building of new construction and (if reaching the threshold of "substantial improvement") the retrofit of existing structures, in order to reduce impacts from flooding.

In November 2013, FEMA issued a Preliminary Digital FIRM (DFIRM) for York County. The map was based on two-foot contour topography and updated flooding frequency and elevation data and modeling analysis. The 2013 maps presented an expanded floodplain over the 1984 edition. The following areas were included in the expansion of the floodplain boundary in the 2013 Preliminary DFIRMs:

Changes to the Flood Zone Study limits: The velocity zone was extended to include the southeast side of Badger's Island. Previously, this zone terminated at the eastern tip of Seavey Island at the mouth of the Back Channel. There are areas previously within the A zone that are now in the AE zone (flood zone with an identified Base Flood Elevation). The flood zone boundary was extended further landward in intermittent areas along the coastline: east of Wyman Avenue along the Back Channel; from Bowen Road to Gerrish Island Lane; the southwester portion of Fort Foster; the northeast side of Gerrish Island; and the coastline east of Thaxter Lane north of Seapoint

Beach. There are changes to the boundary further inland that are mainly located in several places along Bartlett Road.

The effect of these changes was to newly include approximately 75 structures in the floodplain, with 65 in the coastal area and the remainder in the inland area.

The Town of Kittery, and other municipalities along the southern Maine coast, did not agree with the revised floodplain boundaries and Base Flood Elevations shown in the November 2013 Preliminary DFIRMs, and took exception to the specific modeling techniques applied to determine wave heights and flood depths. In December 2014, FEMA announced the withdrawal of the Preliminary DFIRMs for all municipalities in York and Cumberland Counties. In April 2015, FEMA participated in a binding arbitration process known as the Scientific Resolution Panel (SRP). The Town of Kittery was represented by a coastal engineering consultant at the SRP. As of this time, FEMA has not yet issued a revised Preliminary DFIRM for York County, and thus the 1984 floodplain map remains as the legally adopted basis for local floodplain management regulations.

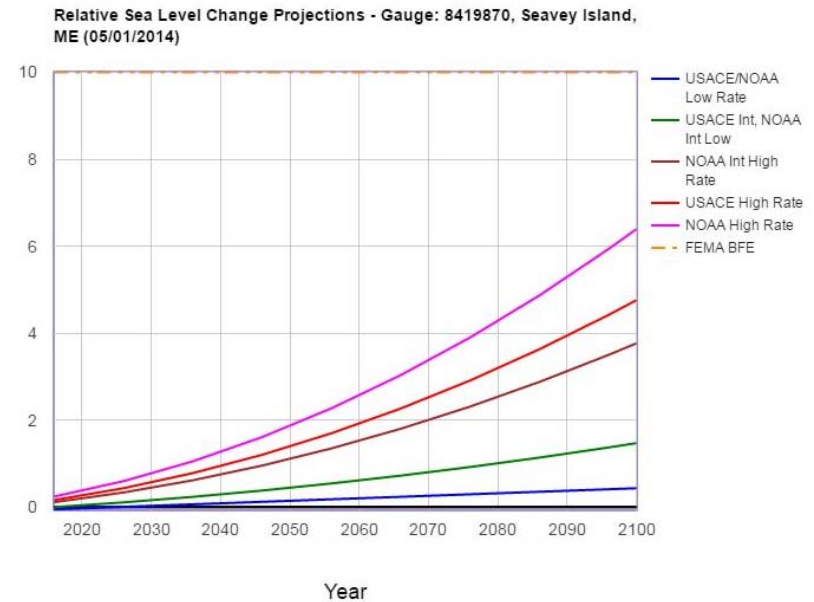
It is anticipated that FEMA will issue a revised Preliminary DFIRM for York County in 2017.

## SEA LEVEL RISE AND CLIMATE CHANGE

As a coastal community, with a densely developed shoreline, extensive recreational areas and a working waterfront, Kittery is subject to changes in sea level rise and associated impacts.

The Town of Kittery has not prepared a sea level rise or climate change adaptation plan. As noted in the *Climate Change Adaptation Report: Georgetown, Maine* (2015), Gulf of Maine waters are warming faster than 99.8% of the world's oceans, with 5.5 degrees Fahrenheit of increase in the last decade. Warming ocean temperatures can have notable increases on commercial fishing, through altering habitat and suitability for species long found in the area. Warmer waters can also lead to increased frequency and intensity of coastal storms.

Forecasts for the rate of sea level rise have been prepared by the USACE and NOAA, based on different sets of assumptions and annual increases. A chart showing the range of predicted increase at Seavey Island (Portsmouth Naval Shipyard) is shown below. The rates of predicted change are grouped by the “curve” used. These curves present low, intermediate, and high assumed rates of changes, with the accompanying increase in sea level over present day, shown in feet.



The different scenarios typically show an increase in the rate of change in the 2050-2060 timeframe. For ease of comparison, selected rates and predicted levels of rise (in feet) for future years are shown in the table below.

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Future Year	USACE/NOAA Low	NOAA Intermediate High	NOAA High
2036	0.06	0.62	1.05
2056	0.18	1.35	2.27
2100	0.43	3.77	6.39
<p><i>Note: Values shown are relative sea level change in feet over present-day</i>  Source: US Army Corps of Engineers Sea-Level Change Curve Calculator</p>			

Sea level increases, particularly those predicted in the intermediate high and high scenarios, could have a range of impacts, including: extending floodplain areas landward, increased depths of storm surge during coastal storms, increased damage to shorefront infrastructure (such as stormwater infrastructure such as culverts and roadside ditches, roads, bridges, and utility lines) and to homes and businesses. Other impacts could be seen on public recreation areas on the waterfront and to environmentally sensitive areas such as wetlands and intertidal areas. Because of the rocky shoreline in many areas of Kittery, wetlands may tend to drown in place rather than migrate landward in response to rising water levels.

Extensive areas of the Portsmouth Naval Shipyard are already in the Special Flood Hazard Area; elevated water levels would likely increase inundation of the shipyard during storm events, and may impact the polluted areas on-site. One concern would be the

potential for the leaching of contaminants during floods or due to elevated water levels.

### PUBLIC AND VISUAL ACCESS

As discussed, Kittery has extensive public open space areas, which provide excellent visual access to the Piscataqua River, Portsmouth Harbor, the Gulf of Maine, and the Atlantic Ocean. These areas include Fort McClary State Historic Site, Fort Foster, and the Rachel Carson National Wildlife Refuge-Brave Boat Harbor area. Commercial areas such as the Foreside and Badger's Island also provide visual access to surrounding waters. Landside public access to interior waterways, such as Spruce Creek, is somewhat limited due to extensive private ownership and development of interior areas. A notable exception is Rogers Park, a 27-acre property dedicated to public recreation and open space preservation, adjacent to Broad Cove within Spruce Creek. A discussion of scenic views is provided in the Natural Resources chapter.

### IDENTIFICATION OF PRELIMINARY ISSUES, CHALLENGES AND OPPORTUNITIES

The following is a preliminary list of issues, challenges and opportunities posed by the findings of the inventory of existing conditions of Kittery's marine resources.

- Demand for access to the waterfront and for boating access is consistently high. Demand for moorings is greater than the available supply, and there is a multi-year waiting list.
- A significant portion of the available parking near the Pepperrell Cove wharf is in private ownership (as part of the former Frisbee Market property), and the property is currently for sale. The parking lot parcel on the north side of Route 103/Pepperrell Road has deed restrictions stating it can only be used for parking. However, the deed does not stipulate that the parking lot be available for use of the general public, or for wharf and pier users.
- Run-off and direct source pollution have led to contamination of area waters and led to shellfishing restrictions and prohibitions in certain areas.
- Development pressure in Spruce Creek watershed further threatens water quality.
- Commercial fishing operations based in Kittery have decreased from previous years.
- Commercial and non-profit boat tour traffic has increased in recent years, and many of the cruises visit Kittery waters. However, there is at present no convenient location for boats to dock in town for day visits.
- Kittery has high-value environmental resources and parks that serve as a powerful draw to residents and visitors.
- The Kittery Foreside is a successful commercial area in close proximity to the waterfront.
- Wood Island Life Saving Station offers a unique resource for education and visitation in the near future.
- Major anchorages such as Pepperrell Cove have not been dredged in decades, leading to limitation on vessels that can safely moor and transit the area.
- Storm winds and waves limit opportunities for additional moorings in exposed areas such as Fort Foster. Locations for storage of floats during storms should be evaluated, such as setting moorings in Chauncey Creek for storage of Pepperrell Cove floats during storm events.



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[http://www.kitteryme.gov/Pages/KitteryME\\_DPW/Shore\\_Harbor\\_Plan/](http://www.kitteryme.gov/Pages/KitteryME_DPW/Shore_Harbor_Plan/)

US Army Corps of Engineers Sea-Level Change Curve Calculator (Version 2015.46)  
<http://www.corpsclimate.us/ccaceslcurves.cfm>

Wood Island Life Saving Station Association  
<http://woodislandlifesaving.org/>

### INTERVIEWS

#### PORT AUTHORITY

Peter Whitman (Chair of Kittery Port Authority, 2016)

#### KITTERY HARBOR MASTER

Derek Jacobs

#### WOOD ISLAND LIFE SAVING STATION ASSOCIATION (WILSSA)

Sam Reid, member

David Kaselauskas, member and lobsterman

### ADDITIONAL SOURCES

#### TOWN OF KITTERY

Jessa Kellogg, Shoreland Resource Officer

Chris DiMatteo, Town Planner

#### FRIENDS OF THE COMPREHENSIVE PLAN UPDATE COMMITTEE

Tom Hibschrann

## FISCAL CAPACITY AND CAPITAL INVESTMENT

9

### FISCAL CAPACITY AND CAPITAL INVESTMENT

The fiscal capacity and capital investment chapter provides an overview of the current fiscal health and financial commitments the Town has made. This chapter will review the Town's valuation, tax rate, revenue and expenditures, debt obligations, and planned capital improvements. Where possible, comparisons are made between Kittery and nearby communities with similar characteristics.

#### Summary of Key Points

- Kittery's local valuation increased by 4 percent between 2010 and 2015.
- The tax rate in Kittery increased by 10.2 percent between 2010 and 2015.
- If population continues to decline in Kittery and service demand remains at or above the current level, property taxes will likely have to increase.
- Kittery's annual revenue generation has been steadily growing year over year.
- Federal and state aid to Kittery has been shrinking since 2010 which increases the reliance on local taxes.
- Kittery has an excellent bond rating.
- The Tax Increment Financing district established for the Kittery business park carries with it debt obligations from sewer extensions. These debt obligations come due in 2017, and revenues from the TIF do not begin until 2022.

### VALUATION

In the State of Maine, property valuations for municipalities are calculated by the state and the municipality. The state valuation is used to determine the levy of county taxes, state funds for education and revenue sharing, and in establishing bond debt limits. The State's valuation is informed by field work and meetings with local assessors to determine appropriate ratios of full value for which local assessments are made. Adjustments are made to local assessments using those ratios to equalize valuations at 100 percent of full and fair cash market value.

The second form of valuation occurs at the municipal level and is used to determine local taxes. The Town's valuation is based on assessed values for real estate and personal property as determined by the Town Assessor. The assessed value of property is based on recent sales of comparable properties around Kittery. In 2015, the Town's local valuation was set at \$1,409,812,100, which equals a 4 percent increase since 2010.

Figure 9.1 shows the local and state valuations for Kittery from 2010 through 2015. The State's valuation for Kittery shows a downward trajectory from 2010 to 2014. This is likely do to the State's valuation process lagging two to three years behind the current fiscal year, meaning the 2014 state valuation is really representative of conditions in 2011/2012. The decline in state valuation during this time period is likely the result of the property value adjustments coming out of the Great Recession. Valuation levels out in 2014 and rises in 2015.

## KITTERY COMPREHENSIVE PLAN EXISTING CONDITIONS INVENTORY

### TAX RATE

After the Town Assessor determines the total local valuation of eligible property within the town, the tax rate (or Mill Rate) is calculated. The tax rate is the assessment to each property owner for their share of the tax levy. The tax rate is calculated by dividing the total amount of taxes needed to support the Town's budget divided by the local valuation. The tax rate is assigned on a one-thousandth of the assessed value of a piece of property. In Fiscal Year 2015, the approved tax rate in Kittery was \$15.52 per thousand dollars of valuation. As an example, if a property was worth \$100,000 the owner would be responsible for paying \$1,552 in taxes in FY 2015.

Figure 9.2 shows the growth in Kittery's local valuation and tax rate from 2010 to 2015. Between 2012 and 2013, the tax rate jumped from \$14.45 to \$15.14. This was due in part to a \$1.7 million dollar increase in municipal and school expenditures while non-tax revenues only increased by \$567,000. The increase in expenditures during that Fiscal Year was due to increases in health insurance and costs associated with the new Community Center coming on line. For all other years between 2010 and 2015, the fluctuation in revenues and expenditures was fairly consistent.

With the increase in tax rate over the five-year period, individual property tax bills have increased by an average of \$495. The increase in taxes has been necessary to offset decreases in

Figure 9.1: Kittery's Local vs. State Valuation

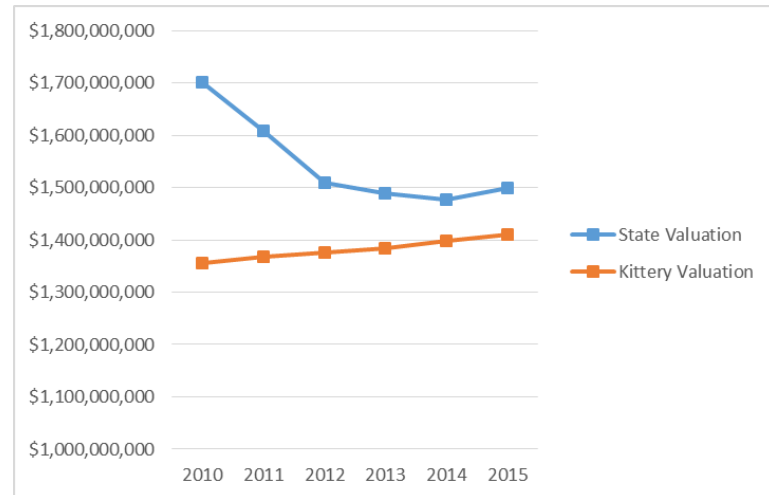
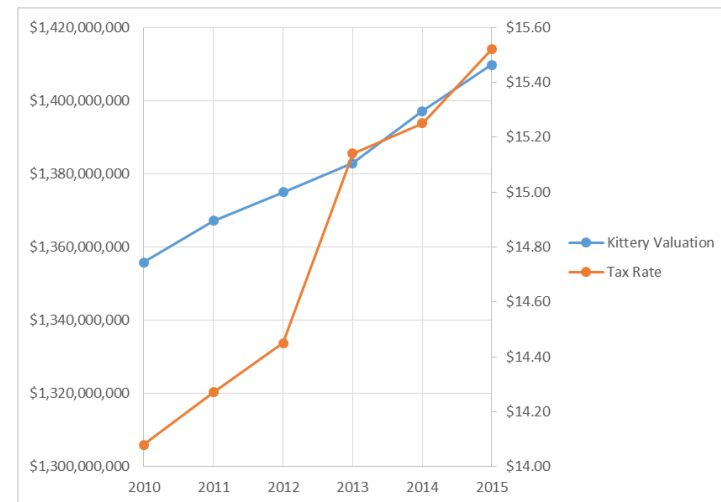


Figure 9.2: Town of Kittery Tax Rate and Valuation





## KITTERY COMPREHENSIVE PLAN EXISTING CONDITIONS INVENTORY

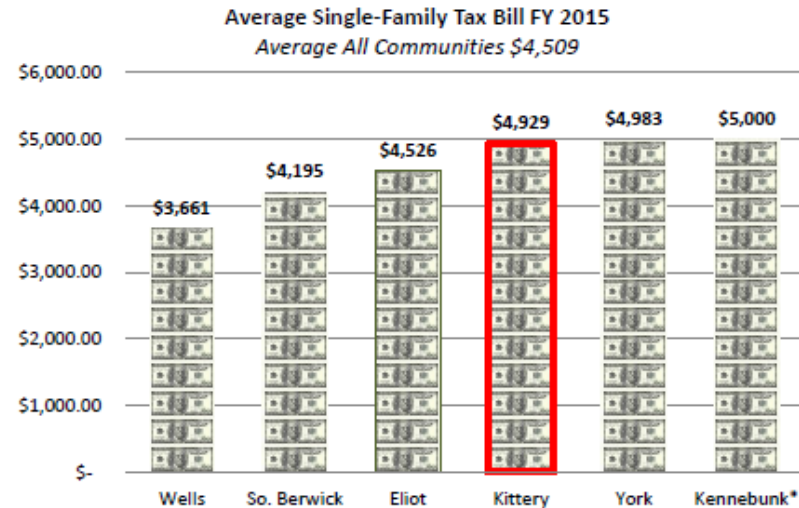
federal and state revenue sources, as well as increases in town expenses such as employee benefits and health insurance.

According to the approved FY 2016 budget document on the Town's website, Kittery's average single family tax bill for FY 2015 was higher than that of Wells, South Berwick, and Eliot, and nearly identical to that of York and Kennebunk (all comparable neighboring towns). The average single family tax bill in Kittery for FY 2015 was \$4,929. The valuation of property in Kittery, compared to neighboring towns, is lower. Even though Kittery's population is almost identical to that of Wells, Kittery's property valuation is about half as high. The higher property valuation in towns such as Wells may reflect properties and buildings which are in better condition or in more desirable locations (e.g., waterfront areas) compared to Kittery, thereby driving up assessed values. A comparison of Kittery's average single family tax bill to other nearby towns is shown in Figure 9.3.

The Town's Economic Development Committee has promoted the development of commercial property in town as a way to diversify the tax base. Non-residential development can result in a positive revenue to cost ratio related to the public service costs the Town will incur. Kittery does have a favorable percentage of non-residential properties on the tax role compared to neighboring communities. Approximately 78 percent of Kittery's valuation is derived from residential properties, with 22 percent coming from commercial, industrial, and personal property. Of

the neighboring communities listed above, Kittery ranks second highest in the percent of residential versus commercial valuation.

Figure 9.3: Average Single Family Tax Bill Comparison



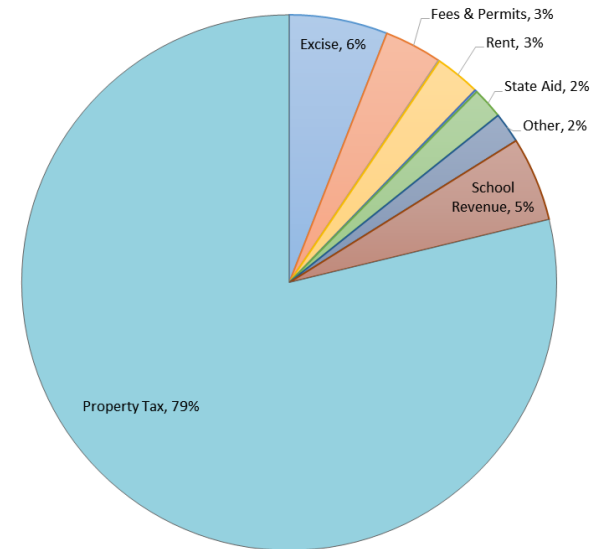
According to the Town's Finance Director, the Town issued 149 individual tax liens against properties in 2015. Since 2010, the Town has issued 881 individual tax liens with an average of 147 per year. If property taxes are not paid in Town, a tax lien can be placed on a piece of property and could eventually lead to a tax foreclosure. The Town did not indicate that any tax lien foreclosures have occurred during this time period, however.

## REVENUE

According to the approved FY 2016 budget document on the Town's website, total revenue in Fiscal Year 2015 was \$27,124,366, including the overlay reserve. Property tax revenue made up 80 percent of the total, with municipal non-tax revenue making up another 15 percent. The remainder was shared between school non-tax revenue and the overlay reserve which is set aside to offset tax abatements. Budget information provided by the Town Manager note that revenues have been steadily increasing year over year since FY 2012. Figure 9.4 shows the breakdown of revenue sources for Fiscal Year 2015.

In addition to revenue generated locally by the municipality, the State of Maine also provides revenue sharing funding back to each municipality based a set formula which accounts for State Valuation, population, and tax assessments. According to data from the Office of the State Treasurer for calendar years 2010 through 2015, Kittery's revenue sharing reimbursements have declined by 23.5 percent over the five-year period<sup>i</sup>. At a time when costs are increasing, particularly school expenditures, the decrease in state revenue sharing is affecting the amount of locally generated revenue needed to continue with current service levels.

Figure 9.4: Fiscal Year 2015 Revenue Sources

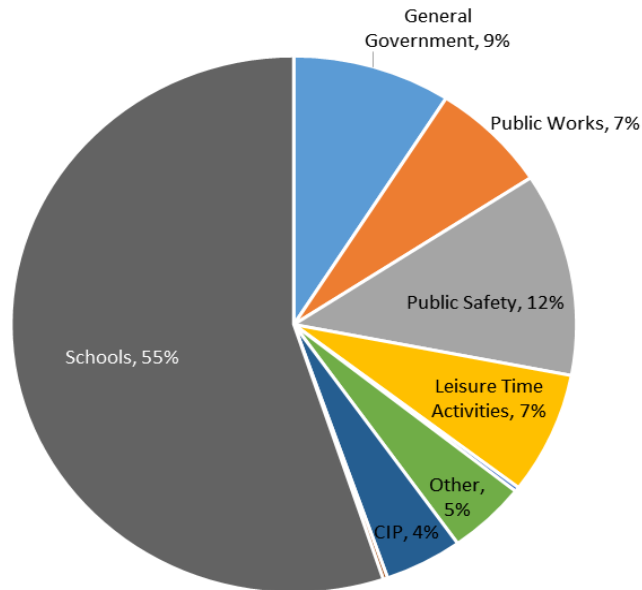


## EXPENDITURES

In Fiscal Year 2015, the Town spent \$27,141,118 on town functions, services, and schools. Of the twenty-seven million in expenditures, 55 percent went to pay for costs associated with the schools. Only 9 percent of the budget was spent on general government functions such as town administration, finance, legal services, and planning.

## KITTERY COMPREHENSIVE PLAN EXISTING CONDITIONS INVENTORY

Figure 9.5: Fiscal Year 2015 Expenditures



On the expenditures side, a point worth noting is the Kittery school district was not regionalized as part of the 2010 school reorganization effort. While many school districts were forced to reorganize and regionalize with neighbors, the Kittery school district chose not to. A financial analysis completed at that time indicated that regionalizing with another school district would not save Kittery much money. The school district does coordinate with York and MSAD #35 whenever possible to save money on

programming. Examples of this include the sharing of an Adult Education Director and certain transportation services.

### DEBT

Municipal debt maximums are set by the State of Maine. A municipality cannot incur debt in excess of 7.5 percent of its last state valuation. This does not include debt for schools, which can raise the debt limit to 10 percent of the state valuation. Municipalities can also take on debt for storm and sewer purposes, airport expenses, and special district purposes, but at no point can that total debt exceed 15 percent of the state's equalized valuation for Kittery.

As of June 20, 2014, the Town's long-term debt obligation was \$19,043,254 or 1.27 percent of the State Valuation. Since 2010, the Town has taken on six significant debt obligations:

1. \$2,665,992 - Upgrade to waste water facilities under the Clean Water Revolving Loan Fund program.
2. \$6,750,000 – Mitchell School
3. \$5,500,000 – Community Center
4. \$1,890,000 – Mitchell School
5. \$11,990,025 – Upgrades to sewers through the Clean Water Revolving Loan Fund
6. \$3,079,000 – CIP Bonds

The two additional bonds (#5 and #6 above) increased the Town's total debt to \$32,545,880, or 2.17 percent of the State's Valuation.

The most recent bond rating completed for the Town placed it at Aa2 for Moody's and AA+ for S&P, which is one below the top bond rating.

The nearly twelve million dollar bond for sewer extensions out to the business park in Kittery was done as part of a ten year Tax Increment Finance (TIF) District initiative. As of today, no new development or betterments have taken place in the business district that would raise the tax increment to begin contributing money to paying off the bonded debt. The first debt obligation payments come due to the Town in Fiscal Year 2017 at a projected cost of \$583,617. Beginning in 2022, the anticipated tax increment payments from new development are expected. If tax increments do not increase in the coming years, the Town will be responsible for paying back the debt incurred by the public infrastructure extensions.

### INVESTMENTS

At the end of Fiscal Year 2014, the Town had an unassigned fund budget totaling \$4,345,203, which was an increase of \$187,965 over the prior fiscal year. According to the FY 2016 budget summary, the Town has a policy to maintain an unassigned fund balance in an amount equal to 2-2.5 months of government operations. For FY 2014, the amount was slightly below that policy directive. It is important to note that the Town does maintain significant reserves in its capital and program budgets, and the School Department also maintains its own reserves.

### CAPITAL IMPROVEMENT PROGRAM

The purpose of the Capital Improvement Program (CIP) is to establish a framework for the financing of different capital needs over time. It represents a plan to commit to and pay for capital improvements. The types of investments listed in a CIP are typically larger, more expensive, and longer lasting, and they are not regularly occurring items. Kittery's CIP process was established in 2008. The CIP Committee is appointed by Town Council and is charged with evaluating all projects greater than \$25,000 in cost with an expected life of more than five years, as well as replacement assets greater than \$5,000. The Committee develops a five-year plan and submits it to the Town Manager for incorporation into the fiscal year budget request.

The FY 2016 recommended CIP was relatively level funded at \$1.159 million dollars in order to meet the Council's guideline of a maximum 1.7 percent increase in expense over the previous year. A majority of the CIP funding requests are for standard expenses that may come up in a given year such as equipment maintenance/replacement, sidewalk projects, parking lot maintenance, school building upgrades, and improvements to parks and recreation facilities.

## KITTERY COMPREHENSIVE PLAN EXISTING CONDITIONS INVENTORY

### ISSUES, CHALLENGES AND OPPORTUNITIES

The following is a preliminary list of issues, challenges and opportunities posed by the findings of the inventory of existing conditions of Kittery's fiscal capacity.

#### ISSUES AND CHALLENGES

The Town's tax rate has continued to increase even as local valuation increases. This is the result of a decrease in federal and state aid contributions and rising municipal expenditures largely outside the control of Town government. If total population continues to decline in Kittery, the tax base will need to spread across a smaller number of households, thereby continuing to increase taxes in the community.

In regards to future debt, the Town must ensure that when taking on debt with the expectation it will be paid off through a TIF or other measures that the Town be certain projections of future tax revenues will be realized. If not, the Town will be responsible for repaying a portion, or the entirety, of the debt obligation.

#### OPPORTUNITIES

Kittery is currently in very sound fiscal health. Current debt obligations are low as a percentage of total valuation, expenses are relatively stable, and revenues are rising. The Town should consider how it can increase its local valuation by encouraging the development or improvement of property in town as a way to increase assessed values. The Town's average tax bill for

homeowners is high when compared with nearby neighbors. This could have the effect of pricing lower- and middle-income households out of Kittery. The Town is already losing population, and a continued decrease to the population base will impact future tax receipts.

Through the Comprehensive Plan process, the Town should be thinking about the future of the commercial properties along Route 1 and the implications of what may happen if those ever turn over. The Town's commercial tax base is high relative to surrounding communities, and losing that diversity in the tax base would be cause for concern. This could be helped by the projected build-out of the Business Park area along Route 236. Sewer service has been extended to the area, and water is expected to be extended by the developer in the future.



## KITTERY COMPREHENSIVE PLAN EXISTING CONDITIONS INVENTORY

### REFERENCES

#### DOCUMENTS

- Town of Kittery Approved Budget for Fiscal Year 2016.
- 2016 Kittery Capital Improvement Plan.
- Kittery Bond Rating Statement dated September 1, 2015.
- TIF District #3 – Business Park Report dated December 13, 2010.
- Revenue Sufficiency Analysis, provided by Nancy Colbert Puff on February 9, 2016.

<sup>i</sup> Office of the State Treasurer of Maine website.

[http://www.maine.gov/treasurer/revenue\\_sharing/monthly\\_distribution\\_s.html](http://www.maine.gov/treasurer/revenue_sharing/monthly_distribution_s.html). Data pulled for January 2010 through December 2015.

#### INTERVIEWS

- February 9, 2016 – Nancy Colbert Puff, Kittery Town Manager.
- February 12, 2016 – Allyn Hutton, Kittery School District Superintendent (via email).

## LAND USE

10

### LAND USE

The land use chapter provides an overview of the land use patterns and zoning regulations in Kittery. This chapter will discuss the variety of land uses in Kittery and provide a general overview of the town's residential, commercial, and industrial zoning districts and the permitting process.

#### Summary of Key Points

- The land use pattern in Kittery varies greatly as one travels from north to south.
- Development, particularly residential, has been occurring in the limited/no growth areas of Town.
- The density of development drops considerably between the southern and northern portions of town.
- A majority of the land in Kittery is being utilized for residential development and open space.
- Kittery has eighteen zoning districts, many with overlapping use allowances and dimensional standards.
- Kittery has four overlay districts to help protect wetlands, waterways, and fisheries.
- The Industrial district lacks dimensional standards to guide the design of future development.
- The Route 1 Mixed-Use district's dimensional standards may not allow for a built form consistent with the district's intended purpose.



### OVERVIEW

The term “land use” refers to the way in which land is utilized in a community to support different activities. The land in a town may be used to support the development of residential, commercial, industrial, or institutional uses. Land can also be used for roadways and utility corridors. Land can also be open, vacant, or preserved for public use or wildlife. The land use patterns that developed over time in a town are telling of the era, the mode of transportation used at the time, the geography of the land, access to water resources, and the economic status of the people who lived there.

As a component of the Comprehensive Plan, land use is connected to all other components because everything is in one way or another connected to land. The Town’s housing stock, commercial land supporting economic development, open space, community facilities, recreation opportunities, transportation connections, and the tax base are all tied back to land. Zoning, which was introduced in the early twentieth century, is a method of regulating land use with the intent of defining and managing growth and community character. The resulting vision and goals of this Comprehensive Plan will help shape recommendations for the future land use patterns and zoning regulations in Kittery. In concert with the goals for the other elements of the Plan, zoning changes can become a key mechanism for implementation.

### EXISTING CONDITIONS

#### GENERAL LAND USE PATTERNS

Kittery was incorporated in 1647, making it the oldest town in Maine. Kittery sits on the southern border of Maine and New Hampshire, bounded on the eastern and southeastern sides by water. Water has been a major contributor to Kittery’s history since 1647. In the late 1600s, the area was a source of masts for the Royal Navy resulting in much of the land being harvested of timber. The creation of the Naval Shipyard in 1800 helped shape much of Kittery up through the mid-twentieth century. Over the following decades, housing and businesses were constructed adjacent to the Navy yard, and this resulted in the creation of what is known today as Foreside and Kittery Point<sup>1</sup>.

Today, Kittery is primarily a residential community with housing located in nearly every section of the town with the exception of the Route 1 outlet malls. Housing types range from large waterfront estates on Gerrish Island to small scale apartments for senior residents at Meetinghouse Village, and just about everything in between. Since the adoption of the last Comprehensive Plan in 1999, there have been approximately 524 new housing units constructed in Kittery. A more detailed discussion of residential land use patterns is explained in the Recent Development Patterns section.

The Town has a strong, and growing, commercial base anchored primarily by the area along Route 1 where the Outlet Malls reside and the more traditional “downtown area” of the Foreside. In addition to these two commercial areas, Kittery also has other business nodes which range in size and include locations like the Route 1 Bypass, the Business Park, the mixed use area along Route 1 north of the Outlet Malls, and Gourmet Alley. For a more detailed description of each commercial area, see the Economic Development Chapter of the Comprehensive Plan.

Industrial development has played a significant role in Kittery’s economy for decades with the Portsmouth Naval Shipyard (PSNY). While the employment composition of the Shipyard has changed over time, it still stands as the largest employer in Kittery. Smaller pockets of industrial land uses can be found along Ranger Drive, Dennett Road (Route 236), and at the Watts Fluid facility along Route 1 north of the Outlet Malls.

The Town has a fairly substantial amount of land held as open space (both protected and unprotected/undeveloped). This includes a range of open space types such as federally protected land in the Rachel Carson Wildlife Refuge, one of the last remaining active farms at Rustlewood, and Town Forest a seventy-two-acre town-owned forest. Although the prior Comprehensive Plan called for limited growth and increased land conservation in the areas north of Spruce Creek, this goal was not fully realized over the last sixteen years.

Land use and development patterns vary considerably throughout Kittery. To describe the differences in a more geographic manner, the Town has been broken up into seven different districts following the same districts used in the 1989 Comprehensive Plan. The following sections provide a summary of each district’s patterns. The boundaries for each district can be seen in Figure 10.1.

### NORTH KITTERY DISTRICT

The North Kittery District is located north of Route 236 and west of Interstate 95, and was one of the more rural sections of towns. New residential development, particularly along Cutts Road, Gee Road, Remicks Lane, Wilson Road, and Route 236, have carved up the rural landscape for a more suburban-style residential development pattern. The 1999 Comprehensive Plan recommended this area remain a no/limited growth district, and the area is zoned as such with the Residential – Rural (R-RL) designation. The North Kittery District is home to one of the last remaining working farms in Kittery, Rustlewood Farm. The north side of Route 236 is dotted with several commercial and industrial businesses which include Taylor Lobster Company, PTE Precision Machining, and the Kittery Resource Recovery Facility.



### WEST KITTERY DISTRICT

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The West Kittery District is located south of Route 236 and west of Interstate 95, bounded by the east side of Eliot. This area is a mix of commercial development along Route 236, and suburban residential development around the edges of Spinney Creak along Dennett Road, Leach Road, and Bolt Hill Road. The West Kittery District is the location where the Kittery Business Park is planned for, which may include new commercial businesses, offices, and residential units. Existing commercial uses are currently limited to the south side of Route 236 where businesses such as Kennebec Equipment, Gagne and Son, and Great Bay Academy of Dance are located. Since 2000, this area has seen some new development primarily in the form of suburban-style residential along the north side of Dennett Road. There have been a few commercial and industrial developments as well, mostly limited to Route 236 and the west end of Dennett Road.

### ROUTE 1 DISTRICT

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The Route 1 District falls in between Route 1 and Interstate 95 and runs from the York/Kittery line to the north down to the interchange of I-95 and Route 236. This is the primary commercial corridor in Kittery, and the location of the Kittery Outlets and the Kittery Trading Post. Commercial land uses are most prevalent between the interchange and Cutts Road, with a few houses off Ox Point Drive and Cottage Way. North of Cutts Road the land uses and development pattern change dramatically with larger

parcels of land housing single use buildings, and wide swaths of open spaces between developments. There is a mix of mobile home parks, a large rehab and long-term care facility, a large multifamily apartment complex, and several stand-alone retail buildings and restaurants. Since 2000, very little new development has occurred in this district despite zoning changes and this being a primary growth area for the Town.

### DOWNTOWN DISTRICT

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Bounded by I-95 to the west, the Piscataqua River to the south and Spruce Creek to the east, the Downtown District is a unique mix of dense residential neighborhoods and commercial nodes. This area includes the Foreside, commercial strips along the Route 1 Bypass, higher density residential developments like Admiralty Village, and neighborhoods off Government Street, Whipple Road, and Philbrick Avenue. The Downtown District has been the historical center of Kittery for decades, and has seen a renaissance recently with the success of the Foreside. Since 2000, there have been a number of residential, commercial, industrial, and mixed use developments that have occurred. In addition to the Route 1 District, the Downtown District was the other primary growth area in Kittery identified in the 1999 Comprehensive Plan.

## KITTERY COMPREHENSIVE PLAN EXISTING CONDITIONS INVENTORY

### BARTLETT ROAD AND KITTERY POINT DISTRICTS

These two districts, north of Spruce Creek, were two rural districts in Kittery that included open spaces, forested land, and farms. Over the last thirty years, large lot subdivisions have been slowly carving up the landscape and creating suburban-style subdivisions on what was once open land. This land use type and development pattern continued after the year 2000 with residential subdivisions off Norton Road, Lewis Road, Bartlett Road, and Haley Road despite the 1999 Comprehensive Plan calling for no/limited growth in these locations.

This area also includes Kittery Point, located along Route 103 between Pepperrell Cover and Barters Creek. Kittery Point is a mix of waterfront homes, small residential neighborhoods, and pockets of neighborhood-service commercial development. The 1999 Comprehensive Plan labeled Kittery Point a neighborhood conservation area, which would allow modest infill development complementary to the existing character of the area.

### ISLANDS DISTRICT

The Islands District covers Gerrish Island on the mainland of Kittery, and the Isles of Shoals off the coast of Kittery. Gerrish Island is a mix of large single-family residential homes and conservation land. Pocahontas Road and Goodwin Road create a loop around Gerrish Island with the central feature of the Delano Easement protecting approximately 400 acres of land in the middle of Gerrish Island. Access roads and drives emanate off the

loop road providing access to the homes and small subdivisions on the island. Since 2000, there have been several residential developments on Gerrish Island but not nearly at the level of what occurred in some of the other no/limited growth areas in Kittery.

**Table 10.1: Land Use Acreage**

Town of Kittery, 2015 Assessors Data	Kittery
PERCENT BY LAND USE TYPE	
Agriculture	2.3%
Auto Centric Commercial	0.2%
Industrial	2.3%
Institutional	2.7%
Multifamily	4.5%
Office/Bank	0.4%
Open Space	21.4%
Other Commercial	0.8%
Residential	53.3%
Restaurant/Retail	1.5%
Utility	0.1%
Vacant Land	10.4%

### RECENT DEVELOPMENT PATTERNS

Between the years 2000 and 2016, the Town permitted new development on just over 1,100 acres of land, which included 524 new residential lots and/or units. Of those new lots/units, 36

percent were permitted in the Residential – Rural (R-RL) zoning district. In the R-RL district, there were 187 units/parcels permitted on nearly 750 acres of land over the sixteen-year period. Contrast that with new residential development in the Residential – Urban (UR) district where 150 units/parcels were permitted on only ninety-seven acres of land. New residential development in the R-RL district accounted for 74 percent of the acreage of all new development permitted in Kittery. The residential development permitted in the UR district only utilized 7 percent.

This speaks to the continued suburbanization of Kittery's outlying rural residential districts since the adoption of the 1999 Comprehensive Plan. That plan called for conservation of land in the rural zoning districts, and promoted the clustering of new housing to conserve land, resources, and the cost of supplying public utilities and infrastructure.

Figure 10.2 shows the location of new development built between 2000 and 2016.

#### APPROVED SUBDIVISIONS 2000-2016

In addition to looking at overall land use patterns in Kittery, a list of approved subdivisions was compiled to illustrate the number of lots or units approved between 2000 and early 2016. Over this sixteen-year period, nearly 36 percent of approved lots and housing units were within the Residential Rural (RR/R-RL) zoning

district. Another 12 percent were within the Residential Suburban (RS) zoning district.

The future land use map and goals from the 1999 Comprehensive Plan provided a framework for directing new residential growth toward the areas all along Route 1 and southeast of Route 1 down through the Foreside. Areas zoned R-RL were designated as rural/non-growth locations to help preserve the land, natural and agricultural landscapes, and water quality. This strategy was not successful, as more than one-third of new lots and units approved during the last sixteen years fell within the areas designated as no-growth. Table 10.2 provides information on the approved subdivisions from 2000 through the first part of 2016.

# KITTERY COMPREHENSIVE PLAN EXISTING CONDITIONS INVENTORY

**Table 10.2: Approved Subdivisions 2000-2016**

**Town of Kittery Planning Department, 2016**

<b>Date</b>	<b>Map/Lot</b>	<b>Street/Subdivision</b>	<b>Zoning</b>	<b># Lots/Units Approved</b>
2000	60/24, 24A, 24B	Adams Road. Sentry Commons Health Center	MU & RR	6 Lots
2001	8/41	Off Route One Meetinghouse Village Village Green Drive	UR	26 Units
2001	22/21	Off Rogers Rd Shepards Cove Coventry Assets	UR	108 Units
2001	1/44	Add'l Units Exist Structure	UR	NET +2
2001	34/5	Off Haley Road ROW Extension	RR	NET +2
2001	20/41	Off Martin Road ROW Plan	SR	NET +2
2001	18/35&35-1	Lawrence Lane Amend Subdivision	SR	NET -1
2001	30/26&26A	Off Manson Rd ROW Extension	RR	NET +2
2002	17/43&24	Off Route 103 Major Subdivision	UR	10 Lots
2002	15/59	Off Boush Street Kittery Apartments	UR	17 Units
2002	12/1	Off Dennett Road Minor Subdivision	SR	3 Lots
2002	1/33	32 Badger's Island West	BI	3 Units
2002	62/15C	Off Bartlett Road ROW Extension	RR	NET +2
2002	48/1	Off Haley/Trafton Ln Whitetail Subdivision	RR	NET +2
2003	22/21	Off Rogers Rd Amended Subdv	UR	113 Units
2003	61/25&26	Off Lewis Road Major Subdivision	RR	40 Lots
2003	4/188	9 Main Street Subdivision	KF	6 Units
2003	61/8,9&11	Off Norton Road Major Subdivision	RR	13 Lots
2004	19/4-2	Ridgewood Drive Amended Maj Subdv	SR	NET+1
2004	22/21	Off Rogers Rd Amended Subdv	UR	115 Units
2004	65/18&18A	Off Remicks Lane ROW Extension	RR	4 Lots
2004	61/19A	Off Lewis Road Hill Creek Drive Amended Subdivision	RR	9 Lots
2004	61/28A	Off Lewis Road ROW Plan Review	RR	3 Lots
2005	65/17&17B	Off Remicks Lane ROW Plan Review	RR	NET +1
2005	4/91&	Off Wentworth	KF	6 Units

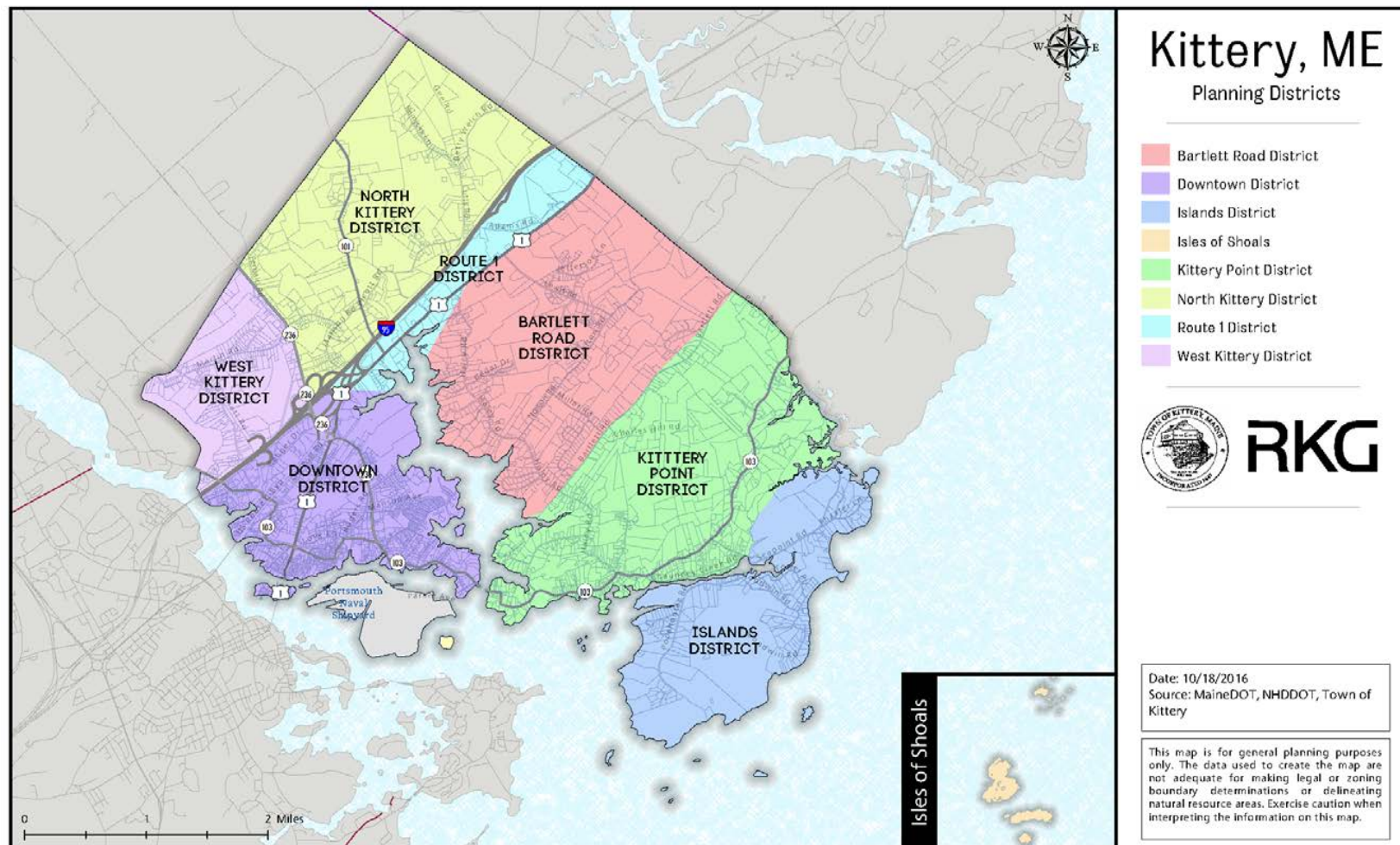
# KITTERY COMPREHENSIVE PLAN EXISTING CONDITIONS INVENTORY

Date	Map/Lot	Street/Subdivision	Zoning	# Lots/Units Approved
2006	41/5	Off Haley Road Janah Subdivision	RR	6 Lots
2006	63/64	Off Brave Boat Harbor ROW Plan	RR	NET +2
2006	3/69	Bridge Street Major Subdivision	LB	8 Units
2006	61/4	Off Norton Road ROW Plan review	RR	NET+1
2007	51/2	Off Pocahontas Road Minor Subdivision	RC	3 Lots
2007	39/17A	Off Haley Road Fuller Brook Estates	RR	8 Lots
2007	66/22	Off Woodside Woodside Meadows	RR	5 Lots
2007	54/16	Off Wilson Rd. Pentuckett (Devon) Woods	RR	12 Lots
2007	42/20 & 20A	Off Haley Road ROW Plan review	RR	NET +1
2008	69/18	Brave Boat Harbor	RR	3 Lots
2008	12/1	Off Dennett Road KMB Builders	SR	8 Lots
2008	61/8	Off High Point Circle Operation Blessing Subdivision	RR	3 Lots
2009	57/7	Frog Hollow Lane – Division of Land- Amend ROW Plan	RR	2 Lots
2010	38/13	Cottage Way (Rt One) Spruce Creek Subdivision	RR	10 Lots
2010	18/22A, 22B, 22C	Off Pepperrell Rd. Sluiceway Condominiums	KPV	4 Units
2011	48/8 61/29	Clover Landing	R-RL	14 Lots
2011	65/12	Clayton Lane	R-RL	4 Lots
2012	54/4A, 4A1, 4A2	8 & 10 Pettigrew Rd	R-RL	3 units NET +1
2012	29/20A, 20B1, 20C, 20D	10 – 16 Jewett Lane	R-RL	4 lots
2012	3/2	50 State Rd	BL-1	3 units NET +1
2013	65/26	44 Remicks Lane	R-RL	3 lots NET +1
2013	61/25, 29	Lewis Farm II	R-RL	17 Lots
2014	47/18-4	Roylos (Haley Rd)	R-RL	2 Lots
2014	28/14	93 Route 236	C-2	3 lots NET +1
2014	54/14	Burns (60 Wilson Road)	R-RL	9 Lots
2014	22/21	Shepard's Cove (Rogers Rd)	R-U	95 units NET -20
2014	63/19	143 BBH	R-RL	4 lots
2015	28/14	“Morgan Court” Fernald Rd	C-2	4 lots (9 units)
2016	66/24, 25	Yankee Commons	MU	77 sites



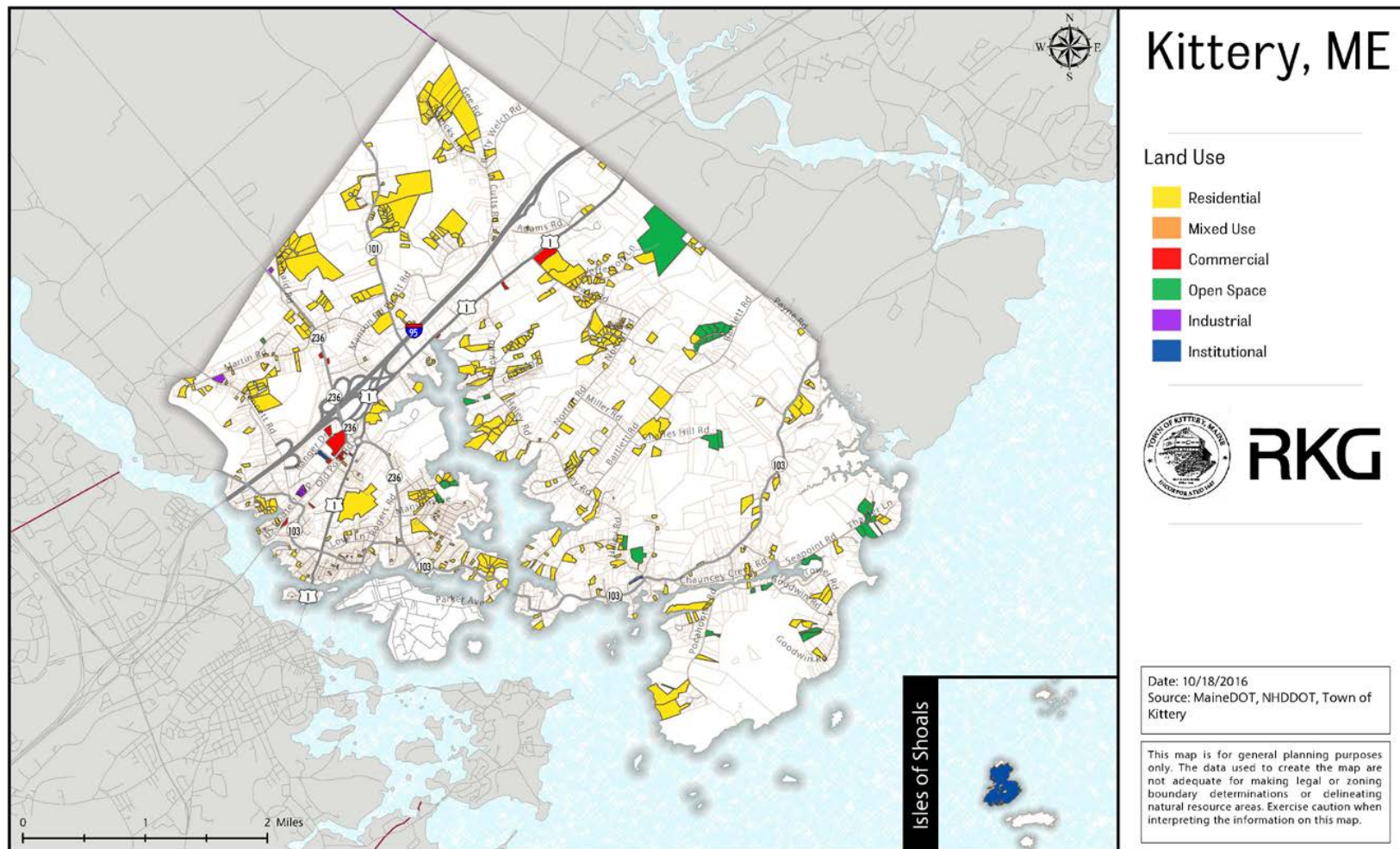
## KITTERY COMPREHENSIVE PLAN EXISTING CONDITIONS INVENTORY

Figure 10.1: Planning District Map



## KITTERY COMPREHENSIVE PLAN EXISTING CONDITIONS INVENTORY

Figure 10.2: New Development by Land Use Category in Kittery (2000-2016)



### ZONING IN KITTERY

An important component to any Comprehensive Plan is a review of the Town's zoning. The local influence over the character and quality of the built environment is the underpinning of zoning control. Through the written regulations of zoning and the graphical representation on a zoning map, a town can guide future development in a way that benefits the people who live and work there.

### USE DISTRICTS

The current Land Use and Development Code, last amended on October 26, 2015, divides Kittery into eighteen base zoning districts with four overlay zones. These base zones are divisions of land based upon the uses desired in each, e.g., residential, commercial, industrial, etc. The overlay districts are primarily in place for the protection of wetlands, waterways, and fisheries. There is nothing inherently wrong with having a large number of zoning districts so long as the intent of the district is captured by the regulations written. Table 10.2 shows the percentage of land in each zoning district in Kittery.

### RESIDENTIAL

Approximately 78 percent of the land in Kittery falls within residential zoning districts, primarily the Residential – Rural (R-RL) district. This comprises nearly all of the land north of Spruce Creek and the northwest corner of Kittery. The remainder is

within the Rural Conservation, Suburban, Urban, and Village residential districts. The Rural Conservation district comprises all of Gerrish Island and Cutts Island on the east side of Kittery, making up over 11 percent of the total land area.

The six different residential districts are each written with a different purpose statement, permitted uses, and dimensional requirements. The R-RLC district is the most restrictive, requiring a minimum lot size of 80,000 square feet (nearly two acres) and a 6 percent building coverage allowance. The Residential Suburban, Urban, and Kittery Point Village districts have very similar dimensional requirements but slightly different use regulations. Each requires a minimum lot size of 40,000 square feet (one acre), and each limits building coverage to 15-20 percent of the total lot area with large setback requirements and 15 percent open space on the lot. The purpose statement for each district seems clear, but the dimensional regulations may not be accomplishing what the district is intended to do. For example, the purpose of the Rural Residential district is to curb sprawl and maintain a rural character. With a minimum lot size of 40,000 square feet and generous setback requirements, it has almost the same dimensions as the suburban and Kittery Point residential districts. Although the purpose statements for each are different, the dimensions do not vary very much. This supports why a great majority of residential growth through subdivisions has been in the R-RL portion of town over the last two to three decades.



## KITTERY COMPREHENSIVE PLAN EXISTING CONDITIONS INVENTORY

**Table 10.3: Zoning District Acreage**

<b>Town of Kittery, 2015 Assessors Data</b>	<b>Kittery</b>	
<b>PERCENT BY ZONING DISTRICT</b>	<b>Acres</b>	<b>Percent</b>
Business – Local	65	0.6%
Business – Local 1	41	0.4%
Business – Park	101	1.0%
Commercial - 1	113	1.1%
Commercial - 2	68	0.6%
Commercial - 3	115	1.1%
Conservation	973	9.2%
Mixed Use	470	4.5%
Mixed Use - Badgers Island	13	0.1%
Mixed Use - Kittery Foreside	56	0.5%
Residential - Kittery Point Village	466	4.4%
Residential – Rural	5,175	49.0%
Residential - Rural Conservation	1,187	11.2%
Residential – Suburban	642	6.1%
Residential – Urban	718	6.8%
Residential – Village	84	0.8%
Transportation – Maine Turnpike	0	0.0%
Industrial	275	2.6%

Among the allowable uses for each district, the only major difference between residential districts is the allowance of duplexes in both Village districts and multi-unit residences in the Kittery Point residential district, which are limited to buildings with less than four units. Otherwise, each district allows single family homes, modular homes, and a variety of civic and recreational uses.

### COMMERCIAL

Kittery has three business districts, three commercial districts, and three mixed use districts which all allow different types of commercial uses. The commercial areas are mostly limited to the areas around Route 1, Route 236, the Route 1 Bypass, and the Foreside/Downtown. These are the main transportation thoroughfares and locations where goods and services can be easily reached by residents, regional shoppers, and tourists alike.

### BUSINESS DISTRICTS

The three business zoning districts, Business Local, Business Local 1, and Business Park, differ quite a bit from each other and have regulations that generally match the purpose of the district. The Business Local 1 (B-L1) district resides in two locations in Kittery, both on the edges of the Foreside/Downtown Kittery area. The purpose of this district is to encourage smart growth and good urban design patterns in a way that will serve as a focal point for the provision of local sales, urban residences, services, and business space. The development pattern should reflect traditional New England buildings with commercial uses on the first floor with residences above. This is supported by smaller minimum lot sizes, higher lot coverage, and less restrictive setback requirements.

The largest sections of the Business Local (B-L) district are located along the southern portion of State Road (Route 1) and the southeast side of the Route 1 Bypass in the vicinity of Sarah

Mildred Long Bridge. The purpose of this district is to provide local sales, services, and business space within Town. The nature of the location of this district is such that it supports more local-serving retail and services compared to farther up Route 1 where the outlets are. The current uses along Route 1 and the Route 1 Bypass are single-use commercial buildings and single family residences. This district does not have a minimum lot size or a maximum building coverage, and it has relatively minimal setback requirements compared to many other districts in the Town. This, and the B-L1 district, are the only zones that have a maximum front yard setback versus a minimum. Single family dwellings are permitted in the district, but are regulated by a fairly large minimum lot size per dwelling unit requirement for parcels where sewer service is not yet available. This is in alignment with the state's minimum lot size for lots served by septic.

In addition to the larger sections of Business Local along State Road (Route 1) and the southeast portion of the Bypass, there are several smaller pockets of B-L1 that help support neighborhood serving local retail. For example, just north of the intersection of Whipple Road and Shapleigh Road there is a small pocket of B-L1 which contains uses such as a gas station, brewery, two banks, and a hardware store. Further east along Route 103, in Kittery Point, there are two more areas of B-L which contain gas stations, a market, and a post office.

The Business Park (B-PK) zoning district encompasses the business park area between Dennett Road and Route 236, where

sewer service was recently extended. The purpose of this district is to create a high quality park-like setting for both businesses and residences. The area encourages a cluster of mixed use development on large tracts of land to foster greater business growth and a sense of community. The intent of the district is to provide a more efficient use of land than might be obtained through segregated development. Currently, the land area contained within this zoning district is vacant therefore there are no prevailing development patterns to describe. The district has a very high minimum lot size (120,000 square feet) compared to the other business districts. The district also requires a minimum of 10,000 square feet per dwelling unit for any residential development including apartments. This severely restricts the amount of residential that could be accommodated on a parcel of land in the district, and would make it difficult to accomplish the mixed use pattern as intended.

### COMMERCIAL DISTRICTS

The Commercial 1, 2, and 3 districts provide locations for general retail sales, services, and business space in locations capable of serving community-wide and regional trade areas which are primarily accessible by the automobile. These three commercial districts are located along Route 1 north of the traffic circle and Route 236 and along the northern section of the Route 1 Bypass. Each of these areas are set up to accommodate local and regional traffic and serve as a retail and employment destination. These commercial areas, unlike the business districts, do not allow



residential development. Each requires a minimum of 40,000 square feet of land in order to develop with large front, side, and rear setbacks.

The purpose of these districts matches well with what has been constructed to date in Kittery. Along Route 1, the regional outlets, restaurants, and hotels do serve a very wide trade area, drawing patrons from all over New England. The development along the Route 1 Bypass includes a number of motels, convenience stores, gas stations, and small retail and sales establishments. The development along Route 236 is very similar to the Bypass, with a number of stand-alone commercial and service-oriented buildings on single parcels. Along the Bypass and Route 236, there are several single family homes that dot the landscape in between commercial development.

#### MIXED USE DISTRICTS

The final commercial district type in Kittery are the three mixed use districts: Mixed Use (MU), Mixed Use-Kittery Foreside (MU-KF), and Mixed Use-Badgers Island (MU-BI). The MU-KF and MU-BI districts are very specific to two well-established mixed use areas in Kittery, the Foreside and Badgers Island. These two locations have a long development history of mixing both residential and commercial uses for decades. The development pattern that comprises both locations is representative of a walkable, compact, mixed use village district. Buildings were constructed in close proximity to one another, and the roadway network is more gridded than what can be found in other parts of Kittery. It is worth noting that the entirety of Badgers Island falls within the Shoreland Overlay Zone.

Both mixed use districts have very similar purpose statements which relate to their ability to provide businesses, services, and residences as a way to help revitalize areas in close proximity to the Shipyard and Portsmouth. Both require a balance of businesses and homes to keep the support the area's vitality and create sustainable economic development opportunities. While the purpose statements are similar, the development pattern is quite different. Approximately 75 percent of the land area on Badger's Island is subject to the restrictions of the Shoreland Overlay Zone which impacts what can be built and the density allowed.

The main difference between the two mixed use districts in terms of uses is apartments are not allowed in the MU-BI district, where they are allowed at up to twelve units per lot in the MU-KF district. While residential is allowed in both districts, the minimum land area per dwelling unit requirements of 5,000 to 6,000 square feet will make those uses difficult to accommodate. The lot sizes in both districts are already quite small, which would require a developer to have to assemble several parcels to build a multifamily or mixed use building. This increases to 10,000 square feet in the Shoreland Zone which covers the Badgers Island mixed use district. The setback requirements in both districts are very low and will help new buildings match the character of older structures.

The Mixed Use (MU) district along the northern segment of Route 1 is very different than the two districts previously described. The purpose of the district is to provide opportunities for a mix of office, service, and limited residential and retail uses to alter the pattern of commercial activity on Route 1. A mix of uses on a single parcel is desired, and in some cases required

according to the zoning. The MU district is intended to accommodate growth along Route 1. The minimum parcel size is 200,000 square feet (roughly 4.5 acres). The district is set up to accommodate primarily commercial uses, but no more than 15 percent of total square feet can be dedicated to retail (including parking) and no more than 20,000 square feet can be dedicated a single retail use.

Residential development is allowed in the MU district, but single family homes must have a minimum of 200,000 square feet of land area per dwelling unit. Multifamily units can only be developed as part of the upper stories of a mixed use building and require a minimum land area of 40,000 square feet per dwelling unit. If the building is served by sewer, the minimum is reduced to 20,000 square feet per unit. If the development is for eldercare, the minimum land area per dwelling unit requirements drop significantly so long as the development is connected to public sewers. A unit with two or more bedrooms requires only 5,000 square feet of land area per unit, 4,000 square feet for units with less than two bedrooms, and 2,500 square feet for a residential care unit. For nursing care and convalescent care units, the minimum drops to 2,000 square feet. A large portion of this zone is being developed as residential through the expansion of the Yankee Common Mobile Home Park.

## INDUSTRIAL

The Industrial zoning district in Kittery is exclusively relegated to the Naval Shipyard, making up about 2.6 percent of the Town's land area. The use regulations for the district are standard, allowing manufacturing, research and development, and

accessory structures to a home occupation. Interestingly, the Industrial district does not have any dimensional standards outside of minimum side and rear yard setbacks of thirty feet. While flexibility is certainly encouraged with the rapidly changing definition of industrial uses, some baseline dimensional standards could be beneficial especially if the district were to expand to other parts of town.

## OVERLAY DISTRICTS

In addition to the base zoning districts identified in the zoning code, there are three additional overlay districts in Kittery. The Resource Protection (OZ-RP), Shoreland Protection Area (OZ-SL), and the Commercial Fisheries/Maritime uses (OZ-CFMU) overlay districts are in place to help the Town protect natural resources and water bodies from the impacts of development, and as a way to promote fishing and maritime uses.

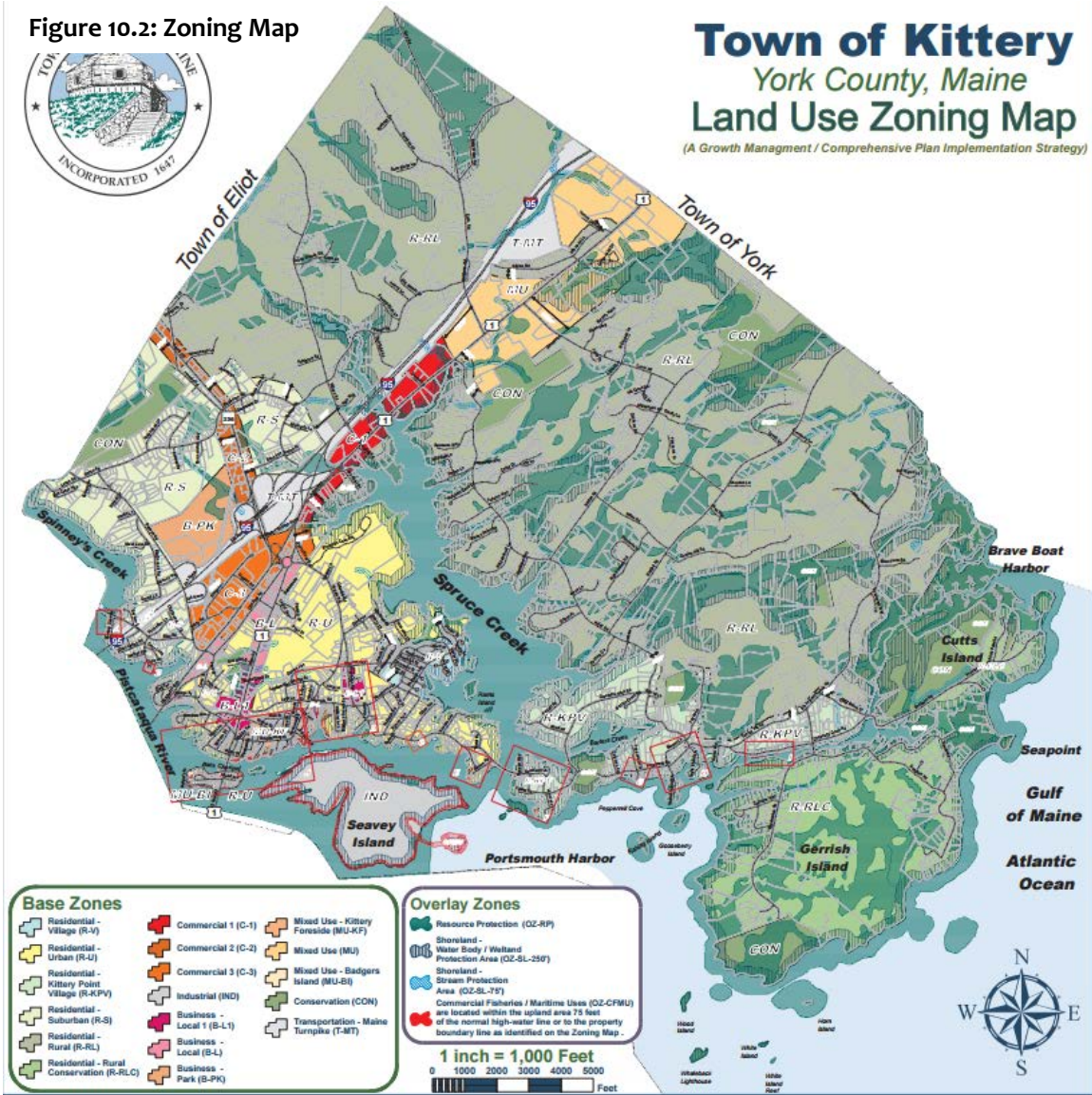
The Shoreland and Resource Protection Overlays are intended to further the maintenance of safe and healthful conditions; prevent and control potential water pollution sources; protect spawning and birding grounds; and preserving access and views to coastal waters. The Resource Protection Overlay primary covers inland parcels where fresh water bodies or wetland occur, while the Shoreland Protection Overlay pertains to inland freshwater resources and the coastal shoreline of Kittery. The zone encompasses a 250-foot buffer from the upland edge of the protected resource. The required setback is 100 feet, and reduced

to seventy-five feet in the Kittery Foreside and Badgers Island mixed use districts. Within the overlay by-right uses are extremely limited. Within most zoning districts the only use permitted within the overlay is public open space or recreational uses, with some exceptions for civic uses. All other uses that would otherwise be allowed in the underlying zoning district are required to be permitted through Special Exception.

The Commercial Fisheries Overlay is different from the Protection Overlays. The OZ-CMFU is to provide for the development and expansion of water-dependent commercial fisheries/maritime activities. Areas in the overlay should have been chosen based on suitability criteria that include shelter from prevailing winds/waves, slope of the land, depth of the water body within one hundred fifty feet of the shoreline, and compatibility with adjacent uses. Parcels that fall under this overlay district are primarily located along the Foreside, Kittery Point, Badgers Island, the Naval Shipyard, and select parcels up the coast along Pepperrell Road and Chauncey Creek Road. The permitted uses under the overlay include all functionally water dependent commercial fisheries and maritime uses, as well as the permitted uses under the base zoning districts. This creates issues where the majority of properties end up being nonconforming.

## KITTERY COMPREHENSIVE PLAN EXISTING CONDITIONS INVENTORY

### Figure 10.2: Zoning Map





### IDENTIFICATION OF PRELIMINARY ISSUES, CHALLENGES AND OPPORTUNITIES

The following is a preliminary list of issues, challenges and opportunities posed by the findings of the inventory of existing conditions of Kittery's land use and zoning. Please note that these are subject to change with the preparation of goals and objectives, not yet drafted (at the time the inventory was prepared).

#### ISSUES AND CHALLENGES

The Town's Zoning Code has several issues and challenges as it pertains to implementing the land use vision of Kittery residents. The purpose statements for several of the base zoning districts, and the accompanying dimensional regulations are not in sync. Currently, there are eighteen individual zoning districts across Kittery. This is a large number of districts for a community of nine thousand residents. It may not be an issue if the purpose of the district and the implementation regulations are in alignment. In Kittery, that is not always the case. Here are some issues and challenges with the current zoning districts, use restrictions, and dimensional regulations:

- Some of the zoning districts that regulate the same type of use (residential, commercial, mixed use) have very similar dimensional requirements and only differ by one or two listed uses. There seems to be a lot of redundancy in

the regulations. This is particularly true for the three commercial zoning districts (1, 2, and 3).

- The minimum lot size requirements for "rural" residential zoning districts are seen by some as too restricting and by others as not large enough. The Town needs to determine whether or not it wants to protect these rural areas or continue to allow suburban-style residential subdivisions.
- The mixed use district along Route 1 requires a minimum lot size of 200,000 square feet, yet the district purpose statement calls for smart growth or cluster development. It will be challenging to create a more compact development pattern using these large lot size minimums.
- The Commercial districts all have the same dimensional requirements, but differ when it comes to the design elements listed for each. Most of the design standards in the zoning are good ideas, and should apply to all three districts.
- The Commercial districts do not currently allow residential uses. The Town may benefit in the long term from allowing a diversity of uses in the Commercial districts to create additional flexibility for property owners, and construct residential units in closer proximity to local businesses.
- The Industrial zoning district is currently limited to the Naval Shipyard. There are currently no other areas in Town that support industrial development, neither heavy industry or light manufacturing.



- The Route 1 Mixed Use district may become problematic with its extremely large minimum lot size. A property owner could construct a single family home on a 200,000 square foot lot and effectively remove that lot from providing any economic development benefit to the Town. It will also be challenging for a developer or property owner to make a mixed use development work in this district with restrictions on upper-story residential. The minimum lot size per dwelling unit requirements are very high and would only allow a few units to be constructed on a parcel. This could create financial feasibility challenges for the property owner/developer.

### OPPORTUNITIES

The Comprehensive Planning process provides an excellent opportunity to hold a community-wide discussion about development and preservation goals in the context of how zoning can be used as a tool to accomplish those goals. In some cases, the current zoning regulations may not match the intent and purpose of the district. Where that disconnect exists, it offers an opportunity to recommend changes that could bring the intended purpose of the district and the regulations that bind uses, dimensions, parking, and other elements together.

# Kittery Comprehensive Plan Update 2016



Map 10.1

## EXISTING LAND USE

- Agriculture
- Auto Centric Commercial
- Industrial
- Institutional
- Mixed Use
- Multifamily
- Office/Bank
- Open Space
- Other Commercial
- Residential
- Restaurant/Retail
- Utility
- Vacant Land



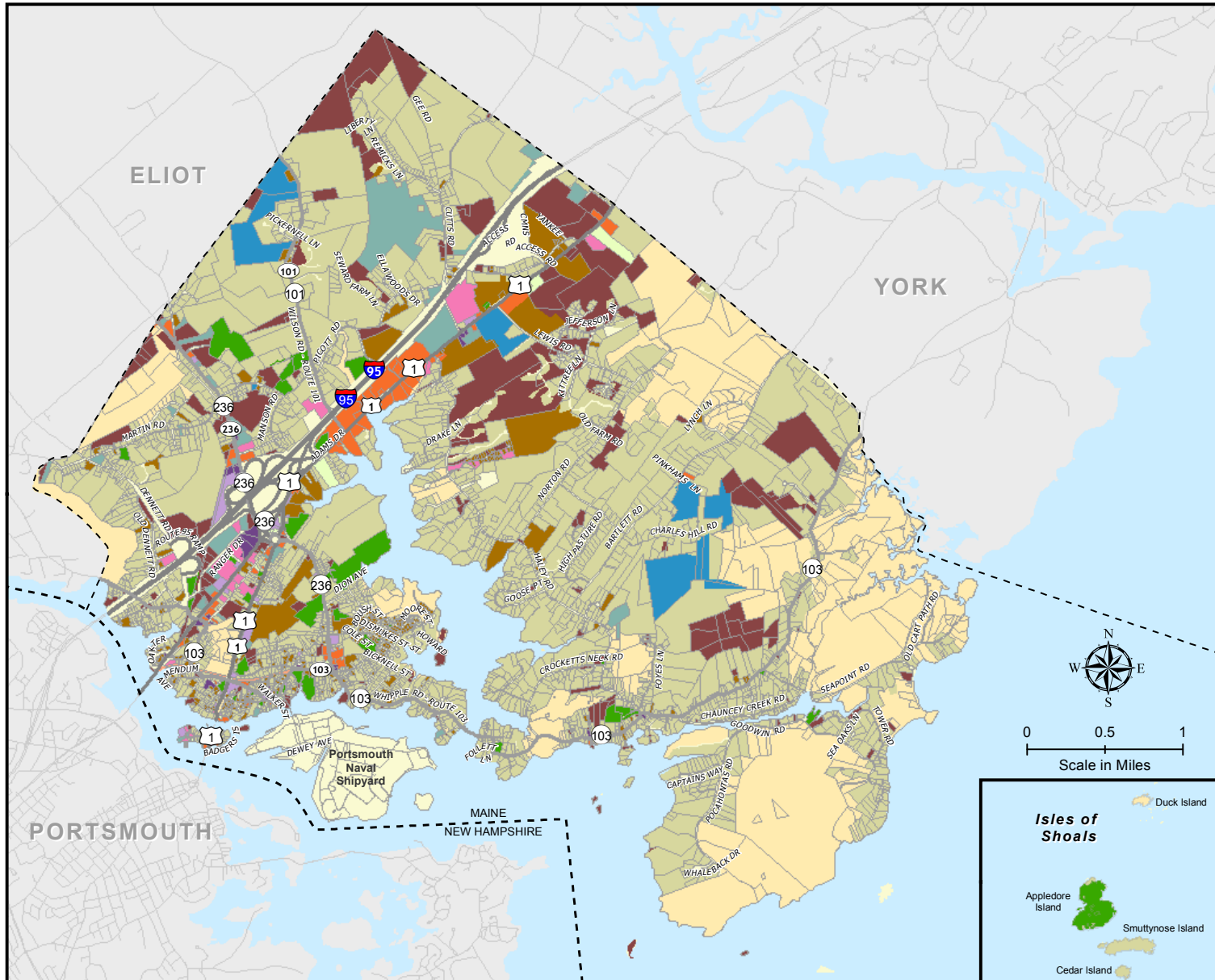
0 0.5 1  
Scale in Miles

### Isles of Shoals



**AECOM**

This map is for general planning purposes only. The data used to create the map are not adequate for making legal or zoning boundary determinations or delineating natural resource areas. Exercise caution when interpreting the information on this map.



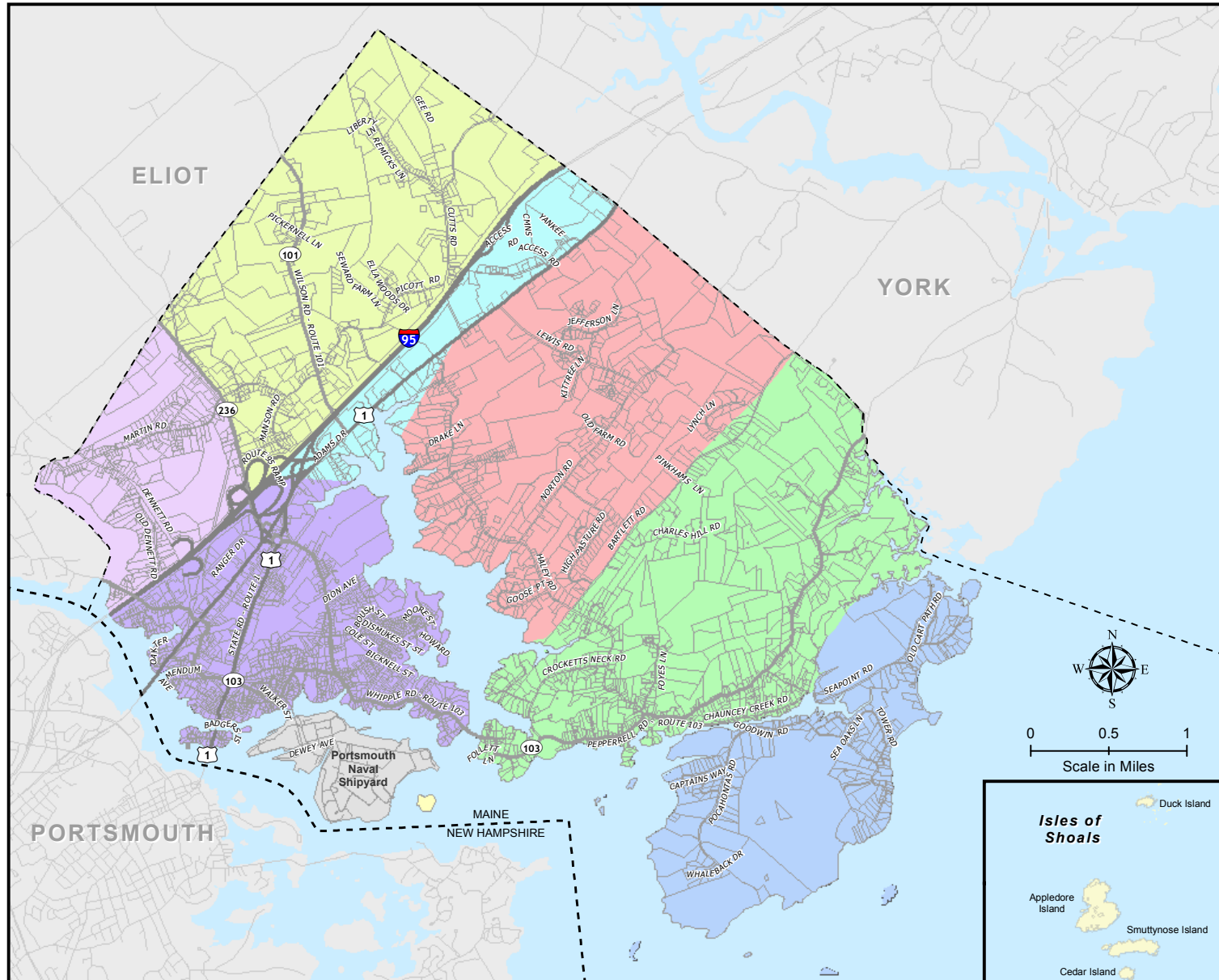
# Kittery Comprehensive Plan Update 2016



Map 10.2

## PLANNING DISTRICTS

- Bartlett Road District
- Downtown District
- Islands District
- Isles of Shoals
- Kittery Point District
- North Kittery District
- Route 1 District
- West Kittery District



**AECOM**

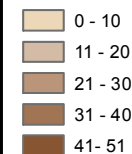
This map is for general planning purposes only. The data used to create the map are not adequate for making legal or zoning boundary determinations or delineating natural resource areas. Exercise caution when interpreting the information on this map.

# Kittery Comprehensive Plan Update 2016

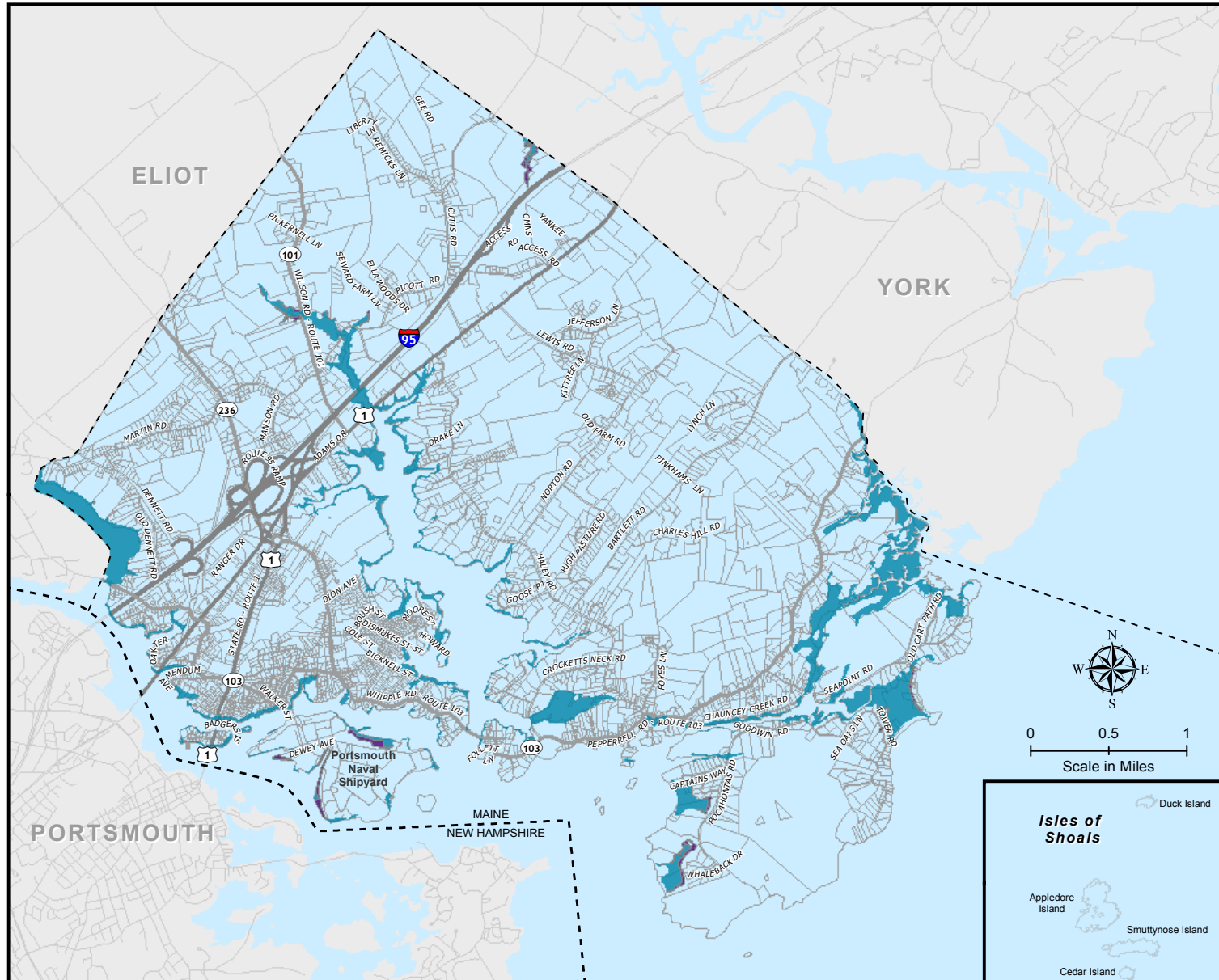
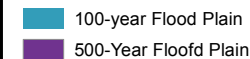


## Map 10.3 DEVELOPMENT CONSTRAINTS

### Slope in Percent



### Flood Zones



0 0.5 1  
Scale in Miles

### Isles of Shoals



Flood data was retrieved from FEMA, January, 2015.

**AECOM**

This map is for general planning purposes only. The data used to create the map are not adequate for making legal or zoning boundary determinations or delineating natural resource areas. Exercise caution when interpreting the information on this map.

## REFERENCES

## DOCUMENTS

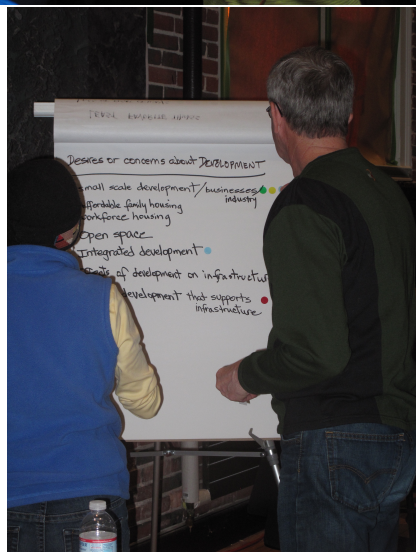
1. Kittery Land Use and Development Code. Last Amended October 26, 2015.

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<sup>i</sup> Chapter One: The History of Kittery. 1999 Update of the Comprehensive Plan. <http://www.kitteryme.gov/Pages/FOV1-00025CA8/chapter1>



## VOLUME III: SUMMARY OF PUBLIC INPUT THE COMPREHENSIVE PLAN



Consultant Team:  
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RKG

## **ACKNOWLEDGEMENTS**

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Tom Hibschan  
Tom Battcock-Emerson  
Holly Zurer  
Brett Costa  
Marissa Day  
Judy Spiller

*....and the concerned residents, business owners,  
Town officials and staff who devoted their time,  
energy and imagination to the making of this plan.*

### **Non-Voting Members**

Chris DiMatteo, Town Planner  
Allyn Hutton, Superintendent of Schools  
Kendra Amaral, Town Manager  
Nancy Colbert, former Town Manager

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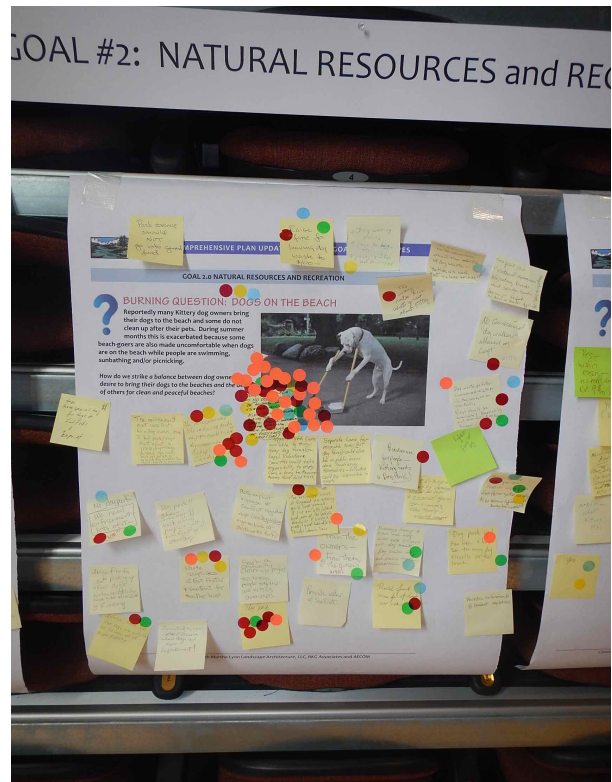
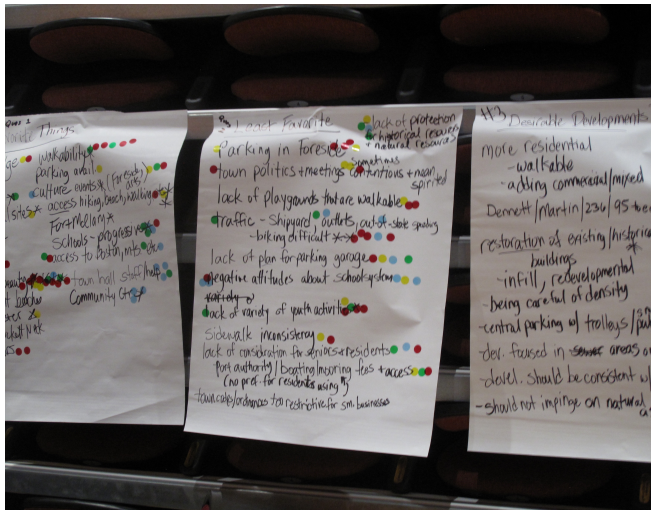
### **Friends of the CPUC**

Kittery residents who supported the planning  
effort with varying degrees of time  
commitment.

### **Photographs for this Volume of the Plan**

Taken by Consultant Team

## Photos from various Comprehensive Plan Public Forums



## VOLUME III: SUMMARY OF PUBLIC INPUT

### TABLE OF CONTENTS

#### **INTRODUCTION**

Town wide public forum#1 – Visioning: March 12, 2016

Town wide public forum#2 – Identifying Priorities: June 11, 2016:

Town-wide public forum#3 – Presenting the Implementation Plan: November 3, 2016

Comments from Comment Boards

Summary of responses to Survey

Comments from on-line conversation (co-Urbanize site)

Teen Voice: Summary of Visioning Session at Traip Academy: May 20, 2016

Poll on Key Top 25 Recommendations: November 28, 2016

#### **APPENDIX : SAMPLE OUTREACH MATERIALS**

## VOLUME III: SUMMARY OF PUBLIC INPUT



# INTRODUCTION

A Comprehensive Plan is a roadmap to help guide decision-making about the future of a municipality. It is:

- A basis for decision-making for future development
- A process leading to a plan of action based on a town's shared values and goals
- A set of priorities for addressing the full range of issues facing a town

A Comprehensive Plan is an important opportunity to think about:

***How can we make Kittery an even better place to live, work and play?***

### **What does a Comprehensive Plan look at?**

- Identifies features to preserve?
- Identifies what needs to change?
- Identifies resident concerns?
- Identifies needed



*Logo developed for Comprehensive Plan, developed by local Kittery artist, Holly Elkins*

### WHY PLAN?

Updating a municipality's Comprehensive Plan in addition to making the Town eligible for State and other grants and sending a message to prospective investors regarding what the Town would like to see in terms of development, it is an opportunity to:

- Take stock, review objectives, direction and priorities
- Examine resource allocation: existing and optimal
- Update the outdated Comprehensive Plan (last updated in 1999)
- Be proactive and affect future decision making
- Support eligibility for grant programs and public funds

## INTRODUCTION

### PROCESS

The process is comprised of a number of steps and includes the following:

- What do we have?
- What do we want?
- What is most important?
- How do we get there?

1. A **Public Process** that solicits public input in articulating a vision and set of goals to form the foundation of the Plan as well as feedback on the strategies with which to achieve and implement these.

2. **Inventory and Assessment of Existing Conditions** to understand key issues, opportunities and challenges and how they potentially impact the future

3. **Implementation Plan of Policy Directives and Action Steps** that identifies lead responsible parties and potential partners for implementation as well as existing resources and priority items.

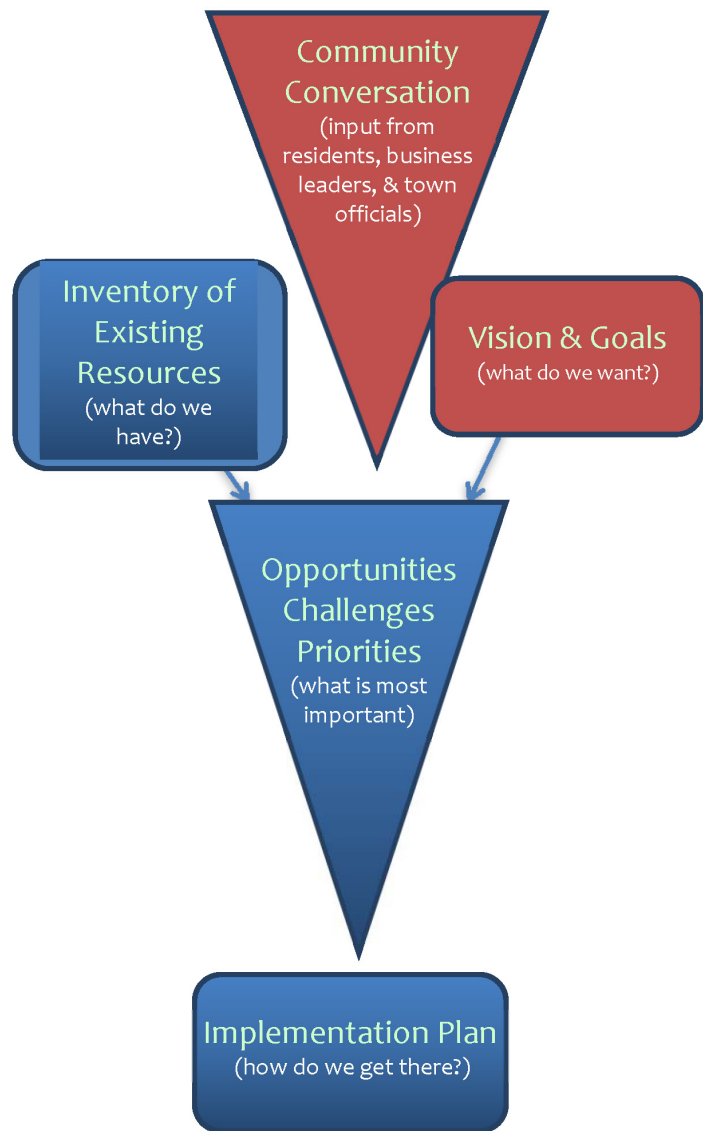
**The Comprehensive Plan is organized in three volumes:**

Volume 1: The Comprehensive Plan

Volume II: Inventory and Assessment of Existing Conditions

Volume III: Documentation of Public Input

This Volume is a compilation of the public process, the conversation with the community about what they would like to see in the future, what they are concerned about, what improvements they would like the Town to make. It represents the **red** shapes in the process diagram on the right.



### KITTERY VOICES: PUBLIC PROCESS

Kittery's residents, business owners and town officials were invited to participate in a variety of forums including town-wide public workshops and on-line forum, a survey, and interviews with a range of individuals. Their input was used to develop the vision and goals. This then formed the basis for the Comprehensive Plan.

## INTRODUCTION

### Public Forums

Town-wide Public Forum:  
Visioning (March 12, 2016)

Town –wide Public Forum:  
Review of Goals &  
Objectives (June 11, 2016)

Youth Voice (Visioning at  
Traip Academy, May 20,  
2016)

Leadership Interviews (Town  
staff, Committees, Boards,  
and other relevant, Shipyard,  
etc.)

Comment Boards (Town Hall  
& KCC)

Farmer's Market (June 5, 2016)

Block Party (June 18, 2016)

Town-wide Public Forum (Implementation  
Plan): Nov. 3, 2016

Poll regarding Top 25 Key  
Recommendation (Nov. 8, 2016)

Opportunities to participate on-line

- On-line conversation and mapping exercise
- On-line survey

### THREE UNDERLYING THEMES

The following three themes were  
identified as underlying much of the  
community conversation:

- Preserve the town's character
- Increase and improve connections
- Promote a multi-generational Kittery



Town-wide public forum (March 12,  
2016) at STAR Theatre (KCC)

### ***Preserve the town's character***

One of the main underlying themes of the  
community conversation was that of a  
desire to “protect and maintain what we  
have rather than spend resources on  
acquiring more.”

- Preserve open space and other natural features, working waterfront, and historic buildings -- while guiding additional development to desirable locations.
- Ensure that the diversity of people in terms of socio-economics can continue to do live in Kittery (affordable housing and jobs)
- Support the diversity of land uses that make up the Town (“wild” landscapes, Foreside, outlets, working waterfront, quiet residential neighborhoods, etc.)

## INTRODUCTION

### ***Increase and improve connections***

- Safer and more pleasant walking and biking physical connections
- Communication and access to information
- Provide more opportunities for social connections by providing opportunities for community gathering (through an enhanced Foreside, a 21st century library, expanded programming at the KCC, increased public space on the water, and improved walking and biking infrastructure)

### ***Promote a multi-generational Kittery***

- Wholesome activities for youth (including improved and increased recreational opportunities, safe ways of getting around town)
- More youth involvement in planning for the future)
- Support healthy aging in place (with affordable housing appropriately sized and located for seniors, as well as activities and transportation geared to this population)
- Provide opportunities for multi-generational activities

***“Kittery is uniquely charming.”***  
Comment from forum participant

### **PUBLIC FORUMS**

- 3 town-wide public forums
- 1 on-line survey
- continuous on-line conversation
- website
- teen visioning session
- 10 Steering Committee meetings
- 4 Joint Workshops: Planning Board/Steering Committee
- Meetings with Town Department Heads
- 32 leadership interviews

## VISION, GOALS AND OBJECTIVES

A Comprehensive Plan must identify those features that contribute to the uniqueness of a community and make recommendations to preserve and enhance these.

### WHAT MAKES KITTERY UNIQUE?

Kittery residents were asked what makes Kittery unique. These are a few of their responses.

*“Kittery is a community of contrasts...”*  
*“working waterfront”*  
*“We aren’t Portsmouth and we don’t want to be!”*  
*“gorgeous shoreline”*  
*“Gourmet Alley restaurants”*  
*“our history”*  
*“Portsmouth Naval Shipyard”*  
*“Fort Foster and Fort McClary”*  
*“natural lands”*

A vision and set of goals (what Kittery **“WANTS”**) were developed with significant public input to form the foundation of the Comprehensive Plan. They are articulated below.

## INTRODUCTION

The **viability** of the Comprehensive Plan is contingent upon the community coming to a **consensus** about a desired future and then being **proactive** about setting **priorities** and assembling

### A VISION FOR KITTERY'S FUTURE

**IMAGINE...** a Kittery whose character is protected by the preservation and adaptive reuse of its **historic buildings**, the control of the scale of redevelopment so that it is in keeping with the historic charm of the Town and a promotion of the Town's history.

**IMAGINE...** a **Foreside district** that is a thriving, historic neighborhood that includes one of Maine's earliest working waterfront. A Foreside that maintains the historic, working –class character and scale and preserves its building stock by adopting a preference for creative or **adaptive reuse** of existing buildings. **Workforce housing** is integrated in the district. Walking and biking is safe and pleasant and there are more green spaces to enjoy as well as the **working waterfront**.

**IMAGINE ...** a Kittery where its beautiful and treasured **natural features** are preserved and protected and where enjoyment is enhanced through increased access to these for both passive and active **recreation**. Recreational activities are managed so as to prevent negative impacts on the environment, the season at Fort Foster is extended and programming at the Kittery Community Center is even more developed. Enjoyment of the water is enhanced by increasing **public access to the water**, cleaning up Spruce Creek, and providing

shuttle service to Portsmouth from the Town Pier at Foreside.

**IMAGINE...** a Kittery that plans for the future of its **environment** by implementing measures that help it be more **resilient** and leading by example so that all town-owned buildings use renewable sources of energy, and the Town provides incentives for the use of renewable energy sources. A Kittery that **prepares for the potential impacts of the expected rise in sea level** due to climate change.

**IMAGINE...** a Kittery that preserves its **sense of community**, the sense of peace and quiet, but also the **diversity of places** that make up the Town. It feels more unified and less separated as multiple **ways of getting around Town** are more available. **Traffic** congestion is lessened and **walking** and **biking** is made safe and pleasant. A **town shuttle** helps to better connect people as do the additional places to gather and run into one another.

**IMAGINE ...** a Kittery that while improving and growing is able to retain a **diverse socio-economic** mix of residents by providing **affordable, workforce housing** and by creating **jobs** with adequate wages and salaries, resulting in a **sustainable** community.

**IMAGINE...** the **economy** of Kittery more diversified as it retains existing and supports additional local businesses, where the existing businesses are redeveloped into more pedestrian-oriented mixed-use developments that incorporate more natural features and that are able to be more economically viable, **sustainable**, and in keeping with evolving expectations of shoppers.



## INTRODUCTION

IMAGINE... a Kittery that has a continuing **relationship with the Portsmouth Naval Shipyard**, and traffic, noise and light impacts created by activity in the shipyard are reduced as a result of working together to mitigate these.

IMAGINE... a re-imagined, twenty-first century **library** and a **school system** where students are consistently recognized for their success in the community and nationwide because these institutions provide top quality education, opportunities for life long learning, and enrichment programs.

IMAGINE... that all these improvements are made in a systematic way with significant **community engagement** in the decision-making process led by a **town government** that is respectful, transparent and civil in its discourse. A **shared vision** and **ordinances** that support the goals embodied in the vision are clear and easy to enforce.

### GOALS AND OBJECTIVES

#### 1. HISTORIC, CULTURAL, AND ARCHAEOLOGY RESOURCES GOAL

TO PROTECT THE TOWN'S CHARACTER BY PRESERVING AND PROTECTING HISTORIC FEATURES AND ARCHAEOLOGICAL AND CULTURAL RESOURCES, AND PROMOTING AN AWARENESS OF THE TOWN'S UNIQUE HISTORY AND CULTURE

#### 2. NATURAL RESOURCES, OPEN SPACE AND RECREATION GOAL

TO PROTECT KITTERY'S NATURAL RESOURCES INCLUDING WATERSHED, FRESH WATER, WETLANDS AND VERNAL POOLS, AGRICULTURAL LANDS, FOREST

#### RESOURCES, OPEN SPACE AND RECREATION

#### 3. ECONOMIC DEVELOPMENT GOAL:

TO SUPPORT DESIRABLE ECONOMIC DEVELOPMENT, BALANCE THE RELATIONSHIP WITH THE PORTSMOUTH NAVY SHIPYARD, AND INCREASE THE TOWN'S TAX BASE WHILE ALSO PROVIDING LOCAL JOBS.

#### 4. HOUSING GOAL:

TO PROVIDE A RANGE OF HOUSING TYPES TO MEET THE NEEDS OF INDIVIDUALS THROUGHOUT THEIR LIFECYCLE AND TO SUPPORT RESIDENTS WITH A RANGE OF INCOMES

#### 5. TRANSPORTATION GOAL:

TO IMPROVE SAFETY AND EASE OF GETTING AROUND TOWN AND BETTER CONNECT THE "PIECES" OF KITTERY. PROVIDE ALTERNATIVES TO AUTOMOBILE TRAVEL WITH SAFE AND PLEASANT BIKE ACCOMMODATIONS AND WALKING PATHS.

#### 6. MARINE RESOURCES GOAL:

TO PROTECT THE TOWN'S COASTLINE, THE WORKING WATERFRONT, AND ENSURE APPROPRIATE ACCESS TO AND ENJOYMENT OF THE WATER WHILE PROTECTING IT FROM ENVIRONMENTAL IMPACTS

#### 7. TOWN GOVERNANCE, PUBLIC FACILITIES AND SERVICES GOAL:

TO IMPROVE TOWN GOVERNANCE AND PROVIDE ADEQUATE PUBLIC FACILITIES AND SERVICES; INCREASE FISCAL CAPACITY RESPONSIBLY

## INTRODUCTION

### 8. LAND USE GOAL:

ENSURE THAT THE TOWN'S REGULATIONS SUPPORT DESIRED LAND USES.

- Rachel Carson National Wildlife Refuge
- Spruce Creek (clean)
- Pepperrell Cove

### 9. COASTAL COMMUNITY RESILIENCE GOAL:

ESTABLISH SHORT, MEDIUM AND LONG TERM PLANS TO ADDRESS THE EFFECTS OF CLIMATE CHANGE, INCLUDING INCREASED STORM FREQUENCY AND STRENGTH, COASTAL EROSION AND RISING OCEAN LEVELS, AND TRANSITION OF BOTH PUBLIC AND PRIVATE ENERGY CONSUMPTION TO LOW AND ZERO IMPACT METHODS

*Kittery's residents expressed a strong affection for their Town and in general had a lot to say about preserving those features, mainly historic and natural, that they felt contributed to the experience of living here. There was also considerable consensus regarding concerns about some current conditions and a strong desire to be proactive about planning for the future.*

#### KEY THEMES AND ELEMENTS FOR A VISION AND GOALS FOR KITTERY'S FUTURE

- Participants expressed a strong appreciation for the **natural** setting of the Town and a desire that efforts to preserve these features be made, including:
  - Open space and rural character
  - Working waterfront and waterfront views
  - Sea Point Beach
  - Brave Boat Harbor

- Related to the desire to protect the natural features was an appreciation of active and passive **recreational** opportunities and a desire for more:

- Fort Foster/Fort McClary
- Rogers Park
- More public access to the water
- Kittery Community Center

- There was a strong desire to plan for climate change and become more **sustainable** as a Town including:

- Becoming an example of carbon neutrality
- having all town owned buildings use renewable energy sources (e.g. solar)
- provide local tax credits for use of solar energy

- A strong appreciation of the **history** and historic character of Kittery, including:

- Preservation of historic buildings
- The role of the Portsmouth Navy Shipyard
- Preservation of the scale of buildings as a way of preserving the Town's character

## INTRODUCTION

- Participants spoke of the **sense of community** they experience and treasure living in Kittery and the sense of “peace and quiet” they would like to preserve. They also appreciated the “**diversity of places,**” that make up Kittery including the distinct neighborhoods, waterfront, Foreside, outlets, natural areas.
- Enthusiasm was expressed for the recently revitalized **Foreside** district with an expressed desire to enhance the district’s character by:
  - Improving parking
  - Encouraging more small, local business and artists
  - Ensuring that any new development/redevelopment be contextual
- The **working waterfront** was felt to be a significant unique feature of the Town and a strong desire was expressed to preserve this. The fishing industry was mentioned as important to consider in future planning.
- The number one most frequent response to the question, “if you could do one thing to improve Kittery, what would it be?” was improve **pedestrian** and **bicycle** infrastructure to support walking and biking. Additionally, automobile **traffic** was a concern (especially as it related to the shipyard) and a desire for a **town-**

### Responses from March 12, 2016 Visioning Forum

#### Favorite Things

- Cultural and historical assets
- Foreside
- Recreational access to natural assets
- Coastline

#### Also:

- *Public parks*
- *Rural character*
- *Demographic diversity*
- *Sense of community*

#### Least Favorite Things

- Dysfunctional town government
- Not pedestrian-friendly
- Traffic

#### Also:

- *Biking is difficult*
- *Lack of parking*
- *Town codes*
- *School system*
- *Lack of protection of historic and natural resources*

**wide shuttle** ranked high on the list. **Parking**, especially in the Foreside area was perceived as being a significant issue.

- A recognition that the Town’s population is relatively **diverse**, socio-economically speaking, and that providing affordable housing and the creation of jobs with “thriving wages and salaries” will be the only way to support this economic diversity in the future.
- Some discussion regarding the negative impacts of the

## INTRODUCTION

**Portsmouth Naval Shipyard** and a desire to work on mitigating these, namely noise and light pollution and traffic.

- The most referenced **public facility/service** identified for improvement was the **Library** (and a desire that its plan for the future be finalized and implemented), followed by the **school system** (a desire for improvement to the system and its reputation).
- There was much discussion regarding a desire to improve **town governance** including a desire for increased respect, transparency and civility. Additionally, some felt that there is a need for a unifying vision and for the town codes to support this vision and to be better enforced.
- Much enthusiasm was expressed for the public forum itself and for what it represented, that is, an opportunity for public discourse and **community engagement in making decisions** that will help to shape the Town's future. Many called for more proactive planning, citizen-led planning efforts and improved communication. Some wished to involve more youth in town government.

### Responses from March 12, 2016 Visioning Forum

#### If you could do one thing to improve Kittery... what would it be?

- Sidewalks and bike lanes
- Establish Town planning process
- Improve school system
- Increase sustainability
- Improve town government

Also:

- *Affordable housing*
- *Resolve and complete library plan*
- *Support small businesses*
- *Parking plan*
- *Historic preservation*
- *Preserve open space*
- *More public spaces*
- *Increase recreational opportunities*

***"There is still plenty of room to grow while maintaining Kittery's character"*** – comment from Comment Board in Town Hall.

***"I like that there are both wild areas and refined cultural spaces."***  
Comment from forum participant

The following pages are a documentation of the public process, participants' comments and priorities whose input was the basis upon which the vision and goals were developed.

## Comprehensive Plan Update, Kittery, Maine

### CREATING OUR FUTURE TOGETHER



### KITTERY 2015-2025 COMPREHENSIVE PLAN



## Summary of Public Input Town-wide PUBLIC FORUM

### Meeting Purpose and Process

#### Purpose

A town-wide public forum was held on Saturday, March 12, 2016 at the STAR Theatre at the Kittery Community Center. The purpose of the meeting was to invite Kittery residents to come together to identify shared values regarding the future of Kittery; these will be used to develop a vision and set of goals. The Comprehensive Plan that will guide future decision-making will be based on these.

#### Process

Approximately 140 residents, including Steering Committee members attended the public forum. The Consultant Team presented a summary of the planning process and provided a brief overview of the visioning process.

Participants were divided into twelve (12) smaller discussion groups that were facilitated by Steering Committee members. Conversation was focused and participants were very engaged in the process. Afterwards, each group presented a brief summary of their group's discussion; there was a significant degree of consensus regarding residents' desires as well as their concerns.



## Comprehensive Plan Update, Kittery, Maine

During the small group discussions, participants were asked the following questions:

1. *What are your FAVORITE things about Kittery (that you would want to ensure be preserved in the future)?*
2. *What are your LEAST favorite things about Kittery (that you feel are important to change in the future)?*
3. *What are your thoughts regarding additional development in Kittery?*
4. *Looking ahead, what are your thoughts regarding additional development in Kittery? What kind of development (housing, commercial, industrial) would you consider to be desirable?*

*Looking ahead, what would you say will be some of the important issues we should be aware of and take into account when planning for the future? How should we take advantage of the opportunities and address the challenges?*

5. *If you could do one thing to improve Kittery, what would it be?*
6. Lastly, participants were asked to respond to the following question in writing:  
*What makes Kittery Unique?*

### DEVELOPING A SHARED VISION OF KITTERY'S FUTURE

Crafting a vision statement is a way of understanding and describing the desired future as envisioned by a group of people. The input of those who participated in this visioning workshop will be combined with the input of residents gathered in other venues to craft a vision statement and goals for the future of Kittery. The other venues include an on-line conversation and comment boards at the Town Hall and Community Center.

The following represent the key elements to include in the vision statement as identified by the participants of the workshop. An action plan will be developed at a later phase in the process; it will be based on this vision. The plan will outline steps necessary to reach the future desired state that is based on the community's common values as much as is possible.



# Comprehensive Plan Update, Kittery, Maine

## HIGHLIGHTS OF FORUM DISCUSSION

### KEY THEMES AND ELEMENTS FOR A VISION AND GOALS FOR KITTERY'S FUTURE

- Participants expressed a strong appreciation for the **natural** setting of the Town and a desire that efforts to preserve these features be made, including:
  - Open space and rural character
  - Working waterfront and waterfront views
  - Sea Point Beach
  - Brave Boat Harbor
  - Rachel Carson National Wildlife Refuge
  - Spruce Creek (clean)
  - Pepperrell Cove
- Related to the desire to protect the natural features was an appreciation of active and passive **recreational** opportunities and a desire for more:
  - Fort Foster/Fort McClary
  - Rogers Park
  - More public access to the water
  - Kittery Community Center
- There was a strong desire to plan for climate change and become more **sustainable** as a Town including:
  - Becoming an example of carbon neutrality
  - having all town owned buildings use renewable energy sources (e.g. solar)
  - provide local tax credits for use of solar energy
- A strong appreciation of the **history** and historic character of Kittery, including:
  - Preservation of historic buildings
  - The role of the Portsmouth Navy Shipyard
  - Preservation of the scale of buildings as a way of preserving the Town's character
- Participants spoke of the **sense of community** they experience and treasure living in Kittery and the sense of "peace and quiet" they would like to preserve. They also appreciated the **"diversity of places,"** that make up Kittery including the distinct neighborhoods, waterfront, Foreside, outlets, natural areas.
- Enthusiasm was expressed for the recently revitalized **Foreside** district with an expressed desire to enhance the district's character by:
  - Improving parking

***"I like that there are both wild areas and refined cultural spaces."***

## Comprehensive Plan Update, Kittery, Maine

- Encouraging more small, local business and artists
- Ensuring that any new development/redevelopment be contextual
- The **working waterfront** was felt to be a significant unique feature of the Town and a strong desire was expressed to preserve this. The fishing industry was mentioned as important to consider in future planning.
- The number one most frequent response to the question, “if you could do one thing to improve Kittery, what would it be?” was improve **pedestrian** and **bicycle** infrastructure to support walking and biking. Additionally, automobile **traffic** was a concern (especially as it related to the shipyard) and a desire for a **town-wide shuttle** ranked high on the list. **Parking**, especially in the Foreside area was perceived as being a significant issue.
- A recognition that the Town’s population is relatively **diverse**, socio-economically speaking, and that providing affordable housing and the creation of jobs with “thriving wages and salaries” will be the only way to support this economic diversity in the future.
- Some discussion regarding the negative impacts of the **Portsmouth Naval Shipyard** and a desire to work on mitigating these, namely noise and light pollution and traffic.
- The most referenced **public facility/service** identified for improvement was the **Library** (and a desire that its plan for the future be finalized and implemented), followed by the **school system** (a desire for improvement to the system and its reputation).
- There was much discussion regarding a desire to improve **town governance** including a desire for increased respect, transparency and civility. Additionally, some felt that there is a need for a unifying vision and for the town codes to support this vision and to be better enforced.
- Much enthusiasm was expressed for the public forum itself and for what it represented, that is, an opportunity for public discourse and **community engagement in making decisions** that will help to shape the Town’s future. Many called for more proactive planning, citizen-led planning efforts and improved communication. Some wished to involve more youth in town government.

*“Kittery is uniquely charming.”*

# Comprehensive Plan Update, Kittery, Maine

## SUMMARY OF PARTICIPANT TOP RESPONSES TO QUESTIONS

### Favorite Things

- Cultural and historical assets
- Foreside
- Recreational access to natural assets
- Coastline

#### Also:

- *Public parks*
- *Rural character*
- *Demographic diversity*
- *Sense of community*

### Least Favorite Things

- Dysfunctional town government
- Not pedestrian-friendly
- Traffic

#### Also:

- *Biking is difficult*
- *Lack of parking*
- *Town codes*
- *School system*
- *Lack of protection of historic and natural resources*

### Thoughts regarding additional development

- Provide sidewalks and bike lanes
- Relate development to infrastructure and services
- Affordable housing needed
- Support small local business
- Respect natural resources

#### Also:

- *More mixed use development*
- *Protect local character*
- *Limited industrial expansion*
- *Protect rural character*
- *Re-imagine the malls*
- *Increase public access to the waterfront*

### Future Opportunities

- Preservation of historic places and landscapes
- Proximity to Portsmouth

#### Also:

- *New library*
- *Opportunities for development (commercial and mixed use)*
- *Additional recreation*
- *Opportunities for aging in place*

### Future Challenges

- Protection of natural features
- Maintaining demographic diversity
- Managing growth
- School system/reputation

#### Also:

- *Town government dysfunction*
- *Climate change and sea level rise*
- *Consensus building*

### One thing to improve Kittery

- Sidewalks and bike lanes
- Establish Town planning process
- Improve school system
- Increase sustainability
- Improve town government

#### Also:

- *Affordable housing*
- *Resolve and complete library plan*
- *Support small businesses*
- *Parking plan*
- *Historic preservation*
- *Preserve open space*
- *More public spaces*
- *Increase recreational opportunities*

# Comprehensive Plan Update, Kittery, Maine

## What Makes Kittery Unique?

Participants identified a wide range of features that make Kittery unique (see page 28 for a complete list). These fell into the following categories:

### Physical Setting

- Waterfront/views
- Natural resources
- Historic charm
- Open spaces
- Location
- Access to neighboring communities
- Near highway
- Near beaches

### Town character

- Small, friendly community
- Walkability
- Community engagement
- Community pride
- Craft culture (arts, brews)
- Diverse population
- Diverse economy

### Public and Private Amenities

- Fort Foster
- Fort McClary
- Seapoint Beach
- Town Forest
- Johnson Farm
- Local businesses
- Outlets
- Amazing public spaces
- Brave Boat Harbor
- Foreside

### Town facilities and entities

- Schools
- Kittery Community Center
- Kittery Land Trust

*"I love where I live!! I want to own a home here... but am concerned about affordability."*

*"Let's work together for mindful development with community involvement."*

*"The working waterfront, please work to preserve it!"*





## Comprehensive Plan Update, Kittery, Maine

### Detailed Documentation of Small Group Discussion

1. “WHAT ARE YOUR **FAVORITE** THINGS ABOUT KITTERY (THAT YOU WOULD WANT TO ENSURE BE PRESERVED IN THE FUTURE)”?

<i>FAVORITE FEATURES: Response</i>	<i>Comments</i>	<i># of groups</i>	<i># of dots<sup>1</sup></i>
Cultural and historical assets and vitality of the Foreside area	<ul style="list-style-type: none"><li>• <i>Local cultural development and small independent business at <b>Foreside</b></i></li><li>• <i>arts, historical buildings</i></li><li>• <i><b>Historic character, buildings and parks</b></i></li><li>• <i>Historic houses</i></li><li>• <i>Keep creative people (affordability)</i></li><li>• <i>Many artists and shops</i></li><li>• <i>Buoy and Dance Hall</i></li></ul>	12	95
Recreational access to local natural assets	<ul style="list-style-type: none"><li>• <i><b>Sea Point Beach,</b></i></li><li>• <i>View from Crockett’s Neck Causeway</i></li><li>• <i>Parks, marshes, etc.</i></li><li>• <i>Walking, hiking</i></li><li>• <i>Brave Boat Harbor</i></li><li>• <i>Beach access; “70% water”</i></li><li>• <i>Natural beauty</i></li><li>• <i>Respect for nature; Preserve wildlife</i></li><li>• <i>Rachel Carson NWET</i></li></ul>	12	69
Coastline	<ul style="list-style-type: none"><li>• <i>Waterfront view, light</i></li><li>• <i>Working waterfront</i></li><li>• <i>Seapoint Beach</i></li><li>• <i>Spruce Creek</i></li><li>• <i>Topnotch Coastline Naturalist</i></li></ul>	12	67
Public Parks/Land	<ul style="list-style-type: none"><li>• <i>Fort Foster</i></li><li>• <i>Fort McClary</i></li><li>• <i>Sea Point Beach</i></li><li>• <i>Rogers Park</i></li></ul>	9	41
Rural character	<ul style="list-style-type: none"><li>• <i>Open space and undeveloped land</i></li><li>• <i>Not overbuilt</i></li></ul>	6	35

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<sup>1</sup> All participants were asked to respond to this question. Once all group members had contributed their ideas, each participant was given 5 dots and asked to get up from their seats and “vote” on which they felt was most important by placing the dots next to the words on the large pads. Each participant was requested to use all of their dots, but instructed not to place any more than 3 dots on any one item.

## Comprehensive Plan Update, Kittery, Maine

<b>FAVORITE FEATURES: Response</b>	<b>Comments</b>	<b># of groups</b>	<b># of dots<sup>1</sup></b>
Demographic diversity	<ul style="list-style-type: none"> <li>• <i>Variety of incomes</i></li> <li>• <i>Mix of working class and wealthier residents, diversity of workers</i></li> <li>• <i>Kindness towards diversity</i></li> <li>• <i>“weird white people”</i></li> </ul>	7	33
Sense of community	<ul style="list-style-type: none"> <li>• <i>Peace of life, quiet</i></li> <li>• <i>Scale of community, near Portsmouth Downtown</i></li> <li>• <i>Community love</i></li> <li>• <i>Working together to help each other</i></li> <li>• <i>So many people who serve and volunteer</i></li> <li>• <i>The way the town comes together (e.g. Block Party, this forum)</i></li> <li>• <i>Uniquely charming</i></li> </ul>	10	31
Walkability	<ul style="list-style-type: none"> <li>• <i>Bridges, walking access, interconnectedness</i></li> <li>• <i>5 year old Decland</i></li> <li>• <i>of Foreside</i></li> </ul>	8	26
Location and access to surrounding areas	<ul style="list-style-type: none"> <li>• <i>Boston, mountains, Portsmouth</i></li> <li>• <i>Bridges/biking/walking to Portsmouth</i></li> </ul>	6	24
Local businesses	<ul style="list-style-type: none"> <li>• <i>Small, independent</i></li> <li>• <i>Local eateries: good selection of great restaurants</i></li> <li>• <i>Small businesses in Foreside</i></li> </ul>	6	24
Community Center		7	15
Diversity of places	<ul style="list-style-type: none"> <li>• <i>Parks, Foreside, outlets</i></li> <li>• <i>Division and definition of residential and commercial zoning</i></li> <li>• <i>Distinct neighborhoods</i></li> <li>• <i>Gourmet Alley/Shipyard/Outlets</i></li> </ul>	5	12
Rice Library		3	12
Affordability of housing	<ul style="list-style-type: none"> <li>• <i>Not gentrified</i></li> </ul>	3	11
Dog-friendly	<ul style="list-style-type: none"> <li>• <i>Welcoming to dogs</i></li> </ul>	2	10
Openness to new ideas	<ul style="list-style-type: none"> <li>• <i>Desire for change</i></li> <li>• <i>Innovation/dynamic entrepreneurship</i></li> </ul>	3	8

## Comprehensive Plan Update, Kittery, Maine

<b><i>FAVORITE FEATURES: Response</i></b>	<b><i>Comments</i></b>	<b><i># of groups</i></b>	<b><i># of dots<sup>1</sup></i></b>
Schools	<ul style="list-style-type: none"> <li><i>Progressive</i></li> <li><i>Small system</i></li> </ul>	4	8
Town Hall staff	<ul style="list-style-type: none"> <li><i>Staff and Committee representation</i></li> <li><i>Town Dept. heads come together to care for residents and Town</i></li> <li><i>Preserve form of Town government</i></li> </ul>	3	7
Pepperrell Cove	<ul style="list-style-type: none"> <li><i>Parking lot</i></li> </ul>	2	7
Personal safety		2	6
Kittery Land Trust		2	6
Potential	<ul style="list-style-type: none"> <li><i>We have seen it come a long way</i></li> </ul>	2	5
Clean water		1	4
Connection to local history and seafaring ties	<ul style="list-style-type: none"> <li><i>Fishing industry</i></li> </ul>	2	2
Navy Yard		1	1
Architecture and scale	<ul style="list-style-type: none"> <li><i>Small scale buildings</i></li> </ul>	2	1
Parking	<ul style="list-style-type: none"> <li><i>Availability</i></li> </ul>	1	1

**ALSO (only 1 group, 0 dots):**

*Kittery Medical facility: York Hospital outlet*

## Comprehensive Plan Update, Kittery, Maine

### 2. “WHAT ARE YOUR **LEAST FAVORITE** THINGS ABOUT KITTERY (THAT YOU FEEL ARE IMPORTANT TO CHANGE IN THE FUTURE)?”

<b>LEAST FAVORITE FEATURES: Response</b>	<b>Comments</b>	<b># of groups</b>	<b># of dots<sup>2</sup></b>
Dysfunctional Town Government	<ul style="list-style-type: none"> <li>• <i>Contention, mean-spiritedness</i></li> <li>• <i>Petty town politics</i></li> <li>• <i>Back-stabbing and lack of transparency</i></li> <li>• <i>Small town Good-Old-Boy politics</i></li> <li>• <i>Too many changes of government officials, no continuity or momentum towards goals</i></li> <li>• <i>Clear relationship between paid employees (Town Departments staff) and town volunteer committees</i></li> <li>• <i>Lack of civil discourse at Town meetings</i></li> <li>• <i>Accessibility to town hall – hours (its difficult to work within a week that is shortened to 3 days because of many Monday holidays)</i></li> <li>• <i>Inability on the part of the town to remove employees who are not performing</i></li> <li>• <i>Too complicated to find answers from town government (need to know someone)</i></li> <li>• <i>Goals and ideas of this community have been ignored in the past</i></li> <li>• <i>Failure of government (council vs. manager)</i></li> <li>• <i>More support for volunteer committees</i></li> <li>• <i>Too few people involved</i></li> </ul>	6	75
Not pedestrian friendly, Lack of sidewalks	<ul style="list-style-type: none"> <li>• <i>Sidewalks are inconsistent, need a plan</i></li> <li>• <i>Quality, consistency, maintenance</i></li> <li>• <i>Speeding enforcement</i></li> <li>• <i>Lack of snow removal of sidewalks</i></li> <li>• <i>Rt. 103 Roadway towards York</i></li> <li>• <i>Haley Road dangerous</i></li> <li>• <i>Continue sidewalk on Rogers Road</i></li> </ul>	10	66
Traffic	<ul style="list-style-type: none"> <li>• <b>Shipyards</b>, outlets, speeding</li> <li>• <i>Seasonal and commuter</i></li> <li>• <i>Outlets access/congestion</i></li> </ul>	12	51

<sup>2</sup> All participants were asked to respond to this question. Once all group members had contributed their ideas, each participant was given 5 dots and asked to get up from their seats and “vote” on which they felt was most important by placing the dots next to the words on the large pads. Each participant was requested to use all of their dots, but instructed not to place any more than 3 dots on any one item.

## Comprehensive Plan Update, Kittery, Maine

<b>LEAST FAVORITE FEATURES: Response</b>	<b>Comments</b>	<b># of groups</b>	<b># of dots<sup>2</sup></b>
	<ul style="list-style-type: none"> <li>Lack of enforcement of speed limits</li> <li>Shipyards congestion, unsafe for pedestrians</li> <li>Speed on 103/traffic Rogers Road</li> <li>Government Street and 103</li> <li>Condition of roads</li> <li>Lack of long-term planning for parking, traffic, bike lanes, etc.</li> </ul>		
Biking is difficult	<ul style="list-style-type: none"> <li>Lack of bike lanes</li> <li>Quality, consistency, maintenance</li> <li>Rt. 103 Roadway towards York</li> <li>Haley Road dangerous</li> </ul>	9	35
Lack of parking	<ul style="list-style-type: none"> <li>Especially in the <b>Foreside</b></li> <li>Lack of plan for parking garage</li> <li>Try a day of no parking"</li> <li>Need a town-wide parking plan</li> <li>Parking at RCNWR</li> </ul>	9	32
Town codes	<ul style="list-style-type: none"> <li>Ordinances are too restrictive for small businesses</li> <li>Selective enforcement</li> <li>Loose shore land and zoning enforcement</li> <li>Need for unifying views, rules and zoning</li> <li>Poor zoning, height, cluster regs</li> </ul>	4	24
School system	<ul style="list-style-type: none"> <li>Negative attitudes about school system/ reluctance to support</li> <li>Need improvement</li> <li>Needs to be competitive with surrounding towns</li> </ul>	5	18
Lack of protection of historic and natural resources	<ul style="list-style-type: none"> <li>Spruce Creek pollution</li> <li>Progress is replacing history</li> <li>No Historical Commission</li> <li>No protection of historic buildings</li> </ul>	5	18
Pollution of Spruce Creek	<ul style="list-style-type: none"> <li>Water quality not good – algae in water</li> <li>Fix Pierce Island - Septic storm water overflow is effecting Kittery's beaches and Spruce Creek</li> </ul>	2	17
Lack of a plan to preserve the character and history of Kittery	<ul style="list-style-type: none"> <li>Increased development in rural areas</li> </ul>	2	14
Lack of public transportation		4	14
Portsmouth Naval Shipyard	<ul style="list-style-type: none"> <li>Public access to Portsmouth Naval Shipyard</li> <li>Needs to be a better neighbor (traffic, fiscal, impact on</li> </ul>	6	12



## Comprehensive Plan Update, Kittery, Maine

<b>LEAST FAVORITE FEATURES: Response</b>	<b>Comments</b>	<b># of groups</b>	<b># of dots<sup>2</sup></b>
	<i>town resources, etc.)</i> <ul style="list-style-type: none"> <li>• Too much emphasis</li> <li>• Privatize it</li> </ul>		
Recreational facilities	<ul style="list-style-type: none"> <li>• Condition of Athletic fields</li> <li>• Lack of athletic fields/playgrounds</li> </ul>	1	11
Not business friendly	<ul style="list-style-type: none"> <li>• Cost of permits Code officer qualifications</li> <li>• Inconsistency of town officials information</li> </ul>	1	11
Lack of youth activities	<ul style="list-style-type: none"> <li>• Need more variety</li> <li>• Lack of youth engagement in “how are town works”</li> <li>• Lack of playgrounds</li> </ul>	3	11
Lack of affordable housing	<ul style="list-style-type: none"> <li>• Workforce housing ; need a diversity of housing without being cookie-cutter</li> </ul>	2	10
JPJ Park	<ul style="list-style-type: none"> <li>• Mutilated statue</li> <li>• rusted flag pole</li> </ul>	3	10
Lack of public waterfront access	<ul style="list-style-type: none"> <li>• Loss of right of ways and community access</li> </ul>	2	8
Use and access of beaches	<ul style="list-style-type: none"> <li>• Out-of-state use of Sea Point Beach</li> <li>• Don’t like restricted access to beaches</li> <li>• Professional dog walkers are bringing many dogs at once to Sea Point Beach and dog poop ordinance is not being enforced. Need to regulate and patrol beach and other natural areas more.</li> </ul>	2	8
Reuse of Water Department back lot “Sand pit”	<ul style="list-style-type: none"> <li>• Turn it into low income housing/retail/parking ,etc.</li> </ul>	2	8
Separation of parts of town	<ul style="list-style-type: none"> <li>• Could use more unity between parts of town (In-town, Kittery Point, North of the malls, West of R95)</li> <li>• Small town is disconnected</li> </ul>	3	6
Communication	<ul style="list-style-type: none"> <li>• Lack of communication - Need for maps</li> </ul>	1	6
Library change		1	6
Poor image to outside	<ul style="list-style-type: none"> <li>• Aesthetics Sarah Long bridge</li> <li>• Park with defaced statue and rusted flagpole</li> </ul>	1	6
Need Town grant writer	<ul style="list-style-type: none"> <li>• Dedicated job</li> </ul>	1	5

## Comprehensive Plan Update, Kittery, Maine

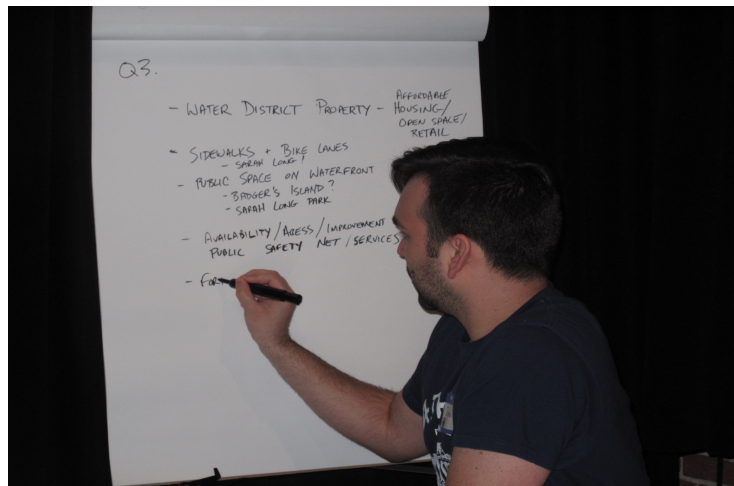
<b>LEAST FAVORITE FEATURES: Response</b>	<b>Comments</b>	<b># of groups</b>	<b># of dots<sup>2</sup></b>
Taxes	<ul style="list-style-type: none"> <li>• <i>Unfair tax structure: tax break for outlets</i></li> </ul>	2	5
Resistance to change	<ul style="list-style-type: none"> <li>• <i>"We've tried that before and it didn't work attitude"</i></li> <li>• </li> </ul>	1	5
No pump out station at Pepperrell Cove		1	5
Taxes	<ul style="list-style-type: none"> <li>• <i>Unfair tax structure: tax break for outlets</i></li> </ul>	2	5
Lack of green energy in public buildings		1	5
Lack of access to utilities and services	<ul style="list-style-type: none"> <li>• <i>No natural gas on Kittery Point</i></li> <li>• <i>No sewer on Kittery Point</i></li> <li>• <i>Inadequate access to town water</i></li> </ul>	1	5
Drug problems	<ul style="list-style-type: none"> <li>• <i>Heroin use</i></li> </ul>	2	4
Mall/Outlets	<ul style="list-style-type: none"> <li>• <i>Not local</i></li> <li>• <i>Overemphasis</i></li> <li>• <i>Access/congestion</i></li> </ul>	4	4
No preference for residents for mooring	<ul style="list-style-type: none"> <li>• <i>No preference for mooring fees/access</i></li> </ul>	1	3
Lack of consideration for seniors		1	3
Lack of parking at Sea Point Beach	<ul style="list-style-type: none"> <li>• <i>Also lack of enforcement</i></li> </ul>	1	3
Lack of commitment to sustainability benchmarks	<ul style="list-style-type: none"> <li>• <i>There are no apparent town-wide goals of energy efficiency or mandated requirements for new buildings or renovations. Need commitment and will to enforce. Strengthen language to achieve the intent of the ordinances that preserve and protect Kittery's resources</i></li> </ul>	1	3
Foreside: Uncontrolled development and parking issues	<ul style="list-style-type: none"> <li>• <i>Lack of parking</i></li> <li>• <i>Poor lighting from parking to Wallingford Square</i></li> <li>• <i>Too many names/signs: "Foreside, Wallingford Square,</i></li> </ul>	3	3

## Comprehensive Plan Update, Kittery, Maine

<b>LEAST FAVORITE FEATURES: Response</b>	<b>Comments</b>	<b># of groups</b>	<b># of dots<sup>2</sup></b>
	<i>Post office square"</i> <ul style="list-style-type: none"> <li>Relocate ambulance lot - Move the EMS to another Town facility (Kittery FD Gorges Rd.) and re-purpose the lot for parking for Foreside</li> </ul>		
Streetlights	<ul style="list-style-type: none"> <li>In Foreside Area and Badger's Island</li> </ul>	1	3
Litter on Lewis Road		1	3
TIFs	<ul style="list-style-type: none"> <li>Tax Increment Financing</li> </ul>	1	2
Recycling center	<ul style="list-style-type: none"> <li>could be set up better, is congested and frustrating</li> </ul>	1	1

**ALSO (only 1 group, 0 dots):**

- Unkempt lot off bypass to circle
- Lack of welcome signs
- Lack of funding for town facilities
- Restricted hours of Post Office



## Comprehensive Plan Update, Kittery, Maine

### 3. "WHAT ARE YOUR THOUGHTS REGARDING ADDITIONAL DEVELOPMENT IN KITTERY?" What kind of development (housing, commercial, industrial) would you consider to be desirable? Where should it occur? Any specific desires or concerns?

<b>ADDITIONAL DEVELOPMENT: Response</b>	<b>Comments</b>	<b># of groups</b>
Provide sidewalks and bike lanes	<ul style="list-style-type: none"> <li><i>Sarah Long Bridge</i></li> <li><i>Integrate zones – make more walkable (year round sidewalk maintenance) and safe areas for bicycle commuters</i></li> <li><i>Develop bike path on RR tracks</i></li> </ul>	10
Relate development to infrastructure and services	<ul style="list-style-type: none"> <li><b><i>Steer development to areas where services exist in areas with sewer and water</i></b></li> <li><i>Availability/access/improvement of public services</i></li> <li><b><i>Extend sewer</i></b></li> <li><i>Encourage the type of development that supports infrastructure</i></li> <li><i>Understand impact of development before approval</i></li> <li><i>Rules that promote better use of existing developed areas</i></li> </ul>	9
Affordable housing	<ul style="list-style-type: none"> <li><i>Workforce housing</i></li> <li><i>Provide incentives to encourage affordable workplace housing everywhere in Kittery</i></li> <li><i>Working people are being driven out</i></li> <li><i>Need mixed income housing</i></li> <li><i>Develop along bypass</i></li> </ul>	7
Support small local businesses	<ul style="list-style-type: none"> <li><i>Small scale business</i></li> <li><i>Control big box and impact of traffic</i></li> <li><i>Provide incentives for small businesses</i></li> <li><i>Need more commercial development to balance the tax base</i></li> </ul>	6
Respect natural resources	<ul style="list-style-type: none"> <li><i>Encourage development while respecting conservation restrictions to protect environment</i></li> <li><i>Continue expanding open space with development</i></li> <li><i>Sustainable development, protect environment</i></li> </ul>	6
More mixed use development	<ul style="list-style-type: none"> <li><i>Residential with appropriate commercial in walkable areas</i></li> <li><i>Dennett/Martin/236/95 block should be true mixed use</i></li> <li><i>Mixed use development on the Water district property: affordable housing, open space and retail</i></li> <li><i>Case-by-case consideration?</i></li> <li><i>Mixed use makes it easier to grow business</i></li> <li><i>On Route 1 Corridor</i></li> </ul>	5
Protect local character	<ul style="list-style-type: none"> <li><i>Develop consistent with neighborhood/community</i></li> <li><i>Keep new development minimal</i></li> <li><i>Adaptive reuse of Foreside buildings</i></li> </ul>	5

## Comprehensive Plan Update, Kittery, Maine

<b>ADDITIONAL DEVELOPMENT: Response</b>	<b>Comments</b>	<b># of groups</b>
	<ul style="list-style-type: none"> <li>• Development that doesn't gobble up open space and keeps Kittery affordable and attractive</li> <li>• Careful with density with infill development</li> </ul>	
Limited industrial expansion	<ul style="list-style-type: none"> <li>• Carefully and publically vetted</li> <li>• Useful for space between I-95 and Rt. 1</li> <li>• Small scale</li> <li>• Low tech industrial</li> </ul>	5
Protect rural character	<ul style="list-style-type: none"> <li>• Larger minimum lot size in the rural residential zone</li> <li>• Rules that promote better use of existing developed areas</li> <li>• Control sprawl</li> <li>• No more development on new land</li> <li>• No more outlets</li> </ul>	5
Re-imagine the malls	<ul style="list-style-type: none"> <li>• Poor pedestrian traffic at mall areas</li> <li>• Improve and plan for the future, including planning for multiple use of mall area buildings</li> <li>• Downsize outlets or incorporate mixed use</li> </ul>	4
Public space on the waterfront	<ul style="list-style-type: none"> <li>• Badger's Island, Sarah Long Park</li> <li>• Kittery Point P.O, Frisbee Market, town dock preservation and utilization</li> <li>• Public access to land, water and views</li> <li>• Town Dock – small marine space in Foreside</li> </ul>	4
Protect historic resources	<ul style="list-style-type: none"> <li>• Establish an Historic District for Kittery Point</li> <li>• Restore historic buildings</li> <li>• Preserve existing buildings in Foreside area</li> <li>• Creative adaptive reuse</li> </ul>	3
Address parking	<ul style="list-style-type: none"> <li>• Provide centrally located parking with trollies/small scale public transportation</li> <li>• Develop a comprehensive parking plan</li> </ul>	3
55+ housing	<ul style="list-style-type: none"> <li>• Small scale</li> <li>• Assisted Living housing on the Route 1 bypass</li> <li>• More senior housing with sidewalks and public transportation</li> </ul>	3
Improvements to Fort Foster, beaches	<ul style="list-style-type: none"> <li>• Improve access and parking</li> <li>• Open to public for longer season</li> </ul>	3
Cluster zoning	<ul style="list-style-type: none"> <li>• Improve current regulations; it is not being utilized in the most affective areas</li> <li>• Weak cluster development regs</li> </ul>	3
Thoughtful , aesthetically pleasing	<ul style="list-style-type: none"> <li>• More trees in the Kittery PO parking lot, improve appearance</li> <li>• Guidelines for <u>all</u> new development in Kittery</li> </ul>	3



## Comprehensive Plan Update, Kittery, Maine

<b>ADDITIONAL DEVELOPMENT: Response</b>	<b>Comments</b>	<b># of groups</b>
development	<ul style="list-style-type: none"> <li>• <i>Make State Road visually attractive</i></li> <li>• <i>More cluster, dense, smart growth development</i></li> <li>• <i>Controlled development that doesn't change the historic character</i></li> <li>• <i>Protect existing neighborhoods</i></li> </ul>	
Library	<ul style="list-style-type: none"> <li>• <i>Develop Rice library building into a Discover Maine Museum</i></li> <li>• <i>21st century library</i></li> </ul>	3
Supermarket	<ul style="list-style-type: none"> <li>• <i>In outlet area</i></li> </ul>	2
Provide pedestrian amenities	<ul style="list-style-type: none"> <li>• <i>Place benches on Rogers Road and Foreside for pedestrians (also more trees). Seniors walking from Kittery Estates, Meetinghouse Village and Foxwell have requested benches</i></li> <li>• <i>Include seating and trash receptacles in all new development</i></li> </ul>	2
Extend Foreside area		2
Zoning	<ul style="list-style-type: none"> <li>• <i>To keep mixed population in town</i></li> <li>• <i>More flexibility in using existing housing stock</i></li> </ul>	2
Be more business friendly	<ul style="list-style-type: none"> <li>• <i>Route 1 corridor -Businesses often cannot get through the town process in order to bring business here</i></li> <li>• <i>Make new development process "the planning office applications" more efficient</i></li> </ul>	2
Water District Property	<ul style="list-style-type: none"> <li>• <i>Develop as affordable housing/retail/open space</i></li> </ul>	2
Develop guidelines for accessory units	<ul style="list-style-type: none"> <li>• <i>Family apartments, AirBnb, vacation rentals. Allow aging population to stay in place. Allows renters more options without the need for more land.</i></li> </ul>	1
Develop Dennett Road	<ul style="list-style-type: none"> <li>• <i>For commercial use</i></li> </ul>	1
Be open-minded	<ul style="list-style-type: none"> <li>• <i>About growth</i></li> </ul>	1
New chain hotel/inn with pool		1
Need to attract more young families		1

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<b>ADDITIONAL DEVELOPMENT: Response</b>	<b>Comments</b>	<b># of groups</b>
Too dependent on Shipyard	<ul style="list-style-type: none"> <li><i>Town's economy is too dependent</i></li> </ul>	1
Green development	<ul style="list-style-type: none"> <li><i>Sustainable</i></li> </ul>	1



## Comprehensive Plan Update, Kittery, Maine

### 4. LOOKING AHEAD, WHAT WOULD YOU SAY WILL BE SOME OF THE IMPORTANT OPPORTUNITIES WE SHOULD BE AWARE OF AND TAKE INTO ACCOUNT WHEN PLANNING FOR THE FUTURE? HOW SHOULD WE TAKE ADVANTAGE OF THESE?

<b>FUTURE OPPORTUNITIES: Response</b>	<b>Comments</b>	<b># of groups</b>
Preservation of historic places and landscapes	<ul style="list-style-type: none"> <li>• Historic values, preservation, create historic commission</li> <li>• Create historical Commission, more than National Register</li> <li>• Conservation of natural space money and ordinances</li> <li>• Acquisition of remaining open space (needs open space bonding money)</li> <li>• Maintain rural character</li> <li>• Designate parts of town to preserve the character</li> <li>• Develop tourism around historic resources</li> <li>• Nature education: Kittery Land Trust/ "Agamenticus to the Sea"</li> </ul>	6
Proximity to Portsmouth	<ul style="list-style-type: none"> <li>• Accessibility to Portsmouth</li> <li>• Growth in Portsmouth</li> <li>• We are becoming an alternative to Portsmouth</li> <li>• Keep identity distinct from Portsmouth</li> </ul>	6
Library	<ul style="list-style-type: none"> <li>• both an opportunity and a challenge</li> <li>• repurpose Rice Building and courthouse into a Children's Museum</li> <li>• build a new library</li> </ul>	4
Opportunities for development	<ul style="list-style-type: none"> <li>• Room for commercial expansion: Rt. 1 Bypass development</li> <li>• Water district property – opportunity to redevelop</li> <li>• Mixed use opportunities</li> </ul>	4
Increase Recreation	<ul style="list-style-type: none"> <li>• KCC campus strategic plan</li> <li>• Athletic fields Plan</li> <li>• JPJ Park acquisition and use</li> </ul>	4
Opportunities for aging in place	<ul style="list-style-type: none"> <li>• accommodate services</li> <li>• more small scale 55+ housing</li> </ul>	4
Improving walkability	<ul style="list-style-type: none"> <li>• Connect network, Rt. 103, crossing at Rt. 1,</li> <li>• Needs space, money, political will.</li> <li>• Sarah Mildred Long bridge development - Walking, biking, public space</li> </ul>	3
An opportunity for the town to renew itself	<ul style="list-style-type: none"> <li>• Steer growth</li> <li>• Kittery will increasingly be a magnet for people to live and start businesses, so how do we harness this without losing the qualities that make it a great place to live and work.</li> </ul>	3

## Comprehensive Plan Update, Kittery, Maine

<i><b>FUTURE OPPORTUNITIES: Response</b></i>	<i><b>Comments</b></i>	<i><b># of groups</b></i>
Schools	<ul style="list-style-type: none"> <li>• <i>Improvements, changes</i></li> <li>• <i>Upgrade school system, an opportunity for smaller schools</i></li> </ul>	3
Working waterfront	<ul style="list-style-type: none"> <li>• <i>Guidelines for owners on water</i></li> <li>• <i>Frisbee/Captain Simenon's redevelopment</i></li> <li>• <i>Marine resources</i></li> </ul>	3
Take steps to make the town environmental friendly	<ul style="list-style-type: none"> <li>• <i>Alternative energy sources- Carbon neutrality/sustainability – solar, wind</i></li> <li>• <i>LED lights, solar arrays, plastic bags, control storm water management, dog waste, lack of septic tank database, non regulation for fertilizer run off, deer</i></li> </ul>	2
Cyber improvements	<ul style="list-style-type: none"> <li>• <i>Improve internet access via competition</i></li> </ul>	2
Share resources	<ul style="list-style-type: none"> <li>• <i>regionalization</i></li> </ul>	1
Good location	<ul style="list-style-type: none"> <li>• <i>To attract commuters</i></li> </ul>	1
Shipyard		1
Provide communal spaces		1
Friendly Police force		1
Improve relationship of Town Committees		1
Keep people here	<ul style="list-style-type: none"> <li>• <i>Create jobs - Not just service jobs; a well-rounded economy to keep people here</i></li> <li>• <i>Affordable housing</i></li> </ul>	1
Expand transportation options	<ul style="list-style-type: none"> <li>• <i>Taxi service</i></li> <li>• <i>Public transportation</i></li> </ul>	1

**ALSO (only 1 group, 0 dots):** Need Pharmacy (other than RiteAid)

## Comprehensive Plan Update, Kittery, Maine

B. LOOKING AHEAD, WHAT WOULD YOU SAY WILL BE SOME OF THE IMPORTANT CHALLENGES WE SHOULD BE AWARE OF AND TAKE INTO ACCOUNT WHEN PLANNING FOR THE FUTURE? HOW SHOULD WE ADDRESS THESE?

<b>FUTURE CHALLENGES: Response</b>	<b>Comments</b>	<b># of groups</b>
Protection of natural features	<ul style="list-style-type: none"> <li>• Protect/establish watersheds/wildlife habitats</li> <li>• Preservation of natural spaces</li> <li>• Loss of critical habitat</li> <li>• Development pressures on natural resources</li> <li>• Buying land</li> </ul>	5
Maintaining demographic diversity and planning for population growth	<ul style="list-style-type: none"> <li>• Attract young families, provide affordable housing</li> </ul>	5
Managing growth	<ul style="list-style-type: none"> <li>• In Foreside and elsewhere</li> <li>• Sorting out development pressures</li> <li>• Need for more consistent and coherent town policies</li> <li>• Pressure to develop land</li> <li>• Need stricter zoning</li> <li>• Town sewer lines</li> </ul>	5
School system/reputation	<ul style="list-style-type: none"> <li>• Improve educational opportunities</li> <li>• Need for excellent school system and adult education</li> <li>• Closing Traip (regional high school)</li> <li>• Access to vocational education</li> </ul>	5
Town government dysfunction	<ul style="list-style-type: none"> <li>• Divided town council</li> </ul>	4
Climate change and sea level rise	<ul style="list-style-type: none"> <li>• Flood plain infrastructure</li> </ul>	4
Consensus building	<ul style="list-style-type: none"> <li>• Resistance to coordination</li> <li>• How to create and sustain community engagement</li> <li>• NIMBY-ism</li> </ul>	4
Traffic/parking in Foreside	<ul style="list-style-type: none"> <li>• Walking/biking, parking garage?</li> <li>• Long term planning for transportation and parking</li> <li>• Plan for electric cars</li> <li>• Increase cooperation between businesses and town regarding parking</li> </ul>	3
Maintaining working waterfront	<ul style="list-style-type: none"> <li>• Too many boats</li> </ul>	3



## Comprehensive Plan Update, Kittery, Maine

<b><i>FUTURE CHALLENGES: Response</i></b>	<b><i>Comments</i></b>	<b><i># of groups</i></b>
Protection of historic sites		3
Context sensitive design and development	<ul style="list-style-type: none"> <li>• <i>Use/repurpose what we have</i></li> <li>• <i>Layout of future development</i></li> <li>• <i>Town needs to help/educate land owners to design creatively to accommodate ordinances (setbacks, wetlands, shore lands, rare plants and animals, etc)</i></li> </ul>	3
Aging population - Ability for residents to age in place	<ul style="list-style-type: none"> <li>• <i>Housing for all generations, people are being pushed out</i></li> </ul>	3
Biking/walking on roads		3
Changes at the Portsmouth Naval Shipyard	<ul style="list-style-type: none"> <li>• <i>BRAC or other changes at the shipyard (no local control)</i></li> </ul>	3
Town services	<ul style="list-style-type: none"> <li>• <i>Enterprise Privilege? Consider regionalizing services</i></li> <li>• <i>Collaborate with other towns for renewable and sustainable energy resources and technologies</i></li> </ul>	2
Maine state agencies		2
Sustainability	<ul style="list-style-type: none"> <li>• <i>Needs to be part of our plan</i></li> </ul>	2
Keeping Kittery business friendly	<ul style="list-style-type: none"> <li>• <i>Attract outside investors</i></li> </ul>	2
Funding / revenue		1
Future of Port Authority		1
Growth in Portsmouth		1
Employment		1
Decline of the malls	<ul style="list-style-type: none"> <li>• <i>Due to on-line shopping</i></li> </ul>	1

## Comprehensive Plan Update, Kittery, Maine

<i><b>FUTURE CHALLENGES: Response</b></i>	<i><b>Comments</b></i>	<i><b># of groups</b></i>
Popularity of Foreside	<ul style="list-style-type: none"> <li>• <i>And related challenges: parking, wear and tear on roadways and local resident's properties and lives as traffic increases</i></li> </ul>	1
Preserving gateway of Piscataqua	<ul style="list-style-type: none"> <li>• <i>Limited parking, state of Maine, Pepperrell Cove</i></li> <li>• <i>Many partners, trolley transport</i></li> </ul>	1
Keeping Kittery unique	<ul style="list-style-type: none"> <li>• <i>Cherry pick developers and development</i></li> </ul>	1
Accountability		1
Affordable housing	<ul style="list-style-type: none"> <li>• <i>For workforce</i></li> <li>• <i>More rental housing</i></li> </ul>	1
Create more neighborhoods		1
Get youth involved in town government		1
How to attract young families		1
How to centralize the Kittery Community Campus		1
Dependence on Shipyard	<ul style="list-style-type: none"> <li>• <i>It may not always be there</i></li> </ul>	1
Lack of diversity in population	<ul style="list-style-type: none"> <li>• <i>Lack of support for those with J-1 visas</i></li> </ul>	1



## Comprehensive Plan Update, Kittery, Maine

### 5. "IF YOU COULD DO ONE THING TO IMPROVE KITTERY, WHAT WOULD IT BE?"

<b>IF YOU COULD DO 1 THING... Response</b>	<b>Comments</b>	<b># of groups</b>	<b># of dots<sup>3</sup></b>
Sidewalks and bike lanes	<ul style="list-style-type: none"> <li>• Make roads safer for <b>pedestrians</b> and bikes</li> <li>• Involve community in making roads safer</li> <li>• Bike and pedestrian safety</li> <li>• Rt. 103 bike accessibility</li> </ul>	11	72
Establish Town Planning process	<ul style="list-style-type: none"> <li>• Citizen led, open, organized, be proactive, not reactive</li> <li>• Proactive community planning like today</li> <li>• Integrate kids and adults in civic education and activities</li> <li>• Encourage involvement in community</li> <li>• More participation of citizens in town governance as members as well as witnesses to the process</li> <li>• Involve youth in town government</li> <li>• More citizen participation</li> <li>• Better communication</li> </ul>	7	46
Improve school system	<ul style="list-style-type: none"> <li>• Modernize education</li> <li>• Keep school department separate from town policies</li> <li>• 24/7 access to educational opportunities</li> </ul>	6	33
Increase sustainability	<ul style="list-style-type: none"> <li>• Become an example of carbon neutrality/sustainability</li> <li>• Solar energy on all town buildings</li> <li>• Replant shore land with native species</li> <li>• Robustly embrace sustainable design as a town</li> <li>• Local tax credits for solar improvements</li> <li>• Maintain diversity: economic, socio-economic, and cultural</li> </ul>	6	33
Improve town government	<ul style="list-style-type: none"> <li>• Change tone of town government to cooperation, civility, respect</li> <li>• Transparency</li> <li>• Respect</li> <li>• One set of interpretations for town rules</li> <li>• Hire and maintain a good town manager</li> </ul>	6	31

<sup>3</sup> All participants were asked to respond to this question. Once all group members had contributed their ideas, each participant was given 5 dots and asked to get up from their seats and "vote" on which they felt was most important by placing the dots next to the words on the large pads. Each participant was requested to use all of their dots, but instructed not to place any more than 3 dots on any one item.

## Comprehensive Plan Update, Kittery, Maine

<b><i>IF YOU COULD DO 1 THING... Response</i></b>	<b><i>Comments</i></b>	<b><i># of groups</i></b>	<b><i># of dots<sup>3</sup></i></b>
Affordable housing	<ul style="list-style-type: none"> <li>• Accessible</li> <li>• Integrate affordable housing for the workforce (accessory units, temporary intra-family units)</li> </ul>	4	23
Resolve and complete library plan	<ul style="list-style-type: none"> <li>• <b>21st century library</b></li> <li>• Improve and expand</li> <li>• Study future of library, currently the process is not transparent</li> <li>• New library</li> </ul>	4	21
Support small businesses	<ul style="list-style-type: none"> <li>• Small scale</li> <li>• Be more friendly to small businesses</li> </ul>	3	20
Parking plan		3	19
Historic preservation	<ul style="list-style-type: none"> <li>• Organized historical awareness, aesthetics, preservation</li> <li>• Including preservation of working waterfront</li> <li>• Develop historical tourism</li> </ul>	3	18
Preserve open space	<ul style="list-style-type: none"> <li>• Increase protected lands (Kittery Land Trust)</li> <li>• Citizen education for responsible and effective use of our natural resources</li> </ul>	4	17
More public spaces	<ul style="list-style-type: none"> <li>• And better use of existing spaces (events?)</li> <li>• Unify public space and beautify it</li> </ul>	3	16
Increase recreational opportunities	<ul style="list-style-type: none"> <li>• Increase youth activities for teens</li> <li>• Improve athletic fields</li> <li>• Parks and playgrounds</li> </ul>	4	16
Control development	<ul style="list-style-type: none"> <li>• With better zoning</li> <li>• Plan the development of housing</li> <li>• Strict zoning to preserve existing communities</li> <li>• Moratorium on major subdivisions</li> </ul>	3	13
Public transportation		2	11
Community unity		1	10
Traffic improvements	<ul style="list-style-type: none"> <li>• Enforce speed limits</li> <li>• Repair roads, paving</li> </ul>	3	9
Access to ocean/marine resources		1	7

## Comprehensive Plan Update, Kittery, Maine

<i><b>IF YOU COULD DO 1 THING... Response</b></i>	<i><b>Comments</b></i>	<i><b># of groups</b></i>	<i><b># of dots<sup>3</sup></b></i>
Protect scenic vistas		1	6
Increase respect and accountability	<ul style="list-style-type: none"> <li><i>Between citizens, town officials, drivers/cyclists/pedestrians, respect for the environment and current regulations, use of tax \$, etc.</i></li> </ul>	2	6
Preserve diversity of residents		1	5
Expand art community	<ul style="list-style-type: none"> <li><i>More cultural/art venues</i></li> </ul>	1	4
Ferry shuttle	<ul style="list-style-type: none"> <li><i>To and from Portsmouth</i></li> </ul>	1	4
Free Internet access to all		1	3
Improve the recycling center		1	2
Reduce impacts of Shipyard	<ul style="list-style-type: none"> <li><i>Noise and light pollution</i></li> </ul>	1	2
Clean up individual properties		1	1
Senior housing	<ul style="list-style-type: none"> <li><i>Upscale, sustainable retirement community</i></li> </ul>	1	1

**ALSO (only 1 group, 0 dots):** Smart traffic lights (add one at the Community Center access intersection)





## Comprehensive Plan Update, Kittery, Maine

### What Makes Kittery Unique?

Participants were asked to write down on the back of their agendas their response to the question: “*What makes Kittery Unique?*” They were also given the opportunity to write down any “additional comments.” These are recorded on the following pages. The following is what they wrote.

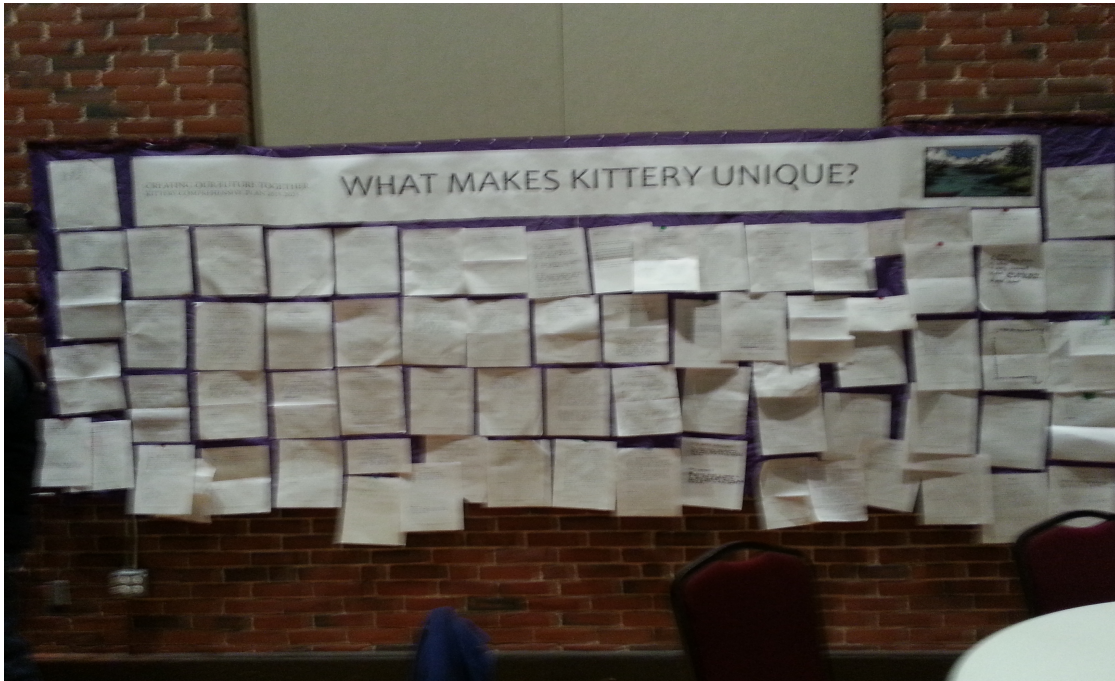
Response	Comments	Frequency (Number of people)
Natural resources/conserved land	Public access to water, recreation. Water views, appreciation for the natural environment/geography. Sustainability and conservation very important to values of town residents.	47
Small, friendly community	Welcoming, comfortable, sense of place and community cohesion, acceptance	31
Historic resources	Historic “charm” and character	24
Location, Access to neighboring communities/Portsmouth	Beautiful location, near highway access, near beaches	22
Support of local business/outlets, development	Diversity in business, lots of local businesses	20
Diverse population/diverse economics	All different levels of income, race, sexuality, etc	17
Fort Foster/McClary, Seapoint Beach, Town Forest, KLT and BBH and Johnson Farm	Preservation efforts	17
Schools, infrastructure, community center		10
Craft culture (arts, brews)	Arts, restaurants	10
Community Engagement	Today and community pride	7
Walkability	Needs more bike lanes	6

### Other Comments

*“I LOVE WHERE I LIVE!!! I want to own a home here not always rent, but am concerned about affordability. Please think about not just “affordable housing” but also job creation that provide not just living wages and salaries, but thriving wages and salaries. Then we can engage in greater capacities to continue to make Kittery so beautiful, diverse and great.”*

*“Way to go, Kittery, for turning out today – let’s do this again!”*

## Comprehensive Plan Update, Kittery, Maine



*"Let's work together for mindful development with community involvement."*

*"Needs more sidewalks and bike paths."*

*"We have to come together to proactively work through competing ideas and ideological philosophies – whole thinking."*

*"Needs to be updated to 21<sup>st</sup> century."*

*"We need a more bicycle friendly attitude. The town policy need to enforce speed limits."*

*"Major traffic problems because of Navy Yard. Noise and light pollution from Navy Yard. Schools need improvement – low test scores. Unstable town government. Needs more sidewalks and bike lanes."*

*"Thank you for bringing the community together!!"*

*"Amazing public spaces that need to be taken advantage of even better."*

*"It needs a modern library – not a building that is a monster to heat with little room for functions and an annex that is also over burden – Kittery's library is an embarrassment."*

*"Cohesion planning critical."*

1. *Connect – not divide. Integrated mixed-use zoning*
2. *Simple*

## Comprehensive Plan Update, Kittery, Maine

3. *Getting to zero – adopt measurable sustainable development*
4. *Regional collaboration saves resources*

*"Today's process is the fun, easy part. We need to transfer today's ideas and spirit to an open, continuing process of community involvement in planning our town's future. Hopefully our elected and our paid town folks will actually use the collective will of the community to inform their work and their sense of direction. Thanks!"*

*"I wouldn't want to grow up in any other town. Thank you."*

*"Without proper preservation and maintain the working waterfront much of the uniqueness of this town will disappear along with the working waterfront."*

*"We need a professional full time grant writer! We are missing opportunities and so much available funding. They will more than pay for their salary. They also help in contracts for the town. We have a domestic violence issue that needs attention, support, more options for these women."*

*"dysfunctional town government."*

*"more affordable communities" are around Kittery*

*"taxes on property are too high. We have few town sewers."*

*"no 'luxury condos,' please!"*

*"need community engagement to be ongoing. Make more walkable and bicycle friendly. Community trolley to help with traffic and parking. Controlled development and support of small local business and artists."*

*"can we work on improving and protecting our coastal landscape? Become a 'green community'? protect our wildlife, have thoughtful town growth."*

*"find a good way to inform the community on the results of this discussion. It should be in writing, on the web. Any way possible."*

*"Spruce Creek is covered in a thin film of pollution and we need accessible housing (both types), as well as bike lanes and sidewalks."*

*"Although this is a great community to live and work we have all felt the recent divisiveness in both our local and higher levels of government and media. It's not easy to say we are this, but in writing it down in an official town document, it will reflect who we are and what we hold most important. I ask that you give serious consideration. Thank you."*

*Asked to protect green space, wildlife, water resources, open land. Also asked for "new bridge authorities to pay extra for a bridge which is curved high enough not to be a lift/draw bridge."*

*"Kittery needs a coherent public relationships face to enable a visitor to assess our town."*

## Comprehensive Plan Update, Kittery, Maine

### Perks of Participation

Participants were automatically eligible for a **free raffle**. Several participants won a range of prizes.

Also a **big thank** you to **Weathervane Seafood Restaurant, Beach Pea Baking Company, and Lil's Café**, who provided a wide range of lunch and snack options.





## Comprehensive Plan Update, Kittery, Maine

### CREATING OUR FUTURE TOGETHER



### KITTERY 2015-2025 COMPREHENSIVE PLAN



## Summary of Public Input Town-wide PUBLIC FORUM #2: Saturday, June 11, 2016

### Meeting Purpose and Process

#### Purpose

A town-wide public forum was held on Saturday, June 11, 2016 at the STAR Theatre at the Kittery Community Center. The purpose of the meeting was to invite Kittery residents to build on the input from the first public forum and to discuss the Preliminary Vision and Goals and the Inventory and assessment of existing resources. The forum provided an opportunity for residents to begin to identify strategies for achieving the goals and to set priorities. The Implementation Plan that will guide future decision-making will be based on these.

#### Process

Approximately 85 residents attended the public forum. The Consultant Team presented a summary of the planning process and provided a brief overview of the visioning process. Participants were then invited to visit the eight (8) Goal Stations located around the perimeter of the room. A Steering Committee member was at each station to welcome participants and to instruct them to add comments on Post It notes. Once all had provided

## Comprehensive Plan Update, Kittery, Maine

their additional thoughts to the Goals and Objectives that were developed based on input received at the previous public forum, participants were asked to prioritize within each Goal. That is, each participant was given 5 dots for each goal. They were asked to use these to indicate which strategies they considered to be most important. Participants were instructed to use up to 3 dots on anyone item. Once they had completed this exercise, participants were given 4 larger dots with which to prioritize across dots, that is, they were to select the three strategies they felt were most important regardless of which goal they were associated with and then to emphasize one of these by placing their fourth dot next to the one they felt was most critical.

In addition to the Goals, Objectives, and Strategies, the ways in which the Vision and Goals can be achieved, a series of 16 “Burning Questions” were asked. Participants were asked to respond to these on Post It notes as well.

The following is a list of items that received the LARGE dots, those that were used to identify priorities across all 7 Goals. There was an additional Goal Station labeled “Other” that also received comments as well as dots. There was a map located next to this where participants could locate challenges and opportunities that were specific to a particular geographic location. They used yellow Post It Notes for Challenges and green for Opportunities.

### HIGHLIGHTS OF FORUM DISCUSSION

The following are select highlights from the Forum. The strategies listed are those that received the most support from participants. Detailed documentation of all responses follows the summary.

Participants expressed significant interest in **Historic Preservation**. Specifically, they supported:

- creating a Kittery Historic Commission
- conducting an inventory of buildings and styles
- establishing historic districts
- developing tourism around historic resources

Participants were also very interested in protecting Kittery’s Natural Resources, with significant support for the following:

Protection of the Town’s **Natural Resources, Open Spaces and Recreation** was enthusiastically supported, especially:

- Protect farmlands from over-development
- Protect wildlife corridors
- Enforce dog feces ordinance at Seapoint Beach and Fort Foster
- Articulate Town-wide goals for energy efficiency
- Use renewable energy for all town buildings



## Comprehensive Plan Update, Kittery, Maine

- Determine sustainability requirements for new buildings and renovations
- Prepare for climate change and sea level rise
- Strengthen language in existing ordinances that protect the Town's natural resources and increases enforcement

Participants top responses in terms of **Economic Development**, include the following:

- Implement recommendations from the Foreside Forums
- Create an Overlay District for the Foreside District (including regulations for adaptive reuse)
- Steer development to areas with available sewer and water and where other such development already exists (not rural areas)
- Attract jobs that support lower income residents
- Develop an overlay district with design guidelines for future redevelopment of the outlets area
- Develop materials promoting Kittery's assets and quality of life to attract young families and young professionals
- Include fishermen in the conversation regarding what they need

There was a significant amount of interest expressed in protecting the environment. The Goal/Objective that received the largest number of large prioritization dots was that of Protecting Kittery's Natural Resources by **implementing sustainability measures**. The desire to do more to prepare for climate adaptation and sea level rise was expressed in another of other areas.

The single item that received the largest number of large dots was with regard to **Dogs on the Beach**. The majority of participants felt that dogs should not be allowed on the beach, at least in the summer, and that there should be bags and waste receptacles available for dog owners to use.

Participants seemed to support the idea of providing a range of **Housing** to accommodate aging in place, workforce low and moderate incomes, micro housing, mixed use housing in walkable centers. Specifically they supported the following strategies:

- Develop an affordable housing plan
- Review accessory units bylaw and make it easier to use
- Support the development of housing for seniors including Assisted living facilities

In terms of **Transportation and Circulation**, participants were concerned about traffic from the Shipyard and maintenance of Kittery's road network. They were also extremely interested in making walking and biking more possible and in providing a town-wide shuttle. Additionally, they supported the following specific strategies with regard to parking:

- Develop a town-wide Parking Plan

## Comprehensive Plan Update, Kittery, Maine

- Consider establishing a centrally located parking area with trolleys/shuttle buses

Participants placed a lot of their LARGE priority dots on strategies regarding protecting and enhancing Kittery's **Marine Resources**. Strategies which received significant support include the following:

- Protect/preserve views to the water
- Mitigate pollutants to ensure water quality
- Provide water shuttle to Portsmouth
- Give preference to residents for mooring fees/access
- Make better use of Government Street Pier and better connect it to the Foreside area
- Protect fishing industry—Mitigate environmental impacts of tourism and recreation on water quality and sea life
- Review existing Harbor Plan, Mooring Plan, and Wood Island Plan

Lastly, participants reviewed strategies related to **Governance and Municipal Facilities and Services** and supported the following strategies among others:

### **Governance**

- Increase transparency of decision-making
- Actively plan to protect the environment
- Establish town planning process
- Streamline permitting and simplify zoning

### **Municipal Facilities**

- Provide more activities for youth
- Improve school system and address issue of reputation
- Improve the Resource Recovery Center
- New library (either renovate existing or build new)

### **Municipal Services**

- Residents need to be informed of infrastructure projects and related costs
- Consider regionalizing services when appropriate

Participants were asked to not only prioritize strategies within each Goal, but also across Goals. The following are the priority Goals, Objectives and Strategies as identified by participants using their large prioritization dots.

## Comprehensive Plan Update, Kittery, Maine

# PRIORITIZATION ACROSS GOALS

Goal	Objective	Strategy	# of LARGE DOTS
<b>Historic and Cultural Resources</b>			
Protect Historic Resources		Create a Kittery Historic Commission	4
		Identify the diversity in building styles which currently make up the fabric and protect it	1
Promote Kittery's History		Expand Kittery Naval Museum	1
<b>Natural Resources</b>			
Protect and preserve critical open spaces for passive recreation, visual impact and preservation of wildlife habitat		Protect farmlands from over-development by having a larger minimum lot sizes in rural residential zone	2
		Protect critical habitats and wildlife corridors	3
Implement sustainability measures to protect the environment		Begin by articulating Town-wide goals for energy efficiency	5
		Use renewable energy for all town buildings (e.g. solar)	3
		Provide incentives to residents and businesses (e.g. tax credits) to encourage use of renewable energy sources	1
		Determine sustainability requirements for new buildings and renovations	5
		Prepare for climate change and sea level rise	2
		Strengthen language in existing ordinances that protect the Town's natural resources and increase enforcement	2
		Encourage use of LED lighting and solar arrays	2
<b>Economic Development</b>			
Attract and retain businesses at Foreside		Implement recommendations from Foreside Forums	2
		Create an overlay district for the Foreside District including adaptive reuse regulations	9

## Comprehensive Plan Update, Kittery, Maine

Goal	Objective	Strategy	# of LARGE DOTS
		Support local businesses, provide incentives	2
		Become more business-friendly by streamlining permitting	1
Identify and promote desirable locations for additional development		Steer development to areas with available sewer and water and where development already exists	2
Develop guidelines for future redevelopment of the outlet malls into a mixed use more pedestrian friendly area		Develop an overlay district with design guidelines	1
Create jobs for a variety of skill sets and range of salaries		Attract jobs that support lower income residents	2
Promote Kittery as a good place to raise a family		Develop materials to promote Kittery's assets and quality of life	7
<b>Housing and Neighborhoods</b>			
Attract young families and retain residents with a variety of incomes		Develop an affordable housing plan	7
Support Elderly residents ability to age in place		Support the development of housing for seniors including assisted living facilities	1
Support Elderly residents ability to age in place		Support the development of housing for seniors including assisted living facilities	1
<b>Transportation and Circulation</b>			
Provide/develop sidewalks, walking trails and bike paths		Make walking /biking safe everywhere Connect sidewalks Improve lighting	6
Shipyard traffic		Stagger traffic leaving shipyard for workers Develop teleworking and flexible schedules Better traffic light Provide shuttle buses and park and ride lot Shipyard should pay for traffic officers	5
Consider providing a town-wide shuttle			2
Consider boat taxis			2
Consider town regulations for Uber & other car sharing		Need charging stations for electrical cars	1
Develop a town-wide Parking Plan			1
<b>Marine Resources</b>			
Increase access to the waterfront		Protect views	1
		Provide water shuttle to Portsmouth	5
		Give residents preference for mooring	1

## Comprehensive Plan Update, Kittery, Maine

Goal	Objective	Strategy	# of LARGE DOTS
		Make better use of Government Pier	1
		Work to ensure that redevelopment tries to increase public access	6
		Prohibit use of lawn fertilizers	4
Protect working waterfront		Protect fishing industry	5
Protect marine resources		Kittery Port Authority should develop strategic plan	1
		Review existing Harbor Plan, Mooring Plan and Wood Island Plan	6
<b>Town Governance and Public Facilities and Services</b>			
Improve town governance and ability to plan		Increase transparency of decision-making	6
		Actively plan to protect the environment	3
		Hire and maintain a good Town Manager	1
		Increase and improve communication	2
Maintain and improve municipal facilities		Provide more activities for youth	1
		Improve school system and address issue of reputation	5
		Improve the Resource Recovery Center	1
Provide adequate municipal services		Residents need to be informed of infrastructure projects and related costs	2
OTHER			
Sewer		Relief for residents affected by sewer expansion; be more on top of sewer projects	1
Sustainability measures to protect the environment		Prepare for climate adaptation; renewable energy	2
Improve schools			1
Wetlands		Don't develop	1
Accountability for implementing the Comp Plan		Various strategies	6

## BURNING QUESTIONS

The following are the majority responses to the questions , that is, those that received the largest number of dots and/or received large dots.



## Comprehensive Plan Update, Kittery, Maine

**Historic Properties:** *How can we prevent the loss of historic buildings and landscapes while at the same time protecting individual property owners' rights?*

- Provide tax credits on real estate taxes for preserving old houses
- Make adaptive reuse the preference in Kittery – someone who wills to tear towns must give excellent reasons
- Encourage and support the Wood Island Restoration

**Historic Properties:** *What is the best way for the town to protect the Rice Library building from demolition or incompatible alteration, regardless of how it is used in the future?*

- Time for a 21st century new library – Rice Library Building can be used as an historic resource/discovery center
- Need critical 21<sup>st</sup> century handicap accessible green building at the Frisbee Common
- If library building becomes vacant, create a “Discovery Kittery” center like Portsmouth

**Hunting:** *How do we respect the rights of hunters to engage in their sport and simultaneously ensure the safety of all residents?*

- No hunting in our small town
- Limit hunting in public open space to specific days and post
- Shotgun only in all areas with hunting

**Dogs on the Beach:** *How do we strike a balance between the dog owner's desire to bring their dogs to the beach and the desire of others for clean and peaceful beaches?*

- Seapoint Beach – no dogs should be allowed in summer months
- Bags and waste receptacles should be made available at Fort Foster and Seapoint beach
- Disposal should be enforced by police and/or student intern at Fort Foster; raise the fine

**Athletic Fields Master Plan:** *Would you support implementing the recommendations of the Athletic Fields Master Plan even if it meant an increase in your taxes?*

- Yes, and I have no children!
- If there is clear communication about the cost to residents and other sources of funding (grants) have been vigorously pursued, then maybe.
- No and please let people know about increased taxes because of this
- Tennis courts at KCC

**Mixed Use Zone (north of outlet malls):** *What kind of development do you think is most appropriate for the future along the town's major commercial spine; specifically along Route 1 in the area from Haley Road to the York line?*

- Small industry
- Make it walk and bike friendly
- Allow residential over commercial
- Supermarket
- Support young entrepreneurs
- Small businesses, no big box

## Comprehensive Plan Update, Kittery, Maine

**Outlets:** *What would you like to see in this area of town in the future as it evolves?*

- Theater, arts and marketplace
- Large park and mixed use zone with mixed income housing
- Artist spaces, apartments

**Housing Diversity:** *What should the Town do to support housing that is affordable to lower and middle-income households?*

- Develop co-housing for seniors and families
- Allow mother-in-law apartments to allow residents to age in place with help
- Make new affordable housing be net zero in terms of energy efficiency

*What are the appropriate locations to encourage new housing development to support this goal?*

- Route 1 Corridor, residential over commercial
- Route 1 malls should be mixed income housing with parks and supermarket
- No big ugly hotels with condos like what has happened in Portsmouth

**Need for Parking:** *Do you think there is a need for additional parking in the following parts of Town?*

- **Foreside:** Yes
- **Pepperell Cove:** No
- **Chauncy Creek Road:** No
- **Seapoint Beach :** No

**Bike Facilities:** *Where would you like to see the town provide accommodations for bicyclists including wide shoulders, shared lanes, bike lanes and separated paths?*

- Kittery Point 103
- Kittery Point – no ruin the character!
- To and from school for students to bicycle safely

**Water Quality:** *What actions should be taken to improve water quality in Kittery?*

- Prominent disregard to dog waste on Seapoint Beach
- Restrict development
- A study of the migration of pollutants from Portsmouth and Piscataqua River
- Pump out station for boats in Pepperell Cove
- Educate the public regarding use of fertilizers, pesticides and other contaminants

**Public Access to Water:** *Would you like to see additional access and associated parking for waterfront areas?*

- Only for residents
- Almost equal amount say YES as say NO (slightly more say NO)

## Comprehensive Plan Update, Kittery, Maine

**Area North of Spruce Creek:** *Do you think this area should be further developed? In the previous Comprehensive Plan this was designated as “Limited No Growth” area. Does this still hold true? Should we consider increasing the lot size or other methods of density control?*

- *Limit Growth (majority)*
- *More development (business growth, affordable housing) (some comments)*

**Future of the Library:** *Where could/should the future library be located?*

- *Those wanting new library in other location and those wanting library to stay in existing location approximately equally divided.*

### DETAILED DOCUMENTATION OF PARTICIPANT INPUT

A detailed documentation of participant responses may be found in the pages that follow.

Kittery Comprehensive Plan Update: Working Goals and Objectives  
Summary of Public Input from Public Forum: June 11, 2016

**GOAL 1.0 HISTORIC AND CULTURAL RESOURCES**

**GOAL STATEMENT:** To protect the town's character by preserving and protecting historic features and promoting an awareness of the town's unique history.

**STATE GOAL:**

To preserve the State's historic and archaeological resources.

**OBJECTIVE 1.1: PROTECT HISTORIC RESOURCES**

STRATEGIES	COMMENTS	# OF DOTS <sup>1</sup>	# OF LARGE DOTS <sup>2</sup>
Create a Kittery Historical Commission	<ul style="list-style-type: none"> <li><i>Historical Commission is not required</i></li> <li><i>Historical Commission is needed</i></li> <li><i>Historic Commission -- YES!</i></li> <li><i>Historic Commission -- DITTO!</i></li> <li><i>Yes, important to organize a commission to inventory and educate the public</i></li> <li><i>Have been living in Kittery for 3 years and know nothing of any historical events or activities -- this is a problem</i></li> </ul>	21	4
Establish historic districts to protect significant clusters of buildings	<ul style="list-style-type: none"> <li><i>Important to preserve historical charm</i></li> </ul>	12	0
Identify the diversity in building styles which currently make up Kittery's fabric and protect it	<ul style="list-style-type: none"> <li><i>Conduct a town-wide survey of historic buildings and then add restrictions for their protection</i></li> <li><i>Do a survey of historic buildings in the Foreside and use to make planning decisions. (DITTO! on this comment) Preserve the historic library building and use it as a historical center/museum</i></li> </ul>	6	1
Ensure that new development is in keeping with the context of the historic buildings in terms of architecture and scale		4	0

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OBJECTIVE 1.2 PROMOTE KITTERY'S HISTORY

STRATEGIES	COMMENTS	# OF DOTS <sup>3</sup>	# OF LARGE DOTS <sup>4</sup>
Develop tourism around historic resources	<ul style="list-style-type: none"> <li><i>The town has done a TERRIBLE job of promoting its history in the past -- step this up!</i></li> <li><i>Instead of re-building Wood Island in a difficult spot to access, rebuild or move to Fort Foster; Kittery could recoup some expenses from Fort Foster fees</i></li> <li><i>No commercial ventures on Wood Island -- no tour boats -- no access from Fort Foster</i></li> <li><i>Preserve the Wood Island Life Saving Station; do not use for museum and/or concession</i></li> </ul>	10	0
Expand the existing museum	<ul style="list-style-type: none"> <li><i>Move library to new location; use the Rice building for the Kittery Naval Museum</i></li> <li><i>Improve access and visibility of the museum</i></li> <li><i>Preserve the library and expand it its current location</i></li> </ul>	7	1
Develop education and raise awareness regarding history and nature (e.g. Portsmouth Naval Shipyard Museum, Kittery Historical and Naval Museum, Kittery Land Trust, Mt. Agamenticus to the Sea initiative	<ul style="list-style-type: none"> <li><i>[Place] teaching signs -- "this land had this use; look how regional life has changed"</i></li> <li><i>Put up a sign -- "this historic property... However, it is privately owned; please respect and appreciate it from the road or sidewalk"</i></li> <li><i>Broaden the definition of "historic"</i></li> <li><i>Broaden the definition of "historic;" not just Mark Wentworth's house; we want to preserve the ambiance Kittery as an old fishing town; don't just preserve individual homes</i></li> <li><i>Provide signage regarding historic buildings</i></li> </ul>	3	0

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**BURNING QUESTION: HISTORIC PROPERTIES**

**Several historic properties in Kittery have been demolished or significantly altered in the recent past.**

*How can we prevent the loss of historic buildings and landscapes while, at the same time, protecting individual property owners' rights?*

COMMENTS	# OF DOTS <sup>5</sup>	# OF LARGE DOTS <sup>6</sup>
<i>Give a real estate tax abatement for historic preservation</i>	2	0
<i>Encourage and support the Wood Island Restoration</i>	6	0
<i>Wood Island is likely to be a large waste of \$\$ (it all goes away with one big storm)</i>	3	1
<i>Build a center on shore to showcase Wood Island history in place of having a shuttle to get people to the actual site</i>	2	0
<i>Create a historic district (through zoning) for Kittery Point</i>	1	0
<i>Revitalize the school house or corner of Cutts Island Lane</i>	0	0
<i>Inventory Kittery's resources to be used for planning</i>	0	0
<i>Provide tax relief to historic buildings -- the designation limits owners, so support them</i>	4	0
<i>Waste of \$\$ -- Wood Island</i>	0	0
<i>Provide tax credits on real estate taxes for preserving old houses</i>	6	1
<i>Make adaptive re-use the preference in Kittery -- someone who wills to tear down must give excellent reason</i>	6	1
<i>Document all properties older than 100 years and protect them like a historic district for individual houses</i>	1	0
<i>Create official historic districts</i>	0	0
<i>Promote incentives for preservation</i>	3	0
<i>Turn the town library into a museum</i>	0	0

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**BURNING QUESTION: RICE PUBLIC LIBRARY BUIDLING**

**The Rice Public Library is housed in one of the most architecturally-significant library buildings in the State of Maine. It may or may not continue to be used as a library in the future.**

*What is the best way for the town to protect this building from demolition or incompatible alteration, regardless of how it is used in the future?*

COMMENTS	# OF DOTS <sup>7</sup>	# OF LARGE DOTS <sup>8</sup>
<i>Expand current Rice Library -- sell annex to Town for parking -- do not relocate library to the KCC</i>	2	1
<i>Need a handicapped [accessible] building -- I know lots of family and friends who are unable to go to the library</i>	1	0
<i>Time for a 21<sup>st</sup> century new library -- Rice Library building can be used as an historic resource/discovery center</i>	12	7
<i>Keep the Rice Library building for the library</i>	1	0
<i>Need critical 21<sup>st</sup> century handicapped accessible green building at the Frisbee Common</i>	4	8
<i>Stay in the existing building; get federal funds for accessible addition -- stay downtown where the businesses are!</i>	1	
<i>Library should move into Kittery Community Center and old building turned into storefronts or more business locations</i>	0	1
<i>Make it an historic site/museum -- YES!</i>	1	0
<i>New handicapped-accessible library building near but NOT in Kittery Community Center, to house 35,000 volumes, discussion and reading areas, and parking</i>	3	1
<i>The town deserves a library that is handicapped-accessible, especially since the population is aging. Provide library on the Frisbee Common site that will serve the entire town</i>	3	0
<i>Leave library in place</i>	0	0
<i>If library building becomes vacant, create a "Discover Kittery" center like Portsmouth -- YES!</i>	12	0
<i>Library should relocate to Frisbee Common, which is NOT KCC property</i>	0	0
<i>Put a covenant on it, if sold.</i>	0	0
<i>Don't tear down library regardless of decision -- talk with publishers in Portsmouth/literacy center</i>	6	0
<i>Preserve the Rice Library building as a public place as a library and add onto it, like Newington did</i>	8	0
<i>A business who wants a picturesque address would like the library if it were updated with computer access.</i>	0	0
<i>Need modern library at Community Center -- redevelop the Rice Library</i>	2	0
<i>Whatever happens to library, preserve this building for the town -- love the youth idea of a museum space</i>	2	0
<i>Rice Library -- historic preservation</i>	2	0
<i>Consolidate the Naval Museum and Shipyard Museum here</i>	0	0
<i>Do not build a new library</i>	0	0
<i>Move [library] to Kittery Community Center extended wing</i>	0	0
<i>Keep library at Rice -- make it a town department -- renovate the building and make it accessible</i>	8	2

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**GOAL 2.0 NATURAL RESOURCES AND RECREATION**

**GOAL STATEMENT:** To protect Kittery's natural resources including water, agricultural forest resources, open space, and recreation.

**STATE GOALS:**

- To protect the State's other critical natural resources, including without limitation, wetlands, wildlife and fisheries habitat, sand dunes, shorelands, scenic vistas, and unique natural areas.
- To protect the quality and manage the quantity of the State's water resources, including lakes, aquifers, great ponds, estuaries, rivers, and coastal areas.
- To safeguard the State's agricultural and forest resources from development that threatens those resources.
- To promote and protect the availability of outdoor recreation opportunities for all Maine citizens, including access to surface waters.
- To encourage orderly growth and development in appropriate areas of each community, while protecting the state's rural character, making efficient use of public services, and preventing development sprawl.

**OBJECTIVE 2.1. PROTECT AND PRESERVE CRITICAL OPEN SPACES FOR PASSIVE RECREATION, VISUAL IMPACT AND PRESERVATION OF WILDLIFE HABITATS.**

STRATEGIES	COMMENTS	# OF DOTS <sup>1</sup>	# OF LARGE DOTS <sup>2</sup>
<i>Protect farmlands from over-development by having larger minimum lot sizes in the rural residential zone</i>	<ul style="list-style-type: none"> <li>• Consider exceptions to lot size for low income, mixed income housing</li> <li>• Support land conservation</li> <li>• Keep area north of Spruce Creek as low-growth zone</li> <li>• Do not develop on or near wetlands as we have in the past -- we need open space!!!</li> <li>• Please protect existing wetlands!!! There is NO such thing as "manmade wetlands" (from Rte. 236)</li> </ul>	13	2
<i>Protect wildlife corridors and consider hunting ban in Town Forest (use non-lethal bird and deer control methods)</i>	<ul style="list-style-type: none"> <li>• Protect to extent possible critical habitats and wildlife corridors</li> <li>• Allow planning board to align conservation open space on adjacent parcels</li> </ul>	3	3

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STRATEGIES	COMMENTS	# OF DOTS <sup>1</sup>	# OF LARGE DOTS <sup>2</sup>
	<ul style="list-style-type: none"> <li>Move wind turbine from transfer station to Pepperrell Cove or Wood Island</li> </ul>		
Review cluster zoning regulations and improve	<ul style="list-style-type: none"> <li>Cluster zoning small houses</li> </ul>	5	0

OBJECTIVE 2.2. INCREASE OPPORTUNITIES FOR RECREATION

STRATEGIES	COMMENTS	# OF DOTS <sup>3</sup>	# OF LARGE DOTS <sup>4</sup>
Enforce dog feces ordinance at Seapoint Beach and Fort Foster	<ul style="list-style-type: none"> <li>Control dogs at Fort Foster</li> <li>Enforcement of dog ordinance is too little; policy change is needed</li> <li>Use fees to build/maintain clean dog poop disposal</li> </ul>	11	0
Consider expanding season at Fort Foster	<ul style="list-style-type: none"> <li>Concerts/events at Fort Foster (music, plays...)</li> </ul>	5	0
Implement recommendations of <b>Athletic Fields Master Plan<sup>5</sup></b>	<ul style="list-style-type: none"> <li>The Athletic Fields Plan should be funded primarily through grants to minimize fiscal impact to residents</li> <li>Make sure the Athletic Fields Plan is "need" vs. "want" and re-evaluate as demographics change</li> </ul>	3	0
More playgrounds	<ul style="list-style-type: none"> <li>Playground in downtown Kittery=more foot traffic in local stores</li> <li>Playground v. snow dump location at Rice Avenue and Water Street</li> <li>Volleyball?</li> <li>Badminton</li> </ul>	2	0
Increase awareness of existing resources and how to enjoy them	<ul style="list-style-type: none"> <li>Have definite times for hunting</li> </ul>	2	0
Address vandalism at John Paul Jones Park		1	0
Consider a dedicated dog park	<ul style="list-style-type: none"> <li>Dog park a great idea</li> <li>In town dog regulation with "walking stickers" -- must have no cost permit/sticker to walk dog</li> <li>Out of town dog day pass for a fee, available online</li> </ul>	1	0

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<sup>5</sup> **Master Plan for Athletic Fields**, Kittery, Maine, 2015.

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STRATEGIES	COMMENTS	# OF DOTS <sup>3</sup>	# OF LARGE DOTS <sup>4</sup>
<i>Support Kittery Community Center's strategic plan for program expansion</i>	<ul style="list-style-type: none"> <li><i>The KCC should NOT have carte blanche</i></li> </ul>	0	0
<i>Give priority/preference to Kittery residents for use of boating, recreational fields and facilities</i>	<ul style="list-style-type: none"> <li><i>Lower mooring fees for residents</i></li> </ul>	0	0

OBJECTIVE 2.3. IMPLEMENT SUSTAINABILITY MEASURES TO PROTECT THE ENVIRONMENT

STRATEGIES	COMMENTS	# OF DOTS <sup>6</sup>	# OF LARGE DOTS <sup>7</sup>
<i>Begin by articulating Town-wide goals for energy efficiency</i>	<ul style="list-style-type: none"> <li><i>Continue support of existing conservation organizations</i></li> <li><i>Carry in, carry out does not work -- have trash cans so people can dispose of litter</i></li> <li><i>Place more trash cans in public places</i></li> <li><i>Ban bottled water at public and government and school meetings</i></li> <li><i>Create energy committee</i></li> <li><i>Revive energy committee</i></li> <li><i>Convert street lights to LED lighting</i></li> <li><i>Save \$\$ -- replace town lights with LED</i></li> <li><i>Make sustainable practices a part of the Comp. Plan (see York's Comp. Plan)</i></li> <li><i>Mandate environmentally-conscious paving</i></li> <li><i>Recycle!!! (Outdoor trash bins, etc.)</i></li> <li><i>All of these are high priority...DITTO!</i></li> </ul>	27	5
<i>Use renewable energy for all town buildings (e.g. solar)</i>	<ul style="list-style-type: none"> <li><i>Mandate LEED Silver minimum on all projects</i></li> <li><i>Enact energy efficient measures in all buildings</i></li> <li><i>Push for solar power town-wide on all public buildings...DITTO!</i></li> <li><i>Provide incentives for solar and renewables (no permit fees?)</i></li> </ul>	8	3
<i>Provide incentives to residents and businesses (e.g. tax credits) to encourage use of renewable energy sources</i>	<ul style="list-style-type: none"> <li><i>Town incentives like tax credits on real estate taxes for solar installation</i></li> <li><i>...DITTO</i></li> </ul>	8	1
<i>Determine sustainability requirements for new buildings and renovations</i>	<ul style="list-style-type: none"> <li><i>Consistency along shoreline building, remodels, etc.</i></li> </ul>	5	5
<i>Prepare for climate change and sea level rise (e.g. Ensure adequate flood plain)</i>	<ul style="list-style-type: none"> <li><i>Start planning NOW for sea level rise! Let's start changing our usage and</i></li> </ul>	5	2

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STRATEGIES	COMMENTS	# OF DOTS <sup>6</sup>	# OF LARGE DOTS <sup>7</sup>
<i>infrastructure)</i>	<i>sources (solar + wind) energy</i>		
<i>Strengthen language in existing ordinances that protect the Town's natural resources and increase enforcement</i>	<ul style="list-style-type: none"> <li>• <i>Implement pay to throw</i></li> <li>• <i>Every three years, pump out all septic systems on waterfront and along shoreline</i></li> </ul>	4	2
<i>Regulate fertilizer run off</i>	<ul style="list-style-type: none"> <li>• <i>Ban fertilizer for lawns</i></li> </ul>	3	0
<i>Collaborate with other towns for renewable and sustainable energy resources and technologies</i>		2	0
<i>Encourage the use of LED lighting and solar arrays</i>		1	2
<i>Clean up Spruce Creek to allow clamming and other activities</i>	<ul style="list-style-type: none"> <li>• <i>Forget Spruce Creek until Ports. new sewer plant</i></li> </ul>	1	0
<i>Consider banning the use of plastic bags</i>	<ul style="list-style-type: none"> <li>• <i>Ban plastic bags</i></li> <li>• <i>Enact plastic bag ban, like York and Portsmouth...DITTO!</i></li> <li>• <i>I re-use my plastic bags</i></li> </ul>	1	0
<i>Replant shoreline with native species</i>	<ul style="list-style-type: none"> <li>• <i>Enforce shoreline protection along Kittery shores including Spruce Creek and Chauncey Creek</i></li> </ul>	1	0
<i>Consider joining the New England Climate Adaptation Project (along with other Maine coastal towns)</i>		0	0

**BURNING QUESTION: HUNTING**

**Did you know that you can hunt some type of animal every day of the year in Kittery, except Sunday? Reportedly several Kittery residents have heard bullets “whizzing by” them as they walked through the Town Forest.**

*How do we respect the rights of hunters to engage in their sport and simultaneously ensure the safety of all residents?*

COMMENTS	# OF DOTS <sup>8</sup>	# OF LARGE DOTS <sup>9</sup>
<i>No hunting where hiking/walking is encouraged</i>	0	0
<i>Permit bow hunting on public lands</i>	1	0

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COMMENTS	# OF DOTS <sup>8</sup>	# OF LARGE DOTS <sup>9</sup>
<i>Limit hunting to control animal numbers (population)</i>	0	0
<i>Groundhogs?</i>	2	0
<i>Yes hunting -- deer are overpopulated</i>	0	0
<i>Shotgun and bow only</i>	3	1
<i>Post times - limit hunting</i>	0	0
<i>Allow hunting - have signage and publicity - deer population needs to be controlled</i>	3	0
<i>We need to provide places in town where people can hunt -- important for controlling deer population and for maintaining traditional uses of land in Maine</i>	0	0
<i>No hunting on public land -- Town Forest, etc. -- post hunting regulations -- many people don't know that there is no hunting in Maine on Sundays</i>	0	0
<i>Limit hunting to deer season on Town Farm</i>	0	0
<i>Limit hunting to specific weekdays so public can enjoy weekends</i>	0	0
<i>No hunting in our small town</i>	25	6
<i>No trapping for the safety and welfare of pets, young people, wild animals with whom we share our space</i>	1	0
<i>Have hunting "seasons"</i>	1	0
<i>I'm not a hunter -- but hunting/trapping are part of Maine culture -- a coexistence is needed</i>	0	0
<i>Let them hunt away from people friendly spaces -- perhaps allow private landowners to...</i>	0	0
<i>Shotgun only in all areas with hunting</i>	4	0
<i>Hunting should be preserved -- yes -- in the 21% undeveloped areas</i>	1	0
<i>Hunting keeps down Lyme disease -- shotgun only</i>	1	0
<i>Severely limit hunting and make sure all are informed to specific days and times -- eat what you hunt</i>	1	
<i>Publish hunting to inform citizens -- hunting is o.k.</i>	3	0
<i>Limit hunting in public open space to specific days and post</i>	4	2
<i>No hunting, but I am interested in how to [reduce] the deer population -- Lyme disease is epidemic and they have no predator</i>		
<i>The deer population is overrunning Kittery's forests -- we need more hunting</i>	3	0
<i>I am not a hunter but think people who like to hunt should be able to</i>	0	0
<i>Hunting seasons, clearly posted</i>	1	0
<i>No blinds, tree stands, traps</i>	1	0
<i>Limit hunting to specific day/time and make sure proper signage in place to convey that</i>	0	0
<i>Shot gun and bow only!!!</i>	0	0
<i>Limit days and times</i>	0	0
<i>Maybe town sponsored hunter safety classes -- no hunting in the Maine woods? -- sounds strange</i>	0	0



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**BURNING QUESTION: DOGS ON THE BEACH**

**Reportedly many Kittery dog owners bring their dogs to the beach and some do not clean up after their pets. During summer months this is exacerbated because some beach-goers are also made uncomfortable when dogs are on the beach while people are swimming, sunbathing and/or picnicking.**

*How do we strike a balance between dog owners' desire to bring their dogs to the beaches and the desire of others for clean and peaceful beaches?*

COMMENTS	# OF DOTS <sup>10</sup>	# OF LARGE DOTS <sup>11</sup>
<i>Park revenue should not go into the general fund</i>	0	0
<i>Raise fine for leaving dog waste to \$100</i>	3	0
<i>Establish dog-walking hours -- provide doggie bags -- penalty(?) for not picking up</i>	1	0
<i>The public needs to be educated about the effects of dog waste -- "the tide will wash it out" is a lame excuse</i>	1	0
<i>Seapoint is a natural resource - migrating birds need sandy beaches like Seapoint to feed -- no dogs on the beach for fall-spring migration</i>	0	0
<i>Have special tag for dogs on Fort Foster and Seapoint</i>	0	0
<i>The environment must come first -- as a dog owner, even I feel people/dogs must adapt to protecting these areas -- we could have volunteer patrols to remind dog walkers they must clean up or lose access</i>	0	0
<i>The policeman who sits in his car reading the paper could ticket down owners who don't pick up -- I am a dog owner</i>	7	2
<i>Seapoint Beach -- no dogs should be allowed in summer months -- kids build sand castles during the day -- dogs piss on sand castles in the evening -- then kids play in the pissy sand the next day</i>	20	19
<i>Too many rules kill what's great about Kittery</i>	1	0
<i>No commercial "dog walkers" on Seapoint...DITTO</i>	1	0
<i>Dog waste pollutes: summer or winter, in the woods or on the trail -- bags should be available and responsibility not over until [owners] take bag home</i>	4	1
<i>Frequent trash cans available to throw away dog feces (in bags) -- volunteer committee could take responsibility to empty cans and bring to Resource Recovery House to hold trash</i>	0	0
<i>Separate cans for recyclable items (not dog feces) could also be in public areas where locals enjoy themselves -- volunteers could be responsible to empty</i>	0	0
<i>Beaches are for people -- Kittery needs a dog park</i>	1	0
<i>Enforce and figure out dog</i>	0	0
<i>Hire a student intern for the summer with \$\$ from Fort Foster gate receipts to be resource officer during the summer and in September</i>	4	0
<i>No dog park -- we need enforcement -- lots of it -- DITTO</i>	3	0
<i>Dog park! At beaches I see dogs off leash and scaring people and getting into fights with other dogs</i>	0	0
<i>More explicit signage at Seapoint regarding dogs (see Dogs Welcome signs on kiosk at Stratham Hill Park)</i>	0	0
<i>The restricted hours at Seapoint are working quite well overall -- I live on Cutts Island and am at the beach daily so I have a pretty good handle on things down there</i>	2	1

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<i>Train the owners -- fine the owners -- DITTO -- DITTO</i>	2	1
<i>No picking up dog feces by owner(s) should be a <u>criminal</u> offense -- it is among other things, a health hazard</i>	0	0
<i>Large fine for not picking up after dogs -- water receptacles need to be available at Fort McClary</i>	0	0
<i>Waste receptacles at Fort Foster and Seapoint for the poop bags</i>	3	1
<i>Limited hours and seasons when dogs can run -- enforcement!</i>	0	0
<i>Start a community clean-up project -- this brings people together and raises awareness</i>	0	0
<i>Dog park</i>	5	1
<i>Provide water at Seapoint</i>	0	0
<i>Roadways leading to beach and along water's edge littered with dog waste -- very unsanitary -- public health problem</i>	0	0
<i>Dog park yes! -- have been and have seen too many dog assaults on the beach</i>	1	1
<i>Provide fenced-off area for off-leash/off leads</i>	3	0
<i>Periodic enforcement of current regulations</i>	0	0
<i>Enforce leash laws when dogs are outside of Fort Foster and on private property</i>	2	0

**BURNING QUESTION: ATHLETIC FIELDS**

**The Athletic Fields Master Plan identifies the need for more playing venues as well as a series of other recommendations to help maximize access and use of existing fields.**

*Would you support implementing the recommendations of the Athletic Fields Master Plan even if it meant an increase in your taxes?*

COMMENTS	# OF DOTS <sup>12</sup>	# OF LARGE DOTS <sup>13</sup>
<i>More updated playgrounds near playing fields -- bike racks at fields</i>	2	0
<i>No to tax increase</i>	0	0
<i>This field (picture -- at KCC) is great -- are we going to put a library here?</i>	0	0
<i>Support the plan within reason -- no tennis court -- not \$9.0 million</i>	0	0
<i>Yes! (a grandparent)</i>	0	0
<i>Yes! And I have no children...DITTO</i>	4	1
<i>If there is clear communication about the costs to residents and other sources of funding (grants) have been vigorously pursued, then maybe</i>	3	1
<i>More "senior" softball or other activities will support growth and maintenance of athletic fields</i>	0	0
<i>Tennis courts used by too small a percentage of the population</i>	0	0
<i>Absolutely NOT -- want to decrease contact sports -- increase cognitive and intellectual activities</i>	2	
<i>NO -- currently my property tax is about 20% of my total income</i>	0	0
<i>Not without constraints -- for instance tennis courts are not a priority</i>	2	0
<i>Suggest more agricultural/vocational activities at the schools (greenhouses and gardens)</i>	2	0
<i>Yes!</i>	2	0
<i>What about the fields around the schools or buy up a farm field and develop</i>	3	0

<sup>12</sup> Participants were given 5 dots with which to prioritize within each goal. They were instructed to use up to 3 on any one item.

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COMMENTS	# OF DOTS <sup>12</sup>	# OF LARGE DOTS <sup>13</sup>
<i>Maximize what Kittery has</i>	0	0
<i>Tennis courts at Community Center or Emery Field</i>	5	0
<i>Start with upkeep and improve what we currently have and build additional if necessary</i>	0	0
<i>NO and please let people know about <u>increased taxes</u> because of this</i>	3	1
<i>No -- maintain what we have...DITTO</i>	0	0
<i>Kittery and Kittery kids need more</i>	2	0
<i>More facilities but not high end competition -- fix fields at old rec center first</i>	0	0
<i>More should be done to have playgrounds and recreation</i>	0	0
<i>Tennis courts at KCC</i>	4	0
<i>Reconcile seniors' opinions with the goal of bringing families to Kittery</i>	0	0
<i>No -- money should be built in to cover projected expansion and development</i>	2	0
<i>Need more crosswalks -- bike racks</i>	1	0

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**GOAL 3.0 ECONOMIC DEVELOPMENT**

**GOAL STATEMENT:** To support desirable economic development, reduce dependence on the Portsmouth Naval Shipyard, and increase the Town's tax base while also providing local

**STATE GOAL:**

Promote an economic climate that increases job opportunities and overall economic wellbeing.

jobs.

**OBJECTIVE 3.1: ATTRACT AND RETAIN BUSINESSES TO SUSTAIN THE VIBRANT CENTER AT FORESIDE THAT PROVIDES RESIDENTS WITH PLACES TO GO AND SPACES TO GATHER**

STRATEGIES	COMMENTS	# OF DOTS <sup>1</sup>	# OF LARGE DOTS <sup>2</sup>
Implement recommendations from the Foreside Forums	<ul style="list-style-type: none"> <li>Do not overdevelop Foreside</li> <li>Stop talking about Foreside, 15 years of planning, we're all set</li> <li>Maintain character of Foreside, adaptive reuse</li> <li>Why so much focus on the Foreside? So dense and congested already</li> </ul>	9	2
Create an Overlay District for the Foreside District, which includes adaptive reuse regulations	<ul style="list-style-type: none"> <li>Insist on sustainability, promote incentives to new businesses</li> <li>Overlay for Foreside, include adaptive reuse regulations</li> <li>Emphasis maintaining Foreside character, ensure affordability, rentals, historic reuse</li> </ul>	6	9
Support local small businesses; provide incentives		4	2
Resolve the library renovation or new construction issue, if library relocates develop goals for the reuse of the two buildings	<ul style="list-style-type: none"> <li>Keep library in Foreside</li> <li>Give Town control over the library</li> <li>Library in carehouse building can be used for parking if Town buys it</li> <li>Reuse as a welcome/discovery center for Kittery</li> <li>Rice building should have the library</li> </ul>	2	
Attract and support artists		1	
Make better use of the government dock at Foreside, consider establishing	<ul style="list-style-type: none"> <li>No taxi to Portsmouth</li> <li>Silly idea</li> </ul>		

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STRATEGIES	COMMENTS	# OF DOTS <sup>1</sup>	# OF LARGE DOTS <sup>2</sup>
a water taxi service to Portsmouth, also better connect the dock to the Foreside area			
Address parking issues	<ul style="list-style-type: none"> <li>• <i>Use existing spaces</i></li> <li>• <i>No room for parking, park at Town Hall</i></li> <li>• <i>Pick a place to park, then shuttle</i></li> <li>• <i>Use parking lots we already have (St. Raphael's and York Hospital)</i></li> <li>• <i>Use York Hospital</i></li> <li>• <i>Use Hospital, library lots</i></li> <li>• <i>Use existing parking</i></li> <li>• <i>Use existing parking</i></li> </ul>		
Consider converting the municipally-owned parking lot into a park			

OBJECTIVE 3.2 ATTRACT NEW BUSINESSES TO THE BUSINESS INDUSTRIAL PARK

STRATEGIES	COMMENTS	# OF DOTS <sup>3</sup>	# OF LARGE DOTS <sup>4</sup>
Support efforts to provide services to the area	<ul style="list-style-type: none"> <li>• <i>Focus on other areas beside the Foreside, like Bypass, Route 1, Shapleigh Road</i></li> </ul>	6	
Become more business-friendly by streamlining permitting	<ul style="list-style-type: none"> <li>• <i>Stop putting restrictions on business areas</i></li> <li>• <i>Develop office – shared spaces to rent monthly to attract more off-site workers in technology</i></li> </ul>	3	1
Outreach to institutions of higher education and research facilities	<ul style="list-style-type: none"> <li>• <i>Attract younger workers and higher paying jobs</i></li> <li>• <i>Market business park on 236</i></li> </ul>		

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**OBJECTIVE 3.3 IDENTIFY AND PROMOTE DESIRABLE LOCATIONS FOR  
ADDITIONAL DEVELOPMENT**

STRATEGIES	COMMENTS	# OF DOTS <sup>5</sup>	# OF LARGE DOTS <sup>6</sup>
Steer development to areas with available sewer and water and where other such development already exists (not rural areas)	<ul style="list-style-type: none"> <li><i>Pine Tree District to make tax complete with Pease</i></li> <li><i>Affordable housing near Cutts and Haley Roads to Foresides</i></li> <li><i>Plan for increased revenues in business park development, give relief to residents bordering that district</i></li> <li><i>Implement mitigation banking, allow development where desired and protect sensitive areas</i></li> </ul>	11	2
Attract jobs that support lower income residents	<ul style="list-style-type: none"> <li><i>Encourage start up and technology</i></li> <li><i>Attract jobs for lower income folks with no car</i></li> <li><i>Affordable mass transit or no cost transit for low income workers</i></li> <li><i>More desirable with less restrictive environment to attract higher end businesses</i></li> </ul>	9	2
Support the reuse of the Water District site to a mixed use development	<ul style="list-style-type: none"> <li><i>Change the zoning</i></li> <li><i>Make water site open to mixed use</i></li> <li><i>Yes, we must use this site</i></li> <li><i>Don't develop on wetlands</i></li> <li><i>Affordable and workforce housing</i></li> </ul>		

**OBJECTIVE 3.4 DEVELOP GUIDELINES FOR THE FUTURE REDEVELOPMENT OF  
THE OUTLET MALLS INTO A MIXED-USE MORE PEDESTRIAN-ORIENTED AREA**

STRATEGIES	COMMENTS	# OF DOTS <sup>7</sup>	# OF LARGE DOTS <sup>8</sup>
Develop an overlay district with design guidelines for future redevelopment of the area	<ul style="list-style-type: none"> <li><i>Yes, beautiful area</i></li> <li><i>Mixed income housing</i></li> <li><i>Mixed income housing</i></li> <li><i>Mixed use and pedestrian/bike should be encouraged</i></li> <li><i>Mixed use</i></li> <li><i>Simplify zoning</i></li> <li><i>Encourage entrepreneurs</i></li> <li><i>Senior housing and services</i></li> <li><i>Redevelop this area but hard to give answer without knowing implications</i></li> </ul>	21	1

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STRATEGIES	COMMENTS	# OF DOTS <sup>7</sup>	# OF LARGE DOTS <sup>8</sup>
	<ul style="list-style-type: none"> <li><i>and guidelines for overlay</i></li> <li><i>Bike and scooter paths with racks</i></li> </ul>		

OBJECTIVE 3.5 CREATE JOBS FOR A VARIETY OF SKILL SETS AND RANGE OF SALARIES

STRATEGIES	COMMENTS	# OF DOTS <sup>9</sup>	# OF LARGE DOTS <sup>10</sup>
Support those with J -1 Visas	<ul style="list-style-type: none"> <li><i>Hire local students instead of J-1 visas</i></li> <li><i>Create dorm type living for summer workers</i></li> <li><i>Make flex housing possible for J-1 workers</i></li> <li></li> </ul>		

OBJECTIVE 3.6 PROMOTE KITTERY AS A GOOD PLACE TO RAISE A FAMILY IN ORDER TO INCREASE THE POPULATION AND THEREFORE THE MARKET TO SUPPORT ECONOMIC DEVELOPMENT

STRATEGIES	COMMENTS	# OF DOTS <sup>11</sup>	# OF LARGE DOTS <sup>12</sup>
Develop materials promoting Kittery's assets and quality of life	<ul style="list-style-type: none"> <li><i>Promote PBL. Students will finally be allowed to show what they know through different methods and will be responsible for learning with lots of support</i></li> <li><i>Enforce speed limits</i></li> <li><i>Seasonal water taxi from Wood Island, Pepperrell Cove, culture piers, Badgers, etc</i></li> <li><i>Start foreign language in schools</i></li> <li><i>Not Necessary</i></li> <li><i>Schools are great, but under common core teachers and students suffer</i></li> <li><i>Improve schools so young families do not move away</i></li> <li><i>Why promote?</i></li> <li><i>Invest in the schools first, and the families will follow</i></li> <li><i>Make the schools the best</i></li> <li><i>Rethink new current grading system and</i></li> </ul>	28	7

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STRATEGIES	COMMENTS	# OF DOTS <sup>11</sup>	# OF LARGE DOTS <sup>12</sup>
	<i>common core</i> <ul style="list-style-type: none"> <li>• <i>Provide best education</i></li> <li>• <i>Treat all school employees with more respect</i></li> <li>• <i>Look at what other progressive towns are doing</i></li> <li>• <i>Google fiber or other internet options in town</i></li> <li>• <i>Publicize the great schools</i></li> <li>• <i>Develop intergenerational activities to add connections for students and residents</i></li> </ul>		

OBJECTIVE 3.4 SUPPORT THE FISHING INDUSTRY

STRATEGIES	COMMENTS	# OF DOTS <sup>13</sup>	# OF LARGE DOTS <sup>14</sup>
Include fishermen in the conversation regarding what they need	<ul style="list-style-type: none"> <li>• <i>Give fishermen priority since they keep our economy this character alive</i></li> <li>• <i>More public facilities on waterfront of Pepperrell Cove</i></li> <li>• <i>Have dock fish market</i></li> <li>• <i>Deregulation and freedom for the locals to fish responsibly</i></li> <li>• <i>Shipyard is not positive</i></li> </ul>	11	

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**BURNING QUESTION: ECONOMIC DEVELOPMENT: MIXED USE ZONE**

**The Mixed Use Zone north of the outlet malls has not seen much development in the last ten years. The Sarah Long Bridge will bring new opportunities and challenges to the Route 1 Corridor.**

*What kind of development do you think is most appropriate for the future along the town's major commercial spine; specifically along Route 1 in the area from Haley Road to the York line?*

COMMENTS	# OF DOTS <sup>15</sup>	# OF LARGE DOTS <sup>16</sup>
<i>Leave the bypass at 4 lanes to aid businesses</i>		
<i>Small industry – Kittery label products in the shadow of Stonewall Kitchen</i>	1	1
<i>Make it walk and bike friendly. People will use it if you make it safe.</i>	12	
<i>Allow residential over commercial</i>	10	4
<i>Supermarket</i>	4	1
<i>Yes, we need a local market, a small "supermarket"</i>		
<i>Small industrial and small commercial, affordable housing, bike friendly, bus routes</i>	2	
<i>Support young entrepreneurs. They are looking for opportunities at lower cost than Portsmouth and Portland</i>	1	1
<i>Make it more visually pleasing, not very attractive now</i>		
<i>Hydroponic farm, Business Incubator, Light industry for disadvantaged</i>	2	
<i>Supermarket</i>		
<i>Small business park(s)</i>		
<i>Supermarket on Route 1</i>		
<i>Youth center</i>	3	
<i>Small Businesses</i>	1	1
<i>Youth Center</i>		
<i>Mixed Use</i>		1
<i>Supermarket, but not WalMart</i>	1	
<i>Artist studios and living space with low rents</i>	2	
<i>Mixed Use</i>		
<i>No big box stores</i>	6	2
<i>Preserve and create affordable temporary housing</i>		
<i>Hodge-podge development is inconsistent and ugly</i>	1	
<i>Foreside is over developed</i>		1
<i>Make space, year round farmer's market</i>	2	
<i>Speed bumps, bike lanes, sidewalks, shade trees</i>	1	
<i>Non-profit businesses</i>	2	
<i>Do not develop on or near wetlands like Kittery has done in the past</i>	1	

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**BURNING QUESTION: ECONOMIC DEVELOPMENT: OUTLETS**

**The rise of on-line shopping and the development of other regional outlets have resulted in a decrease in demand for the Kittery shops; thirteen stores closed just last year. The buildings are also reaching the end of their life cycle.**

*What would you like to see in this area of town in the future as it evolves?*

COMMENTS	# OF DOTS <sup>17</sup>	# OF LARGE DOTS <sup>18</sup>
<i>Affordable housing, parking for a shuttle</i>	3	
<i>Corporate center focused on internet services</i>	1	
<i>More local flavor businesses for outlet areas. Housing for 30-40 year old single folk</i>	2	
<i>Rezone for apartments and condos</i>		
<i>Space for artists</i>		
<i>Cluster housing, low income homeownership</i>		
<i>Parks. Look at what other towns/cities have done with similar opportunities</i>		
<i>Elevated rail, monorail from mall to Foreside to housing by Cutts and Haley Roads</i>		
<i>Park for kids</i>		
<i>Get rid of outlets and make into affordable housing, or school/university, or park, or anything that isn't a mall</i>		
<i>Low income housing</i>		
<i>Parking with shuttles to Foreside/Route 1</i>		
<i>Such beautiful maker space, Launching area for small boats, green space</i>		
<i>Land is gorgeous, preserve and make parks with parking and science center</i>		
<i>Whatever you do, improve environment and run off into Spruce Creek</i>		
<i>Middle income mixed use housing</i>	1	
<i>Artist spaces, apartments</i>	6	
<i>Would be great area for theater, arts, market place</i>	2	6
<i>How about open space, large park by the river</i>		
<i>Large park and mixed use zone with mixed income housing</i>	2	1
<i>Micro units and small houses for the workforce</i>	2	
<i>Chance to mixed use above the malls</i>	4	
<i>Walk, bike access to water</i>	4	
<i>Mixed use sustainable space, co work space, affordable housing, shopping</i>	2	
<i>Artist space, green space, dog parks, low income housing, youth center, conference center</i>	2	
<i>Youth Center</i>	1	
<i>Artist housing and studio space</i>	1	
<i>Study of use of old malls in other communities, then do a comprehensive plan – not piece meal</i>	1	
<i>Create a walking trail along Spruce Creek behind the malls with storm water management in parking lots, more mixed use at the malls</i>	1	

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**GOAL 4.0 HOUSING AND NEIGHBORHOODS**

**GOAL STATEMENT:** To provide a range of housing types to meet the needs of individuals throughout their lifecycle and to support residents with a diversity of incomes.

**STATE GOAL:**

To encourage and promote affordable, decent housing opportunities for all Maine citizens.

**OBJECTIVE 4.1: ATTRACT YOUNG FAMILIES AND RETAIN RESIDENTS WITH A VARIETY OF INCOMES**

STRATEGIES	COMMENTS	# OF DOTS <sup>1</sup>	# OF LARGE DOTS <sup>2</sup>
Develop an affordable housing plan with strategies to achieve affordable housing goals.	<ul style="list-style-type: none"> <li>• <i>More mixed use, accessible and walkable</i></li> <li>• <i>Change areas in mall area to affordable housing</i></li> <li>• <i>Property management of resources allowing occupancy of the "older homes" to renovate and renew the classic charm of Kittery</i></li> <li>• <i>Develop energy efficiency program for homes</i></li> <li>• <i>Assessed values updated as houses sell</i></li> <li>• <i>Require developers and employers to contribute to workforce housing</i></li> <li>• <i>Allow more concentrated use of existing housing</i></li> <li>• <i>Workforce housing that is affordable</i></li> <li>• <i>Integrate housing options</i></li> <li>• <i>Senior citizen villages</i></li> <li>• <i>Micro housing</i></li> <li>• <i>Co-housing opportunities</i></li> <li>• <i>PR for schools and recreation that attracts families and new business</i></li> <li>• <i>Make sure affordable housing for low income and elderly are mandated to use solar and heat pumps</i></li> <li>• <i>Keep taxes lower</i></li> <li>• <i>Prioritize rentals over AirBnB</i></li> <li>• <i>Develop and implement</i></li> <li>• <i>Sustainable communities</i></li> <li>• <i>Light rail from Kittery Foreside to housing out by Cutts and Haley Road.</i></li> </ul>	56	7

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STRATEGIES	COMMENTS	# OF DOTS <sup>1</sup>	# OF LARGE DOTS <sup>2</sup>
	<ul style="list-style-type: none"> <li><i>Small cluster housing affordable community gardens</i></li> </ul>		

OBJECTIVE 4.2 SUPPORT ELDERLY RESIDENTS ABILITY TO AGE IN PLACE

STRATEGIES	COMMENTS	# OF DOTS <sup>3</sup>	# OF LARGE DOTS <sup>4</sup>
Review accessory units bylaw and make it easier to use	<ul style="list-style-type: none"> <li><i>Develop a Beacon Hill-type village.</i></li> </ul>	26	0
Support the development of housing for seniors including Assisted living facilities	<ul style="list-style-type: none"> <li><i>Support Foreside zoning change to allow moderate development</i></li> <li><i>Encourage further moderate income independent living with neighborhood network addition</i></li> <li><i>Develop co-housing</i></li> <li><i>Make affordable housing available to the elderly so the growing elderly population will have possible caregivers and jobs will be available</i></li> <li><i>Yes to a local council on aging</i></li> <li><i>Support development of assisted living for low-income</i></li> <li><i>Create a housing authority to oversee housing development</i></li> <li><i>Yes to a local Council on Aging</i></li> <li><i>Elevate monorail from housing to Foreside</i></li> </ul>	14	1

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**BURNING QUESTION: HOUSING DIVERSITY**

**Housing prices, both ownership and rental, have been steadily increasing over time. The rise in cost is squeezing the lower- and middle-income households in Kittery and creating challenges with housing affordability.**

*What should the Town do to support housing that is affordable to lower and middle-income households?*

COMMENTS	# OF DOTS <sup>5</sup>	# OF LARGE DOTS <sup>6</sup>
<i>Encourage/mandate enforcement of accessibility</i>	2	
<i>Provide builder permit credits to build more starter homes</i>		
<i>Increase multi-unit dwellings along Route 1</i>		
<i>Change the zoning</i>		
<i>Low-income housing</i>		
<i>Create effective density requirements</i>		
<i>Talk to our reps to re-establish tax rebates/exemptions (circuit breaker program)</i>	1	
<i>Small houses</i>	1	
<i>Allow mother-in-law apartments to allow residents to age in place with help</i>	6	
<i>Consider rent control</i>		
<i>New area for tiny homes</i>		
<i>Encourage creative reuse of existing housing</i>		
<i>Develop co-housing for seniors and families</i>	4	2
<i>Make new affordable housing be net zero in terms of energy efficiency</i>	5	
<i>Change zoning to outlets to include residential for assisted living or other housing</i>	3	
<i>Create a cluster housing zone which has mixed use</i>		
<i>Housing and studios for artists and craftsmen since they revitalize a community</i>	3	
<i>Small, clustered housing for seniors and young people</i>	4	
<i>Starting co-op housing initiatives</i>	2	
<i>Mother-in-law apartments would benefit older population</i>	3	
<i>Allow more small houses on existing property</i>		
<i>Preserve the original homes that originally made Kittery what we know today</i>	2	
<i>Housing for families with a play area built around a green, community areas, not just rows of single houses</i>	2	

*Where are the appropriate locations to encourage new housing development to support this goal?*

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COMMENTS	# OF DOTS <sup>7</sup>	# OF LARGE DOTS <sup>8</sup>
<i>Mall areas redeveloped for new neighborhoods</i>	3	
<i>Route 1 in Foreside</i>		
<i>Route 1 – repurpose some of mall space</i>		
<i>Water District property</i>		
<i>Route 1 Mall should be mixed income housing with parks and supermarket</i>	11	
<i>Require homes that are a certain size to be better insulated, closer to net zero</i>	4	
<i>Route 1 Corridor, residential over commercial</i>	10	4
<i>What is Kittery's definition of affordable?</i>		
<i>No big, ugly hotels with condos like what has happened in Portsmouth</i>	6	1
<i>Create mixed use zoning along Route 236 and Route 1 corridor so affordable housing can go where people don't need 2 cars to get to the shipyard, etc.</i>	5	1
<i>Change zoning – mixed use on Routes 236 and 1</i>	1	
<i>More affordable homes and housing</i>	3	

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**GOAL 5.0 TRANSPORTATION AND CIRCULATION**

**GOAL STATEMENT:** To improve safety and ease of getting around Town and better connect the “pieces” of Kittery. Provide safe and pleasant alternatives to automobile travel with safe and pleasant bike and walking paths.

**STATE GOAL:**

To plan for, finance and develop an efficient system of public facilities to accommodate anticipated growth and economic development.

**OBJECTIVE 5.1: ADDRESS TRAFFIC SAFETY AND CONGESTION**

STRATEGIES	COMMENTS	# OF DOTS <sup>1</sup>	# OF LARGE DOTS <sup>2</sup>
Shipyards traffic	<ul style="list-style-type: none"> <li>Stagger traffic leaving shipyard</li> <li>Develop teleworking and flexible/alternate schedules for workers</li> <li>Have police enforce speed limits for Navy Shipyard traffic</li> <li>Add traffic lights at Navy Shipyard entrances</li> <li>Better traffic light at Gate 1, requires a turning signal arrow</li> <li>Navy Shipyard should pay for traffic officers at traffic circle and at Rt. 236</li> <li>Provide shuttle buses and park-and-ride lot for Shipyard traffic</li> </ul>	22	5
Improvements on Walker Street	<ul style="list-style-type: none"> <li>Make Walker Street and Government Street a one-way pair</li> <li>The traffic light at Walker Street /Rt. 103 is too long for Navy Shipyard traffic</li> <li>Southbound and eastbound traffic needs a left-turn light onto Rt. 103 from Walker Street (next to Wallingford Square, ext to Navy Shipyard gate)</li> </ul>	1	0
Maintenance and Enforcement	<ul style="list-style-type: none"> <li>We don't maintain the roads we have – why?, to keep our tax rate at an arbitrary level?</li> <li>Street Calming needed – try paint, Love Lane</li> <li>Repave Piccott Road</li> </ul>	13	0
Various Issues	<ul style="list-style-type: none"> <li>Signage at Rt. 103 Pocahontas Road to</li> </ul>	2	0

<sup>1</sup> Participants were given 5 dots with which to prioritize within each goal. They were instructed to use up to 3 on any one item.

<sup>2</sup> Participants were given 3 dots with which to prioritize across all goals. They were given one additional dot with which to emphasize one of their choices (therefore putting two on one item).

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STRATEGIES	COMMENTS	# OF DOTS <sup>1</sup>	# OF LARGE DOTS <sup>2</sup>
	<i>direct people to Seapoint and Fort Foster</i> <ul style="list-style-type: none"> <li><i>Crosswalk at Stimson Street/Rt. 1 allows motorists to turn and they do not observe pedestrian right of way</i></li> <li><i>Martin Road is an area for more development, but very concerned about more traffic</i></li> <li><i>Crosswalk and lights, Warrens to Rice Avenue</i></li> <li><i>Don't use plow trucks on sidewalks, plow trucks tear up walkways</i></li> <li><i>Eliminate signs in middle of streets</i></li> <li><i>Paint "Share the Road" markings on streets</i></li> <li><i>Traffic light at Shapleigh Road and Dion Avenue</i></li> <li><i>Transportation for all of Kittery Rt. 236 near Eliot</i></li> <li><i>When developing more roads please consider wetlands</i></li> <li><i>Need one-way traffic through Foreside</i></li> </ul>		
Prohibit Idling	<ul style="list-style-type: none"> <li><i>No comments</i></li> </ul>	0	0
Pass and enforce "No excessive Noise Ordinance"	<ul style="list-style-type: none"> <li><i>No comments</i></li> </ul>	0	0

OBJECTIVE 5.2 MAKE WALKING AND BIKING SAFE AND PLEASANT

STRATEGIES	COMMENTS	# OF DOTS <sup>3</sup>	# OF LARGE DOTS <sup>4</sup>
Provide and develop sidewalks, walking trails and bike paths	<ul style="list-style-type: none"> <li><i>Make walking and biking safe everywhere</i></li> <li><i>Connect sidewalks between Kittery and Kittery Point</i></li> <li><i>Make Kittery, Kittery Point, Gerrish Island a walking/biking town</i></li> <li><i>Provide wide safe sidewalks throughout Kittery including Foreside to Kittery Village center to Town Hall, State Road</i></li> <li><i>Provide bike lanes from Foreside to Memorial Bridge and McClary and Foster parks</i></li> <li><i>Improve sidewalk lighting and walking between neighborhoods</i></li> </ul>	22	6

<sup>3</sup> Participants were given 5 dots with which to prioritize within each goal. They were instructed to use up to 3 on any one item.

<sup>4</sup> Participants were given 3 dots with which to prioritize across all goals. They were given one additional dot with which to emphasize one of their choices (therefore putting two on one item).

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STRATEGIES	COMMENTS	# OF DOTS <sup>3</sup>	# OF LARGE DOTS <sup>4</sup>
	<ul style="list-style-type: none"> <li>• <i>Create new bike paths</i></li> </ul>		
Consider closing portions of RT. 103 on Sundays to traffic except for residents	<ul style="list-style-type: none"> <li>• <i>What?</i></li> <li>• <i>To the beach?</i></li> <li>• <i>Closing Rt. 103 is nuts, people have to get to businesses at Kittery Point and Fort Foster</i></li> <li>• <i>Don't close Rt. 103 without a relevant predetermined use for the majority in Kittery</i></li> <li>• <i>Don't close portions of Rt. 103 on Sunday</i></li> <li>• <i>No Way!</i></li> </ul>	0	0
Prioritize construction of sidewalks around schools and town-owned facilities, connect key destinations	<ul style="list-style-type: none"> <li>• <i>No comments</i></li> </ul>	2	0

OBJECTIVE 7.3 EXPLORE WAYS OF PROVIDING ALTERNATIVE MODES OF TRANSPORTATION

STRATEGIES	COMMENTS	# OF DOTS <sup>5</sup>	# OF LARGE DOTS <sup>6</sup>
Consider providing town-wide shuttle	<ul style="list-style-type: none"> <li>• <i>Yes for town-wide shuttle and include stop to connect to other towns, Portsmouth</i></li> <li>• <i>Public transit on Rt. 236</i></li> <li>• <i>Partner with Coast to extend routes in Kittery and provide weekend service</i></li> <li>• <i>Inexpensive public transportation on the main routes, RT. 1, 103, 236</i></li> <li>• <i>Elevated monorail</i></li> <li>• <i>Shuttle bus for Navy Shipyard workers</i></li> </ul>	19	2
Consider town regulations for Uber and other car sharing services	<ul style="list-style-type: none"> <li>• <i>Need charging stations for electric cars</i></li> </ul>	1	1
Consider bike taxis	<ul style="list-style-type: none"> <li>• <i>Bike rental units pick-up and drop-off areas (Boston, Montreal really great service)</i></li> </ul>	1	0
Consider boat taxis	<ul style="list-style-type: none"> <li>• <i>Boat taxis to Portsmouth and beaches, parks would be beneficial</i></li> <li>• <i>No boat taxis</i></li> </ul>	3 0	2 0
Other	<ul style="list-style-type: none"> <li>• <i>Commercialize Wood Island -bad idea</i></li> <li>• <i>Bypass is negative , need access to Old Post Road</i></li> <li>• <i>Give Cats rights back</i></li> </ul>	1	0

<sup>5</sup> Participants were given 5 dots with which to prioritize within each goal. They were instructed to use up to 3 on any one item.

<sup>6</sup> Participants were given 3 dots with which to prioritize across all goals. They were given one additional dot with which to emphasize one of their choices (therefore putting two on one item).

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**OBJECTIVE 7.4 EXPLORE WAYS OF INCREASING PARKING OPTIONS**

STRATEGIES	COMMENTS	# OF DOTS <sup>7</sup>	# OF LARGE DOTS <sup>8</sup>
Develop a town-wide Parking Plan	<ul style="list-style-type: none"> <li><i>No comments</i></li> </ul>	8	1
Consider establishing a centrally located parking area with trolleys/shuttle buses	<ul style="list-style-type: none"> <li><i>Don't increase # of parking lots, don't encourage walking/biking from ports</i></li> <li><i>Consider Community Circle Church parking /shuttle service in Portsmouth</i></li> <li><i>Rice Library parking?</i></li> <li><i>Satellite parking for Navy Shipyard on Rt. 236</i></li> <li><i>Do not create more parking lots – blot the land, create shuttle buses</i></li> </ul>	5	0
Consider relocating EMS to Fire Station and uses space for parking	<ul style="list-style-type: none"> <li><i>No comments</i></li> </ul>	4	0
Increase cooperation between businesses and the Town regarding parking, shared parking opportunities	<ul style="list-style-type: none"> <li><i>No comments</i></li> </ul>	2	0
Other	<ul style="list-style-type: none"> <li><i>Cover parking areas with carports that have solar panels and charging stations</i></li> <li><i>Existing parking spaces should all be striped parking spaces</i></li> </ul>	0	2

**BURNING QUESTION: TRANSIT**

**The Kittery Community Center has vans used for field trips for seniors and also owns a small bus for adult trips (18 year+). There used to be a shuttle bus service that operated on Route 103 that hasn't operated for a few years now. Some residents have asked for more public transportation opportunities for teens, seniors and others wanting an alternative to automobile travel.**

*Would you like to see a public shuttle bus service in Kittery?*

COMMENTS	# OF DOTS <sup>9</sup>	# OF LARGE DOTS <sup>10</sup>
YES	11 <sup>11</sup>	0
<i>Light rail or monorail</i>	2	0
<i>Electric buses or trolleys</i>	5	2
<i>Bike racks on buses</i>	3	0

<sup>7</sup> Participants were given 5 dots with which to prioritize within each goal. They were instructed to use up to 3 on any one item.

<sup>8</sup> Participants were given 3 dots with which to prioritize across all goals. They were given one additional dot with which to emphasize one of their choices (therefore putting two on one item).

<sup>9</sup> Participants were given 5 dots with which to prioritize within each goal. They were instructed to use up to 3 on any one item.

<sup>10</sup> Participants were given 3 dots with which to prioritize across all goals. They were given one additional dot with which to emphasize one of their choices (therefore putting two on one item).

<sup>11</sup> In addition to the dots, there were 29 YES check marks.



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COMMENTS	# OF DOTS <sup>9</sup>	# OF LARGE DOTS <sup>10</sup>
<i>Weekend schedule</i>	0	0
<i>Promote coast route</i>	0	0
<i>No cost ridership for low income residents</i>	0	0
<i>Fixed schedule covering school hours</i>	0	0
<i>Routes serving Routes 1 and 103</i>	1	1
NO	0	0

**BURNING QUESTION: NEED FOR PARKING**

**As areas become more popular, some people have noted a need for more parking in various locations in Kittery.**

*Do you think there is a need for additional parking in the following parts of town?*

COMMENTS	# OF "YES" DOTS & CHECKS <sup>12</sup>	# OF "NO" DOTS & CHECKS <sup>13</sup>
<b>FORESIDE</b>	6 <sup>14</sup>	0 <sup>15</sup>
<i>Stripe parking spaces, no</i>	2	0
<i>Parking signs at Rice Library should clearly make allowance for after hours parking</i>	0	0
<i>Better Lighting</i>		
<i>Create centralized parking area and jitney</i>	1	0
<i>Light Rail from gas station (which was former railroad) to a parking area, tourist rail</i>	3	
<i>Develop Comprehensive Plan to use parking space at library, York Clinic and other commercial buildings for night time parking.</i>	0	0
<i>Reduce parking requirements for commercial and add a public fee lot</i>	0	0
<i>More handicap spaces</i>	0	0
<b>PEPPERREL COVE</b>	3 (includes 2 large dots)	0 <sup>16</sup>
<i>There would be easy parking opposite Frisbee's, negotiate with Al</i>	0	0
<b>CHAUNCY CRREK ROAD</b>	0	0 <sup>17</sup>
<i>Let parking be limiting factor. Don't just add parking so that commuting? is the priority</i>	0	0

<sup>12</sup> Participants were given 5 dots with which to prioritize within each goal. They were instructed to use up to 3 on any one item. Participants also used check marks.

<sup>13</sup> Participants were given 3 dots with which to prioritize across all goals. They were given one additional dot with which to emphasize one of their choices (therefore putting two on one item). Participants also used check marks.

<sup>14</sup> In addition to the dots, there were 5 YES check marks.

<sup>15</sup> There were 4 NO check marks.

<sup>16</sup> There were 10 NO check marks.

<sup>17</sup> There were 9 NO check marks.

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COMMENTS	# OF "YES" DOTS & CHECKS <sup>12</sup>	# OF "NO" DOTS & CHECKS <sup>13</sup>
SEAPOINT BEACH	3 (includes 1 large dot)	13 <sup>18</sup> (includes 2 large dots)
<i>Signage pollution at Seapoint, have one sign or kiosk</i>	3	
<i>Make more parking available for non-residents</i>	0	0
<i>Yes, sorry this resource should be shared</i>	1	0
<i>Absolutely not, beach ecosystem cannot handle more people</i>	0	2
OTHER		
<i>Better lighting down to Kittery, York Health parking lot</i>	0	0
<i>Kittery Water Dist (KWD). Building redeveloped, KWD pays little taxes, great affordable housing site</i>	4 (includes 2 large dots)	0
<i>People are a little too used to be able to park right where they are going. People can walk a few blocks. That would open up more possibilities for parking.</i>	0	0
<i>Use old fire station/ambulance facility for a parking garage.</i>	0	0

### BURNING QUESTION: BIKE FACILITIES

**We have heard from many residents that they would like improved and increased opportunities for bicycling.**

*Where would you most like to see the town provide accommodations for bicyclists including wide shoulders, shared lanes, bike lanes and separated paths?*

COMMENTS	#DOTS <sup>19</sup>	# LARGE DOTS <sup>20</sup>
ROUTE 103		
<i>Kittery Point 103</i>	16	7
<i>Kittery Point and Route to Fort Foster &amp; McClary &amp; Seaport</i>	0	0
<i>Route 103 (not Kittery Point)</i>	2	
<i>Route 103 - Bike lanes would help preserve the character. Right now it's too dangerous! Sidewalks would help too.</i>	3	0
<i>Kittery Point – No!! Ruin the character</i>	2	2
<i>Share the signs on 103, 236 &amp; Haley Road</i>	0	0
<i>Bike paths on 103 &amp; Pepperell Road</i>	1	0
<i>Route 103, Rogers Road, Sidewalk on 103</i>	1	0
<i>Route 103 bike lane; Haley Road bike lane</i>	0	1
ROUTE 236		
<i>Route 236</i>	3	0

<sup>18</sup> In addition to the dots, there were 18 NO check marks.

<sup>19</sup> Participants were given 5 dots with which to prioritize within each goal. They were instructed to use up to 3 on any one item. .

<sup>20</sup> Participants were given 3 dots with which to prioritize across all goals. They were given one additional dot with which to emphasize one of their choices (therefore putting two on one item).

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COMMENTS	#DOTS <sup>19</sup>	# LARGE DOTS <sup>20</sup>
<i>Route 236 needs help. Too much traffic that does not move.. stagger workers time</i>	0	0
<i>Route 236 &amp; 103 &amp; Haley Road &amp; Kittery Point</i>	1	0
FORESIDE		
<i>Foreside (2 general comments)</i>	0	0
TRAFFIC CIRCLE	0	0
<i>Traffic Circle (2 general comments)</i>	0	0
BYPASS		
<i>If you build it they will come</i>	0	0
PEPPERELL ROAD		
<i>Bike paths on Pepperell Road</i>	0	0
OTHER		
<i>Rogers Road</i>	2	0
<i>Wilson Road (Route 101)</i>	0	0
<i>Dennett Road</i>	1	0
<i>Haley Road</i>	2	0
<i>Route 1</i>	0	0
<i>Bike Racks</i>	0	0
<i>Bicycles respect cars</i>	0	0
<i>Better protected walking routes</i>	0	0
<i>Bike speed &amp; Guideline for use of bike paths (not just for racing bikes), walking + biking</i>	0	0
<i>Yes; Bike lane - yes</i>	2	0
<i>Enforce speed limits! Especially Pocahontas, Haley Road</i>	0	0
<i>Bike accommodations are a natural probably too "progressive" for our TC</i>	0	0
<i>To/From schools so students can bike safely</i>	5	1
<i>Roads just got repaved (103, Crockett Neck Road). Create even more of an uneven surface &amp; less shoulder. We need a vision every time repaving occurs.</i>	0	0
<i>Bike renting (income) and bike trails. This will better connect the community in a healthier more proactive way.</i>	1	0
<i>Create a bike/pedestrian lane along Pocahontas out to Fort Foster to slow traffic – that road is too wide &amp; encourages speeding</i>	2	0
<i>We have heard from many residents that they would like improved and increased opportunities for bicycling.</i>	3	0

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OPPORTUNITIES AND CHALLENGES COMMENTS

**Comments for challenges and opportunities regarding transportation and circulation were provided by the public on the large comment board during the Public Forum.**

COMMENTS	#DOTS <sup>21</sup>	# LARGE DOTS <sup>22</sup>
<b>OPPORTUNITIES</b>		
<i>Safe walkways to school programs</i>	2	2
<i>Light rail for tourists tours or tourists trolley?</i>	0	0
<i>Connectivity for walking in mall area</i>	0	0
<i>Walking trails connecting different points of Kittery</i>	8	0
<i>Connectivity of popular walking areas</i>	1	0
<i>Top 3: walking trails, EPA question; and Share the Road sign</i>	0	0
<b>CHALLENGES</b>		
<i>Share the Road signs for bike/ped</i>	7	0
<i>Bike lanes on Rt. 236</i>	0	0
<i>Light Rail for Tourists to Ride &amp; SY get to SY</i>	1	0
<i>Sidewalks</i>	2	0
<i>New Signal at Rt1B/Bridge; St. Creates Lurs; queues &amp; congestion</i>	0	0

<sup>21</sup> Participants were given 5 dots with which to prioritize within each goal. They were instructed to use up to 3 on any one item. .

<sup>22</sup> Participants were given 3 dots with which to prioritize across all goals. They were given one additional dot with which to emphasize one of their choices (therefore putting two on one item).

## GOAL 6.0 MARINE RESOURCES

**GOAL STATEMENT:** To protect the Town's coastline, the working waterfront, and increase access and enjoyment of the water while protecting it from environmental impacts.

**OBJECTIVE 6.1:** increase access to the waterfront

STRATEGIES	COMMENTS	# OF DOTS	# OF RED DOTS
Provide water shuttle to Portsmouth	<ul style="list-style-type: none"> <li><i>Water shuttle is a great idea</i></li> <li><i>Water taxi service to benefit Kittery to bring people in</i></li> </ul>	10	5
Protect/preserve views to the water	<ul style="list-style-type: none"> <li><i>Limit fence height to protect water views</i></li> </ul>	5	1
Work to ensure that redevelopment of waterfront property tries to increase public access	<ul style="list-style-type: none"> <li><i>Develop maritime/sea creature explanatory information sites along the coastline, involve university and aquarium</i></li> </ul>	3	2
	<ul style="list-style-type: none"> <li><i>Kittery has many places for public access for residents—don't increase this</i></li> </ul>	3	1
	<ul style="list-style-type: none"> <li><i>Protect public access right-of-way</i></li> </ul>	4	2
	<ul style="list-style-type: none"> <li><i>Build a bathroom at Seapoint Beach</i></li> </ul>	1	1
Mitigate pollutants to ensure water quality	<ul style="list-style-type: none"> <li><i>Prohibit use of lawn fertilize when runoff goes to ocean or estuaries</i></li> <li><i>Nonpoint runoff a problem—need mitigation</i></li> </ul>	7	4
Make better use of the Government Street Pier and better connect it to the Foreside area	<ul style="list-style-type: none"> <li><i>Make better public of Gov't dock at Foreside</i></li> <li><i>Increased commercialization of Kittery's waterfront areas is a slippery slope to environmental disaster</i></li> </ul>	3	1
Give residents preference for mooring fees/access	<ul style="list-style-type: none"> <li></li> </ul>	1	1
Increase number of boat ramps	<ul style="list-style-type: none"> <li></li> </ul>		

## OBJECTIVE 6.2 PROTECT WORKING WATERFRONT

STRATEGIES	COMMENTS	# OF DOTS	# OF LARGE DOTS
Protect fishing industry—Mitigate environmental impacts of tourism and recreation on water quality and sea life	<ul style="list-style-type: none"> <li>• <i>Include fishermen in any renovation of town docks</i></li> <li>• <i>Fishermen are the soul of the port. Let the rest of us adapt to their needs</i></li> <li>• <i>Support working waterfront</i></li> <li>• <i>Protect fishermen's easy access to the water</i></li> </ul>	1  4  5  2	1  2  2
	<ul style="list-style-type: none"> <li>• <i>Raise mooring fees by set % over local fees and leave Federal Maintenance Program (ed. The FMP prohibits preferential mooring costs for local residents)</i></li> <li>• <i>Police the mooring system-many moorings are rented and not turned back in so that others have a chance to move up the list</i></li> <li>• <i>Resident preference for mooring fees should be by feet, with no minimum</i></li> <li>• <i>We need a more equitable system of giving out moorings. Can't we increase the number? More demand than availability. Priority to Kittery residents!</i></li> <li>• <i>Need Chauncey Creek Watershed Committee</i></li> </ul>	1   1 2 1	



# OBJECTIVE 6.3 PROTECT MARINE RESOURCES

STRATEGIES	COMMENTS	# OF DOTS	# OF LARGE DOTS
Review existing Harbor Plan, Mooring Plan, and Wood Island Plan (5 dots, 1 red one)	<ul style="list-style-type: none"> <li>• <i>Wood Island plan has <u>been</u> reviewed repeatedly—Let it go forward!</i></li> <li>• <i>Restore Wood Island-Do Not use as museum and/or concession souvenir shop</i></li> <li>• <i>Enforce existing regulations</i></li> <li>• <i>Need annual fishing boat parade and blessing</i></li> <li>• <i>Reduce over-regulating natural resources</i></li> <li>• <i>Limit public access to promote natural resources</i></li> </ul>	<p>12</p> <p>2</p> <p>1</p> <p>1</p>	<p>5</p> <p>1</p>
Kittery Port Authority should develop a strategic plan for the Town's Marine Resources (8 dots, 4 red ones)	<ul style="list-style-type: none"> <li>• Clarify interface of Kittery Port Authority (KPA) and Planning Board</li> <li>• We need to plan for sea level rise</li> </ul>	<p>1</p> <p>3</p>	<p>1</p>

## BURNING QUESTION: WATER QUALITY

**Water quality in places such as Spruce Creek is affected by point and non-point pollution (surface runoff), which has led to restrictions on shell fishing. Increased development in the Spruce Creek watershed may lead to further reductions in water quality.**

*What actions should be taken to improve water quality in Kittery?*

COMMENTS	# OF DOTS	# OF RED DOTS
<i>Prominent disregard to dog waster on Seapoint Beach</i>	26	9
<i>Require advanced pre-treatment on septic systems</i>	6	3
<i>Pump out station for boats in Pepperrell Cove</i>	8	2
<i>Restrict development</i>	10	3
<i>A study of the migration of pollutants from Portsmouth and Piscataqua River</i>	7	1
<i>Educate the public regarding the use of fertilizer, pesticides, and other contaminants</i>	4	3
<i>Continue funding grants to protect Spruce Creek</i>	3	2
<i>Regulate pesticides—require organic!</i>	2	2
<i>Incentives for re-use and development of existing facilities instead of more development</i>	2	1
<i>Maintain a database of pumping of septic tanks.</i>	2	1
<i>Water quality is first priority. Dog waste needs to take 1st, 2nd, 3rd, 4TH priority—this from a dog owner</i>		
<i>Water quality evaluated in more locations and actions plans to keep community safe</i>	1	1
<i>Use York, ME's sewage pump out as an example o</i>		
<i>Fix Pierce Island wastewater treatment plant 1st! Send message to Portsmouth-no more sewage overboard.</i>		
<i>Sue Portsmouth to stop pouring raw sewage into the river, effecting Kittery beaches and property</i>	1	
<i>Continue Spruce Creek work but recognize that Portsmouth's lack of treatment is largely to blame</i>		
<i>Give tax incentives for decreased impervious coverage. Keep planting natives species. Support Spruce Creek Association.</i>		
OTHER		

## BURNING QUESTION: PUBLIC ACCESS TO WATER

**While there are numerous locations for public access to launch kayaks and small craft, there are shortages of parking in many of these locations. Would you like to see additional access and associate parking for waterfront areas?**

COMMENTS	# OF DOTS	# OF LARGE DOTS
<b>YES</b>	<b>5</b>	<b>1</b>
<i>Parking lot across from Frisbee's needs to be protected/kept as available parking owned by Town</i>		
<i>There could be a map so people know where to launch kayaks and other small boats</i>		
<i>Fort Foster near Roberts Grill and Outlets</i>		
<i>Need additional access for parking on all public waterfront areas</i>		
<i>Only for residents</i>	<b>4</b>	<b>2</b>
<i>Develop better public access at Town Wharf (Government Street Pier) in Foreside</i>	<b>3</b>	
<i>Absolutely</i>		
<b>NO</b>	<b>7</b>	<b>1</b>
<i>No more additional access-How about Fort Foster?</i>		
<i>Not from residential areas</i>		
<i>Town dock in Foreside accessible to recreational boating</i>	<b>3</b>	<b>1</b>
<b>OTHER COMMENTS</b>		
<i>Stop raising boating fees/no more water use tax</i>		
<i>Encourage more use of Traip Academy lot, and buy Frisbee's lot for town parking</i>	<b>4</b>	<b>2</b>
<i>Free kayak launching for residents at Pepperrell Cove</i>	<b>1</b>	

### BURNING QUESTION: COMMERCIAL FISHING FLEET

Although reduced in size from previous levels, there is a significant commercial fishing fleet operating in Kittery. In many coastal communities, working ports are under redevelopment pressure.

Do you think the working waterfront in Kittery is facing redevelopment pressure? If yes, what measures would you support for its preservation?

COMMENTS	# OF DOTS	# OF LARGE DOTS
YES		
<i>Fishermen should get priority</i>	11	4
<i>Don't let gentrification force out existing marine economic activities, fishing, etc.</i>	5	3
<i>Support our fishermen! They provide our food, character, local economy</i>	3	0
<i>Work on a comprehensive plan to keep waterfront safe, clean, and friendly to working fishermen</i>	4	1
<i>Don't know if there is pressure, but waterfront has to be protected</i>	1	1
<i>Zoning? No development, only docks?</i>	1	1
<i>Harbor needs a Comprehensive Plan input area. Currently only Town Hall and Rec.</i>	3	1
<i>Kittery has a responsibility to protect the working waterfront. Never want to lose them.</i>	3	1
<i>Improve infrastructure for fishermen</i>	1	1
<i>Absolutely needs to be supported-some use must be protected for fishing</i>	1	1
NO		
<i>(none)</i>		
OTHER COMMENTS		
<i>Buy Frisbee's Market Restaurant and parking area</i>	4	0

Kittery Comprehensive Plan Update: Working Goals and Objectives  
Summary of Public Input from Public Forum: June 11, 2016

**GOAL 7.0 TOWN GOVERNANCE AND MUNICIPAL FACILITIES AND SERVICES**

**GOAL STATEMENT:** To improve town governance and provide adequate municipal facilities and services.

**STATE GOAL:**

To plan for, finance and develop an efficient system of public facilities to accommodate anticipated growth and economic development.

**OBJECTIVE 7.1: IMPROVE TOWN GOVERNANCE AND ABILITY TO PLAN**

STRATEGIES	COMMENTS	# OF DOTS <sup>1</sup>	# OF LARGE DOTS <sup>2</sup>
Increase transparency of decision-making	<ul style="list-style-type: none"> <li><i>I don't think this current council is transparent at all</i></li> <li><i>More transparency in government and less crony-ism. Residents need to have more input</i></li> <li><i>The Town government should be impartial and not voting members of Town Boards</i></li> <li><i>Reorganize Town Government to be more accountable and communication</i></li> </ul>	30	6
Actively plan to protect the environment	<ul style="list-style-type: none"> <li><i>Plan for climate change and sea level rise</i></li> <li><i>Promote regional sustainability</i></li> <li><i>Be a leader in "green policies" as a standard for every town service</i></li> <li><i>Include the Sustainability Committee as part of the Comp Plan</i></li> <li><i>Revive the Energy Committee</i></li> <li><i>Replace H.P. Sodium Street lights with LED</i></li> </ul>	20	3
Establish town planning process	<ul style="list-style-type: none"> <li><i>Build consensus around shared vision and make visible efforts to implement it</i></li> <li><i>Be proactive, open and inclusive</i></li> <li><i>Involve youth</i></li> <li><i>Develop benchmarks for the Comprehensive Plan</i></li> <li><i>Promote Community Engagement happening in the schools</i></li> <li><i>Hold Town Council accountable</i></li> </ul>	15	
Hire and maintain good town manager	<ul style="list-style-type: none"> <li><i>Pay competitive salary for Town manager and other employees</i></li> </ul>	13	1

<sup>1</sup> Participants were given 5 dots with which to prioritize within each goal. They were instructed to use up to 3 on any one item.

<sup>2</sup> Participants were given 3 dots with which to prioritize across all goals. They were given one additional dot with which to emphasize one of their choices (therefore putting two on one item).

Kittery Comprehensive Plan Update: Working Goals and Objectives  
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STRATEGIES	COMMENTS	# OF DOTS <sup>1</sup>	# OF LARGE DOTS <sup>2</sup>
	<ul style="list-style-type: none"> <li><i>Reconsider the Town Manager system</i></li> </ul>		
Streamline permitting and simplify zoning	<ul style="list-style-type: none"> <li><i>Create a simple "how to" manual</i></li> <li><i>Simply zones, currently there are too many; unfair to some</i></li> </ul>	5	
Increase and improve communication	<ul style="list-style-type: none"> <li><i>Improve internet access</i></li> <li><i>Use Channel 22 to provide "newscast" type of updates: upcoming meetings, results of past meetings (would get info to those housebound and without internet)</i></li> <li><i>Yes! Notification by mail with tax bill , otherwise when developing adjacent land NOTIFICATION PLEASE!</i></li> <li><i>Better website (fewer PDFs, more process description)</i></li> <li><i>Need newspaper</i></li> <li><i>Create an on-line presence similar to "Our Kittery"; factual narrative and informative</i></li> <li><i>Answer the telephones</i></li> <li><i>Employ respectful tone in public discourse</i></li> </ul>	4	2
Consider hiring full-time professional grant writer to capture available funding	<ul style="list-style-type: none"> <li><i>Have grant writer in Public Works</i></li> </ul>	2	

OBJECTIVE 7.2 MAINTAIN AND IMPROVE MUNICIPAL FACILITIES

STRATEGIES	COMMENTS	# OF DOTS <sup>3</sup>	# OF LARGE DOTS <sup>4</sup>
Provide more activities for youth	<ul style="list-style-type: none"> <li><i>A type of teen hang out spot, e.g. Ping Pong, video games, food and drinks, movie night</i></li> <li><i>Increase use of KCC for teen programming</i></li> <li><i>Develop a teen Advisory Board to develop programs, promote and recruit users</i></li> <li><i>Add a teen center to the KCC</i></li> </ul>	16	1
Improve school system and address issue of reputation	<ul style="list-style-type: none"> <li><i>Community Campus with new library and KCC would give teens more central location</i></li> <li><i>Promote 21<sup>st</sup> century learning in school system</i></li> <li><i>Better use of schools</i></li> </ul>	15	5

<sup>3</sup> Participants were given 5 dots with which to prioritize within each goal. They were instructed to use up to 3 on any one item.

<sup>4</sup> Participants were given 3 dots with which to prioritize across all goals. They were given one additional dot with which to emphasize one of their choices (therefore putting two on one item).



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STRATEGIES	COMMENTS	# OF DOTS <sup>3</sup>	# OF LARGE DOTS <sup>4</sup>
	<ul style="list-style-type: none"> <li><i>Success breeds success: our schools are slowly improving and let that be a lesson to Town Council</i></li> <li><i>Change back to a grading system to prevent losing more students</i></li> </ul>		
Improve the Resource Recovery Center	<ul style="list-style-type: none"> <li><i>Town composting at the Transfer Station</i></li> <li><i>Improve circulation</i></li> <li><i>Pay As You Throw, it saves money; to increase recycling and decrease trash</i></li> <li><i>Single source recycling (6)</i></li> </ul>	11	1
New library (either renovate existing or build new)	<ul style="list-style-type: none"> <li><i>Build new 21<sup>st</sup> century library, handicap accessibility</i></li> <li><i>Reuse old building as a museum</i></li> </ul>	7	
Provide more activities and care for senior citizens	<ul style="list-style-type: none"> <li><i>Set up a Better Business Bureau type service to keep crooked contractors from continuing to fleece senior citizens</i></li> </ul>	3	

OBJECTIVE 7.3 PROVIDE ADEQUATE MUNICIPAL SERVICES

STRATEGIES	COMMENTS	# OF DOTS <sup>5</sup>	# OF LARGE DOTS <sup>6</sup>
Residents need to be informed of infrastructure projects and any related costs	<ul style="list-style-type: none"> <li><i>Any infrastructure projects (sewer, etc.) should only move forward if those affected (financially or otherwise) provide <u>informed</u> consent.</i></li> <li><i>More information needed for residents on sewer improvement costs; are surprised to be paying</i></li> </ul>	5	2
Consider regionalizing services when appropriate	<ul style="list-style-type: none"> <li></li> </ul>	5	
Address need for increased sewage	<ul style="list-style-type: none"> <li><i>At what cost?</i></li> <li><i>Require septic owners to pump annually or every other year</i></li> <li><i>The sewer system expansion should be tied to revenues from the Business Park development and not to betterment fees</i></li> </ul>	2	
Address need for increased water	<ul style="list-style-type: none"> <li><i>Provide year around water to Gerrish and Cutts Islands</i></li> <li><i>Consider water reuse on public lands</i></li> <li><i>Set water reuse goals</i></li> <li><i>Rain water catchment</i></li> <li><i>Collect rain water for gardens, general use</i></li> </ul>	2	
Guide development where services can	<ul style="list-style-type: none"> <li><i>Expand sewer and water to South of</i></li> </ul>	1	

<sup>5</sup> Participants were given 5 dots with which to prioritize within each goal. They were instructed to use up to 3 on any one item.

<sup>6</sup> Participants were given 3 dots with which to prioritize across all goals. They were given one additional dot with which to emphasize one of their choices (therefore putting two on one item).

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STRATEGIES	COMMENTS	# OF DOTS <sup>5</sup>	# OF LARGE DOTS <sup>6</sup>
support it	<i>Spruce Creek</i> • <i>Identify sewer growth area</i>		
Provide trash and Recycling containers	• <i>Provide in Parks and Foreside</i>	1	
Consider combining EMS services to create a full time Fire Department			

**BURNING QUESTION: AREA NORTH OF SPRUCE CREEK**

**The area of north of Spruce Creek is currently zoned at 40,000 square feet per dwelling unit and is listed as rural. It is also currently the non-sewered part of Town.**

*Do you think this area should be further developed? In the previous Comprehensive Plan, this was designated as a "Limited to No Growth" area. Does this hold true? Should we consider increasing the lot size or other methods of density control?*

COMMENTS	# OF DOTS <sup>7</sup>	# OF LARGE DOTS <sup>8</sup>
<b>YES (MORE DEVELOPMENT)</b>	<b>6</b>	
<i>Unless the land is significant in terms of watershed protection, habitat, etc. , this area is an appropriate area for residential growth</i>		
<i>Needs business growth</i>		
<i>Affordable housing units</i>	3	
<b>NO (LIMIT GROWTH)</b>	<b>10</b>	
<i>No major subdivisions north of Spruce Creek</i>		
<i>Develop where development belongs, where there is infrastructure, including sewer, waiting for zoning changes</i>		
<i>Cluster housing, protect green space</i>		
<i>Limited No Growth; protect the watershed</i>		
<i>Limit growth; conserve farmland</i>	1	
<i>Preserve rural character by increasing minimum lot size – avoid potential for "spotty" development in areas without infrastructure support</i>		
<i>Limit growth, no sewer</i>	1	
<i>Leave as is, limit growth (3)</i>	1	1
<i>Allow cluster housing with protected green space instead of an acre per house</i>	7	
<i>No building there</i>		
<i>40,000 is good</i>		
<b>OTHER</b>		
<i>No sewer= no pollution management = no Spruce Creek</i>		
<i>Build light rail from Foreside. Put up a parking structure paid by Ship Yard to keep traffic out of downtown</i>		

<sup>7</sup> Participants were given 5 dots with which to prioritize within each goal. They were instructed to use up to 3 on any one item.

<sup>8</sup> Participants were given 3 dots with which to prioritize across all goals. They were given one additional dot with which to emphasize one of their choices (therefore putting two on one item).

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**BURNING QUESTION: FUTURE OF THE LIBRARY**

The current Rice Public Library operates out of two buildings. This makes it difficult for both patrons and staff. Additionally, space for more books and other materials is limited, as is the ability to accommodate additional computers. The most critical decision facing the library is how to combine all the library functions into one building and whether this should be accomplished by constructing an addition to the historic Rice building (at the existing location) or by creating a new facility at the Kittery Community Center site or at some other location. The Town Council is working with all interested parties to determine what they will recommend to voters.

*Where could/should the future library be located?*

COMMENTS	# OF DOTS <sup>9</sup>	# OF LARGE DOTS <sup>10</sup>
<b>EXISTING LOCATION</b>	<b>31</b>	<b>12</b>
<i>The Rice Library is the CORE of what is now Kittery's downtown. To move the library is to gut the downtown. There is plenty of land around it for expansion and keep the core intact. It is one of our best and most significant historic buildings. Keep it where it is. I will work with the Committee to do a conceptual design for FREE (Brian Roberts)</i>	7	9
<i>Keep the library downtown</i>	13	1
<i>Build a multi-level parking facility with access to all the floors of the old building</i>		
<i>Foreside</i>		
<i>Historic Rice Library with addition</i>	3	
<i>Why move? Seems expensive for a usage that is already fulfilled with current site.</i>		
<i>Add onto original library</i>		
<i>Consolidate in current location</i>		
<i>Community Makerspace at Old Rice building</i>	1	
<i>Add to Rice Building to make it accessible and larger; knock down Taylor building to make a small park</i>		2
<i>Hire an architect to design wheelchair accessibility for present structures; Camden, Maine did it...</i>	4	
<i>Keep Library in the Foreside in a way that naturally encourages its use and integrates waterfront history and spaces to read and relax</i>	3	
<i>Multi-level parking built into slope of existing parking lot and connect to Rice Library</i>		
<i>Balanced addition to Rice Historic Building; revamp Taylor building; consolidate library in one building</i>		
<b>BUILD NEW LIBRARY AT FRISBEE COMMON (KCC SITE)</b>	<b>17</b>	<b>11</b>
<i>Kittery Community Center</i>	13	3
<i>Community Center</i>		
<i>With goals like being greener, updating to a new library is the best solution</i>		
<i>Move the library to the Community Center and use the buildings downtown for business/housing/artspace</i>		
<i>Move to KCC</i>		

<sup>9</sup> Participants were given 5 dots with which to prioritize within each goal. They were instructed to use up to 3 on any one item.

<sup>10</sup> Participants were given 3 dots with which to prioritize across all goals. They were given one additional dot with which to emphasize one of their choices (therefore putting two on one item).

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COMMENTS	# OF DOTS <sup>9</sup>	# OF LARGE DOTS <sup>10</sup>
<i>Add onto end of KCC of current extension rather than take away space from recreation area</i>		
<i>Community Center but find a way to retain the Rice building for community use. Discovery Kittery? Discover Maritime Historical Museum?</i>	3	8
<i>Community Center! They need the space and all on one floor, convenient set up!</i>		
<i>Current library building is poor as library use. Move to near the KCC and readapt the library building</i>		
<i>Build new library at KCC, remove Annex</i>		
<i>Join the KCC and keep original library building as a museum</i>		
<i>Look at the model in this room. Kittery public needs to be informed. To put the library in front of KCC is a good idea</i>	1	
<i>Community Center</i>		
<i>Put library at Community Center and repurpose current building</i>		
<b>BUILD NEW LIBRARY AT OTHER LOCATION</b>		
<i>Library should be on new light rail facility in area of outlets as the outlets are closing near Haley or north of Spruce Creek</i>		
<i>Move the library to make it a true community center, helpful to citizens of all ages; one story building, accessible to all.</i>		
<b>OTHER</b>		
<i>A 21<sup>st</sup> century, open and green library that is teen-friendly and internet friendly</i>	8	6
<i>Relocating the Library would NOT decimate the Foreside's resurrection. Let's get serious.</i>		
<i>Try to get the Navy to buy the Rice Library for their naval museum</i>		
<i>Make the Library a Town Department (2)</i>		
<i>Sell kids' Library</i>		
<i>Museum sounds good for library</i>		
<i>Why take one of the only sports fields from our community?</i>		
<i>Future library – Maker space</i>		
<i>Stop saying Library wants KCC site – it is Frisbee Common, not KCC property</i>	1	
<i>Taylor Building – specific for teens or Maker space</i>		
<i>Include a type of resource office for youth to promote involvement and support, e.g. "I wanna sell lemonade!" Well, this is how you do it...</i>		
<i>One big library with enough parking</i>		
<i>It would be great to have a 21<sup>st</sup> century library, accessible and a resource for the entire community</i>		

Kittery Comprehensive Plan Update: Working Goals and Objectives  
Summary of Public Input from Public Forum: June 11, 2016

**OTHER**

ISSUE	COMMENTS	# OF DOTS <sup>1</sup>	# OF LARGE DOTS <sup>2</sup>
Sewer	<ul style="list-style-type: none"> <li>Look to future benefit from sewer expansion revenues</li> <li>Relief for residents affected by sewer expansion</li> <li>Be more on top of any and all sewer projects – new and old</li> </ul>	2	1
Sustainability measures to protect the environment and prepare for climate change	<ul style="list-style-type: none"> <li>Install solar energy on South KCC roof</li> <li>Mandatory sustainable goals – Town buildings LEED Silver at a minimum</li> <li>Publish utility cost per Town Building</li> <li>Create Town Committee to research climate change and impacts to Kittery (see level) and report to Town Council; take advantage of UNH scientists</li> <li>Revive Energy Committee</li> <li>Convert street lights to LED</li> <li>Fix wind power at dump</li> <li>Require plastic bag recycling</li> </ul>	16	2
Improve schools	<ul style="list-style-type: none"> <li>Improve curriculum</li> </ul>		1
Wetlands	<ul style="list-style-type: none"> <li>Don't destroy</li> <li>Don't develop on or near wetlands</li> <li>"Manmade" wetlands are currently an exception. If "manmade" happened, e.g. 10 years ago, wetland restrictions, setbacks should apply</li> </ul>	1	1
Keep taxes low	<ul style="list-style-type: none"> <li></li> </ul>	4	
Accountability for implementing the Comprehensive Plan	<ul style="list-style-type: none"> <li>Require Town Council to annually report on implementation of Comprehensive Plan.</li> <li>Put the Plan into ordinances</li> <li>Post ordinances on the Town website (including permit requirements, etc.)</li> <li>Create Implementation Committee to work on implementing Comp Plan</li> <li>Don't make regulations too restrictive; allow for creative ideas</li> <li>More boards and commissions will not solve problems; bureaucrats don't work</li> <li>Create benchmarks for Town Council to implement Comp Plan</li> </ul>	6	6
More for young people	<ul style="list-style-type: none"> <li>More community connection for teens</li> </ul>	4	

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Summary of Public Input from Public Forum: June 11, 2016

ISSUE	COMMENTS	# OF DOTS <sup>1</sup>	# OF LARGE DOTS <sup>2</sup>
	<ul style="list-style-type: none"> <li><i>and college kids. Currently they don't come back to Kittery</i></li> <li><i>Create programs for middle ad high school kids at KCC after school</i></li> <li><i>Attract young single professionals in their 30s and 40s; housing in more "urban" areas</i></li> </ul>		
Maker spaces	<ul style="list-style-type: none"> <li><i>For teens and adults; good examples in Portland</i></li> </ul>	2	
Create public spaces	<ul style="list-style-type: none"> <li><i>Where people can congregate along water views in Foreside (educational, community-oriented)</i></li> </ul>	6	
Too much signage at Sea Point	<ul style="list-style-type: none"> <li></li> </ul>	1	
School gardens support food costs	<ul style="list-style-type: none"> <li></li> </ul>	1	
Improve communication	<ul style="list-style-type: none"> <li><i>Regarding important town issues</i></li> <li><i>Make sure issues voted on by town are clearly and fully explained prior to vote, especially when individuals or discrete groups are disproportionately affected</i></li> </ul>		
Community health	<ul style="list-style-type: none"> <li><i>Aging population</i></li> <li><i>Localized diseases (e.g. Lyme)</i></li> <li><i>Increase in number of disabled residents</i></li> <li><i>Drug epidemic</i></li> </ul>		
Caution	<ul style="list-style-type: none"> <li><i>Beware of vocal, active minority opinions</i></li> </ul>		
Kittery Community Center	<ul style="list-style-type: none"> <li><i>Make more accessible and affordable to Kittery groups and individuals</i></li> </ul>		
Recreation	<ul style="list-style-type: none"> <li><i>Need for tennis courts</i></li> <li><i>Swimming pool - Teach all students in Kittery to swim; fitness</i></li> </ul>		
Town Hall	<ul style="list-style-type: none"> <li><i>Install elevator</i></li> </ul>		
Make Kittery attractive to vacation homeowners	<ul style="list-style-type: none"> <li><i>Maine is vacationland and vacation homeowners contribute significantly to the tax base with significantly lower use of town resources.</i></li> </ul>		
Build on Kittery Forums	<ul style="list-style-type: none"> <li><i>Pay reward and respect to volunteers efforts on Kittery Forums</i></li> </ul>		



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**PRELIMINARY VISION AND GOALS**

*Consultant development needs to avoid over-representation by:*

- *Minority/vocal groups (biking)*
- *Situational topics (dogs on the beach)*
- *Opinion vs. fact based issues*
  - *Shipyards benefits*
  - *Web shopping, hurting malls*
  - *Foreside parking*
- *Resolving “burning issues” is not possible.*

**ADDITIONAL THOUGHTS REGARDING CRITERIA FOR PRIORITIZATION**

**Environmental Stewardship**

- *Set an overall ordinance to become leaders in green practice. That is very desirable to young families, young professional, entrepreneurs.*

**Health and Wellness**

- *Forgot to add “greening of playgrounds” – see Portland Trails*
- *Health and sidewalks*

**Economic and Social Vitality**

- *Food production was also represented group – very important*
- *Community liaison “officer” = who understands plan and can talk to citizens and businesses and boards.*

**Other**

- *Include suggested language for Town Council and/or Planning Board/Harbor Board/DPW to expedite process. If the ordinances have to be written later they are less likely to get written at all.*
- *Percentage measurement of total implemented annually per board. 5-year implementation plan.*

COMPREHENSIVE PLAN UPDATE  
Kittery, Maine

CREATING OUR FUTURE  
TOGETHER



KITTERY 2015-2025  
COMPREHENSIVE PLAN



Summary of Public Input  
Town-wide PUBLIC FORUM #3:  
Thursday, November 3, 2016  
STAR Theatre, Kittery Community Center

Meeting Purpose and Process

Purpose

A town-wide public forum was held on Thursday, November 3, 2016 at the STAR Theatre at the Kittery Community Center. The purpose of the forum was to invite Kittery residents to review the implementation section of the Comprehensive Plan. The Comprehensive Plan will help guide future decision-making.

Process

Approximately 80 residents attended the public forum. The Consultant Team presented a summary of the planning process and provided a brief overview of the process to date. Participants were then invited to visit the nine (9) Goal Stations located around the perimeter of the room. A Steering Committee member was at each station to welcome participants and to instruct them to add comments on Post It notes. Once all had provided their additional thoughts to the Goals, Objectives, and Strategies that were developed based from a variety of public forums including previous meetings and a survey, and an on-line conversation. Participants were asked to prioritize within each Goal. That is, each

**COMPREHENSIVE PLAN UPDATE  
Kittery, Maine**

participant was given 5 dots for each goal. They were asked to use these to indicate which strategies they considered to be most important. Participants were instructed to use up to 3 dots on anyone item. Once they had completed this exercise, participants were given 3 larger gold dots with which to prioritize across dots, that is, they were to select the three strategies they felt were most important regardless of which goal they were associated with and then to indicate this by placing their large gold dot next to these.

In addition to the Goals, Objectives, and Strategies, a station entitled “Ripe Apples,” listed “low hanging fruit” for participants to comment on and prioritize.

The following is summary of participants’ priorities. First these are presented in terms of those that received the most “gold” dots, that is, across goals, then those that received the most smaller dots, that is priority strategies to achieve the specific goal. This is followed by more detailed documentation of participant responses.

## **GOALS STATIONS**

**To protect the town’s character by preserving and protecting HISTORIC FEATURES, AND CULTURAL AND ARCHAEOLOGICAL RESOURCES and promoting an awareness of the Town’s unique history.**

**To protect Kittery’s NATURAL RESOURCES including watershed, fresh water, wetlands and vernal pools, agricultural and forest resources, open space and recreation.**

**To support desirable ECONOMIC DEVELOPMENT, reduce dependence on Portsmouth Naval Shipyard, and increase the Town’s tax base while also providing local jobs.**

**To provide a range of HOUSING types to meet the needs of individuals throughout the lifecycle and to support residents with a diversity of incomes.**

**To improve safety and ease of GETTING AROUND TOWN and better connect the “pieces” of Kittery. Also provide safe and pleasant alternatives to automobile travel with safe and pleasant bike and walking paths.**

**To protect the Town’s COASTLINE, the working waterfront, and ensure appropriate access and enjoyment of the water while protecting it from environmental impacts.**

**To improve TOWN GOVERNANCE. Provide quality MUNICIPAL FACILITIES and SERVICES**

**To ensure that regulations support the desired LAND USES.**

**To establish short, medium and long term plans to address the effects of climate change for COASTAL COMMUNITY RESILIENCE, and to transition to low and zero impact energy methods**

**Ripe Apples (“Low Hanging Fruit”)**

**COMPREHENSIVE PLAN UPDATE**  
**Kittery, Maine**

## **HIGHLIGHTS OF FORUM DISCUSSION**

The following are select highlights from the Forum. The strategies listed are those that received the most support from participants. Detailed documentation of all responses follows the summary.

Participants were asked to not only prioritize strategies within each Goal, but also across Goals. The following are the priority Goals, Objectives and Strategies as identified by participants using their large GOLD prioritization dots.

### **TOP PRIORITIES (ACROSS ALL GOALS)**

- Protect existing open lands, including farmlands and wetlands, from development
- Make a decision regarding the future library
- Improve pedestrian and bicycle facilities
- Create a Kittery Historic Preservation Commission
- Work with Kittery Land Trust to create prioritized list of parcels for open space acquisition should these parcels come up for sale

### **ALSO:**

- Strengthen cluster zoning regulation to better protect open space
- Adopt inclusionary zoning as a way to create more affordable housing
- Identify measures to improve operations, mobility and safety (transportation)
- Maintain public roadways, sidewalks, bike paths and trails
- Allow and support unique business ideas along waterfront that integrate marine-related businesses
- Develop policies that lessen the effects of the built environment on natural resources

## **PRIORITIES ACROSS GOALS**

## **LARGE GOLD DOTS**

### **HISTORIC AND CULTURAL RESOURCES** **1** **(19)**

Create a Kittery Historic Preservation Commission	9
Ensure that development is in keeping with context	3
Develop education and raise awareness regarding history and nature	2
Establish historic districts	1
Provide a mechanism to support arts-related business start ups	1

**COMPREHENSIVE PLAN UPDATE**  
**Kittery, Maine**

Provide an increased number of artist studio spaces	1
Institute a Percent for Art Program for public building construction	1
<b>NATURAL RESOURCES AND RECREATION</b>	<b>(28)</b>
Protect existing open lands, including farmlands and wetlands, from development	18
Protect Kittery's remaining farmland (including forests)	1
Protect wildlife corridors	1
Strengthen cluster zoning regulation to better protect open space	4
Consider expanding the season at Fort Foster	1
Continue to give Kittery residents preference for use of launching facilities, recreational fields and facilities	1
Work with public and private partners to extend and maintain the existing network of trails for non-motorized uses, and connect to a regional system	2
<b>ECONOMIC DEVELOPMENT</b>	<b>(6)</b>
Evaluate recommendations from Foreside Forum	1
Explore possibility of state legislation that would allow municipalities to retain portion of State tax or impose a local sales tax	1
Evaluate options for the area that includes Route 1 Outlet Mall for future land use alternatives	1
Streamline permitting process of small businesses and consider designating Town Staff to be a small business liaison	2
Cooperate with other York County municipalities to explore regional approaches To economic development	1
<b>HOUSING</b>	<b>(9)</b>
Create a housing committee or housing trust	2
Adopt inclusionary zoning as a way to create more affordable housing	4

**COMPREHENSIVE PLAN UPDATE**  
**Kittery, Maine**

Create a tax incentive program to lower property taxes for senior residents	1
Provide incentives for developers to take advantage of Kittery's cluster zoning ordinance, particularly if affordable housing is provided	2

**TRANSPORTATION AND CIRCULATION (30)**

Create a Transportation Advisory Committee	2
Identify measures to improve operations, mobility and safety	5
Maintain public roadways, sidewalks, bike paths and trails	4
Improve pedestrian and bicycle facilities	13
Update Land Use and Development Code to include standards for bicycle accommodation	2
Improve transit service and connections	1
Promote alternative modes of transportation	2
Evaluate town-wide current parking conditions and parking policies	1

**MARINE RESOURCES (2)**

Explore opportunities for water-based tourism	1
Evaluation of potential impacts from sea level rise and climate adaptation	1

**PUBLIC FACILITIES AND SERVICES AND FISCAL CAPACITY (16)**

Ensure that planning and management processes are open, informative, inclusive, respectful and welcoming	2
Make a decision regarding the future library	10
Continue to provide high quality education to residents of all ages	2
Expand wastewater treatment services in a manner consistent w/ land use planning	1
Continue to align fiscal capacity and capital investment plans	1



**COMPREHENSIVE PLAN UPDATE**  
**Kittery, Maine**

**LAND USE** **(16)**

Work with Kittery Land Trust to create prioritized list of parcels for open space acquisition should these parcels come up for sale	8
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Reduce land area per dwelling unit requirements for multi-family housing to help with redevelopment or infill development on smaller parcel sizes in the Foreside	1
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Allow and support unique business ideas along waterfront that integrate marine-related businesses	3
---	---

Engage in planning process for the area that includes the Route 1 Outlet Malls and future development opportunities	2
---	---

Develop a demolition delay ordinance that would provide some protection to historic structures	2
--	---

**COASTAL COMMUNITY RESILIENCE** **(6)**

Plan for sea level rise	1
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Develop a plan to transition to low and zero impact energy sources	1
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Consider Town policy changes that encourage the use of renewable energy sources	1
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Develop policies that lessen the effects of the built environment on natural resources	3
--	---

**RIPE APPLES (“LOW HANGING FRUIT”)**

Establish a new Committee or revive the defunct Energy Committee charged with designing a sustainability policy and plan for the Town	1
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Explore ways of increasing the Town Department efficiencies and effectiveness by further collaborating across departments	1
---	---

Revisit cluster ordinance to ensure it is maintaining the goal of open space preservation	1
---	---

Establish a Climate Adaptation Committee	1
--	---

Join regional coalition of surrounding coastal communities to work together around issues of sea level rise	1
---	---

Consider a ban on plastic bags and plastic water bottles	1
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**COMPREHENSIVE PLAN UPDATE**  
**Kittery, Maine**

## **PRIORITIES WITHIN GOALS**

THE FOLLOWING ARE THE STRATEGIES THAT RECEIVED THE MOST SUPPORT BY PARTICIPANTS AT THE FORUM. A MORE DETAILED DOCUMENTATION OF ALL THE STRATEGIES IS LOCATED AT THE BACK OF THIS DOCUMENT.

<b>TOPIC AREA 1: HISTORIC AND CULTURAL RESOURCES</b>	
<b>Strategy</b>	<b># of prioritization dots</b>
<b>OBJECTIVE 1.1: PROTECT HISTORIC RESOURCES</b>	
1.1.2. Create a Kittery Historic Preservation Commission tasked with compiling an inventory of historic buildings and landscapes; serving as stewards of these resource; and educating the public about the importance of protection and preservation	22
1.1.6. Preserve threatened historic properties and scenic roads from demolition or radical alteration	16
1.1.3. Ensure that new development is in keeping with the context of the historic buildings in terms of architectural style, detail, and scale	13
1.1.5. Establish historic districts to protect significant clusters of buildings as a means of protecting the town's historic charm	12
<b>OBJECTIVE 1.2: PROMOTE KITTERY'S HISTORY</b>	
1.2.2. Develop education and raise awareness regarding history and nature (e.g. Portsmouth Naval Shipyard Museum, Kittery Historical and Naval Museum, Kittery Land Trust, Mt. Agamenticus to the Sea initiative)	7
<b>OBJECTIVE 1.3: SUPPORT AND NURTURE KITTERY'S WORKING ARTISTS COMMUNITY</b>	
1.3.2 Provide an increased number of artists studio spaces	5

**COMPREHENSIVE PLAN UPDATE**  
**Kittery, Maine**

<b>TOPIC AREA 2: NATURAL RESOURCES AND RECREATION</b>  Strategy	# of prioritization dots
<b>OBJECTIVE 2.1: PROTECT AND PRESERVE CRITICAL OPEN SPACES FOR PASSIVE RECREATION, VISUAL IMPACT AND PRESERVATION OF WILDLIFE HABITATS, COASTAL (SALTWATER) WETLANDS, FRESHWATER WETLANDS AND VERNAL POOLS</b>	
2.1.1 Protect existing open lands, including farmlands and wetlands, from over-development	39
2.1.3 Protect wildlife corridors	18
2.1.4 Strengthen cluster zoning regulations so that they better protect and preserve critical open spaces	18
2.1.5 Review existing hunting regulations to improve safety of residents while, at the same time protecting residents' right to carry firearms and hunt	10
2.1.6 Consider endorsing the York River Committee's efforts to designate the York River Watershed as a Federal Wild and Scenic River with the Mount Agamenticus-to-the-Sea Initiative and Brave Boat Harbor Initiative	14
2.1.7 Preserve scenic vistas and views, including scenic roadway corridor	12
2.1.8 Develop a lighting ordinance that protects the dark sky in conservation areas and Rural Residential zones	10
<b>OBJECTIVE 2.2: INCREASE OPPORTUNITIES FOR RECREATION</b>	
2.2.1 Evaluate recommendations of the draft <i>Athletic Fields Master Plan</i> and implement as needed and feasible	6
2.2.2 Consider expanding the season at Fort Foster	15
2.2.3 Reduce dog waste at area beaches through enhanced enforcement and public education	5
2.2.5 Increase awareness of existing resources and how to enjoy them	5

**COMPREHENSIVE PLAN UPDATE**  
**Kittery, Maine**

<b>TOPIC AREA 2: NATURAL RESOURCES AND RECREATION</b>	
Strategy	# of prioritization dots
2.2.7 Continue to give preference to Kittery residents for use of launching facilities, recreational fields and facilities	5
2.2.8 Create new kayak-launching sites to provide greater access	8
2.2.9 Revisit existing hunting regulations so that all Kittery residents feel safe but, at the same time, may reserve the right to own a firearm and hunt	8
2.2.10 Work with public and private partners to extend and maintain the existing network of trails for non-motorized uses, and connect these trails to regional systems	13

<b>TOPIC AREA 3: ECONOMIC DEVELOPMENT</b>	
Strategy	# of prioritization dots
<b>OBJECTIVE 3.1: ATTRACT AND RETAIN BUSINESSES TO SUSTAIN THE VIBRANT CENTER AT FORESIDE THAT PROVIDES RESIDENTS AND VISITORS WITH PLACES TO GO AND SPACES TO GATHER</b>	
3.1.1. Encourage the formation of a business association or local chamber of commerce to complement the services offered by the York County Chamber of Commerce	6
3.1.2. Evaluate recommendations from the Foreside Forums report to determine if and when they should be implemented	9
<b>OBJECTIVE 3.2: ATTRACT NEW BUSINESSES TO THE BUSINESS INDUSTRIAL PARK</b>	
3.2.1 Hire a consultant to complete an economic/feasibility study for the Business Park area to help identify potential zoning changes and infrastructure needs as a way to maximize future tax revenue potential while minimizing impacts on adjacent neighborhoods	7
<b>OBJECTIVE 3.3: CONTINUE TO PROMOTE ECONOMIC DEVELOPMENT IN AREAS ALREADY IDENTIFIED BY THE TOWN</b>	

**COMPREHENSIVE PLAN UPDATE**  
**Kittery, Maine**

<b>TOPIC AREA 3: ECONOMIC DEVELOPMENT</b>  Strategy	# of prioritization dots
3.3.1 Undertake a town-wide Economic Development Study to help identify what types of commercial development Kittery is specifically well-positioned for and where to target this new development	14
3.3.4. Consider hiring a full- or part-time economic development staff person who works with the Planning Department and can serve as a liaison to the business community	8
3.3.5. Explore possibility of state legislation that would allow municipalities to retain a portion of the State sales tax collected by businesses in the community or impose a local sales tax option to be retained by the municipality to help mitigate impacts	6
<b>OBJECTIVE 3.4: DEVELOP GUIDELINES FOR THE FUTURE DEVELOPMENT OF THE OUTLET MALLS INTO A MIXED-USE, PEDESTRIAN-ORIENTED AREAS</b>	
3.4.1. Evaluate through planning and market analyses, the range of options for the area that includes the Route 1 Outlet Mall that would help set the stage for future regulatory change and possible infrastructure investments. One potential outcome could be the formation of an overlay district or zoning changes to allow for additional land use options in the area around the Route 1 Mall.	12
<b>OBJECTIVE 3.5: MAINTAIN AND CREATE JOBS FOR A VARIETY OF SKILL SETS AND RANGE OF SALARIES</b>	
3.5.1. Create a streamlined permitting process for small businesses that is easy to read and follow. Consider designating a Town staff person in the planning department as a small business liaison to help with permitting and to be a resource for questions.	5
3.5.2. Remain flexible and nimble in unique economic development areas like the Foreside or Gourmet Alley to ensure these locations remain eclectic and interesting.	7
3.5.3. Encourage a mix of housing types and price point in Kittery. This will help ensure employees have a place to live, and Kittery residents can afford to remain in their homes and contribute to the local economy. (See Housing Section for specific strategies).	7
3.5.4. Continue to support Kittery’s maritime-based economy including the fishing and lobster industries by maintaining access to the working waterfront and creating innovative avenues to	5

**COMPREHENSIVE PLAN UPDATE**  
**Kittery, Maine**

<b>TOPIC AREA 3: ECONOMIC DEVELOPMENT</b>	
Strategy	# of prioritization dots
connect fishing to the local economy.	
3.5.5. Work cooperatively with other York County municipalities to explore regional approaches to economic development and the promotion of sites for non-residential development.	9

<b>TOPIC AREA 4: HOUSING</b>	
Strategy	# of prioritization dots
<b>OBJECTIVE 4.1: ATTRACT YOUNG FAMILIES AND RETAIN RESIDENTS WITH A VARIETY OF INCOMES</b>	
4.1.3 Adopt inclusionary zoning as a way to create more affordable housing in Kittery	11
4.1.4. Update zoning regulations to encourage multi-family housing where appropriate.	7
4.1.5. Provide tax incentives or modified dimensional and parking standards for developers who create housing in desirable locations at a variety of price points.	6
<b>OBJECTIVE 4.2: SUPPORT ELDERLY RESIDENTS' ABILITY TO AGE IN PLACE</b>	
4.2.1. Create a tax incentive program to lower property taxes for senior residents	13
4.2.2. Update zoning regulations to allow for different housing types that meet the needs of today's senior residents	6
4.2.3. Provide incentives for developers to take advantage of Kittery's cluster zoning ordinance, particularly if affordable housing is provided. This may include expedited permitting, reduced application fees, relaxed dimensional standards, relaxed parking standards where applicable=	15



**COMPREHENSIVE PLAN UPDATE**  
**Kittery, Maine**

<b>TOPIC AREA 5: TRANSPORTATION AND CIRCULATION</b> Strategy	# of prioritization dots
<b>OBJECTIVE 5.1: ADDRESS TRAFFIC SAFETY AND CONGESTION</b>	
5.1.1 Create a Transportation Advisory Committee	6
5.1.2 Identify measures to improve operations, mobility and safety	19
5.1.3 Maintain public roadways, sidewalks, bike paths and trails	18
<b>OBJECTIVE 5.2: MAKE WALKING AND BIKING SAFE AND PLEASANT</b>	
5.2.1 Improve pedestrian and bicycle facilities by providing and developing sidewalks, walking trails and bike paths	38
5.2.2 Update Land Use and Development Code of Town of Kittery to include standards for bicycle accommodations	7
5.2.3 Develop Complete Streets Policy	11
5.3.1 Improve transit service and connections	6
5.3.2 Promote alternative modes of transportation	16
5.3.3 Consider bike sharing alternatives	5
<b>OBJECTIVE 5.4: EXPLORE WAYS OF INCREASING PARKING OPTIONS</b>	
5.4.2 Maximize parking efficiency and explore shared parking opportunities	6

**COMPREHENSIVE PLAN UPDATE**  
**Kittery, Maine**

<b>TOPIC AREA 6: MARINE RESOURCES</b>  Strategy	# of prioritization dots
<b>OBJECTIVE 6.1: INCREASE ACCESS TO THE WATERFRONT</b>	
6.1.2 Provision of long-term public access to parking at Frisbee Store property	9
6.1.3 Explore opportunities for water-based tourism to Kittery	8
6.1.4 Publication of map showing existing access points for boaters	5
6.1.5 Determine whether appropriate locations exist for additional public access to water/waterfront	5
<b>OBJECTIVE 6.3: PROTECT MARINE RESOURCES</b>	
6.3.1 Education and advocacy effort to inform residents on effects of pollutants, pesticides, and stormwater runoff	8
6.3.2 Evaluation of a Town ordinance regulating use of lawn chemicals, either in waterfront areas or town-wide	11
6.3.3 Evaluation of potential impacts from sea level rise and climate adaptation	5
6.3.9 Identify high-value scenic views of the water and designate for protection through proactive development regulations (including regulation of fence heights)	7

**COMPREHENSIVE PLAN UPDATE**  
**Kittery, Maine**

<b>TOPIC AREA 7: PUBLIC FACILITIES AND SERVICES</b>	
Strategy	# of prioritization dots
<b>OBJECTIVE 7.1: IMPROVE TOWN GOVERNANCE AND THE ABILITY TO PLAN</b>	
7.1.1 Ensure that planning and management processes are open, informative, inclusive, respectful and welcoming	12
7.1.2. Increase and improve communication with town residents	7
7.1.8. Recruit more residents to participate on boards and committees	6
7.1.9. Work with surrounding communities, and to the extent that is feasible, develop a mutually beneficial regional approach	6
7.1.11. Encourage communication and collaboration across Town Departments	8
<b>OBJECTIVE 7.2: MAINTAIN AND IMPROVE MUNICIPAL FACILITIES</b>	
7.2.1 Make a decision regarding future library	28
7.2.2. Continue to provide high quality education to residents of all ages	14
7.2.3. Support plans for the expansion of programming at the Kittery Community Center	6
7.2.5. Make repairs to existing facilities where needed	7
<b>OBJECTIVE 7.3: PROVIDE ADEQUATE MUNICIPAL SERVICES</b>	
7.3.6. Continue to reduce or eliminate polluted Stormwater runoff to the extent practicable	14

**COMPREHENSIVE PLAN UPDATE**  
**Kittery, Maine**

<b>TOPIC AREA 8: LAND USE</b>  Strategy	# of prioritization dots
<b>OBJECTIVE 8.1: PROTECT AREA NORTH OF SPRUCE CREEK</b>	
8.1.1. Work with the Kittery Land Trust to create a prioritized list of parcels for open space acquisition should these parcels come up for sale	20
8.1.2. Revisit the Cluster Bylaw to ensure it is creating financially-viable development scenarios while maintaining the goals of open space protection	5
<b>OBJECTIVE 8.3: SUSTAIN AND BUILD UPON THE VITALITY OF THE FORESIDE DISTRICT</b>	
8.3.1. Undertake a study to determine the desired land uses in the Foreside and the regulations and infrastructure needed to support an expansion of the Foreside district	5
8.3.5. Look for opportunities to leverage town-owned land or buildings to support town-wide goals for housing and job creation	5
8.3.6. Encourage innovative maker-space, DIY (do-it-yourself) spaces that afford artists and small business owners with space to create, invent, and learn in the Foreside, alongside modest retail opportunities for galleries and sales	10
<b>OBJECTIVE 8.4: PROTECT THE WORKING WATERFRONT</b>	
8.4.1. Increase the long-term viability of the working waterfront through coordination with fishermen and protection of piers and dockside facilities	9
8.4.2. Look for ways to allow and/or support unique business ideas along the waterfront that integrate traditional marine-related businesses with new and innovative business ventures (ensure that use definitions and permitting processes do not restrict innovative ideas for keeping marine-related jobs and industries financially-viable in Kittery)	7
<b>OBJECTIVE 8.5: SUPPORT CREATIVE AND VIABLE REDEVELOPMENT OF THE OUTLET AREA</b>	
8.5.1. Engage in a planning process for the area that includes the Route 1 Outlet Malls and future development opportunities, and considers zoning amendments such as an overlay zone	9

**COMPREHENSIVE PLAN UPDATE**  
**Kittery, Maine**

that provides for more flexibility concerning permitted uses	
<b>OBJECTIVE 8.6: ENCOURAGE THE PROTECTION OF HISTORIC AND ARCHAEOLOGICAL RESOURCES AND NATURAL RESOURCES, INCLUDING SCENIC VIEWS</b>	
8.6.1. Use the Future Land Use Map as a guide for encouraging new development in identified locations, while protecting open spaces, agricultural land, and natural and historical resources	12
8.6.2. Identify regulations that can be amended or added to the towns land use code that will further the preservation and protection of historic resources, with input from the Planning Board and other stakeholders	15
8.6.3. Develop a demolition delay ordinance that would provide some potential protection to historic structures	12

<b>TOPIC AREA 9: COASTAL COMMUNITY RESILIENCE</b>	<b># of prioritization dots</b>
Strategy	
<b>OBJECTIVE 9.1: ESTABLISH PLANS TO ADDRESS THE EFFECTS OF CLIMATE CHANGE</b>	
9.1.1. Plan for sea level rise	12
9.1.4. Monitor, plan for, and mitigate the effects of climate change on Kittery's built environment	5
9.1.5. Develop a regional approach to addressing the potential impacts of climate change	7
<b>OBJECTIVE 9.2: REDUCE ENERGY CONSUMPTION AND TRANSITION TO LOW AND ZERO IMPACT METHODS</b>	
9.2.2 Consider Town policy changes that encourage the use of renewable energy sources	16

**COMPREHENSIVE PLAN UPDATE**  
**Kittery, Maine**

TOPIC AREA 9: COASTAL COMMUNITY RESILIENCE	# of prioritization dots
Strategy	
<b>OBJECTIVE 9.3: PROVIDE EDUCATION AND INCENTIVES TO PROTECT THE ENVIRONMENT</b>	
9.3.1. Develop policies that lessen the effects of the built environment on natural resources	14
9.3.4. Increase public awareness regarding need to protect the environment for future generations	8

RIPE APPLES (“LOW HANGING FRUIT”)	# of prioritization dots
Strategy	
<b>NATURAL RESOURCES AND RECREATION</b>	
Increase awareness regarding <b>dog feces ordinance</b> and erect more signs with regulations pertaining to the conduct of dogs and their owners on beaches and other open spaces.	7
Create an on-line and printed <b>guide to the recreational resources</b> of Kittery and make them available to residents and visitors.	5
<b>TRANSPORTATION</b>	
Consider forming a <b>Transportation Advisory Committee</b> to identify and evaluate transportation improvements.	5
Develop a <b>Complete Streets Policy</b> to accommodate all modes of transportation, for all ability levels, in a safe and attractive way to encourage more walking and biking.	6
<b>MARINE RESOURCES</b>	
Prepare educational materials summarizing Kittery’s water quality challenges and the <b>effects of pollutants and pesticides</b> .	7



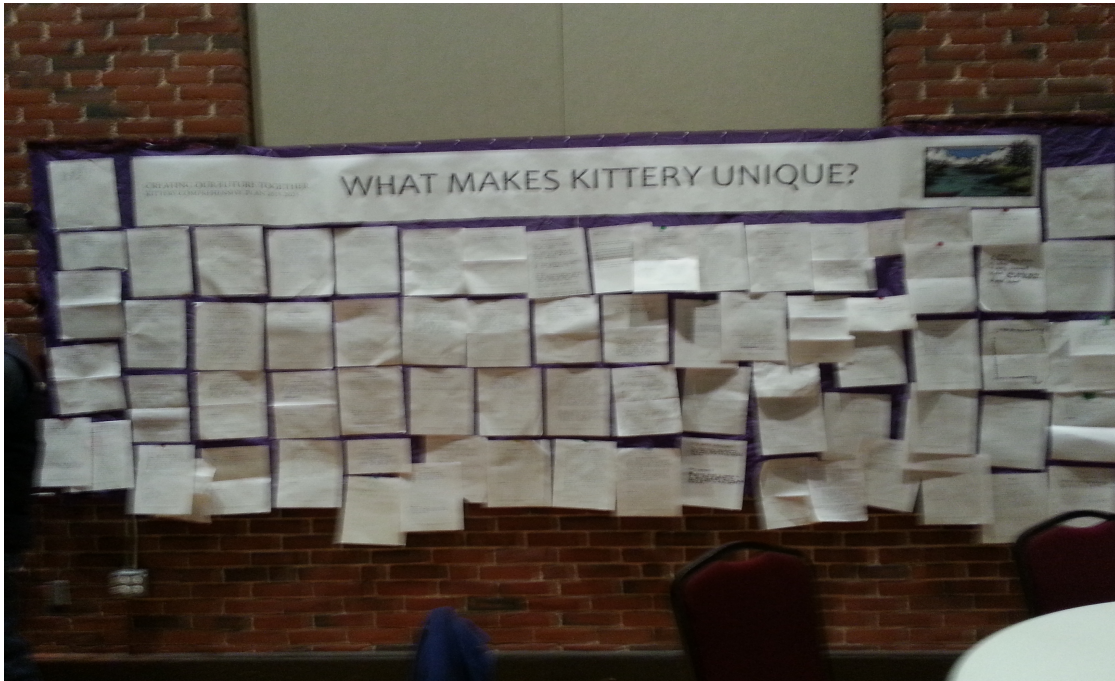
**COMPREHENSIVE PLAN UPDATE**  
**Kittery, Maine**

<b>RIPE APPLES (“LOW HANGING FRUIT”</b> Strategy	# of prioritization dots
<b>LAND USE</b>	
Work with the Kittery Land Trust to create a <b>prioritized list of parcels for open space acquisition</b> should there parcels come up for sale.	7
Revisit <b>cluster ordinance</b> to ensure it is maintaining the goal of open space preservation.	12
<b>COASTAL COMMUNITY RESILIENCE</b>	
Join <b>regional coalition of surrounding coastal communities</b> to work together around issues of sea level rise.	7
Consider a ban on plastic bags and plastic water bottles.	7

## DETAILED DOCUMENTATION

Detailed documentation of participant responses presented in the pages that follow.

## Comprehensive Plan Update, Kittery, Maine



*"Let's work together for mindful development with community involvement."*

*"Needs more sidewalks and bike paths."*

*"We have to come together to proactively work through competing ideas and ideological philosophies – whole thinking."*

*"Needs to be updated to 21<sup>st</sup> century."*

*"We need a more bicycle friendly attitude. The town policy need to enforce speed limits."*

*"Major traffic problems because of Navy Yard. Noise and light pollution from Navy Yard. Schools need improvement – low test scores. Unstable town government. Needs more sidewalks and bike lanes."*

*"Thank you for bringing the community together!!"*

*"Amazing public spaces that need to be taken advantage of even better."*

*"It needs a modern library – not a building that is a monster to heat with little room for functions and an annex that is also over burden – Kittery's library is an embarrassment."*

*"Cohesion planning critical."*

1. *Connect – not divide. Integrated mixed-use zoning*
2. *Simple*

## COMMENT BOARDS

Comment Boards were placed at Town Hall and the Kittery Community Center during the month of March with a series of questions for people to respond to.



### IF YOU COULD DO ONE THING TO IMPROVE KITTERY WHAT WOULD IT BE?

- SIDEWALK CONNECTING OUR GREAT ROAD WALKS
- WALKABLE TOWN WITH SHUTTLE TRANSPORT
- IMPROVE ROUTE 1 TRAFFIC FLOW
- ELIMINATE LEFT TURNS FOR SAFETY (RT 1)
- INSTALL TRAFFIC LIGHT AT ROGERS ROAD INTERSECTION TO KCC
- FIX POTHOLES
- MORE SIDEWALKS BY HIGH SCHOOL & BY TRAFFIC CIRCLE (DAIRY QUEEN)
- GET MORE SKATE PARKS
- [ADD] STOP LIGHT FROM EXIT RT 1 BY PASS TO KITTERY TRAFFIC CIRCLE (NO ONE STOPS)
- WE NEED SIDEWALKS ON OUR SCHOOL STREETS IN PARTICULAR STEVENSON RD
- PROTECT MORE LAND IN NATURAL STATE
- RT 103 BICYCLE LANE

## POST FORUM #1 INPUT- FROM TOWN HALL AND COMMUNITY CENTER 3/16

- CONTINUOUS SIDEWALK FROM COMMUNITY CENTER TO TOWN HALL
- SHARE MITCHELL SCHOOL WONDERS WITH SHAPLIEGH & TRAIPI & MORE FULLY INTERGRATE ALL 3 SCHOOLS WITH COMMUNITY
- MODERNIZE HOW WE EDUCATION OUR CHILDREN
- FIX OUR SCHOOLS
- STOP ALL HUNTING (USE NON-LETHAL BIRD & DEER CONTROL)
- TEEN CENTER FOR KIDS TO GO TO WHERE IT IS SAFE & FUN
- BUY THE LAND NEXT TO THE KCC, MOVE THE BALL FIELD TO THE BACK, TAKE DOWN THE FRONT CHAIN LINK FENCE & CREATE A REAL TOWN GREEN IN THE FRONT OF THE BUILDING
- COMPREHENSIVE YOUTH PROGRAMS AT OUR COMMUNITY CENTER
- STREET/PARKING LOT BEAUTIFICATION... MORE GREEN LESS GRAY
- PAINT & RESIDE TRASH BUILDING
- KEEP THE LIBRARY DOWNTOWN
- INSTITUTE ADAPTIVE REUSE ORDINANCE IN FORESIDE
- AUTO CROSSWALKS ON RTE 1 THRU OUTLETS BEFORE SOMEONE GETS HIT BY A CAR
- STOP HUNTING IN TOWN FOREST
- RUN BEERS OUT OF TOWN
- POLICE DETAIL ON RT 1 OUTLETS FOR TRAFFIC & PEDESTRIAN SAFETY DURING WEEKENDS & SUMMER TRAFFIC
- PUT TRAFFIC LIGHTS BY MALL ON BLINKING MODE AFTER MALL HOURS

## THOUGHTS ON ADDITIONAL DEVELOPMENT IN KITTERY?

- ROADS TO NOWHERE- OUR RURAL SPACES COULD CONNECT TO EACH OTHER
- TINY HOUSE PARK
- PLAYGROUNDS
- KITTERY IS OLD AND MUST PRESERVE OLD TREES & OLD BUILDINGS & WILDLIFE
- PLAYGROUND IN DOWNTOWN NEAR LIL'S
- REDUCE SPRAWL INTO UNFRAGMENTED/UNDEVELOPED AREAS
- IN- TOWN (FORESIDE & HALEY RD IN-FILL)
- AFFORDABLE HOUSING
- ENFORCE ZONING REGS IN PLACE INCLUDING SETBACKS (ESPECIALLY FROM WATER)
- FIX THE ROADS
- MORE LOCAL BUSINESSES ON RT 1
- ABATE PROBLEMS AT OLD NURSING HOME ON RT 1 & MOVE KITTERY WATER DISTRICT UP THERE
- BUILD AFFORDABLE HOUSING @ NORTH END RT 1
- BUILD PARKING GARAGE/RESTAURANT STORES/ RETAIL SPACE IN SPACE NOW OCCUPIED BY KWD [KITTERY WATER DISTRICT] (THIS WILL BE GOOD FOR PEOPLE GOING TO PORTSMOUTH & FOR SHOPPERS & DINERS IN KITTERY)
- THERE IS PLENTY OF "ROOM" TO GROW WHILE MAINTAINING CHARACTER
- KEEP WATER DISTRICT AFFORDABLE & "IN" TOWN
- DOG PARK
- DOG PARK OPPOSITION

## POST FORUM #1 INPUT- FROM TOWN HALL AND COMMUNITY CENTER 3/16

- KEEP SMALL TOWN CHARACTER WHILE ADDING AFFORDABLE HOUSING
- FORESIDE NEEDS TO HAVE PROTECTIVE ORDINANCES FOR RESIDENTS- MAINTAIN CHARACTER
- ADAPTIVE REUSE ORD
- PROTECT THE BUILDINGS WE HAVE NOT JUST BUILDINGS ON HISTORIC REGISTER BUT OLD HOUSES BUILT BY WORKING MEN

### **WHAT MAKES KITTERY UNIQUE?**

- THE PEOPLE
- SEASHORE WATER FORT FOSTER, MCCLARY/SEAPOINT RURAL + URBAN LIFE
- OUR COMMUNITY CENTER
- OUR COMMUNITY
- KITTERY HAS RURAL ASPECTS AS WELL AS CITY LIKE
- DIVERSE LAND/ PROPERTY TYPES
- BEAUTIFUL NAUTRAL RESOURCE AREAS
- OUR GORGEOUS SHORELINE
- BEACHES/BOAT LAUNCHES/PARKS/WOODS/WILDLIFE
- RESTAURANTS
- AVAILABLE LAND TO DEVELOP ON RT 1 FOR SUSTAINABLE BUSINESSES (NOT MALLS)
- ACCESS TO RT 95 "CORRIDOR": FROM BOSTON TO PORTLAND
- ITS UNPARALLELED LOCATION- ON WATER IN VIBRANT SCENES YET UNSPOILED BY TOO MANY MCMANSIONS, THERE ARE STILL REAL WORKING CLASS (MANY CLASSES) HERE
- WE AREN'T PORTSMOUTH! DON'T WANT TO BE!
- STOP HUNTING
- WE EMBODY HISTORY OF WORKING MEN WHO BUILT LARGE WOODEN SHIPS. NOT THE RICH GUY BUT THE WORKING MAN. WE HAVE AN IDENTITY TO KEEP LINKING WORKING WATERFRONT AND WORKERS
- LOCATION TO BOSTON/PORTSMOUTH WHILE MAINTAINING RURAL/SMALL TOWN ENVIRONMENT
- OUR HISTORY- WORKING STAFF AND THE HOUSES THEY LIVED IN. FISHERMEN, BUILDERS, CARPENTERS, JOURNERS STILL WITH US!

### **WHAT ARE YOUR FAVORITE THINGS OR WANT PRESERVED FOR THE FUTURE IN KITTERY?**

- FORT FOSTER
- THE LIBRARY WHERE IT IS
- LIBRARY-CONNECT YOUTH AND ADULT BUILDINGS
- I LIKE HAVING THE COMMUNITY CENTER HERE
- ITS NATURAL BEAUTY
- THE NATURAL/RECREATION AREAS
- NICE PEOPLE
- FORESIDE (ALTHOUGH CONCERNS)
- FORT FOSTER
- LIBRARY

## POST FORUM #1 INPUT- FROM TOWN HALL AND COMMUNITY CENTER 3/16

- KITTELY ADULT EDUCATION IS FANTASTIC
- KITTELY RESTAURANTS
- BEACHES/BOAT LAUNCHES/PARKS/WOODS/WILDLIFE
- KITTELY'S HISTORY
- COMMUNITY CENTER (SAFE PROGRAM)
- BOAT "WATER USER FEES" TO BE ELIMINATED "NOT ENFORCED"
- BOAT EXCISE TAX BELONGS IN PORT AUTHORITY BUDGET
- RAMP FEES AT TRAP TOO HIGH
- KCC- WONDERFUL
- KAA
- FT MCCLEARY & FORT FOSTER
- HISTORY OF WORKING MAN, BUILDING BOATS, IS RIGHT HERE. LET'S PROTECT IT.
- SMALL TOWN CHARACTER & ENVIRONMENT. LOW POPULATION.
- THE HOUSES OLD OR FUNKY STRETCHING FROM JONES PARK TO ST. RAPHAELS. THIS SHOULD BE A HISTORIC DISTRICT.

### **WHAT IS YOUR LEAST FAVORITE THING OR CHANGE YOU WOULD LIKE TO SEE IN KITTELY?**

- SCHOOLS – WANT THEM KNOWN AS EXCELLENT & INNOVATIVE
- WE NEED TO STOP HUNTING AND KILLING OF DEER, BIRDS AND ALL WILDLIFE NOW
- HUNTING IS GOOD, KILLING DEER IS GOOD
- GOVERNMENT DISFUNCTION- INABILITY TO KEEP A TOWN MANAGER
- A LOT OF PAVEMENT/LACK OF GREEN SPACE OR ATTRIBUTES IN "TOWN CENTRE"
- CONCERNS WITH FORESIDE BECOMING TOO MUCH LIKE PORTSMOUTH, WOULD LIKE TO SEE KITTELY IDENTITY INTACT OVERTIME
- NONCONTINUOUS SIDEWALKS
- POOR SCHOOLS
- SCHOOLS LACK GREAT DIRECTION
- TAXPAYER & SENIOR CITIZEN ACCESS TO BOAT LAUNCHES/PARKS (UNABLE TO AFFORD ACCESS TO FORT FOSTER)
- THE MALLS ARE MY LEAST FAVORITE THING ABOUT KITTELY. CAN WE DEVELOP RT 1 W/ MORE BUSINESSES LIKE PAERKER-HANNAFIN & SHORT-TERM HOTELS AND OTHER BUSINESSES (ON THE GO!) THAT CAN PAY A LIVING WAGE?
- LACK OF SAFE LANES & TRAILS
- HAVING SPLIT IDENTITY/PERSONALITY AS IT STRADLES MAINE & NH
- HOMEOWNER'S/ DOG OWNERS DO NOT PICK UP AFTER THEM
- DOGS ARE ALLOWED ON BEACHES- EVEN DURING THE MONTHS/HOURS THEY SHOULDN'T BE, POLICE NEED TO ENFORCE THE LAWS
- LACK OF A WALKING TRAIL & BIKE ROUTE FOR SAFE EXERCISE/RECREATION
- HUNTING IN TOWN FOREST
- PEOPLE TEARING DOWN OLD BUILDINGS TO PUT UP NEW ONES THAT ARE UGLY
- SHIPYARD TRAFFIC SHOULD BE BETTER MANAGED- GIVE KITTELY RESIDENTS TRAFFIC PREFERENCE (NOT THOSE EXITING THE SHIPYARD) WORK ON MASS TRANSIT SOLUTION & OUT OF AREA PARKING



**CREATING OUR FUTURE  
TOGETHER****KITTERY 2015-2025  
COMPREHENSIVE PLAN**

## Summary of Public Input Survey of “Burning Issues”

Forty-eight (48) Kittery residents responded to an on-line survey comprised of sixteen (16) “Burning issues” as identified by the Comprehensive Plan Update Committee and the Consultant Team. Two responses were submitted in hard copy, the remaining were completed on-line. The following is a summary of the majority responses followed by a compilation of detailed responses.

**How can we prevent the loss of historic buildings and landscapes while at the same time protecting individual property owners’ rights?**

- *Very strong support for historic preservation*
- *What do other towns do?*
- *Some concern over private property rights*

**What is the best way for the Town to protect the Rice Public Library building from demolition or incompatible alteration, regardless of how it is used in the future?**

- *Very strong support to preserve the building and to keep it open to the public by using it as:*
  - *A library*
  - *A museum*
  - *A visitor center*
  - *Town offices*

**How do we respect the rights of hunters to engage in their sport and simultaneously ensure the safety of all residents?**

- *Significant support for different ways to limit hunting (by number of days, season, geographic locations, etc.) as well as much support for the “right to hunt.”*
- *Many comments on the need for more information – maps, postings, signage- regarding what is allowed and where*

**How do we strike a balance between dog owners’ desire to bring their dogs to the beaches and the desire of others for clean and peaceful beaches?**

- *Signage*
- *Enforcement regarding leash law and scooping*
- *Provision of doggie waste bags and receptacles*
- *Limit hours*
- *Limit dogs to specific beaches*

- *Some people seemed unaware of existing seasonal rules regarding dogs on the beach*

**Would you support the recommendations of the Athletic Fields Study even if it meant an increase in your taxes?**

- *Approximately an equal number of “No” and “Yes” responses; some of the Yes responses were: “Yes, but no increase in taxes.”*
- *Many felt the need for more information regarding the Athletic Field Study*

**What would you like to see in the Outlet area of Town as it evolves in the future?**

- *Strong support for mixed use, including workforce housing*
- *Support for improving walking, biking and having more natural areas, including a park*
- *Several people expressed a desire for a grocery store*

**What kind of development do you think is most appropriate for the future along the Town’s major commercial spine, specifically along the Route 1 area from Haley Road to the York line?**

- *Significant support for the preservation of natural features*
- *Mixed use, small scale, including affordable housing*
- *More walkable, bikeable*
- *Recreational uses*

**What should the Town do to support housing that is affordable to lower and middle-income households? Where are appropriate locations to encourage new housing development to support this goal?**

- *Very strong support for the creation of affordable housing. Locations identified as being appropriate include:*
  - *Along Rt. 1*
  - *Rt. 1 by-pass*
  - *Outlet area*
  - *Water District site*

**Where would you like to see the Town provide accommodations for bicyclists including wide shoulders, shared bike lanes, bike lands and separated bike paths?**

- *Very strong support for bike accommodations*
- *At a minimum the Town should put up Share the Road signs and paint lanes on the streets*
- *Rt. 103 was cited as being the most desirable location, but also the most dangerous*
- *Some felt that sidewalks were more important (because “not everyone rides a bicycle, but everyone walks”)*

**Need for parking at various locations**

***Foreside***

- *Approximately twice as many said yes than said no*

- *Those who said no said that the shortage is over stated, that people only need to “go a block or two to find parking.”*
- *Parking is reportedly difficult during peak times*
- *Some suggestions regarding better management of existing spaces (employees to park further away, etc.)*

**Pepperrell Cove**

- *Approximately twice as many said No than said Yes*
- *Those who said no said that they couldn’t envision much additional development in the area, therefore, no additional parking is needed*

**Chancy Creek**

- *More than twice the number of people said No than said Yes.*
- *Most saw the problem as being that of the business, not the Town*

**Seapoint Beach**

- *Almost equal amount said Yes as said No*
- *Some who said Yes wanted it to be Residents Only*
- *Some who said No said that limiting parking was a way of protecting the “fragile ecosystem”*

**Would you like to see a public shuttle bus in Kittery?**

- *Some concern expressed regarding sufficient ridership*
- *Yes, but not at the tax payers expense*
- *Explore regional cooperation*
- *Good for pre-teens and for 65+population*

**What actions should be taken to improve water quality in Kittery?**

- *Monitor septic systems and enforce regulations*
- *Enforce strict regulation of use of fertilizes, pesticides, herbicides, etc.*
- *Explore longer term investment, e.g. permeable pavements, landscaping to filter runoff, etc.*
- *Stop development*

**What measures would you support to preserve the working waterfront?**

- *Very strong support for the fishermen and the working waterfront. Suggestions included:*
- *See what other towns have done (e.g. York)*
- *Talk to organizations such as the Cape Cod Commercial Fishermen’s Association, Main Sea Grant, and Coastal Enterprises Institute*

**Where would you like to see additional public boating access and associated parking?**

- *Almost an equal number would like additional access and parking as those who would not*
- *Some of those who would like additional access, would like it to be for Residents Only.*

**Should we continue to consider the area north of Spruce Creek to be “Limited to No Growth”?**

- *A significant majority would like to keep it as Limited to No Growth*
- *Some discussion of desirability of clustered development for preservation of open space (versus large minimum lot sizes)*

*Where could/should the future library be located?*

- *Exactly an equal amount of respondents wish the library to stay in its existing location as would like it to relocate to a new one.*
- *Of those who support building a new library in another location, the majority cited the Kittery Community Center site as the desired location. Other locations included:*
  - *The space next to the Post Office (build a second story)*
  - *Gas station at Whipple Road*
  - *Outlet area*
  - *40,000 sq. ft. area at Spruce Creek.*

**OTHER: Are there any other issues that you consider to be “burning?”**

- *Shipyards traffic*
- *Too much development, developers looking for opportunities*
- *Town spending too much money*
- *Business Park not effective*
- *Training and workshops needed of Town staff and citizenry*
- *Roads need repair*
- *Protect small town charm*
- *Town buildings need to be energy efficient*
- *The financial impacts of a new library*
- *Sewer betterment fee*
- *Route One development*
- *Protect local water access*
- *Improve walkability (more crosswalks, finish the sidewalk on Stevenson Road)*
- *Noise pollution*
- *Improve the school system*
- *Port Authority should be reviewed for effectiveness*
- *Better use of Community Center and more collaboration with other groups*
- *More transparency in local government*
- *More athletic fields*
- *Support aging in place, affordability*

A detailed documentation of all survey responses may be found on the pages that follow.

## Kittery Comprehensive Plan Survey

### **Q1 HISTORIC PROPERTIES. Several historic properties in Kittery have been demolished or significantly altered in the recent past. How can we prevent the loss of historic buildings and landscapes while, at the same time, protecting individual property owners' rights?**

Answered: 33 Skipped: 13

#	Responses	Date
1	Establish a preservation/historical society and identify historic areas/buildings that need to be protected. Work with town zoning to establish rules about what can/can not be done to historic buildings. Obviously, this becomes difficult to retroactively establish on privately owned property, but incentives can be created to get owners to comply.	6/28/2016 10:29 AM
2	incentives for home owners to keep property historic. whether it's tax credits, etc.	6/28/2016 9:54 AM
3	Some kind of historic designation is necessary. What was done to the Bray house is unimaginable. The properties should be marked as such before being sold, so buyers will know what they can or can't do. There are historic building all over the world and people don't knock them down to build a pool. Look at the big picture, Maine was one of the first settled states, and we can't keep a few building or landscapes to reflect that?? That's a true shame.	6/24/2016 3:54 PM
4	I honestly feel that protecting historic homes is the town's responsibility and I don't understand how these historic homes came to be privately owned in Kittery. I think there should be a certain expectation of the homeowner to maintain the building and keep it looking as original as possible	6/24/2016 10:56 AM
5	Not sure this can be done with no designated historic district and its guidelines and rules. Check with neighboring cities and towns to see how they handle this?	6/23/2016 6:42 PM
6	Follow the preservation best practices developed and successfully used by surrounding communities.	6/23/2016 5:35 PM
7	History is important, but the needs of the town trump history. I would love as much history saved as possible, but if something needs to be taken down then so be it	6/23/2016 4:39 PM
8	Under NHPA [Nat'l Historic Preservation Act], there are provisions for exterior facade easement status which protects exterior appearance yet still permits interior renovations/changes to accommodate current design elements. Similarly, view easements provide viewing protections. Neither are perfect but loss of the historic foundations of our town are tragic.	6/23/2016 4:27 PM
9	Surely other communities have found solutions. What are the models?	6/23/2016 2:14 PM
10	In some towns in MA, if your house becomes classified as historic, you need the permission of the town and neighborhood to even repaint the house a different color. Maybe trying something like that. Have the town and neighbors have a say if it is major change to the property.	6/23/2016 1:51 PM

## Kittery Comprehensive Plan Survey

11	<p>Convene a historic resources commission (like a historic preservation commission, but with broader vision) to investigate options on a relatively short timeframe. Look at how other towns have done it successfully and develop a suite of options for broader public discussion. Without knowing much about it, I am guessing it could include proposing both ordinances &amp; incentives (tax breaks? exceptions to zoning?). A local historic registry could be developed, or particular neighborhoods could be designated. Certain aspects might be voluntary or mandatory. They might apply to all buildings or only new construction, renovations, or pending sales. Approach the state historical societies for help, since surely they are familiar with these issues, or can refer us to groups that are. Here are some links to groups doing related work: <a href="http://forum.savingplaces.org/home">http://forum.savingplaces.org/home</a> - national network for historic redevelopment <a href="https://growsmartmaine.org/">https://growsmartmaine.org/</a> - historically-sensitive community development <a href="http://buffalovedevelopment.com/our-services/">http://buffalovedevelopment.com/our-services/</a> - community-oriented historic conservation/redevelopment The process needs to move along and not get too bogged down. If we squander our historic resources, and fail to value them as a public good, we are unlikely to benefit from the tourism boom in Portsmouth, or to see real estate values to increase as they have of late, especially in the Foreside. Portsmouth is booming largely because it protected its historic buildings. The more recent building craze there is an outgrowth of their longstanding policies. Viewscapes are a public good, like roads and bridges. We don't need to be mandating paint colors, but surely we can do something to beef up the review processes for building and renovation permits? I have no personal familiarity with that process in Kittery, but in many towns, those review panels are perfunctory in practice, even if they may have more legal clout than they have courage to exercise. A public education effort might help, by giving that group and various interested parties some vocabulary, and policy frameworks. Explain to people why historic properties are important to overall property values and quality of life. Make sure some good architects are involved. We can't replicate the past, and probably wouldn't want to, but there are ways to at least ensure that more contemporary design doesn't detract. It seems that in Portsmouth, some recent controversial developments have undergone multiple rounds of public input until they produced architectural designs that people are ok with. It takes a little thought, and hiring the right people, but the developers can do a decent job if they are incentivized and the oversight is appropriate and persistent.</p>	6/23/2016 10:04 AM
12	<p>ZONING, ZONING, ZONING! This becomes a legal document for not only property owners but board members to use and follow. HEIGHTS: Foreside &amp; Route 1. I suggest a max of 36' = 2-1/2 story building. Plenty high to keep development in the area that is currently charming and historic. Route1 Bypass - 65' height. This would locate the taller buildings away from the historic area. SETBACKS: Foreside, Route 1 &amp; 236. Front: 10'; Sides: 10'; Back: 20'. This keeps these areas green and respectful. Let the areas that are already pavement have 0' setbacks. Think FORWARD. Think like a developer and how things will quickly get maxed out if we don't watch the numbers!</p>	6/21/2016 8:29 PM
13	<p>Public-Private partnerships need to be developed to preserve the physical buildings/lands and re-purpose them, either for private or public usage. The 'owners' are only the current custodians/shepherds and should not have ultimate rights.</p>	6/21/2016 2:31 PM
14	<p>strongly encourage property owners to maintain the historic significance. IE historic tour lists, tax incentives, or even a simple collage of all the sites that can be viewed either on line or possibly a hard copy on request.</p>	6/21/2016 6:29 AM
15	<p>establish a historic district with limited changes available, in the downtown, and protect only a few key properties outside of that area. You can't save every old building, and "historic" homes can be a burden to a property owner, so most should be able to renovate or remove the structures</p>	6/20/2016 3:56 PM
16	<p>There is no perfect solution, but we should be careful to not confuse 'aged' with 'historic'. Just because a structure may be 75, 100, or even 150+ years old does not mean it should be preserved. If we were to look south to Portsmouth, we would see a strong HDC that mandates that all building become terribly homogenous. It is comical to see huge redevelopment across downtown Portsmouth, in an area bound by the mandates of this powerful HDC, where dozens of old structures are razed, only to be replaced by new structures having the exact same aesthetic and roots tied to a tired old period. For no reason other than claims that this makes the town 'historic'. It makes for complex and costly approvals, and cheapens the very aesthetic it claims to protect. Let us be open-minded and not use 'historic preservation' as a tool to prevent property owners from bettering their homes and properties.</p>	6/20/2016 9:56 AM
17	<p>?</p>	6/19/2016 9:29 AM
18	<p>Protect them like other historical properties are protected in other cities. Ensure everyone in the town is informed and able to make a decision if a development change is deemed questionable by zoning board.</p>	6/17/2016 1:50 PM
19	<p>I am sure there this info out there about protection of historic property, we do not need to reinvent the wheel. Let's try to save these properties.</p>	6/16/2016 9:10 PM
20	<p>you can't have both. If the town thinks they are important then they should purchase them.</p>	6/16/2016 5:40 PM
21	<p>tough one. at some point, more than a few people do have to care for these places and things to last.</p>	6/16/2016 11:10 AM
22	<p>Owners should have rights to develop or change their property.</p>	6/16/2016 7:24 AM
23	<p>Not all old buildings are worth saving. History is not stagnant and a mix of the old with new is good for a community.</p>	6/15/2016 6:07 PM
24	<p>Designate specific buildings within the town that could potentially be put on the historic register list.</p>	6/15/2016 3:01 PM

## Kittery Comprehensive Plan Survey

25	Assign them as Historical landmarks so they are protected.	6/15/2016 2:59 PM
26	I've not encountered any way to incentivize preservation of historic buildings other than an historic district overlay. I don't see that as appropriate for Kittery	6/15/2016 2:28 PM
27	We say we want Progress, but we still try to hold onto the past. Pick your battles. With this many tourists and people wanting to come to Kittery, wanting a piece of us, we are letting them destroy what we hold dear about our town. Progress is not always a good thing.	6/15/2016 8:54 AM
28	That's a big question without an easy answer. However, I think there should be limits as to how much taxpayers should subsidize private landowners with easements (i.e. Rustlewood Farm). Purchases are another thing altogether, but it seems to me that raising funds for easements should be done privately.	6/15/2016 8:30 AM
29	Pass laws to protect our heritage based on a review of properties' historic value and significance.	6/15/2016 12:14 AM
30	By mobilizing the population to realize the value of these gems who can convince the Town Council and general population to fund the preservation of the valuable properties	6/14/2016 10:36 PM
31	Enacting historic zoning and preservation rules and have a historic properties commission. We should identify properties that fit a criteria and enact rules to protect them. Owners could be given a break on property taxes if they adhere to the rules.	6/14/2016 4:32 PM
32	Certainly other towns and cities have instituted measures that work. We can look at existing strategies and adopt what will work for Kittery.	6/14/2016 8:29 AM
33	Buy said properties, rewrite the deeds and create lease/buy opportunities for lower/middle income buyers defining what can and cannot be done to improve or change buildings and landscapes.	6/13/2016 12:58 PM



## Kittery Comprehensive Plan Survey

### **Q2 RICE PUBLIC LIBRARY BUILDING** The Rice Public Library is housed in one of the most architecturally-significant library buildings in the State of Maine. It may or may not continue to be used as a library in the future. What is the best way for the town to protect this building from demolition or incompatible alteration, regardless of how it is used in the future?

Answered: 40 Skipped: 6

#	Responses	Date
1	My above response would apply to Rice Library as well.	6/28/2016 10:29 AM
2	move the town offices into it.	6/28/2016 9:54 AM
3	Some kind of historic designation. The Library should absolutely be protected.	6/24/2016 3:54 PM
4	Does the state of maine have funds for protecting historic buildings? Can we access these funds or get a grant?	6/24/2016 11:58 AM
5	Well you just don't let it happen. Who owns the building?	6/24/2016 10:56 AM
6	Not sure what guidelines are in place for this gift to the town. Historic New England works with individuals to maintain significant elements of buildings in perpetuity. Maybe something restricting changes could be adopted in going forward.	6/23/2016 6:42 PM
7	Historical designation. Have zoning that compliments this goal	6/23/2016 5:35 PM
8	The library needs to syay	6/23/2016 4:39 PM
9	Again, see above. The library now is functional virtually unusable. Sell the bldg with protections, and perhaps occasional access if it becomes commercial space, built into deed. Use \$\$ to build a functional library space [hopefully at Frisbee Commons]. This project has languished too long ... why are Rice trustees dragging their feet?	6/23/2016 4:27 PM
10	Preservation society? New Engkand Historic Homes? What do other communities do?	6/23/2016 2:14 PM
11	Turn it into a museum of Maine history. Host events and teach people about Maine and local history. Put it under the protection of National Historic Landmark.	6/23/2016 1:51 PM
12	No way should these buildings be demolished or their historic value at all diminished. There has to be a way to protect them. If the library is a private non-profit, surely its trustees could put a covenant on it. Again, I would think the state historical society would be familiar with such options. If the town were to create a local historic resources registry, the library could be the first property on it. It might require a foundation-run capital campaign.	6/23/2016 10:04 AM
13	we do NOT need a new library. This is an age of e-books and such. We do not need unnecessary new taxes to support it and it's staff. Those that want a new structure should get a grip or move to York where they cannot pay for the Tj Mahal they built.	6/22/2016 2:17 PM
14	Establish a Historic District and Commission (HDC) to provide guidelines! This will prevent any future properties from being at risk for removal. True it could be used as a private industry but would need to follow all codes and answer to the HDC. We are LATE to the table on this one!	6/21/2016 8:29 PM
15	As the Town owns the building, it should find an appropriate means to re-purpose it. It could be a Welcome Center, or used as open office space/ by the desk, as a business incubator. Or a museum.	6/21/2016 2:31 PM
16	Restore the building to its original condition, then establish a fund to prevent its defacing/ demolition.	6/21/2016 6:29 AM
17	The building MUST remain in the hands of the town, a museum, chamber of commerce, or multi use space under the control of the the Rec Dept. Not condos, or private ownership.	6/20/2016 3:56 PM

## Kittery Comprehensive Plan Survey

18	Immediately cease funding 95+ percent of the 'free' library's operation unless it becomes a town department. If it does so, manage the department like all others in town. If it does not, cease funding and seek out town memberships at Portsmouth and York, which can be had at lower cost than our current obligations and would GAIN our citizenry library amenities. Then decide how to proceed with the building based on the direction the RPL Trustees choose. See above for notes on historic buildings.	6/20/2016 9:56 AM
19	Keppra library there and expand it with addition to main building.	6/19/2016 9:29 AM
20	Something similar to what Lil's did (the bank vault door). Respect the history integrity of the structure while bringing modern amenities into the town.	6/17/2016 1:50 PM
21	Wow, this building needs to be saved. Is not the library the steward of this property? I believe it has been shown that this building can save historic character and be renovated to meet the needs of the Kittery residents. We should try. The downtown needs to keep its library, an anchor for the Foreside.	6/16/2016 9:10 PM
22	put rules in effect to preserve its basic structure, such as Portsmouth does with the historical district	6/16/2016 5:40 PM
23	I hope this building is not sold to a developer looking to turn Kittery into Portsmouth! Maybe creating a museum or connecting with our existing museum to see if they have any interest in the building.	6/16/2016 2:58 PM
24	If library moved, solicit proposals from communities about use. Proposals to be reviewed by committee; require language regarding preservation.	6/16/2016 12:14 PM
25	use it as the library.	6/16/2016 11:10 AM
26	Designate it as a historical landmark with restrictions on significant changes.	6/16/2016 7:24 AM
27	Could it be used as a museum?	6/15/2016 6:07 PM
28	Use the Museum as a Kittery version of Discover Portsmouth. It could house the historical society and have a partnership with the shipyard concerning displays and archives.	6/15/2016 3:29 PM
29	Have the town of Kittery, (or the State) to designate the building on the historic register list. Another option is to have a clause in the purchase that the building appearance (inside and out) cannot be significantly altered.	6/15/2016 3:01 PM
30	Inasmuch as the library trustees want to locate the new library at the community center, make preservation of the old building part of the deal to allow them to relocate there	6/15/2016 2:28 PM
31	Simple! Kittery can't support a BOSON TYPE library. Computers are replacing books.we are self- des	6/15/2016 8:54 AM
32	Libraries in their historic form are like the dinosaur - the internet has made them an anachronism. They way to preserve the Rice Library is to find another use for the building, one that can pay for its upkeep and that doesn't spoil its character. One thought is for the town to develop its own high-speed internet to attract internet-related businesses. The Rice Library could be the center of that effort and still maintain its "library" connection.	6/15/2016 8:34 AM
33	It could be sold with various protective easements in place that might reduce the value but protect the property.	6/15/2016 8:30 AM
34	Turn it into a museum or visitor center, but keep it open to the public.	6/15/2016 12:14 AM
35	Some of us are working with the PNSY to convert the library as a repository for artifacts and memorabilia from the Navy Yard for public access and viewing. The town needs to realize the value of this architectural gem	6/14/2016 10:36 PM
36	Retain ownership and reuse for another town department or lease/rent	6/14/2016 9:13 PM
37	See above. Unless there are rules you cannot hold people accountable for them.	6/14/2016 4:32 PM
38	Is the Library building property of the town? If so, we can just decide to keep it. If not, maybe we could buy it.	6/14/2016 8:29 AM
39	Town ownership	6/14/2016 7:39 AM
40	Retain ownership.	6/13/2016 12:58 PM

## Kittery Comprehensive Plan Survey

### Q3 HUNTING Did you know that you can hunt some type of animal every day of the year in Kittery, except Sunday? Reportedly several Kittery residents have heard bullets “whizzing by” them as they walked through the Town Forest. How do we respect the rights of hunters to engage in their sport and simultaneously ensure the safety of all residents?

Answered: 38 Skipped: 8

#	Responses	Date
1	I would propose limiting hunting on all town-owned land (including the Town Forest) to only deer hunting during a specific 2 week period in the fall/winter.	6/28/2016 10:29 AM
2	we are not rural. we shouldn't have hunting here no matter what.	6/28/2016 9:54 AM
3	Reading the question the answer is pretty obvious. Hunting should not be allowed in the Town Forest. You don't build a community around a bit of land for the townspeople to enjoy hiking and nature walks, then have them dodge bullets. Obviously, safety is the priority. They have plenty of other places to kill animals.	6/24/2016 3:54 PM
4	Publicize the dates and months of hunting widely. Try to limit hunting to areas that are more contained and less integrated with housing.	6/24/2016 11:58 AM
5	There should not be any hunting within certain Town areas. They should be posted has no hunting areas	6/24/2016 10:56 AM
6	Look into archaic hunting laws....why is there a season on crows for example? And no property designated as recreational should invite hunting! Total conflict of interest!	6/23/2016 6:42 PM
7	Education, signage and police/game warden enforcements of laws	6/23/2016 5:35 PM
8	Making it more noted where hunting grounds are, letting residents know the risk of walking there. Keep hunting alive	6/23/2016 4:39 PM
9	Question itself is poorly drafted and begs the answer. I presume Kittery only permits shotguns [i.e., pellets], not "bullets 'whizzing by' them" .... C'mon, ask fairer questions. Although not a hunter [and one who thinks gun use should be severely restricted], I also think public lands should be available to SAFE use by all. Perhaps provide restrictions to hunting on several days which may have positive effect of culling deer and others that will otherwise become nuisances.	6/23/2016 4:27 PM
10	Is there a right to hunt?? Safety first for all residents.	6/23/2016 2:14 PM
11	Teach people to be aware of the rules and to wear bright colors or even restrict people to hunt during certain hours or times of the year.	6/23/2016 1:51 PM
12	I would hope that state hunting laws would be sufficient to ensure safety, and that the only issue would be one of enforcement, which would be a state issue. In that case, the town needs to approach the state to make sure we are getting our fair share of enforcement coverage. On the other hand, if we have a legitimate safety issue that is not covered by state law, I would assume we can pass ordinances specifying larger buffer areas around non-hunting recreation areas, or possibly closing some areas to hunting. However, if safety arguments are being raised as an excuse to limit hunting for reasons of animal rights, then this is a different conversation. Hunting is a historic Maine tradition. I am glad to know that people are hunting in Kittery, assuming they are doing so legally and ethically. If our hunters are not following best practices, then we need a stronger education effort, one presumably co-led by both hunters and non-hunting recreationists. I guess I would also have to ask if the people who felt the bullets came too close were wearing blaze orange? The problem may be one where people from urban backgrounds are not aware of the risk, or Maine's hunting tradition. Maybe we just need to educate more non-hunters about what the different hunting seasons/rules are, and when it is most important to wear orange. Do we have signs and fliers in public places frequented by people who might find themselves in/near hunting areas? Would the hunting community take the lead on this? With the foodie movement in full swing, I bet some of the inexperienced public would be interested to learn a little about hunting, and why some people undertake it. Personally, I would rather my dinner have spent a life in the woods than in an industrial-scale animal feedlot.	6/23/2016 10:04 AM

## Kittery Comprehensive Plan Survey

13	Too many whinny liberals moving into town that want things the way they had it in Massachusetts. Hunting is a tradition and necessary to maintain the best genes.	6/22/2016 2:17 PM
14	There are state hunting laws. Why aren't these enforced - strictly!	6/21/2016 8:29 PM
15	Hunters should NEVER have a right to hunt in a populated area. Let hunters go elsewhere and preserve all open space for safe and responsible access for all.	6/21/2016 2:31 PM
16	wear appropriate clothing when walking in an area that can be used as hunting grounds.	6/21/2016 6:29 AM
17	no hunting within the city limits. Safety first.	6/20/2016 3:56 PM
18	Make citizens aware that hunting is allowed and that this is not barbaric but a generations-old tradition that continues to be a source of food and sustenance to citizens. There is ample space in town for hunting and preservation, and all parties should recognize and respect the individual choices people make with regard to sport.	6/20/2016 9:56 AM
19	Regulate hours it is legal to ensure safety of walkers which is mainly daytime. Hunting shouldn't be allowed where people walk dogs. Period. End of story.	6/19/2016 9:29 AM
20	I do not appreciate hearing minutes of gunfire behind my house late in the evening, or really at any time of day. It is so close and it terrifies me. I don't know the mapped off areas of the Kittery forests where gun hunting is allowed, and the times it is allowed. I hate to think of walking in the woods one day and being accidentally shot, or have a bullet hit us from a missed shot from the woods. I need more information on the limits and rules here and I am not happy with the current situation.	6/17/2016 1:50 PM
21	Hunting in a residential area should not be allowed. I do not want to deny hunters their rights, I would like then to hunt in large open spaces suitable for firing a weapon.	6/16/2016 9:10 PM
22	why is hunting allowed in the town forest? just restrict it.	6/16/2016 5:40 PM
23	Post signs on ALL public property where hunting is allowed to notify people. And make sure hunters are aware of areas that are used by the public, where they are not allowed to hunt.	6/16/2016 2:58 PM
24	hunter education classes?	6/16/2016 11:10 AM
25	Make sure the property is posted "no hunting" if it is frequented by people who walk the trails. As we build more homes, hunters will be forced to go elsewhere to hunt.	6/16/2016 7:24 AM
26	The population has grown significantly. Why are bullets "whizzing by" anyone. Hunters need to put safety first which means not hunting in congested areas even if it was done in the past.	6/15/2016 6:07 PM
27	ban hunting in areas of a certain population	6/15/2016 3:29 PM
28	Limit areas of use for hunting.	6/15/2016 3:01 PM
29	Make hunting only in designated areas and away from homes.	6/15/2016 2:59 PM
30	Ban hunting on public land	6/15/2016 2:28 PM
31	We are self destructing. As the population grows we will be loosening more of our rights.	6/15/2016 8:54 AM
32	Limit hunting to bow and arrow or crossbow.	6/15/2016 8:34 AM
33	I have had close calls in the Town Forest myself--scary to both me and the hunter. I know the hunters don't want to hear this, but some parcels like the town forest have gotten extremely skinny over the years. It almost seems like it should go the other way around -- a few designated days for hunting in the Forest (especially to control deer), with some kind of lottery if there are too many hunters.	6/15/2016 8:30 AM
34	Limit hunting to certain posted locations and/or times.	6/15/2016 12:14 AM
35	Simple - enforce the existing laws that regulate the discharge of firearms in proximity to buildings.	6/14/2016 10:36 PM
36	Restrict hunting to specific time periods and prohibit it in places where public safety could be compromised. Enforce violations.	6/14/2016 4:32 PM
37	We can limit hunting in the Town Forest to certain weeks during the year.	6/14/2016 8:29 AM
38	Designate areas for hunting vs hiking.	6/13/2016 12:58 PM

## Kittery Comprehensive Plan Survey

### **Q4 DOGS ON THE BEACH**Reportedly many Kittery dog owners bring their dogs to the beach and some, do not clean up after their pets. During summer months this is exacerbated because some people are also made uncomfortable when dogs are on the beach while they are swimming, sunbathing, and/or picnicking .How do we strike a balance between dog owners desire to bring their dog to the beaches and the desire of others for clean and peaceful beaches?

Answered: 42 Skipped: 4

#	Responses	Date
1	It seems like there already is balance, as I believe dogs are not allowed on the beach during the day in the summer. There should be steep fines for owners that do not clean up after their dog, and this should be strongly enforced by KPD.	6/28/2016 10:29 AM
2	dogs are only allowed during certain hours during peak summer days--that covers those 'uncomfy' people. as for picking up dog poo? ticket them. heavily. And, make the beaches in Kittery for residents only.	6/28/2016 9:54 AM
3	Just enforce clean-up policy. People generally love well behaved dogs.	6/24/2016 3:54 PM
4	The privilege of bringing dogs to the beach should be only for kittery residents. currently ever dog walker in the seacoast uses these beaches. there should be beaches designated for dog walking and others that are off limits to dogs. A beach area at fort foster would be the best for May through september as this would ensure that the owners are kittery residents (passes) and/or they have paid for the privilege with a pass. this would keep other beaches cleaner and safer for swimmers. It is too unpleasant to be in the water and have a dog defecating in your eyesight!	6/24/2016 11:58 AM
5	I think dogs should be on a leash at all times on the beach. Maybe a committee of committed people that will keep the beach clean regardless of who's dog crap it is to help. Maybe a beach Ranger to make sure rules are followed	6/24/2016 10:56 AM
6	Create seasonal times for pets at the beaches...for example, in the summer, beaches could be off limits from 7 am to 7 pm. Enforcement is the issue...perhaps volunteer patrolling scouts to politely remind owners about rules?	6/23/2016 6:42 PM
7	Proper signage, trash cans and doggie waste bags go a long way. Enough with the rules as restricting access to seapoint is a narrow minded solution. Deal with problem, don't just close eliminate access and cater to the vocal minority. Certain everyone in Kittery uses the resources of the greater Seacoast community (parks, beaches, etc.) yet we don't want to share our own	6/23/2016 5:35 PM
8	Have a beach just for dogs, it is important they have a space to play and run, if people do not like dogs they obviously have issues	6/23/2016 4:39 PM
9	Charge violators either via fine for not picking up or animal control people prohibit certain dogs/owners who are unsafe from using facilities. Really an enforcement problem, nothing else.	6/23/2016 4:27 PM
10	Enforcement. More of it. I can say almost every time I go to beach do g owners are disregarding the time they can be there, disregarding leashing them, and not cleaning up. This Saturday was my latest with witnessing this	6/23/2016 4:09 PM
11	Already done - the times dogs are allowed already corresponds to beach usage.	6/23/2016 2:14 PM
12	Establish fines for people caught not cleaning up after their pets. Put trash cans along the beach to make it easy for people to throw away stuff. Do a three strike policy. After a certain amount of non clean up, close the beach to dogs and explain why.	6/23/2016 1:51 PM
13	I don't think dogs should be allowed on beaches during summer. It is unfair to too many people, especially children and elderly. There are plenty of other places where dogs are welcome, and they can use the beach other times of year.	6/23/2016 10:04 AM

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14	no dogs on the beaches from 9 to 5 during the summer. Dogs should be leashed as people do not really control the dogs. Enforce those that do not pick up after their animals	6/22/2016 2:17 PM
15	I have been told by police that there is a NOT a scoop law in Kittery. I inquired about this because specific dogs always use my yard as a toilet and I watch the owners walk away. FINES - strictly enforced as well as dog tags are all income producers to the town & create a more friendly environment.	6/21/2016 8:29 PM
16	Dogs should NOT be allowed on the beaches. Period.	6/21/2016 2:31 PM
17	inflict a overly absurd fine for not cleaning up after your dog. Then strongly enforce to make sure word gets out there. As far as beach time, set early morning and early evening times for dog use times.	6/21/2016 6:29 AM
18	Limit the areas of the beach where dogs can be walked. Many dog walkers are coming from nearby towns that don't allow dog walking on the beach, so our restrictions should mirror portsmouth and york.	6/20/2016 3:56 PM
19	Again, it comes down to respect. If dog owners are not respectful of non-dog lovers (similar to parents recognizing that children are a choice not made by all), then rights should be curtailed. The town should establish very clear and readily available policies (posted clearly at all locations) and the dog community should self-police for compliance, recognizing that non-compliance will be met by a curtailing of these rights.	6/20/2016 9:56 AM
20	Enforce cleanup and have designated clean up days. Everyone here has dogs. Let's all be mindful. During daytime hours, leash law. Easy peasy!	6/19/2016 9:29 AM
21	Not many beaches allow dogs and i think it is nice to see one that does allow them. In other towns dogs are allows on beaches Sept 15 - May 15, not in the summer when most populated with people. Or, dogs could have a sectioned off part of the beach. I don't think we should ever do what Portsmouth did in Prescott Park and ban dogs altogether.	6/17/2016 1:50 PM
22	Dogs should be leashed at all times when fort foster is open to cars, everywhere inside the park. We do not have bad dogs, we have irresponsible owners and they should be fined. The rules are on the books, the town needs to figure out enforcement. A few tickets given out will scare the masses into picking up their dog poop and leasing their dog.	6/16/2016 9:10 PM
23	dogs should be on a leash and any owner who does not clean up should be fined	6/16/2016 5:40 PM
24	fine irresponsible dog owners that don't clean up after their dog and that don't obey the leash laws. Don't we have certain hours that unleashed dogs are allowed and the rest of the time they must be leashed? Follow through with the already existing rules!	6/16/2016 2:58 PM
25	These dog friendly beaches are really important to the community and they should not be altered to meet the needs of those who don't appreciate dogs. That said, we need to strike a balance. Ensure animal enforcement laws during dog prohibited times at local beaches could help. The dog poop issue is trickier, but again could come down to enforcement.	6/16/2016 12:14 PM
26	If this is indeed a problem, a not a matter of a few upset citizens, it seems that the restriction of animals on the aforementioned areas is the only way to achieve what you are asking. That however, also seems to be a disservice the greater community.	6/16/2016 11:10 AM
27	Put doggie bag stations in places where people walk their dogs. If they don't pick up after their animals, fine them.	6/16/2016 7:24 AM
28	Dog owners need to be responsible. Leashes and careful watching of pets is important. We will lose our right to bring dogs to beach if we are not responsible. No one wants to step in dog waste or be jumped on. I support restricting the hours they are allowed on the beach.	6/15/2016 6:07 PM
29	I personally am not a fan of dogs on the beach. I see a lot of out of town cars and the beach is overrun by dogs. I feel we should limit dogs to the morning hours only.	6/15/2016 4:31 PM
30	keep all dogs on a leash	6/15/2016 3:29 PM
31	Install 'poop' bag stations which will help remind owners to clean up after their pets.	6/15/2016 3:01 PM
32	I think the current situation of allowing dogs only during certain hours strikes a good balance. Perhaps installation of dog bag dispensers with signage urging people to clean up and report others who do not.	6/15/2016 2:28 PM
33	There are NO BAD DOGS. Just self centered, arrogant, selfish owners. The Dogs will loose because of a few.	6/15/2016 8:54 AM
34	Have a dog park at the beach.	6/15/2016 8:34 AM
35	I think the evening hours system works well now, although it's not perfect. Perhaps more signage at Sea Point with "rules for dogs". I've had been ask me "do you live in this town" because I was annoyed by dogs diving into an evening picnic.	6/15/2016 8:30 AM
36	Again, limit locations and/or times.	6/15/2016 12:14 AM
37	Adopt the existing regulations in neighboring towns such as York, New Castle, Rye, Ogunquit, Wells, and Hampton Beach.	6/14/2016 10:36 PM

## Kittery Comprehensive Plan Survey

38	Restrict the dogs allowed times to early mornings and late afternoons. Cleaning up after your dog needs to be enforced. The police or dog officer needs to get out of their car and walk these areas. People see the car and control their dogs so walking may allow a better result	6/14/2016 9:13 PM
39	We need more enforcement period. Good dog owners, who pay taxes like everyone else, should not be punished or unreasonably restricted because of bad actors. Issue tickets to violators. And Kittery needs its own dog park. I do not bring my dog to the beach often because I take him to Portsmouth to socialize with other dogs. But it is not fair to Portsmouth...I am a tax payer in Kittery and I want my town to have its own park.	6/14/2016 4:32 PM
40	We have rules that work - those rules need to be enforced.	6/14/2016 8:29 AM
41	I think that the current early morning/early evening daily time windows "in season" allowing dogs on our beaches is a fair balance. What to do about "some people" who do not cleanup is always a going to be a problem. Fortunately, they are very few in number. If witnessing a slacker in this regard, talk to the guilty dog owner.	6/14/2016 7:39 AM
42	Designate certain times that dogs are permitted.	6/13/2016 12:58 PM

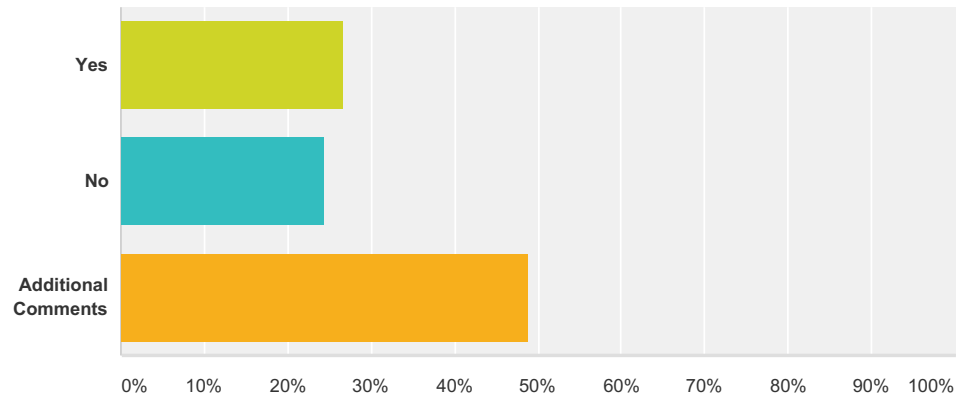


## Kittery Comprehensive Plan Survey

### Q5 ATHLETIC FIELDS

The Athletic Fields Master Plan identifies the need for more playing venues as well as a series of other recommendations to help maximize access and use of existing fields. Would you support implementing the recommendations of the Athletic Fields Study even if it meant an increase in your taxes?

Answered: 45 Skipped: 1



Answer Choices	Responses
Yes	26.67% 12
No	24.44% 11
Additional Comments	48.89% 22
<b>Total</b>	<b>45</b>

#	Additional Comments	Date
1	It depends on how much of an increase in taxes you're talking about.	6/28/2016 10:29 AM
2	think long term people, improve things for kids/adults more people will want to move to kittery, buy more houses, increase tax base, buy new cars, increase excise contribution, etc. amenities=long term good	6/28/2016 9:54 AM
3	I don't see how my tax dollars should go toward creating any athletic field for any school to use. I see this as a tremendous opportunity to show the kids that stuff doesn't grow on trees and if we want something like that we're going to have to work for it and then get creative with ways to make money	6/24/2016 10:56 AM
4	Only a very small increase! I would favor a volunteer committee.	6/23/2016 6:42 PM
5	Absolutely. Outside of providing great resources for healthy activities for local, if designed right it can also serve as a community hub. Additionally you could monetize the investment by renting out fields	6/23/2016 5:35 PM
6	Impossible to answer w/o more facts as to cost, expected use, etc.	6/23/2016 4:27 PM
7	Not opposed, but not biggest priority, either. Would like to see public/private partnership here.	6/23/2016 2:14 PM
8	We are a small town with a small population and adequate facilities. There is no need for fields to be build for specific sports such as Lacrosse. They can mark out the area with cones or flags and go play. Kittery does not have enough participants and all this is driven by a small and vocal group.	6/22/2016 2:17 PM

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9	a one time fund to get the study done is not out of the question, but increased revenue from taxes to be funneled in the future is quite out of the question	6/21/2016 6:29 AM
10	only if the study limited it's recommendations to solutions that do not expand the size or scope of town government.	6/20/2016 3:56 PM
11	Yes, this is critical when families are choosing a town in which to live. Parents expend a significant amount of disposable income on sports training for their children. This raises the bar on how communities should support these endeavors. Poor quality fields reflect poorly on parents and make them question a town's commitment to all citizens. This will pay dividends down the road.	6/20/2016 9:56 AM
12	No, if the city is going to frivolously make Martin Rd residents pay obscene amounts of money for betterment fees, I do not support the increase of any other taxes period.	6/17/2016 1:50 PM
13	I do agree that we need major upgrades to our athletic fields, but I think this plan is very excessive. It outlines adding more softball fields and creating new lacrosse fields, but what people don't see is that just to get enough girls on a softball team they have 3rd-6th grade girls all plying together on the same teams. there just isnt enough feamle athletes to sustain these 2 sports for the long term so it would be a crazy investment. Our taxes are already increasing for so many other reasons. If we keep this up young famlies like my own will not be able to afford to live in Kittery and there wont be a need for all these athletic fields.	6/16/2016 2:58 PM
14	Yes, if it includes playground space.	6/16/2016 12:14 PM
15	unfortunately no, not on the backs of the taxpayers. It needs to be a priority of the Town to find it in the Annual Budget	6/16/2016 11:10 AM
16	Our fields are over used and there is not enough open space to use during peak times. As result we restrict practice time or cut seasons short, which is not fair to our children.	6/15/2016 4:31 PM
17	Kittery can't support BOSTON Ideas!	6/15/2016 8:54 AM
18	Don't know Athletic Study	6/15/2016 8:34 AM
19	I'm not familiar with the report but it seems like we spend a lot of energy on sports for younger kids, without many resources going to other activities, especially for the non-athletic or for high school kids who have aged out of many sports and no longer play them.	6/15/2016 8:30 AM
20	no, let's allocate more funds to the sciences and technology to prepare our students for careers that will enable them to earn a reliable career and living wage by being abnle to afford to live in Kittery	6/14/2016 10:36 PM
21	I would have to read the report and consider the basis for the recommendations.	6/14/2016 8:29 AM
22	There needs to be an appropriate balance between the development of athletic field assets as indentified by the "Athletic Field Study" and other aspired uses of town owner land. For example, turning the Kittery's Community Campus into a sports complex as laid out the the "Athletic Field Study" is excessive particularly when juxtaposed to the mid to longer demographic futures for the Kittery: few children, older, etc....	6/14/2016 7:39 AM

## Kittery Comprehensive Plan Survey

**Q6 OUTLETSThe rise of on-line shopping and the development of other regional outlets have resulted in a decrease in demand for the Kittery shops; several stores closed just last year. The buildings are also reaching the end of their lifecycle. What would you like to see in this area of Town in the future as it evolves? How would you like it to look?**

Answered: 41 Skipped: 5

#	Responses	Date
1	Smart development of mixed retail/residential with a focus on growing our tax base!	6/28/2016 10:29 AM
2	I disagree, people like to shop there. I think there should be a massive pier and boardwalk there. do it so it doesn't impact ecology, sure it can be done, would be great tourist draw to an already touristy area.	6/28/2016 9:54 AM
3	In a perfect world, bulldoze it all and let Nature take over. But the area of State road around Golden Harvest and the few galleries is a great example of land well used.	6/24/2016 3:54 PM
4	Move the library over there. There is ample parking and good light.	6/24/2016 11:58 AM
5	It can't look any worse than it does right now so I'm not tremendously worried about it. I would love to see a bulldozer take the whole thing down but I don't want it to turn into residential area either. I feel we have a got enough people in this town already without building new homes and encouraging people to move here.	6/24/2016 10:56 AM
6	Green space!	6/23/2016 6:42 PM
7	Workforce housing and offices/worker space for craftsman, artisans, tech and culinary. Given the very real culinary status our town has gained, lets invest back into a culinary incubator for the next wave of entrpeneuers	6/23/2016 5:35 PM
8	The outlets provide so many jobs, we need to do everything in our power to save them	6/23/2016 4:39 PM
9	As a town, we have little input w what happens. It will be a commercial decision.	6/23/2016 4:27 PM
10	Open air multi use facilities with views and food	6/23/2016 4:09 PM
11	Great place for some affordable workforce housing. Also maybe grocery store, other non-discount retail? And recreational access to Spruce Creek.	6/23/2016 2:14 PM
12	Have a grocery store come in to one of the empty spaces or move the visitor center over there which would allow for more traffic and people see that it there.	6/23/2016 1:51 PM
13	I don't know the mall area or its dynamics well, but let's try to see this as potentially a positive shift. It was once a beautiful area, before the sprawling development. Find creative ways to turn it into a mixed-use area. That is the new trend nationally for dying suburban malls. See The Sprawl Repair Manual and Fixing Suburbia. Maybe some use that would be valued by the community at large for indoor recreation. Try to convert a space to arts-oriented small businesses? Artists, dance, music, etc.? And low-impact development of outdoor recreation options would be great – trails, anything to get people thinking about alternatives to the status quo. We know that easy-access trails raise real estate values.	6/23/2016 10:04 AM
14	Find tax revenue and stop cutting deals.	6/22/2016 2:17 PM
15	Hotels and green space. Tourist are good for the area but we need to keep that also under control as they come into town.	6/21/2016 8:29 PM
16	As much as I dislike this part of Route 1, these stores bring tax dollars to town. I would like to see more craft/ art/ entrepreneurial businesses have gallery and manufacturing space that is open to the public. Also, more local restaurants, not chains.	6/21/2016 2:31 PM
17	The need to draw in other business is a must, if there is less and less demand for building space for commerce in the outlet area. The question of why are we building another park comes to mind.	6/21/2016 6:29 AM

## Kittery Comprehensive Plan Survey

18	redevelop the area creatively to be next generation artist, small business and multi-use spaces. Community college space. Performing arts or entertainment.	6/20/2016 3:56 PM
19	Mixed use, including housing, professional office space, and retail. It is unlikely that apparel buying will be supported like it was prior to the Great Recession. Buying power is focused in other areas, especially as the professional industries continue to go with less formal dress codes.	6/20/2016 9:56 AM
20	Think it out or condeneed it. Small supermarket. Kittery needs pet supply store too.	6/19/2016 9:29 AM
21	Like downtown Portsmouth. Local shops in historical and maintained buildings. Lets not lose the charm and turn downtown into an outlet industrial strip. Kittery is up and coming because of it's seaside charm and history.	6/17/2016 1:50 PM
22	Retail and residential mix. It does work.	6/16/2016 9:10 PM
23	trees	6/16/2016 5:40 PM
24	Nature parks and gardens. A space for youth like a, skate park, arcade, bowling, swimming pool. Everything that has been happening in kittery has been geared towards older wealthy people again we are not Portsmouth and we are not York! We need to do more for our youth!	6/16/2016 2:58 PM
25	Sure would be a nice park, in the middle of all that commercial madness. how about another exit to 95 to cut down on Route One summer traffic.	6/16/2016 11:10 AM
26	Put in more businesses that benefit the community. How about a grocery store?	6/16/2016 7:24 AM
27	Apartments with parks around them and a few good shops and restaurants in walking distance. Some kind of public transportation.	6/15/2016 6:07 PM
28	I would like to see it continue as a "shopping" area maybe supplemented with restaurants or other attractions that keep the tourist coming to the town.	6/15/2016 4:31 PM
29	more restaurants and specialty stores	6/15/2016 3:29 PM
30	Begin to designate areas for micro housing, small businesses or a 'business' corridor.	6/15/2016 3:01 PM
31	In other parts of the country new retail centers look like town centers with small retail shops laid out in grids and larger box stores in back. Some even incorporate housing along with that. There isn't a lot of developable land there so not sure that could work	6/15/2016 2:28 PM
32	As mentioned above, the internet is not only making a library as we know it a thing of the past, so it is also affecting retail sales. To avoid the resemblance to many Florida Malls that have failed, we should figure a way to use the internet growth to our advantage. In the Mall area this means we should establish a strong internet service for internet-related businesses and maybe give tax breaks to start-ups. The internet business generally hires young people and pays well - just the type of residents we would like to change the demographic population bias towards the elderly we now have.	6/15/2016 8:34 AM
33	Ideally, less asphalt around Spruce Creek, and more green space.	6/15/2016 8:30 AM
34	The new shopping center in MA is a good system. It incorporates retail, recreational, and community elements instead of just retail.	6/15/2016 12:14 AM
35	Change zoning to allow mixed use - specifically affordable housing for technically skilled workers	6/14/2016 10:36 PM
36	The town needs more fields for children and their sports, we don't need stores that don't pay taxes.	6/14/2016 9:43 PM
37	Not sure but I would not be sad to see the outlets go. With a 5.5% sales tax it is little wonder the stores are closing. With spruce creek right there, getting more stores like the Trading post would be great. The area is not walking friendly and the building are awful. Look at Freeport then look at Kittery. Huge difference.	6/14/2016 9:13 PM
38	It is unclear what area of town you mean? The Outlets? He Foreside is very vibrant...but we need a redevelopment plan Malls.	6/14/2016 4:32 PM
39	Maybe some "pocket parks" to make it a more pleasant experience for shoppers and making it look more attractive.	6/14/2016 8:29 AM
40	This may seem incongruous, but that given that the decline in demand for brick and mortar retail assets will continue, why not incent the development of enterprise zones within the Kittery outlet area for "clean" startup/incubator like business space as has been done in urban areas such Detroit whose downtown area planning efforts have spawned a number of new business development. Sounds far fetched, but nationally, some very creative "shopping center" reuse strategies have taken root. Think of it as in terms of creating "button factories" (ref. Portsmouth's Button Factory) for businesses.	6/14/2016 7:39 AM
41	A walkable experience through replicated historic structures and shops and an area for farmers market items throughout the year, fish markets, artist space, etc...	6/13/2016 12:58 PM

## Kittery Comprehensive Plan Survey

### **Q7 ROUTE 1 CORRIDOR** **The Mixed Use Zone north of the outlet malls has not seen much development in the last ten years. The new Sarah Long bridge will bring new opportunities and challenges to the Route 1 corridor. What kind of development do you think is most appropriate for the future along the Town's major commercial spine, specifically along Route 1 in the area from Haley Road to the York line?**

Answered: 37 Skipped: 9

#	Responses	Date
1	Smart development of mixed retail/residential with a focus on growing our tax base!	6/28/2016 10:29 AM
2	same as what's there b/c you can't make it 'charming'. stores/restaurants, etc. bring the visitors so they bring their money to town.	6/28/2016 9:54 AM
3	Isn't it obvious when reading the above question? Malls are losing money and relevancy. There should also be some kind of obvious difference when you leave one state and enter another. Right now, Route 1 in Mass, like the Peabody area, looks pretty much like Route 1 in Kittery. Soo wrong. I think no new development is necessary, there should be areas along Route 1 where people realize they are not in Mass anymore, they might even see a tree! Otherwise, why would they continue to come here. Maine is known for its beautiful nature and wildlife, not strip malls. Plus I have never seen full parking lots at all those motels along the bypass. And on a personal note, before we moved here 13 yrs ago and came up a few times a year, we never got off 95 before the York or Wells exit, if we wanted to shop at outlet stores, we did it at home. Maine is for beauty and nature.	6/24/2016 3:54 PM
4	The traffic will be increased so there road would have to be widened if there is to be further development on this area.	6/24/2016 11:58 AM
5	I don't understand how a new bridge would impact the area any more than the old bridge but I don't really feel that area needs to be revitalized or developed in any way	6/24/2016 10:56 AM
6	No more development!	6/23/2016 6:42 PM
7	Stop calling it the bypass and make it more accessible and less highway like. Pedestrian and bikes should get priority and that sets the infrastructure for work force housing	6/23/2016 5:35 PM
8	Not sure on this matter	6/23/2016 4:39 PM
9	General commercial [not shopping].	6/23/2016 4:27 PM
10	Anything but big box stores	6/23/2016 4:09 PM
11	Same as above.	6/23/2016 2:14 PM
12	Again, I don't know this area well, but it seems to be an extension of the sprawl problem. As long as we envision big-box-driven development happening along strips of road instead of smaller businesses in town centers, separated by green spaces that support a range of outdoor activities, we will have a number of substantial problems. If that area isn't developing quickly, maybe we should designate some green space while we can. Do we have to build everywhere? There are some pleasant, rural areas there that are disappearing as development sprawls along route 1. If we maintain the mall area as high density, but more mixed use and hopefully more walkable in the future, then can the more northern extent be more open space? Part of the idea of having dense areas is to relieve pressure on less-built areas. Again, low-impact development of outdoor recreation options would be great – trails, maybe a community garden, anything to get people thinking about alternatives to the status quo. We know that easy-access trails raise real estate values.	6/23/2016 10:04 AM
13	Taxable businesses	6/22/2016 2:17 PM
14	Out of focus. Let developers do their thing. It's time to focus on... "What is downtown Kittery and how to you get there and around it".	6/21/2016 8:29 PM

## Kittery Comprehensive Plan Survey

15	This area should retain its rural setting and not have any additional strip malls. A site should be identified for a small business incubator with entrepreneurial focus to innovative manufacturing.	6/21/2016 2:31 PM
16	The town needs to think about the areas that are currently developed before destroying more natural areas.	6/21/2016 6:29 AM
17	Same as how malls could be redeveloped, into mixed use. Could also be specialized recreation like outdoor sports, adventure sports, and competitive field space.	6/20/2016 9:56 AM
18	Use some of it to build affordable housing for the middle to low income mentioned below.	6/19/2016 9:29 AM
19	Not in support of any development that tears down all the beautiful trees. Not in support of over development just for developments sake. I moved away from the North shore in Massachusetts because of this, just industrial strips everywhere and cars and exhaust. Lets not over develop and remove the forests.	6/17/2016 1:50 PM
20	Retail, residential and a grocery store.	6/16/2016 9:10 PM
21	I think its to crowded now how about more green spaces	6/16/2016 5:40 PM
22	Provide reasonable zoning and let the marketplace determine that.	6/16/2016 11:10 AM
23	More affordable apartment complexes.	6/16/2016 7:24 AM
24	Can we avoid big box stores with huge parking lots in front of them. I'd hate to see a strip like willow st in Manchester	6/15/2016 6:07 PM
25	small shops and businesses	6/15/2016 3:29 PM
26	Business park area, (like Pease), sports complex for Kittery.	6/15/2016 3:01 PM
27	The concept of small villages mentioned above may work better in that area as there is more land available.	6/15/2016 2:28 PM
28	I'm not in favor of planning, per se, because change occurs from unanticipated sources - i.e., the internet in the past ten years. Planning thus often heads in the wrong direction, witness so many government programs that have failed at large expense. Let the market place bring ideas as they are developed and then react to them either positively or negatively.	6/15/2016 8:34 AM
29	The area is known as a "dead zone." I think the mixed use is appropriate and it will grow over time. There is a nice diversity now, with Pigs Fly and the Safe Flight climbing place.	6/15/2016 8:30 AM
30	I am not qualified to answer this question.	6/15/2016 12:14 AM
31	Change the minimum lot size zoning - seek input from Tom Emerson who has a breadth of knowledge on these evolving issues - he serves on the Planning Board and Economic Development Committee	6/14/2016 10:36 PM
32	Fields	6/14/2016 9:43 PM
33	Like it the way it is	6/14/2016 9:13 PM
34	Mixed use.	6/14/2016 4:32 PM
35	Commercial use with high-density residential.	6/14/2016 8:29 AM
36	I am not resistant to development in general, but please, no more retail development north of Haley Road particularly given the emerging decline of retail assets both nationally and locally. I would not permit further development of restaurants either.	6/14/2016 7:39 AM
37	No development. Keep new development in the area around the outlets.	6/13/2016 12:58 PM

## Kittery Comprehensive Plan Survey

### **Q8 HOUSING DIVERSITY**Housing prices, both ownership and rental, have been steadily increasing over time. The rise in cost is squeezing the lower- and middle-income households in Kittery and creating challenges with housing affordability. What should the Town do to support housing that is affordable to lower and middle-income households? Where are appropriate locations to encourage new housing development to support this goal?

Answered: 35 Skipped: 11

#	Responses	Date
1	See my comments to 7 and 8 above.	6/28/2016 10:29 AM
2	Any place you have existing construction that is not being used.	6/24/2016 3:54 PM
3	I don't think Kittery needs a project like they have in Dover if that's what this means. This is a tough question. If you can't afford a house then you don't get to have one. If you cant afford to go to the county fair, you stay home. Everybody doesn't deserve a house however everyone deserves a place to live. I wouldn't mind a few more places kind of like that apartment building on 236 near Gagne brick... but no projects	6/24/2016 10:56 AM
4	Tax breaks? I just do not know.	6/23/2016 6:42 PM
5	Incentivize its development through tax incentives. Outlets, Rt 1 corridor and the water district lot.	6/23/2016 5:35 PM
6	We need to keep kittery alive and young people need to be able to afford to live here	6/23/2016 4:39 PM
7	Every "becoming upscale" local has this issue. Check out what is going on with our neighbors. Rt, 236 and Rt 103 toward York are marginally developed ...	6/23/2016 4:27 PM
8	Any chance in working with the govt on anything available in admiralty village? Or perhaps that route 1 corridor can be developed for affordable housing?	6/23/2016 4:09 PM
9	Route 1 corridor from Putleys to York.	6/23/2016 2:14 PM
10	Closer to the Foreside would be best. Lower the property taxes for landlords that offer lower rents for people of lower income. We have to leave Kittery and move to Dover, NH becasue it is cheaper. Encourage landlords not to ban dogs. That is a very big barrier.	6/23/2016 1:51 PM
11	Research shows that creation of even high-end housing generally increases overall housing availability, relieves pressure on mid-range tiers, and thereby alleviates upward price forces on all housing. It may make sense to encourage workforce and lower-income housing, but it may also make sense to encourage density in general. Kittery has a lot of very pretty, semi-rural, semi-suburban areas with low-density development, but they aren't fiscally or ecologically sustainable, nor do they encourage strong community ties among residents, because people there don't interact much. They only pass each other in cars, not on the sidewalk. Lower-income people need more dense social support networks. If we can encourage new, small units in/near the high density areas, we can get more housing without sacrificing open spaces, boost the overall supply, and keep prices down somewhat. The one caveat might be that really high end luxury development might attract people from out of town instead of housing local people, so I am not thinking of condos with boat slips. On the other hand, I think a community land trust would be neat, especially if it could target arts-oriented residents, such as with studio space. This could be both a lower/middle income housing option and an economic boost, since we know from many other cases (Portsmouth, Portland, Providence, etc.) that where art and artists become permanent fixtures, other businesses and wealth follow.	6/23/2016 10:04 AM
12	Route one Corridor or mall areas	6/22/2016 2:17 PM
13	North part of route 1 and west of 95.	6/21/2016 8:29 PM



## Kittery Comprehensive Plan Survey

14	The Town should undertake an energy efficiency program with CMP to make sure all homes and businesses are properly insulated and energy efficiency. Small loans can be provided for remediation work and paid back through the utility bill. By making the housing more efficient lowers the living costs. Affordable housing along Route 1 from the river north to the traffic circle would allow residents to walk to local stores and the library.	6/21/2016 2:31 PM
15	By the looks of what the town has done so far, the answer to the ever expanding housing market has already been answered.	6/21/2016 6:29 AM
16	where? throughout the town, don't make another "admiralty village," support a real number small multi-family dwellings, townhouse style, keep the square footages down to make them affordable and practical for low and middle income people.	6/20/2016 3:56 PM
17	A key piece of development is also balancing resource protection. There is no need for our wetland bylaw to be so restrictive. It does not automatically protect wetlands, it is a tool to prevent development. This should be changed.	6/20/2016 9:56 AM
18	Not sure.	6/17/2016 1:50 PM
19	Mix of housing and retail on the route one corridor	6/16/2016 9:10 PM
20	stop development. cut taxes. give property owners over 65 a break they don't have children in school and use few resources. let them live in their homes without worrying about being taxed out.	6/16/2016 5:40 PM
21	STOP DEVELOPING! Why is everyone pushing so much development and growth in Kittery? Who is really benefiting? NOT the resident its only good for the developers and business owners who more often then not don't even live in Kittery,. While our taxes keep getting increased and property values continue to go up to support these developments, it gets harder for families to afford it here. We don't need new housing development we need to conserve our land, and do a better job of controlling our budget. The town council and town employees need to seek funding from grant and fundraising for the towns various projects BEFORE putting the burden of the bill on the tax payers.	6/16/2016 2:58 PM
22	tax incentives seem to be the only thing the town could do to promote this housing. The water district is sure the perfect spot for a mid-size, affordable, affordable housing and shopping complex	6/16/2016 11:10 AM
23	See #8 above.	6/16/2016 7:24 AM
24	not sure	6/15/2016 3:29 PM
25	micro housing, route 1 corridor	6/15/2016 3:01 PM
26	Density bonuses for affordable housing is a good place to start. Again, I think the area north of the malls may be suitable although better highway access would help. I think there is a perception that the town is hostile to new development, particularly affordable. I was involved in the Woodland Commons project on Rt 1 and there was a lot of opposition to that.	6/15/2016 2:28 PM
27	Most municipal housing projects become failures - centers for crime, welfare misuse, poor education,etc. - the secret then is not to provide housing but to support it, if necessary. Other municipalities have developed ingenious methods of doing this. Let's look into how they might be applied here. Where? How about the Rte 1 corridor?	6/15/2016 8:34 AM
28	When I look at real estate, it seems like there is a good variety of housing options now. However, properties in the Village could be spruced up so they are more attractive to middle-income home buyers.	6/15/2016 8:30 AM
29	Land is hard to come by, but affordable housing should be made available.	6/15/2016 12:14 AM
30	Route 1 Bypass, the malls on Route 1 north to the York line	6/14/2016 10:36 PM
31	Put a limit on building size. Stop allowing people from out of town to come here and tear down houses and build to lot max. Kittery is losing its small town coastal feel. Long time residents are being driven out. Kittery needs to just say no and fight to keep Kittery a small town	6/14/2016 9:13 PM
32	Give incentives to landlords who maintain affordable housing stock. Incentivize workforce housing development. Encourage density where appropriate... Be mindful of sprawl. Kids should be able to walk to school and to after school activities.	6/14/2016 4:32 PM
33	I like the idea of a mixed-income tiny house park in walking distance from State Rd near Govt St.	6/14/2016 8:29 AM
34	Creating land use regulations which incent the building of affordable housing is imperative. The out migration of young adults/families for lack of affordable housing bodes very badly for the future community vitality of Kittery. We must promote affordable housing with due sensitivity to preserving adequate open space and mitigating environmental impacts. It's a balancing act for sure. Change is inevitable. With enlightened land use regulation, future land use can be managed appropriately.	6/14/2016 7:39 AM
35	Provide opportunities to refurbish older homes. See number 1.	6/13/2016 12:58 PM

## Kittery Comprehensive Plan Survey

### Q9 BIKE FACILITIES We have heard from many residents that they would like improved and increased opportunities or bicycling. Where would you most like to see the Town provide accommodations for bicyclists including wide shoulders, shared lanes, bike lanes and separated bike paths?

Answered: 37 Skipped: 9

#	Responses	Date
1	This is a challenge as the most desirable biking route is 103 along the water... which is also the most dangerous route due to no shoulder. That said, there is no space to expand the shoulder in most locations. Maybe painting a bike lane along 103 would at least help?	6/28/2016 10:29 AM
2	Route 103 is deadly. Start there. Model it after Bristol, RI that has a gorgeous bike path, paved, safe, used by walkers, runners, etc. again, brings people and residents to town.	6/28/2016 9:54 AM
3	Anywhere but 103.	6/24/2016 3:54 PM
4	The route along 103 needs a bike path/shoulder for safety. It is a very popular bike/running route and with increased traffic very dangerous	6/24/2016 11:58 AM
5	103 and 101	6/24/2016 10:56 AM
6	Route 103....it is a popular bike route and is dangerous.	6/23/2016 6:42 PM
7	Foreside, Rt 1, 103	6/23/2016 5:35 PM
8	No bike people do not respect the road way	6/23/2016 4:39 PM
9	On some secondary roads, Rt 103, etc.	6/23/2016 4:27 PM
10	103 is a nightmare when cyclists are on it. Not sure how to improve it as there isn't much room!	6/23/2016 4:09 PM
11	103 -- it's a serious hazard!!	6/23/2016 2:14 PM
12	They can share the road as long as they held to the same standards as drivers and are sited for running red lights and ignoring stop signs and rights of way. It is out of control over by the Memorial Bridge and Government Street.	6/23/2016 1:51 PM
13	We first need good, safe, well-protected biking routes across/between the Memorial and Sarah Long Bridges, downtown Kittery, the high school, the community center, then extending outward in all directions. The high-density areas are most likely to be used by people who wish to bypass traffic, don't have cars, and have more in-town lifestyles that are amenable to transit alternatives. They are also most likely to be used by tourists from Portsmouth who would spend money in Kittery. We would also be getting more cars off the road, which is good for traffic inconveniences, for safety, for air quality, and to slow climate change. It would be great if high school kids had better biking options, at least those who live close by or might remain in the downtown area for a while after school. So many teens are happiest and most invested in their surroundings if they don't have to rely on parents for car rides. Anything to get the shipyard commuters out of cars and onto bikes would be great, to lessen that traffic, and I believe their leadership is supportive of it.	6/23/2016 10:04 AM
14	Dedicated roadway paths do nothing but encourage less experienced people to take their kids for a ride on the traffic circle. A bad idea all the way around and will yet again raise taxes. It should be proposed to the people that want more athletic fields and bike paths that if they want these items, they need to raise money and pay for them themselves. This will make the "wants" understand the real "needs" of our town.	6/22/2016 2:17 PM
15	SLOW DOWN TRAFFIC! The speed of traffic in general in town is amazing and I literally have never seen speed traps or any attempt to bring it down. But... I have seen several people just about die. When the shipyard gets out - it is INSANE! Out of towners take their lives into their own hands - if on a bike, it is extremely dangerous!! Slow Down Traffic. Time for Police to do their job and build a revenue stream for those who "need" to speed.	6/21/2016 8:29 PM
16	Kittery should join the Complete Streets program. With newly paved Route 103, bike lanes should be painted and the vehicle lanes reduced in size to both control traffic speed but also biker safety.	6/21/2016 2:31 PM

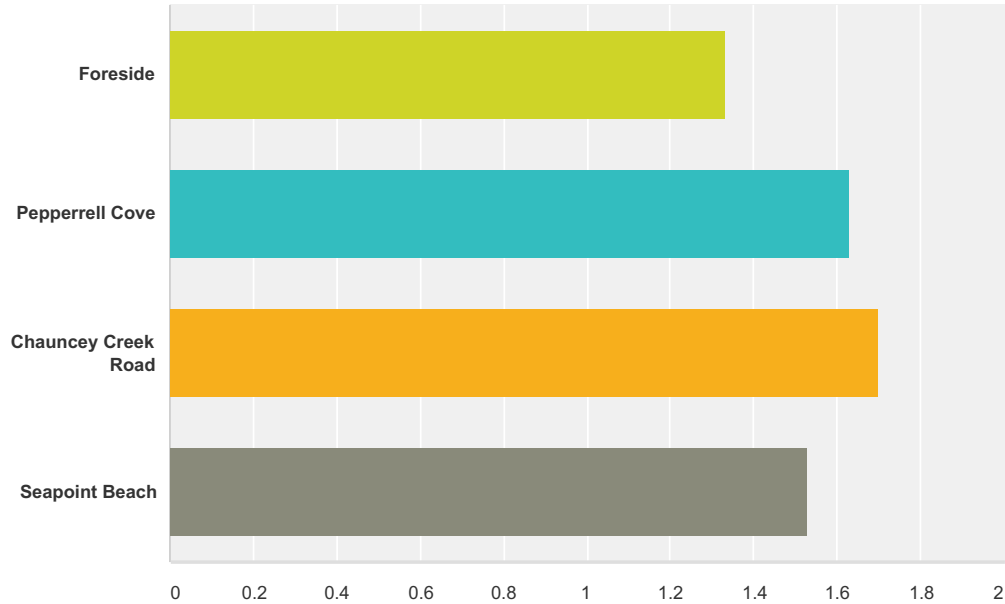
## Kittery Comprehensive Plan Survey

17	A separated bike path would be a great commodity for those desiring a cycling activity. It would also decrease the need to clog up many of the roads, and create a safe location for the activity to be preformed	6/21/2016 6:29 AM
18	nowhere. Bikers are loud and demanding, but there are only a couple hundred of them in our town who use their bikes regularly. Use this time and effort to develop spaces for walking, sidewalks and walking paths. Everyone walks, not everyone bikes.	6/20/2016 3:56 PM
19	Haley, Route 1 from York to SML bridge, Dennett to Foreside, Rogers to Foreside, THE TRAFFIC CIRCLE!	6/20/2016 9:56 AM
20	I don't see this as an issue.	6/19/2016 9:29 AM
21	Wide shoulders, shared lanes, bike lanes, bike PATHS absolutely! More bike racks too. "Share the road" signs and "slow" signs in more dangerous areas.	6/17/2016 1:50 PM
22	Bike lanes, share the road emblems and bike racks all over town.	6/16/2016 9:10 PM
23	noplace	6/16/2016 5:40 PM
24	There would be a definite increase in safety and convenience if there were to be contiguous bike path from Memorial Bridge to the York line.	6/16/2016 11:10 AM
25	Route 236, and 103--Kittery to York, and the Kittery Point beaches.	6/16/2016 7:24 AM
26	Everywhere! Alternative transportation will attract the next generation. Think about how unsafe granite curbs are. I heard the town owns the right to put up "share the road" sign and paint this on the roads. Can we do this? Especially in heavy bike areas like 103. May also make it safer for pedestrians to walk. How about changing the speed limit on 103 to 25mph like every other neighbourhood in town.	6/15/2016 6:07 PM
27	along 103	6/15/2016 3:29 PM
28	Foreside to the beaches, traffic circle to foreside, f	6/15/2016 3:01 PM
29	Whipple road	6/15/2016 2:59 PM
30	Rt 103 would be ideal if you could find the space	6/15/2016 2:28 PM
31	Not just biking but walking also. Rte 103 is the most attractive route for biking pleasure and could use sidewalks and bike paths with minimal expansion of the roadway.	6/15/2016 8:34 AM
32	I would start with wide shoulders and better placement of storm drains. Many are akin to potholes in the road and cyclists need to go around them, and into the road.	6/15/2016 8:30 AM
33	Route 103 is one of the best roads for biking, but is also one of the most dangerous in the area. We need at least a shoulder to ride on.	6/15/2016 12:14 AM
34	Although I am an avid cyclist who has crossed the United States on bicycle in the summer of 2014, given the low population density, the seasons and snow fall, hate cost of separate bike paths is impractical and unaffordable for the total of Kittery's population. "Share the Road" signage available from the Maine DOT should be installed and bike lanes painted on all Kittery roadways with strict reinforcement by the KPD. Cyclists of all ages should be required to attend bicycle safety courses to learn how to behave properly and safely while riding. Maine Bike Coalition could be a great help	6/14/2016 10:36 PM
35	The downtown corridor makes some minor accommodations to bicyclists but more could be done. We should think about multi-modal options...be it biking or walking. Many parts o Kittery do not have adequate sidewalks or crosswalks. We also need better options for recreational biking out to Fort Foster and Seapoint.	6/14/2016 4:32 PM
36	Beginning at the Post Office, and including the town landing, Seapoint, and Ft Foster.	6/14/2016 8:29 AM
37	Yes. Though I am not a biker, I believe that the town has done a deplorable job at insuring the safety of bikers Need I mention Rt 103 from Gate 2 to the York tow line. If there were any low hanging fruit to be picked in the economic development arena, it would be the creation of a safe biking infrastructure around and near Kittery's "special places" whether they be natural or commercial.	6/14/2016 7:39 AM

# Kittery Comprehensive Plan Survey

## Q10 NEED FOR PARKING AT VARIOUS LOCATIONSAs areas become more popular, some people have noted a need for more parking in various locations in Kittery. Do you think there is a need for additional parking in the following parts of Town?

Answered: 44 Skipped: 2



	Yes	No	Total	Weighted Average
Foreside	67.44% 29	32.56% 14	43	1.33
Pepperrell Cove	37.14% 13	62.86% 22	35	1.63
Chauncey Creek Road	29.73% 11	70.27% 26	37	1.70
Seapoint Beach	47.37% 18	52.63% 20	38	1.53

#	Comments for "Foreside"	Date
1	The Foreside has developed into a great downtown area, and certainly parking is tough. That said, I would not be in favor of expanding parking in the Foreside. Limited parking encourages residents to walk or bike!	6/28/2016 10:29 AM
2	duh	6/28/2016 9:54 AM
3	Encourage people who are employed in the area to park cars outside of fore side	6/24/2016 11:58 AM
4	I don't go down there much. It's overpriced	6/24/2016 10:56 AM
5	The problem is greatly exaggerated as folks only need to go a block or two away to find parking.	6/23/2016 5:35 PM

## Kittery Comprehensive Plan Survey

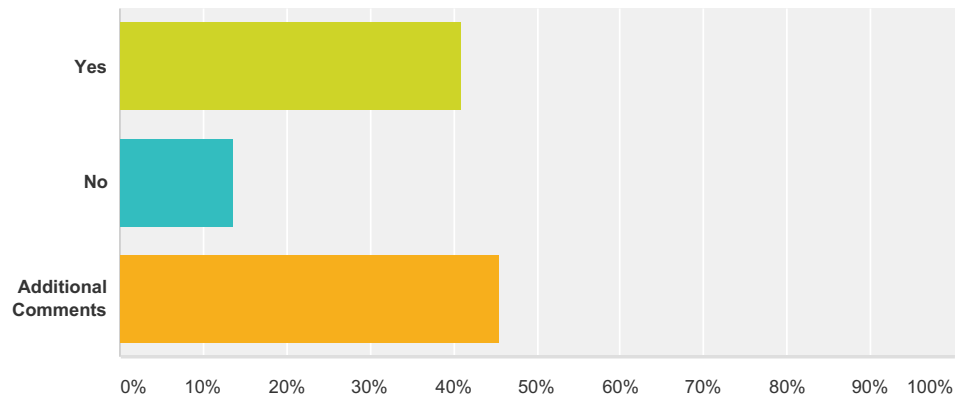
6	We want to be promoting alternatives to automobiles, not inviting more of them. Research shows that parking is a low-revenue use of public property. Other uses better stimulate the economy.	6/23/2016 10:04 AM
7	Build Parking Garage where Public Works is located. However... you will need to monitor it or shipyard workers will park all day there. It is close to Portsmouth, Route 1 and Foreside.	6/21/2016 8:29 PM
8	A lot should be found a block or 2 from Foreside to remove some of the direct traffic	6/21/2016 2:31 PM
9	Do so without a garage please. We do not want to become Portsmouth	6/20/2016 9:56 AM
10	Yes but not sure where or how.. without creating an unsightly garage or unnecessary development..	6/17/2016 1:50 PM
11	Too much time focusing on an area that is already too dense. The residents already must accommodate retail without appropriate parking. The shipyard gate. A one way street, etc. If there must be parking variances made for business' to exist perhaps there are enough.	6/16/2016 11:10 AM
12	Remote parking with a shuttle bus. Keep town pedestrian safe	6/15/2016 6:07 PM
13	It does get hard to find spaces during peak times, but there are always spaces available	6/15/2016 4:31 PM
14	The Foreside is becoming a popular restaurant center. The Library grounds are often vacant or leased to the Navy Yard. Use that property as a garage for parking.	6/15/2016 8:34 AM
15	My answer is more of a "maybe" -- parking is a problem only at peak times, and I have never NOT found a spot. If area businesses lend their lots during peak evening hours, as many do, it seems to work. There are often spots a quarter-mile down the road.	6/15/2016 8:30 AM
16	designated parking areas that assure residents of parking spaces in the evening (Residents Only from 5:00 PM- 7:00 AM) yet be available for anyone at other times. Issue residents parking stickers like they do in Boston neighborhoods	6/14/2016 10:36 PM
17	In order to keep the foreside "quaint" it is fine just the way it is	6/14/2016 9:43 PM
18	Or, better use of what we have by redesign.	6/14/2016 4:32 PM
19	I've always lamented that the town did not purchase the land upon which the York Hospital satellite facility sits	6/14/2016 7:39 AM
#	<b>Comments for "Pepperrell Cove"</b>	<b>Date</b>
1	not yet but if that wretched restaurant ever gets done in an upscale way there will be	6/28/2016 9:54 AM
2	These are private business issues	6/23/2016 5:35 PM
3	Yes, if Kittery residence don't pay but non-residence do.	6/21/2016 2:31 PM
4	But this is not a huge need	6/20/2016 9:56 AM
5	This is a residential area that is very compact.	6/16/2016 9:10 PM
6	Get rid of the 1 hour parking limit	6/15/2016 2:28 PM
7	Be careful what you wish for.	6/15/2016 8:54 AM
8	Lack of sewage for restaurant expansion and a poor harbor of refuge suggest that the Pepperrell Cove area is unlikely to develop further and more parking is thus not needed.	6/15/2016 8:34 AM
9	I am not familiar with the situation there.	6/15/2016 8:30 AM
10	continue to divide parts of the parking lot for residents and non-residents with the existing restrictions	6/14/2016 10:36 PM
11	If the town were to purchase the existing parking area adjacent to the post office and across the road from Frisbee's store, future needs could be met. This said, it's difficult to believe that future parking will be needed. Given sea rise and forecasted storm surge futures, it is very difficult to imagine that the town docks and commercial assets at Pepperrell Cove merit any town investments in additional parking.	6/14/2016 7:39 AM
#	<b>Comments for "Chauncey Creek Road"</b>	<b>Date</b>
1	bad zoning. feel bad for people who live on that road	6/28/2016 9:54 AM
2	Too much traffic already!	6/24/2016 11:58 AM
3	The lobster pier area is a nightmare	6/24/2016 10:56 AM
4	These are private business issues	6/23/2016 5:35 PM
5	Only at the nature trail and kayak put in.	6/21/2016 2:31 PM
6	the restaurant creates a dangerous road. they should have parking for their customers that is their problem not the towns.	6/16/2016 5:40 PM

## Kittery Comprehensive Plan Survey

7	For what, where? Is this for the Lobster Pound? Is there access to the Creek. Is this the tight curve area?	6/16/2016 11:10 AM
8	The Chauncey Creek parking problem is due to a private business, something the town should regulate and not support. Other than the business, there is really no reason for more parking.	6/15/2016 8:34 AM
9	A seasonal situation that seems to be managed.	6/15/2016 8:30 AM
10	continue the existing restrictions	6/14/2016 10:36 PM
11	But where?	6/14/2016 9:43 PM
12	Add no more parking. The cogestion around Chauncy Creek Lobster is a testament to historic, aggregeous town oversight of this business. It's deplorable.	6/14/2016 7:39 AM
<b>#</b>	<b>Comments for "Seapoint Beach"</b>	<b>Date</b>
1	If people want beach parking, they can go to Ft. Foster!	6/28/2016 10:29 AM
2	make it resident only. increase cost of Ft. Foster to non-residents, make it revenue generating.	6/28/2016 9:54 AM
3	the road is very narrow currently and there are many pedestrians and people driving too quickly. If you add more parking it will be even more crowded and dangerous . The beach is also a fragile ecosystem and cannot take to much more wear. Out of staters think nothing of taking an illegal parking and spending the day at the beach for the price of a parking ticket	6/24/2016 11:58 AM
4	I'd start by keeping those that shouldn't park there out of there	6/24/2016 10:56 AM
5	See above. Narrow minded and selfish to not figure out a method to allow visitors to enjoy, even if they need to pay an hourly rate	6/23/2016 5:35 PM
6	Be nice if sea point were enforced more... Several times I've had no parking win there are clearly out of state plates there with no stickers	6/23/2016 4:09 PM
7	Environmentally sensitive area -- need to think about limiting non-resident access.	6/23/2016 2:14 PM
8	for town residents only	6/22/2016 2:17 PM
9	Only for residences. This is one of Kittery's citizens greatest asset and it needs to not be overwhelmed by those who are not regulars.	6/21/2016 2:31 PM
10	Not sure how to increase parking here, there really is no where to park though unless you walk or bike or are dropped off.	6/17/2016 1:50 PM
11	Absolutely not. The beach's ecosystem can not handle more two or four legged visitors	6/16/2016 9:10 PM
12	Too sensitive a location to allow more human impact.	6/16/2016 11:10 AM
13	At least make the parking wide enough to turn a car around without interfering with other cars.	6/15/2016 8:34 AM
14	Again, it can be busy, but I have never not found a spot.	6/15/2016 8:30 AM
15	Keep it rustic.	6/15/2016 12:14 AM
16	no comments	6/14/2016 10:36 PM
17	No more parking.	6/14/2016 7:39 AM

**Q11 TRANSIT**The Kittery Community Center has vans used for field trips for seniors and also owns a small bus for adult trips (18 years and older). There used to be a shuttle bus service that operated on Route 103 that hasn't operated for a few years now. Some residents have asked for more public transportation opportunities for teens, seniors and others wanting an alternative to automobile travel.Would you like to see a public shuttle bus service in Kittery?

Answered: 44 Skipped: 2



Answer Choices	Responses	
Yes	40.91%	18
No	13.64%	6
Additional Comments	45.45%	20
<b>Total</b>		<b>44</b>

#	Additional Comments	Date
1	I can't imagine there would be much demand for this. Although, maybe in the summer, an hourly shuttle from the Community Center to the Foreside to Seapoint/Ft. Foster would be used?	6/28/2016 10:29 AM
2	Shipyard shuttles. WAY TOO MANY SHIPYARD VEHICLES. Ruins our town. Traffic is atrocious and nobody is doing anything about it.	6/28/2016 9:54 AM
3	Or a boat shuttle.	6/24/2016 3:54 PM
4	How do I get to go over near the bridge leading into downtown Portsmouth as well so it would be convenient to pick up the coast bus line	6/24/2016 10:56 AM
5	I can't say I'd use it but if there is enough interest from others than maybe	6/23/2016 4:09 PM
6	Could really help with Foreside parking	6/23/2016 2:14 PM
7	Meet with COAST or Wildcat Transit. They might be able to work something out.	6/23/2016 1:51 PM



## Kittery Comprehensive Plan Survey

8	I would be thrilled to see any kind of public transit anywhere the usage would be sufficient to support it!!!! I think it is just a question of calculated risk – figuring out where we can get enough riders for it to succeed. We want any public transit effort to work well, so that the next one will be easier to attempt.	6/23/2016 10:04 AM
9	Seasonal ridership is an issue. Even Portsmouth struggles with this. Must be self-supporting, no new taxes.	6/22/2016 2:17 PM
10	Only if viable routes are determined and the service used.	6/21/2016 2:31 PM
11	a shuttle bus service is definity something to be discussed for the near future	6/21/2016 6:29 AM
12	not at taxpayers expense	6/16/2016 5:40 PM
13	not paid for by taxpayers. I am sympathetic for, and interested in public transportation. But as taxpayers we can't afford it, it must be a third party.	6/16/2016 11:10 AM
14	Can we become part of the COAST bus service?	6/16/2016 7:24 AM
15	Yes, but doubtful it would be financially feasible	6/15/2016 2:28 PM
16	In most small municipalities public bus service doesn't pay for itself. The thought of "training" people to use public transportation in a semi-rural location is unrealistic.	6/15/2016 8:34 AM
17	A good idea but I suspect it wouldn't get much use.	6/15/2016 8:30 AM
18	yes,but the costs need to be offset in part if not completely by those benefiting from the service if there are no grants or assistance from the State or Feds	6/14/2016 10:36 PM
19	I would like those vehicles used for trips for our pre-teen population. They need activities and directors to keep them occupied and on track. Without guidance and mentor types kids usually find trouble	6/14/2016 9:43 PM
20	Yes, the forecast percent of the "over 65" population group residents in Kittery will continue to growing. A transporation strategy and investment is merited. If this is at the expense of the school budget, so be it	6/14/2016 7:39 AM

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### **Q12 WATER QUALITY**Water quality in places such as Spruce Creek is affected by point and non-point pollution (surface runoff), which has led to restrictions on shellfishing. Increases in development in the Spruce Creek watershed may lead to further reductions in water quality.What actions should be taken to improve water quality in Kittery?

Answered: 32 Skipped: 14

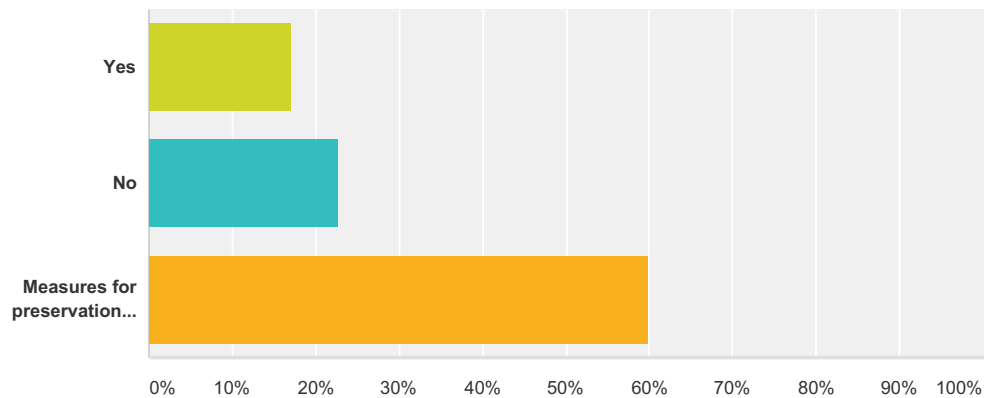
#	Responses	Date
1	Not sure much can be done beyond public education, and public landscaping projects in affected areas?	6/28/2016 10:29 AM
2	monitor water better. hold homeowners accountable for poor septic, etc.	6/28/2016 9:54 AM
3	That is precisely why there should be no new development around Spruce Creek. Residents who make their living on shellfishing would almost certainly agree with that. You have to choose who you are protecting, the tax payers of Kittery or the tourists who want to shop. Once you ruin watersheds, you can't go back.	6/24/2016 3:54 PM
4	Town should consult with experts on protecting water.	6/24/2016 11:58 AM
5	I'm no scientist. I just don't want it to cost an arm and a leg whatever it is and sadly things of this nature are extremely overpriced	6/24/2016 10:56 AM
6	Restrict size of lots....like on Gerrish Island, so the land is not under pressure. Create zones of no chemical use on properties. In fact, looking into restricting use of dangerous chemical town wide could be considered.	6/23/2016 6:42 PM
7	Continue whatever mitigation is in place and restrict the septs and chemicals that enter the watershed	6/23/2016 5:35 PM
8	Not sure	6/23/2016 4:39 PM
9	Prohibit both forms of pollution.	6/23/2016 4:27 PM
10	All development must be clean and green!	6/23/2016 2:14 PM
11	There are many things that new and existing developments can do to prevent non-point source pollution – some old technologies, some new. We are squandering our resource heritage and it will only get worse if we do nothing. We need a focused group to work on this and provide a workable list of options and find the funds for educational outreach and possibly options for ordinances or incentives. There are agencies and environmental groups around the state and country that already have lists and workshops on low-impact development ready to share. I am guessing there is federal money available. Some initial leads are at: <a href="https://www.epa.gov/polluted-runoff-nonpoint-source-pollution/urban-runoff-low-impact-development">https://www.epa.gov/polluted-runoff-nonpoint-source-pollution/urban-runoff-low-impact-development</a> <a href="https://www.epa.gov/polluted-runoff-nonpoint-source-pollution/nonpoint-source-what-you-can-do">https://www.epa.gov/polluted-runoff-nonpoint-source-pollution/nonpoint-source-what-you-can-do</a> So we don't need to reinvent the wheel. We just need to muster the political momentum. The sooner we do the research, outreach, public participation, and education around these issues, the easier it will be to slow or reverse the increasing problems. Kittery has beautiful shoreline. It is a tremendous asset. We need to protect it, for all kinds of reasons, economic, aesthetic, quality of life, etc. Many of the options cost a little bit in the short run (permeable pavements, gravel rather than paving, landscaping to slow/filter runoff, laying out any necessary hard surfaces to not channel water directly toward the shoreline, bioswales instead of hard-engineered stormwater drainage), but in the long run, some are actually cheaper. The long term cost of maintaining pavement is substantial. People pave just because they haven't fully considered the alternatives and we make it the easiest and most obvious option for them. It doesn't need to be that way. It takes some education, some tweaking of local ordinances, and some (patient) follow-up enforcement.	6/23/2016 10:04 AM
12	Mandatory test of septic systems in those areas to identify failed systems, then strict enforcement to remedy by homeowner.	6/22/2016 2:17 PM
13	Reasonable limits on fertilizers, pesticides and herbicides. Septic inspections to stop leakage. Some dredging to improve water flow	6/21/2016 2:31 PM

## Kittery Comprehensive Plan Survey

14	The completion of the original plan on bringing the waste water plumbing out to areas that were tested in the first place. There should also be a team to monitor and police the activities in the area to prevent any deliberate or non - deliberate dumping in the areas	6/21/2016 6:29 AM
15	Continue on current path. Look at actual improvements vs. demonstration projects. Realize that major non-point is septic, in which sewer extensions cannot be trusted to Sewer Department and Kleinfelder alone, obv.	6/20/2016 9:56 AM
16	Town sewer and remove old septic tanks and hold homeowners accountable for maintaining their septic.	6/19/2016 9:29 AM
17	not sure	6/17/2016 1:50 PM
18	Support the efforts of all grants to keep spruce creek clean. This water body is the watershed for over 50% of the land in kittery	6/16/2016 9:10 PM
19	STOP DEVELOPMENT	6/16/2016 5:40 PM
20	STOP DEVELOPING! SAVE OUR LAND! There must be restriction put on developing if it is causing this pollution . Our town was built by fisherman now they are all having to move away because they either cant afford it, the dock are being used by people using them for recreation or pollution is affecting the industry. Lets not forget who we are and where we came from. The goal should be to accommodate the residents of kittery not the rich folk who want a waterfront vacation home to use 2 week out of the year.	6/16/2016 2:58 PM
21	The Town of Kittery should be in direct relationship with conservation and industry groups to implement solid guidelines and real enforcement	6/16/2016 11:10 AM
22	I think that Spruce Creek will improve in quality once Portsmouth gets a new water treatment plant. Make sure that septic tanks are pumped regularly.	6/16/2016 7:24 AM
23	Do existing regulation cover it? Are they enforced?	6/15/2016 6:07 PM
24	getting rid of magnesium and iron	6/15/2016 3:29 PM
25	Point pollution can be solved by recognizing the source point and restricting it. Non-point (or area point) pollution must first be identified and assessed for its potential. I don't know if this has been done but the problem is wide-spread and depending on the source, solutions have been found that we could emulate.	6/15/2016 8:34 AM
26	Pull up some pavement at the malls.	6/15/2016 8:30 AM
27	Better filtering of heavy particulates and notification of pipe flushing operations.	6/15/2016 12:14 AM
28	Restrict / prohibit the application of lawn fertilizers on those properties where surface water runoff can go to estuaries, the ocean, or fresh water bodies that drain to the estuaries and ocean. Promote the use and creation of water collection systems from building roofs to be used for gardening and waste water flushing functions	6/14/2016 10:36 PM
29	Get Portsmouth to clean up their act on Pierce Island and Kittery will improve.	6/14/2016 9:13 PM
30	Continue monitoring. Add mandatory rules related to use of fertilizers etc... Fine those who don't follow the rules. We also need to monitor and limit the use of other chemicals and make the changes necessary to keep polluted runoff out of our streams!	6/14/2016 4:32 PM
31	Any actions that are financially reasonable.	6/14/2016 8:29 AM
32	The number of sub-standard septic systems and cesspool in use within a 1000 foot perimeter of Spruce Creek is unacceptable.. I live on lower Haley Road and know of many grossly sub-standard, out of date, septic systems in use. It is no surprise why the health of Spruce Creek is poor. More aggressive state and local action is required immediately.	6/14/2016 7:39 AM

**Q13 COMMERCIAL FISHING FLEET**  
**Although reduced in size from previous levels, there is a significant commercial fishing fleet operating in Kittery. In many coastal communities, working ports are under redevelopment pressure. Do you think the working waterfront in Kittery is facing redevelopment pressure? If yes, what measures would you support for its preservation?**

Answered: 35 Skipped: 11



Answer Choices	Responses
Yes	17.14% 6
No	22.86% 8
Measures for preservation of working waterfront	60.00% 21
<b>Total</b>	<b>35</b>

#	Measures for preservation of working waterfront	Date
1	I am not aware of any redevelopment pressure so really can't comment.	6/28/2016 10:29 AM
2	preserve it and keep fishing there. big fancy boaters can go to Wentworth Marina across the river.	6/28/2016 9:54 AM
3	Anything the local fishing fleet needs to keep it operational	6/24/2016 3:54 PM
4	I knew Chris Tobey who had a boat moored off the coast of Kittery Foreside and I would hate to see people not be able to do that	6/24/2016 10:56 AM
5	I do not know	6/23/2016 6:42 PM
6	Any that are proposed by people who know better than me	6/23/2016 4:09 PM
7	Don't know	6/23/2016 2:14 PM
8	I would support working waterfront zoning. Other towns have models that could be used. But aside from zoning, there has been state money to preserve working waterfront for some years. Coastal Enterprises Institute (CEI) has worked very successfully with a number of Maine communities on these issues, I think partnering with Maine Sea Grant. Their staff can help if we just contact them. They are both wonderful to work with.	6/23/2016 10:04 AM

## Kittery Comprehensive Plan Survey

9	All efforts should be made to keep the waterfront viable for both commercial and recreational fishing	6/21/2016 2:31 PM
10	not sure	6/17/2016 1:50 PM
11	Support the fisher people, they were here first	6/16/2016 9:10 PM
12	I am not sure but i would be interested in beining a part of the conversation	6/16/2016 2:58 PM
13	restrictive zoning	6/16/2016 11:10 AM
14	Give priority for access to commercial fishermen.	6/16/2016 7:24 AM
15	controlled growth	6/15/2016 3:29 PM
16	Kittery has been a fishing community for a very long time. Over the past say 30 years, the fishermen have lost a lot. We need these fisherman. They are and should be respected for what they give to our town. The fishermen here are a part of kittery's history and charm. This isn't Boston. Come here but leave your City ideas back there.	6/15/2016 8:54 AM
17	I would have to think about this and contact fishing organizations such as the Cape Cod Commercial Fishermens Association for ideas.	6/15/2016 8:34 AM
18	Support our local fisherman.	6/15/2016 12:14 AM
19	continued fishing dock and parking restrictions to reserve some spaces for licensed commerical fishermen	6/14/2016 10:36 PM
20	Yes! Kittery was a fishing community long before it was what it is today. Kittery need to embrace the fishing community and do whatever it takes to protect it. For far to long Kittery has turned a cold shoulder to fishermen. If you look at York they state loud and proud how much they respect the fishing community, but in Kittery they are forgotten. They are being pushed out, or shut out.	6/14/2016 9:13 PM
21	Incentives to maintain the working waterfront...zoning. In other communities the local land trusts have gotten involved to conserve and preserve such areas. Is there a role for KLT here?	6/14/2016 4:32 PM

## Kittery Comprehensive Plan Survey

### **Q14 PUBLIC BOATING ACCESS While there are numerous locations for public access to launch kayaks and small craft, there are shortages of parking in many of these locations. Where would you like to see additional access and associated parking for waterfront access?**

Answered: 28 Skipped: 18

#	Responses	Date
1	Traip and Ft. Foster has plenty of parking for anyone that wants to launch kayaks. I don't see a need for additional access.	6/28/2016 10:29 AM
2	Any of the creek areas. Most launches are river-side which has dangerous currents.	6/28/2016 9:54 AM
3	How about either a bus or boat shuttle so the waterfront isn't crowded with cars and exhaust fumes!	6/24/2016 3:54 PM
4	I never even think of this as I am not a boater	6/24/2016 10:56 AM
5	?	6/23/2016 5:35 PM
6	Yes	6/23/2016 4:39 PM
7	Pepperrel Cove, near Sea Point, Brave Boat Harbor.	6/23/2016 4:27 PM
8	Frisbee's lot should be town-owned.	6/23/2016 2:14 PM
9	Anywhere would be great. Places where the current isn't immediately overwhelming would be especially great. Without knowing for certain, I would guess there are some nice quite brackish waters that are underutilized.	6/23/2016 10:04 AM
10	no, limited access is good. Portsmouth offers plenty of opportunity for boaters.	6/22/2016 2:17 PM
11	Yes, but I don't know an obvious place other than Pepperrell Cove.	6/21/2016 2:31 PM
12	Kittery Point	6/21/2016 6:29 AM
13	resident parking, yes.	6/20/2016 3:56 PM
14	Rogers Park for kayakers. Integrate Route 1 development to raise funds dedicated to supporting recreation access to Spruce Creek via Route 1 corridor. Spruce Creek at 103 for fishing and kayaking.	6/20/2016 9:56 AM
15	Everywhere.	6/19/2016 9:29 AM
16	I would not like to see additional access. Kittery has many public access points for people to get to and recreate in the ocean.	6/16/2016 9:10 PM
17	not at taxpayers expense	6/16/2016 5:40 PM
18	wherever it is reasonably available	6/16/2016 11:10 AM
19	Route 1 near the Kittery Trading Post.	6/16/2016 7:24 AM
20	near Fort McClary	6/15/2016 3:29 PM
21	Frisbee location	6/15/2016 2:59 PM
22	Pepperrell Cove	6/15/2016 2:28 PM
23	When you lure them here, it costs the town money. Talk about loosening our little town. Again, progress is not always in our best interest.	6/15/2016 8:54 AM
24	Only on town-owned property (as in Eliot). Most launch ramps are inadequate because the large tides limit their use to high tides. Turn around space is more important than parking area.	6/15/2016 8:34 AM
25	This is a seasonal issue for six weeks and again, I have never not found a spot. Maybe I don't always get the most convenient spot, but I always manage to park.	6/15/2016 8:30 AM

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26	This should be reviewed on a case by case basis based on environmental impact caused by humans.	6/15/2016 12:14 AM
27	yes	6/14/2016 10:36 PM
28	There is a parking lot that belongs to Frisbee's holding in Kittery point that Kittery should lease to help parking at Pepperrell cove, it could help with winter parking for residents, post office parking etc	6/14/2016 9:13 PM



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**Q15 THE AREA NORTH OF SPRUCE CREEK**  
**The area is currently zoned at 40,000 sq.ft. per dwelling unit and is listed as rural. It is also currently the non-sewered part of Town. Do you think this area should be further developed? In the previous Comprehensive Plan this was designated as a "Limited to No Growth area. Does this still hold true? Should we consider increasing the lot size or other methods of density control?**

Answered: 32 Skipped: 14

#	Responses	Date
1	Aside from the areas immediately along the the Rte corridor, I think we should limit growth to smart residential development with lots of open space.	6/28/2016 10:29 AM
2	develop at will.	6/28/2016 9:54 AM
3	I absolutely don't think it should be further developed. Keep it as rural, we don't need more condos or McMansions. Stop already!	6/24/2016 3:54 PM
4	No	6/24/2016 11:58 AM
5	No	6/24/2016 10:56 AM
6	Increasing lot size is a good idea....	6/23/2016 6:42 PM
7	Yes, Kittery needs to smartly utilize whatever assets is has to grow the tax base	6/23/2016 5:35 PM
8	Not sure	6/23/2016 4:39 PM
9	No	6/23/2016 4:27 PM
10	Wait	6/23/2016 2:14 PM
11	More housing and offer a bus service to the foreshore, town hall, and to the Warrens Lobster for people wishing to go to Portsmouth.	6/23/2016 1:51 PM
12	density control is good. Could be opportunity for "workforce" housing.	6/22/2016 2:17 PM
13	Perhaps the lot size should be slightly increased but housing should be clustered to preserve as much open space as possible.	6/21/2016 2:31 PM
14	There is more than enough land already being developed. We should keep as much area as we can in its natural state	6/21/2016 6:29 AM
15	keep that area limited growth. You just spent so much money putting sewer on Martin Road, develop that area more first!	6/20/2016 3:56 PM
16	Not providing sewer is a classic development control tool. It is so in Kittery as well. I am fine with development across town. 2-3 acre minimum zoning is already falling out of favor, with support swinging back to cluster style development with dedicated open space. Note that if smaller lots and open space are required or desired, field and other common open recreation areas must be provided for residents. See athletic field notes above.	6/20/2016 9:56 AM
17	No to over development	6/17/2016 1:50 PM
18	It still holds true, it is just difficult to have ordinances to support this to pass the current Council. I wish they would support the will of the residents.	6/16/2016 9:10 PM
19	STOP DEVELOPMENT	6/16/2016 5:40 PM
20	it should not be further developed. it should remain a no growth area.	6/16/2016 2:58 PM

## Kittery Comprehensive Plan Survey

21	Sewer first!	6/16/2016 11:10 AM
22	Keep as limited growth area.	6/16/2016 7:24 AM
23	Limiting growth	6/15/2016 3:29 PM
24	No growth	6/15/2016 2:59 PM
25	I think it works the way it is	6/15/2016 2:28 PM
26	After assessing the capacity of the soil to absorb sewage, the lot size could be adjusted. There are also means of sewage disposal that can be required in each dwelling that don't require a central sewage facility. This problem is not new, and plenty of study and innovation has been able to solve most of sewage problems in rural areas.	6/15/2016 8:34 AM
27	I'm not sure but be upfront about sewer next time.	6/15/2016 8:30 AM
28	Again, what is the environmental impact? Can the area support more houses or will that add to pollution both on the land and in the water?	6/15/2016 12:14 AM
29	Not until some of the other areas of town are better managed and utilized	6/14/2016 10:36 PM
30	Leave it	6/14/2016 9:13 PM
31	As little growth in that area as possible is the preference for a number of reasons. Large lot sizes lead to sprawl...so the question is confusing. We should incentivize density.	6/14/2016 4:32 PM
32	Yes, no more development. These are extremely sensitive environmental tidal areas. Given the current unaddressed environmental pressures on Spruce Creek, I have little confidence that the town and state will safeguard these undeveloped areas of Spruce Creek if development is allowed.	6/14/2016 7:39 AM

**Q16 FUTURE OF THE LIBRARY**The current Rice Public Library operates out of two building. This is inconvenient for both patrons and staff. Additionally, space for additional books and other materials is limited as is the ability to accommodate additional computers. The most critical decision facing the library is how to combine all the library's functions into one building and whether this should be accomplished by constructing an addition to the historic Rice building (at the existing location) or by creating a new facility at the Kittery Community Center site or at some other location. The Town Council is working with all interested parties to determine what they will recommend to voters. Where could/should the future library be located? What functions should the future library include?

Answered: 40 Skipped: 6

#	Responses	Date
1	I'm not a fan of building a new library.	6/28/2016 10:29 AM
2	on KCC campus, but in back out where the old ball fields are in the woods. plenty of space. not in front.	6/28/2016 9:54 AM
3	The library should be contained in one building and it would be great if it was more of a community center. I don't know about the funding What part does the town of kittery pay for the services of a library. The community center is a likely location or one of the outlet building s that is not longer useful?	6/24/2016 11:58 AM
4	As the community center already exists it seems a logical place for it however it shouldn't cost an arm and a leg to move there as the building already exists and has for years	6/24/2016 10:56 AM
5	I favor an addition to the current facility, but I understand there are some impediments....	6/23/2016 6:42 PM
6	Community center. Rec/Community/parks/Library should all be on one sheet of music and share resources and vision	6/23/2016 5:35 PM
7	I love the location now	6/23/2016 4:39 PM
8	See above. See the expanded programs that York library offers.	6/23/2016 4:27 PM
9	Would love to see it in current rent location expanded	6/23/2016 4:09 PM
10	Community Center! All that land. Short-sighted not to have done both projects at once, but what a great one stop resource to have them together.	6/23/2016 2:14 PM
11	Use the 40,000 sq ft area at Spruce Creek and build a library there. It can house everything in one location and have a much better parking sistuion and help with congestion down town.	6/23/2016 1:51 PM

## Kittery Comprehensive Plan Survey

12	<p>I think it is extraordinarily important that the existing historic library architecture remain 99.9% intact, and that these public spaces remain in easy-access public use for a broad diversity of people (as libraries or not). I also think it is extraordinarily important that library services remain easily walkable from downtown, if not actually located in the downtown proper. I think a future library location either at the present site or at the Community Center could serve both purposes, IF the current structures are preserved for broad public use regardless. Downtown library renovations/constructions elsewhere have been a great success (Portsmouth, Damariscotta, Portland, Camden, Bath, etc.). Some have been done without much alteration of historic buildings, just building large new wings, and converting the old space to lovely reading rooms or other purposes that show off the historic architecture rather than gutting it. I think the Community Center is close enough to downtown, if it is connected with good walkable, high density development. I also wonder if room could be found to build adjacent to the existing buildings without tearing anything down or overwhelming the stunning existing design. Not all libraries have lots of parking, but I realize we need some. Couldn't we have a drop-off for elderly/disabled and parking a couple or few blocks away? I have used many, many public libraries in my life, and the Portsmouth library is one of the best. They have amazing public programs of all varieties. I know Kittery can't quite replicate that on our more limited budget, but I am thrilled that the library staff want to do some new things. I think anything is great that gets young people into the library, especially if it actually involves books instead of video displays. Activities that engage people of all ages and walks of life in discussion, learning, reading, are all wonderful, especially if those activities help us to integrate those things into our daily lives beyond the program itself. Libraries are about sparking curiosity. The library could integrate more with the adult education programs, museums, historical societies, garden clubs and other educational and public-oriented organizations. A larger space could offer meeting rooms, group study rooms, quiet reading rooms, archival materials. I LOVE the old library for my own purposes, but I can also see how space limits the staff in their offerings. In other libraries I've used, the private meeting rooms get a lot of use, which is presumably a good thing. It would be neat if a new library space could have a room that could be used as a theater, to screen films, or for other public functions. Our downtown is so lovely, but other than sitting in cafes, there are not a lot of spaces/opportunities for public interaction. New library spaces could provide this. There should definitely be space devoted to more public and lively purposes and quiet spaces devoted to reading and other work. Also, the nicest public green spaces downtown are on library property and I would not want to lose this!! Any new library construction should have some nice, sizeable outdoor garden space – for story hour, reading, small meetings, conversation, etc. I don't think a big bank of computers in a library is necessarily a wonderful thing. Kids spend enough time online. Some access is good for people who don't otherwise have it at home, work or school, but that doesn't generally mean kids. There also needs to be some separation of loud kids from grown ups trying to get work done. The café area at the Portsmouth library is nice and accommodates such diverse uses. IF the library moves from its present location, I think it is essential that new building purposes RETAIN all historic value in the buildings AND the public mission – so that could mean a museum WITH strong public outreach programs, not just a place tourists visit. I guess I wonder if somehow some of the library functions could remain where they are, even if the new library is at the Community Center site. Could we have a periodicals reading room and archives? Is there some special collection that isn't usually used by the same audience as regular library services? Is there an historical organization of some sort that would appreciate and preserve the building as well as its public mission? Could it remain a part of the library property, and thus preserved, but used gently by some partnering group? Obviously it has to be well-used and well-supported in order to maintain the structure. I would just HATE to see it become condos or an office building, and the thought of tearing it down makes me ill.</p>	6/23/2016 10:04 AM
13	Existing buildings are historic and should remain that way. Libraries are a thing of the past. We do not need a new building and offer free wi fi to people. Again, if they want it, they should fundraise and fund it themselves.	6/22/2016 2:17 PM
14	The library should either be at the Community Center or near the downtown. Perhaps taking over the gas station property at Whipple Road and Wentworth. Or, using the space next to the Post Office and building a second story.	6/21/2016 2:31 PM
15	there should be accommodations made at the community center. We need to get the towns spending under control for its people before committing massive expenses its people cant afford.	6/21/2016 6:29 AM
16	I would like to see a redevelopment of the Rice building, but that seems the least practical. It's time to build a space for the next hundred years of growth. An oversized ADA compliant single story structure in a central location, or route one.	6/20/2016 3:56 PM

## Kittery Comprehensive Plan Survey

17	The RPL had a once-in-a-generation opportunity to join the KCC and the FRC worked to integrate them into initial concepts starting in 2009. They could not commit to this approach, even if 3 of the 6 concepts initially developed provided the RPL with the use of the main building. Their use of the annex was only introduced when their trustees could not commit to taking advantage of this resource. They also would not commit to shared spaces with the KCC, even though their missions have many common elements. This is very important to keep in mind given recent discussions and continued desire of the RPL trustees to now claim that moving to the KCC campus is in their best interests. It is also highly unlikely that we need to double+ the size of the RPL space. York's library is clearly oversized, and many claimed common area needs already exist at the KCC as well as commercial enterprises in the foreside, Route 1, etc. Many folks simply access wifi from any number of businesses and do not need a library for this purpose. It is unadvisable to spend \$6MM on a new facility, when the RPL cannot self support and make claims that 'high efficiency' systems will somehow 'save' money. It is terribly shortsighted and disingenuous. Therefore, immediately cease funding 95+ percent of the 'free' library's operation unless it becomes a town department. If it does so, manage the department like all others in town. If it does not, cease funding and seek out town memberships at Portsmouth and York, which can be had at lower cost than our current obligations and would GAIN our citizenry library amenities. Then decide how to proceed with the building based on the direction the RPL Trustees choose.	6/20/2016 9:56 AM
18	Remodel existing to include fiction. It's too beautiful and centrally located to move.	6/19/2016 9:29 AM
19	Community Center, somewhere where there is an adequate parking lot so not foreside.	6/17/2016 1:50 PM
20	Library should stay in the Foreside and expand the Rice building. Use funds from sale of the old court house to fund this up h needed upgrade.	6/16/2016 9:10 PM
21	The location depends on whether or not the library is a town organization. Right now it is a private entity that the town happens to pay for. If the town continues to fund the library they should have full control of the library budget. That is the very first thing that needs to be decide then conversation on location and function can take place.	6/16/2016 2:58 PM
22	Being a resident of Foreside, I like the building downtown and would like to have it stay there given a compromise could be reached between modern-day needs and historic preservation.	6/16/2016 12:14 PM
23	current location. expand to dirt lot, with parking beneath. With the community center, how much more function space is needed?	6/16/2016 11:10 AM
24	The library should be in one building with updates to keep up with technology.	6/16/2016 7:24 AM
25	The community center site seems to make sense. Library should continue to provide free access to information through books, computers, educational programs, community activities, speakers.	6/15/2016 6:07 PM
26	I am all for a new library if the Library can fund the majority of the cost. I like the idea of it moving to the KCC but I am against it moving to the field in front of the building. We need more fields not less. If it moves to the KCC I would like see it attached, this would have better synergy to share building resources. It would also be more convenient for those families wishing to use both buildings at the same time.	6/15/2016 4:31 PM
27	The library should be near the KCC and be a state-of-the-art building with handicap access and internet services.	6/15/2016 3:29 PM
28	Next to the community center	6/15/2016 3:01 PM
29	Move to the Annex in the KRC.	6/15/2016 2:59 PM
30	I think location at KCC would be ideal	6/15/2016 2:28 PM
31	As the population increases, the more it cost for new demands. Kittery was a nice little town. Now we are A suburb of BOSTON. Leave the library alone. No one said all would be convenient. You can't please all of the people all of the time. It's working! Leave it alone.	6/15/2016 8:54 AM

## Kittery Comprehensive Plan Survey

32	As mentioned above, a library in its current form has been made an anachronism by the internet. This means that the first priority should be how the library will respond, not where it should be placed. It is obvious, I think, that e-books, research, etc. are more and more available on the net. Kids all have personal computers; households have web connection for books, movies, etc., municipalities have digitized records on the web, and businesses depend on it for their supplies, marketing, customer support, banking and other necessities. The Rice Library must therefore adjust to survive. As far as I can see, it must embrace the internet, not fight it, and become a center for those who cannot afford and need help in accessing the net. The old days of multiple books shelves and Dewey cards are over. Certainly space must be retained for historical items, but the bulk of the reading shelves are now on the net, and it is ill conceived to think that a library should be maintained solely for those who prefer to hold a book in their hands rather than a Kindle or I-Pad. The solution, I believe, is to embrace the internet by becoming a town with a superior, easily accessed, high-speed, reasonably-priced internet service for all. In line with this would be to encourage internet companies to locate here. Internet companies are generally high-paying and employ younger people with families, just the types we want Kittery to encourage to move here and diversify our economic base. If we do that, the Rice Library, after renovation, could be the center of all internet services for the town, not only the provision of services to the public but also a place where those who are unable to access the web or need help could come. The second building across the street was once a telephone company site and could be the location for whatever hardware is necessary to accomplish the internet mission. It would not have to be accessed by library employees on a frequent basis because its innards would be solely technical. This way, only renovation to the current library would be necessary, no building of a useless and antiquated building at the Community Center, leaving more space there for athletic fields, and providing additional parking at the current library for the continued economic development of the Foreside district.	6/15/2016 8:34 AM
33	Bear in mind the library is not only "inconvenient" but is inaccessible for many. Even though I love the idea of the library in the Foreside, I like the proposed location near the Rec Center, and it seems more feasible.	6/15/2016 8:30 AM
34	Currently there is a proposal to build on the KCC campus. This would make the campus a cultural hub of Kittery. The "functions" should be discussed by the RPL and the town.	6/15/2016 12:14 AM
35	The library should go anywhere except where the field development committee is researching.	6/14/2016 9:43 PM
36	The library should be at the rec center	6/14/2016 9:13 PM
37	Th new library MUST BE at the Community Center. Enough shenanigans. We want the convenience of having our library where we do other activities...and those activities should integrate with the library! No brainier. There are new models for libraries we should look at...its no just about hard copy books anymore.	6/14/2016 4:32 PM
38	Put an addition onto the historic Rice building.	6/14/2016 8:29 AM
39	The town's library should be re-located. Sited on the periphery of a now robust and re-born commercial zone (Foreside) whose expansion over the next 25 years is likely to be appreciably, the current library buildings will most likely be surrounded by commercial development. No doubt, a certain death knell to our community's access to its library. Think 5, 10, 25 years from today. To be situated in a busy, vibrant commercial development area confronted with traffic congestion and parking challenges, library patrons will not come. And this at a time when redesigned or newly built 21st century libraries are now experiencing appreciable growth in use. Yes, the library should be re-located. Re-locating the town's library to the Community Campus makes a lot of sense.	6/14/2016 7:39 AM
40	An addition to the existing Rice building replicating the historic architecture seems most appropriate.	6/13/2016 12:58 PM

## Kittery Comprehensive Plan Survey

### Q17 ANY OTHER ISSUE(S) YOU CONSIDER TO BE "BURNING"?Please list/describe below.

Answered: 29   Skipped: 17

#	Responses	Date
1	Again, shipyard traffic and the mess it causes twice a day during same school bus, drive times. Can't get out of our road to cross 236. Town wasn't build to support 5,000 workers there. Mandate busing in unless 3+ people in a car. Ridiculous that single drivers load up our roads and we, the townees, have to just accept it. Our leaders should be leading on this.	6/28/2016 9:54 AM
2	Too much unnecessary development!	6/24/2016 3:54 PM
3	Traffic generated at the ship yard has become very heavy and people are ill mannered and drive poorly!	6/24/2016 11:58 AM
4	Yes, the town's desire to keep spending lots of money before it is technically even available to be spent. I don't understand why things constantly need to be in a state of change or Improvement when to me it seems acceptable the way it is. Memorials are nice but cost a lot of money. I would rather see the money spent on things like memorials to go toward creating a public affair for the town can celebrate either the person or the memory associated with said event	6/24/2016 10:56 AM
5	Believe the entire notion of the Kittery business park is a joke, privately owned land whose owners absolutely owe Kittery nothing, yet we continue to view that as a core part of our growth future. if Kittery was serious about controlling it's future, you buy the business park and the water board property and control the destiny and a build out that compliments the massively overdue comp plan update. Move the water board to the biz park. Perhaps it's run like a redevelopment board so action actually happens as our town council mirrors our government in that every vote is a deadlock so nothing moves forward. It's an embarrassment that we lost planner puff over childish politics around a nominal raise. Hopefully optimistic, but also realize there are many in town that don't believe about deficit spending to achieve a long term gain.	6/23/2016 5:35 PM
6	No	6/23/2016 4:27 PM
7	We need to continue to seek excellence in town government - I'd like to see workshops and trainings to educate and interest people in what goes on and to develop the skills needed to serve.	6/23/2016 2:14 PM
8	FIX THE ROADS!!!! They are a mess and its embarrassing how bad they are. You have to zig zag around the Foreside area in order to miss all the potholes and cracks. THIS MUST BE DONE!	6/23/2016 1:51 PM
9	Thank you for listening!!!!	6/23/2016 10:04 AM
10	Kittery is a small town with a small town charm. We should protect that.	6/22/2016 2:17 PM
11	DEVELOPERS! Watch out, here they come! I have had several of them come into my shop and office and ask about opportunities. We don't have time to debate. Put some ZONING in place that is strict, it can always loosen later. This is the time to be strict instead of waiting for disaster to strike - and it will. Our prices are very cheap compared to MA and NY. Thank you for the opportunity.	6/21/2016 8:29 PM
12	The ideas in this article should be incorporated in the vision for Kittery. <a href="http://www.nytimes.com/2016/06/19/jobs/remote-thats-no-way-to-describe-this-work.html">http://www.nytimes.com/2016/06/19/jobs/remote-thats-no-way-to-describe-this-work.html</a> All town buildings should be audited for energy efficiency - lighting, insulation, mechanicals, etc.	6/21/2016 2:31 PM
13	The potential burden of debt associated with a new library, plus the additional O&M costs of such a limited-purpose organization, is problematic for the town and would cause many other cuts to education, field improvements, and other areas in which the town needs more resources, not less. This endeavor continues because people do not want to say NO. It is time to do so and move on with the nest interests of the entire town.	6/20/2016 9:56 AM
14	MARTIN RD BETTERMENT!	6/17/2016 1:50 PM
15	sewer betterment fees	6/16/2016 5:40 PM
16	we need to resolve the issue of the sewer "betterment" fees. And the fence separating Manson RD from 95 needs to be put back up before a child ends up hurt because of the towns negligence.	6/16/2016 2:58 PM



## Kittery Comprehensive Plan Survey

17	For such a small community we seem to be discussing a lot of different potential and desires for many different locations/areas. Perhaps distilling the focus to the most pressing two or three concerns and/or interests will produce more lasting results. Route One development and local water access. How about that to start. Thank you all for the enormous effort put forth to keep our town a place for all of to enjoy.	6/16/2016 11:10 AM
18	Finish the sidewalk on Stevenson Road! Too many students walk that road, and it is dangerous with a curve, and traffic going too fast!	6/16/2016 7:24 AM
19	Noise pollution. Especially loud motorcycles. When the shipyard lets out one needs to stop conversations in the foreshore. We hear them starting at 5:15am on Whipple Rd.	6/15/2016 6:07 PM
20	IMPROVE THE SCHOOL SYSTEM!!! Kittery is not attracting and is losing young families because of this. I've known at least 3 families who have moved or sent their children to private schools because of this.	6/15/2016 2:28 PM
21	We are self destructing. The true Kittery people just can't support what you are asking them for. More people, more PROGRESS, has changed Kittery as we knew it. It is broken and it is sad. Be very careful what you wish for.	6/15/2016 8:54 AM
22	The Port Authority has to be reviewed for its effectiveness and operations. From what I hear, the operation is not accomplishing its purpose.	6/15/2016 8:34 AM
23	Rec Center offerings not very imaginative considering all the space available, and it seems to make partnering difficult with various entities that want to use facilities (e.g. they were going to charge Tobu-Kamikata Exchange to have the welcome dinner there). Better programming overall for youth and teens would be great. There are currently events happening at the Rec Center, like Dodge Ball, or York Rec Pickle Ball that are not publicized on Rec website because they are not town activities. That reduces opportunities for synergy, as one thing leads to another.	6/15/2016 8:30 AM
24	More transparency in our local government.	6/15/2016 12:14 AM
25	Kittery needs to revitalize the Energy Committee and make energy efficiency and sustainability focus points, e.g. conversion of street lights from their present HP Sodium to LEDs at no cost to the Town as well as reduce the Town's electrical bill. Relocate the wind turbine from the Transfer station to Wood Island or Pepperell Cove	6/14/2016 10:36 PM
26	Fields- we are missing out on great sporting opportunities for our town. Families from Kittery travel to other towns that host huge tournaments and we all say how great it would be to be able to offer that to showcase our amazing town.	6/14/2016 9:43 PM
27	Kittery needs to support its life long citizens. These people are the history of Kittery and they are being forced out. Kittery needs to control its spending. Limit the size of new houses. And work harder to keep life long citizens family's here and get more younger people moving in.	6/14/2016 9:13 PM
28	Our water. Who decides who owns our ground water? Recent events in other Maine towns where water rights have been sold to Nestle and other for profit firms really concerns me. We need to move fast and boldly to protect this common resource and ensure we are not selling away our water rights to the highest bidder. Finally, we need to plan for adaptation and mitigation of climate change and sea level rise. Anything we do must take those certainties into account. Spend a little now, plan well now to forestall larg costs and more devastation in the future. And we should not put a penny of our shared money into places like Wood Island...it will be underwater soon.	6/14/2016 4:32 PM
29	more cross walks	6/13/2016 6:51 PM

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COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
parking for continuous shuttle including Foreside with input from Deb Driscoll.	Deane Rykerson	Jun 02, 2016, 04:59 PM	43.09016	-70.73613882	Opportunities	8
Consider a light rail use	Tom Hibschan	Jun 10, 2016, 06:50 AM	43.09016	-70.73613882	Opportunities	8
Create a multi use path between Kittery Community Center and State Road (with permission of property owners)	debbie driscoll davis	Jun 07, 2016, 09:32 AM	43.09597	-70.74178219	Opportunities	8
This idea has been around for a long time and is excellent. We should approach property homes to see if this is a possible idea they would consider.	Ann Grinnell	Jun 08, 2016, 07:16 AM	43.09597	-70.74178219	Opportunities	8
Public access to waterfront	Deane Rykerson	May 31, 2016, 12:15 PM	43.08481	-70.75390577	Opportunities	7
Strong current.....use with caution	debbie driscoll davis	Jun 07, 2016, 10:31 AM	43.08481	-70.75390577	Opportunities	7
Currents too strong for recreational boating. Also, parking would be a tuff issue in a small residential area.	Ann Grinnell	Jun 08, 2016, 07:12 AM	43.08481	-70.75390577	Opportunities	7
pedestrian walkway	Deane Rykerson	May 31, 2016, 12:17 PM	43.08459	-70.74618101	Opportunities	7

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COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
There will be fewer and fewer opportunities to establish a reasonably sized public waterfront area in the Foreside so the town should consider purchasing one of the few buildings available to replace with a dock, benches.	Gayle Wells	Jun 08, 2016, 07:59 AM	43.08459	-70.74618101	Opportunities	7
There is funding for projects that allow the public more access to the waterfront.	Gayle Wells	Jun 08, 2016, 08:01 AM	43.08459	-70.74618101	Opportunities	7
I have been on the town for connecting the sidewalk from Suds & More to the KP bridge - they say 2017 as it's been funded and approved for 4 or 5 years. Disappointed as it seems to not be a priority. It's dangerous to walk.	Todd Rollins	Jun 10, 2016, 07:26 AM	43.08459	-70.74618101	Opportunities	7

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COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
Protect working waterfront - since University of Maine system studies show that economic benefits of waterfront jobs outweigh revenue from luxury waterfront residential development. Once it is gone, it is gone forever. In particular, protect waterfront access for fishing industry - consider public, cooperative, or public-private pier & shoreside facilities. See: <a href="http://www.ceimaine.org/wp-content/uploads/2014/02/Colgan-Report-Final.pdf">http://www.ceimaine.org/wp-content/uploads/2014/02/Colgan-Report-Final.pdf</a> and <a href="http://oclj.mainerlaw.maine.edu/vol-19-no-2/coastal-access-maine-commercial-fishing/">http://oclj.mainerlaw.maine.edu/vol-19-no-2/coastal-access-maine-commercial-fishing/</a>	Jennifer Brewer	Jun 06, 2016, 09:10 PM	43.08359	-70.74779034	Opportunities	7
move the Water District sand and gravel mess out of this entry to Kittery. Replace with 150 mixed use retail and affordable housing units and green space D Lincoln	david lincoln	Jun 08, 2016, 09:05 AM	43.08788	-70.74994512	Challenges	6

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COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
Yes, and this is a spot I was thinking could absorb some of the downtown parking	Jennifer Brewer	Jun 09, 2016, 05:10 PM	43.08788	-70.74994512	Challenges	6
A previous plan exists by Thomas Emerson Babcock if Water District can be moved. Hazardous materials & flooding issues. Number of units allowable much less.	Tom Hibschan	Jun 10, 2016, 06:30 AM	43.08788	-70.74994512	Challenges	6
See Thomas E Babcock's plan	Tom Hibschan	Jun 10, 2016, 06:50 AM	43.08788	-70.74994512	Challenges	6
off site weekday parking for PSNY - use tracks for rail transport of passengers onto PSNY	Russell White	Jun 15, 2016, 11:26 AM	43.08788	-70.74994512	Challenges	6
and make sure that affordable is defined to meet the incomes of people who work as retail clerks, kitchen help, etc.	Cathy Wolff	Jun 28, 2016, 07:00 AM	43.08788	-70.74994512	Challenges	6
This would extend the Foreside which would increase tourism and attract more business from Portsmouth and surrounding area becoming a bigger destination.	Gayle Wells	Jun 28, 2016, 07:10 AM	43.08788	-70.74994512	Challenges	6

Kittery Comprehensive Plan Update  
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COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
2/3 the Navy Yard will be under water in a Hurricane Sandy event according to UNH's Cameron Wake. What are the Navy Yard & Town's Climate Adaption & emergency plans?	Tom Hibschan	Jun 10, 2016, 06:49 AM	43.08152	-70.72740555	Challenges	6
Thanks for asking. This is a great way to get input.... We need a 'Caution No Wake Zone' buoy here. There was one there two years ago. Boaters speed all the way up to the Pepperrell Cove (Rt 103) bridge all too often.	Charlie Wu	Jun 02, 2016, 11:47 AM	43.08003	-70.71961641	Opportunities	5
Maybe two markers as the area is wide and boats come in from Hicks Rocks and the Sound basin side	Roy Briscoe	Jun 02, 2016, 12:47 PM	43.08003	-70.71961641	Opportunities	5
Tiny house mixed income housing park	Deane Rykerson	Jun 02, 2016, 05:03 PM	43.08901	-70.75152397	Opportunities	5
make traveling on 103 across State Rd more bike friendly	Debra Kam	Jun 02, 2016, 08:58 PM	43.0876	-70.74963033	Opportunities	5
Yes, we need this.	Ann Grinnell	Jun 08, 2016, 07:08 AM	43.0876	-70.74963033	Opportunities	5

Kittery Comprehensive Plan Update  
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COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
make Foreside more pedestrian-friendly by clarifying and protecting pedestrian right-of-way from traffic turning right off of Wentworth St onto Walker St	Debra Kam	Jun 02, 2016, 09:03 PM	43.08632	-70.74316084	Opportunities	5
We need a crosswalk at Water St and Rte 1 with a sign on the southbound side of rte 1 warning of the pedestrian crossing	Tom Ryan	Jun 03, 2016, 10:17 AM	43.08363	-70.75074098	Opportunities	5
Reduce parking on Walker Street and install protected bike lane	Jennifer Brewer	Jun 06, 2016, 09:15 PM	43.0865	-70.74598789	Opportunities	5
Hard to reduce parking in this area. How about 'share the road' emblems on the roads in the Foreside.	Ann Grinnell	Jun 08, 2016, 07:08 AM	43.0865	-70.74598789	Opportunities	5
Most of the roads in Kittery and KP have fairly low speed limits anyway so bike lanes where ever possible should be developed.	Gayle Wells	Jun 08, 2016, 08:11 AM	43.0865	-70.74598789	Opportunities	5
Opportunity for Community Gardens, Park, and Trails	debbie driscoll davis	Jun 07, 2016, 09:21 AM	43.09056	-70.73416471	Opportunities	5



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COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
Create a walking trail from Traip Boat Slips to Foreside	debbie driscoll davis	Jun 07, 2016, 09:30 AM	43.08613	-70.73942184	Opportunities	5
Great idea, this trail could also fork and follow the railroad tracks to gourmet alley on Rt. 1	Erling Saevarsson	Jun 09, 2016, 10:41 PM	43.08613	-70.73942184	Opportunities	5
Move downtown parking away from downtown center, to encourage walking, biking Do more to establish/beautify small, sittable parks and other green spaces near small businesses & dense development, maybe with donations & volunteer labor See: <a href="http://www.strongtowns.org/journal/2016/5/23/places-where-i-dont-want-to-sit">http://www.strongtowns.org/journal/2016/5/23/places-where-i-dont-want-to-sit</a>	Jennifer Brewer	Jun 06, 2016, 09:19 PM	43.08603	-70.74343443	Opportunities	4
Not sure the parking can be moved out of the Foreside, but sure bike racks can be added to the area. More parking needed, street parking, and some spaces are possible. How about trash and recycle bins. Portsmouth has put in great looking ones.	Ann Grinnell	Jun 08, 2016, 07:05 AM	43.08603	-70.74343443	Opportunities	4

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COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
There is public funding available for this type of project. We need a part time grant writer to maximize Kittery's funding for a lot of great projects.	Gayle Wells	Jun 08, 2016, 08:15 AM	43.08603	-70.74343443	Opportunities	4
Like Paris and other cities have done, test out a sunday a month for a summer for no cars in foreside, just bikes, baby carriages, pedestrians, etc. Allow for sidewalk vendors, music, markets. As Bloomberg would say 'Let's try it and see.'	Gayle Wells	Jun 09, 2016, 03:47 PM	43.08603	-70.74343443	Opportunities	4
Love the link you sent. Talk about little thought to public space. We can do a lot better than that.	Gayle Wells	Jun 09, 2016, 03:48 PM	43.08603	-70.74343443	Opportunities	4
I think more street parking can be identified in Fireside. I doubt all 14 spaces in the corner lot can go, especially the HC ones, but maybe the five on the corner side could be given over to public space.	Tom Emerson	Jun 09, 2016, 09:30 PM	43.08603	-70.74343443	Opportunities	4

Kittery Comprehensive Plan Update  
CoUrbanize Comments - July 2016

COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
Who owns the dirt lot next to the library? Seems like now it's half library and half leased. Paving that area would get more spots - downside it will get more spots.	Todd Rollins	Jun 10, 2016, 07:33 AM	43.08603	-70.74343443	Opportunities	4
Kayak access	debbie driscoll davis	Jun 07, 2016, 09:19 AM	43.09613	-70.72317839	Opportunities	4
this would be a safe place to have a municipal kayak launch pad, avoiding the dangers of Piscataqua tidal flow D Lincoln	david lincoln	Jun 10, 2016, 04:40 PM	43.09613	-70.72317839	Opportunities	4
Green algae growth	debbie driscoll davis	Jun 07, 2016, 10:51 AM	43.08672	-70.73521614	Challenges	4
Working with citizens and local lawn care businesses to understand the impacts of their fertilizer and lawn care practices on the health of the water would be great!	Phyllis Ford	Jun 10, 2016, 12:04 PM	43.08672	-70.73521614	Challenges	4
Why no sidewalk on north side of Walker here?	Erling Saevarsson	Jun 09, 2016, 10:28 PM	43.08725	-70.74782789	Challenges	4
Opportunity to develop the town dock into a functional working dock that is also an appealing public space	Erling Saevarsson	Jun 09, 2016, 10:38 PM	43.08532	-70.74299991	Opportunities	4

Kittery Comprehensive Plan Update  
CoUrbanize Comments - July 2016

COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
<p>Harbor Inn Spa just off Route 1 on Water St. It is unlikely that I'll be able to make the meeting this Saturday, as I don't have coverage. So I'd like the town to take appropriate action: 1. to enact ordinances: a. prohibiting idling of all types of engines on the public roads (e.g., while waiting for one of the bridges to open), and b. prohibiting excessive noise on the public roads; 2. to have signs printed and installed on the public roads advising of these no-idling and no excessive noise ordinances; and 3. to enforce these ordinances with fines. And actually make their enforcement a priority - when the Memorial Bridge is up, it is terribly noisy from the Bridge out to Government Street at least, and the air stinks of exhaust. Cars, truck and motorcycles sit, the trucks and</p>	Lynn Bowditch	Mar 11, 2016, 01:41 PM			Sustainability	3

Kittery Comprehensive Plan Update  
CoUrbanize Comments - July 2016

COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
One 'No idling' Sign exits now in Traip parking lot. Agree we need many more....including our parks outlets	Tom Hibschan	Mar 16, 2016, 12:42 AM			Sustainability	3
There is actually a State Statute against excessive noise (Title 29-A, SS2079: Unnecessary noise) that is not enforced. Unfortunately we could put up hundreds of signs and update a more strict ordinance, but if the police aren't there to see/hear it, it will not be effectively enforceable.	Rich Balano	Jun 09, 2016, 03:02 PM			Sustainability	3

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COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
Many people walk and run on the wrong side of the road with their backs to oncoming traffic. Recently, a young woman was hit and killed in York because she was on the wrong side of the road and did not see a car coming toward her. Bicyclists know they should ride on the right, with traffic. Runners and walkers seem not to know they should be on the left side facing oncoming traffic. I suggest that the town post signage on all major roadways (Rt. 103, Haley Rd., Rogers Rd., Rt 1, etc.) informing people of this important advice.	Mark Alesse	Mar 12, 2016, 04:47 PM			Other	3
wear light clothing / reflective at night dusk	Tom Hibschan	Mar 16, 2016, 12:44 AM			Other	3
The sidewalk that has been approved, planned and funded for years along 103/Whipple needs to be completed before someone gets run over.	Todd Rollins	Mar 17, 2016, 09:28 AM			Other	3

Kittery Comprehensive Plan Update  
CoUrbanize Comments - July 2016

COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
Spent any funds to widen the traffic circle corridor from traffic circle to Navy Yard gate to 4 lanes. Suggest portions of 103 be closed except to residents on 103 perhaps on Sundays for certain hours. In NYC, Park ave. was closed for certain hours. In Cambridge, Ma Memorial drive is closed on Sundays. Also, add hundreds of motorcycles car road rallies to the mix on 103 in the summer. Speed limit is not enforced on 103... police could use the speed indicator reminder unit to slow.	Tom Hibschan	Mar 17, 2016, 01:14 PM			Other	3
Correction: Spent any funds for traffic study...explore cities like Portland, OR which have peak traffic lanes of 3 lanes which can change to handle 2 lanes depending on rush hour flow...widen the traffic circle corridor from traffic circle to Navy Yard gate to 3 lanes.	Tom Hibschan	Mar 17, 2016, 04:32 PM			Other	3



Kittery Comprehensive Plan Update  
CoUrbanize Comments - July 2016

COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
<p>some real positive changes in the last few (5?) years. Restaurants, bars, coffee shops are doing really well. We should: Build a business environment and infrastructure that should support continued growth in a structured way. It is clear that with this positive growth traffic to downtown is increasing and we would need appropriate parking options to continue to support more growth. Parking should be made available outside the heart of the town. Create or improve safe bike roads and pedestrian walkways from a 'new to be developed parking option' to down town Kittery. Keep car traffic out of town to allow for more development downtown and avoid congestion, more terras options. Make public playgrounds available that are safe and can be accessed by</p>	Monique Hendriks	Mar 14, 2016, 11:21 PM			Public Benefits	3

Kittery Comprehensive Plan Update  
CoUrbanize Comments - July 2016

COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
Let's not forget the ELEPHANT in the room - CLIMATE CHANGE. We can adapt, or we can do nothing. Why is Kittery not part of the New England Climate Adaptation Project along with other Maine coastal towns? This is a global problem, and we need to face it as members of our coastal community. Let's not wrangle about its cause. We're seeing its effects already.	Clare Rogers	May 06, 2016, 08:50 AM			Sustainability	3
The larger issues of protecting from contamination during heavy storms and storm surges. We need assurance from the shipyard that they have all toxic chemicals and systems protected for storms, flooding, etc. The Port Authority cannot be expected to handle the bulk of this work. Winds are expected to cause a great deal of damage also.	Gayle Wells	Jun 10, 2016, 07:46 AM			Sustainability	3
Completely agree. Also would like to see crosswalk into John Paul Jones park.	Ann Grinnell	Jun 08, 2016, 07:06 AM	43.08363	-70.75074098	Opportunities	3

Kittery Comprehensive Plan Update  
CoUrbanize Comments - July 2016

COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
There are no public pumpout stations on the Piscataqua River from Great Bay to the Portsmouth Harbor entrance. Let's get serious about protecting and improving our water quality. We desperately need a pumpout station conveniently located for commercial and recreational boats. Pepperell Cove is the perfect location for a pumpout station with the new town docks and improved access. It must be made easy for boaters to do the right thing. There is even State and/or Federal funding available to help with the installation costs. Let's pull our heads out of the sand and make it happen.	Timothy Stone	Jun 05, 2016, 04:18 PM	43.08199	-70.70337296	Opportunities	3
There is a floating pump out service available.	debbie driscoll davis	Jun 07, 2016, 09:37 AM	43.08199	-70.70337296	Opportunities	3

Kittery Comprehensive Plan Update  
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COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
There is a pumpout boat operated by the State of NH. However; the pumpout boat operates limited hours, you need to make an appointment to get a pumpout, the boat must cover a large area, and in general it is inconvenient to use. Last year the pumpout boat was out of commission most if not all of the summer! In order to get more boaters to do legal pumpouts, there needs to be 24/7 access to a conveniently located land-based pumpout facility. Pepperrell Cove is that location for boats travelling on the Piscataqua River.	Timothy Stone	Jun 07, 2016, 12:37 PM	43.08199	-70.70337296	Opportunities	3

Kittery Comprehensive Plan Update  
CoUrbanize Comments - July 2016

COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
Make sure that any future use of the downtown library buildings conserves ALL of the historic exterior/interior and retains public value. If it becomes a museum, then it should have free or low cost access to Kittery residents and a strong program of public outreach & educational events, not just a collection of relics behind closed doors.	Jennifer Brewer	Jun 06, 2016, 09:14 PM	43.0863	-70.74283361	Opportunities	3
The historic library should remain a library. This building and services it provides all the residents of Kittery needs to remain as a anchor in the Foreside.	Ann Grinnell	Jun 08, 2016, 07:00 AM	43.0863	-70.74283361	Opportunities	3
The idea of a Navy museum & parking lot will draw more traffic to a congested area.	Tom Hibschan	Jun 10, 2016, 06:32 AM	43.0863	-70.74283361	Opportunities	3

Kittery Comprehensive Plan Update  
CoUrbanize Comments - July 2016

COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
Rice library and the Traip house are some of the more beautiful and historic buildings in our town. There is an opportunity to create something nicer between them than a gravel parking lot. I.e. a park or a public space of some kind.	Erling Saevarsson	Jun 09, 2016, 10:33 PM	43.08651	-70.7426244	Opportunities	3
John Paul Jones park is nice but could be made more people friendly. For example connecting it with crosswalks, and adding a playground for kids.	Erling Saevarsson	Jun 09, 2016, 10:49 PM	43.08511	-70.75046182	Opportunities	3
One park that should be dog free in summer or double fines & enforce. Add video surveillance if necessary. Do not list on <a href="http://www.bringfido.com">www.bringfido.com</a>	Tom Hibschan	Jun 10, 2016, 06:42 AM	43.08511	-70.75046182	Opportunities	3
And if not a playground, perhaps a community garden.	Marissa Day	Jun 15, 2016, 11:33 PM	43.08511	-70.75046182	Opportunities	3

Kittery Comprehensive Plan Update  
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COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
It is of the highest priority to work and communicate with the shipyard on a regular basis on how they will be protecting this community from contamination of any toxic chemicals that may be in use for future heavy storms that we will see at some point. It will only take one significant incident and we may be faced with a permanent contamination otherwise. I know the community wants to hear that this is being addressed.	Gayle Wells	Jun 10, 2016, 08:22 AM	43.08091	-70.73448658	Challenges	3
Seek public transportation system funding with town vans. Traffic light at KCC...pedestrian activated.	Tom Hibschan	Mar 17, 2016, 01:20 PM			Public Benefits	2



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COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
Portsmouth Prescott Park has 3 wooden piers and the city recently added another in front of Memorial park off the Daniel St/State St loop under the Memorial bridge. Would people enjoy a pier in Kittery Foreside? If so, where could it be? The only pier in Kittery I'm aware of is the one at Fort Foster.	Marissa Day	Apr 15, 2016, 11:07 PM			Other, Public Be	2
Put signs up to remind joggers/walkers to WalkRight/RideLeft. This should be done on Rt. 103, Haley Rd., Shapleigh Rd., and others. This saves lives.	Mark Alesse	Jun 02, 2016, 12:31 PM	43.084	-70.72004557	Opportunities	2
Sidewalks would be a huge help. There are many places in these areas where walking on the right is not safe, because of corners, or lack of a shoulder to walk on.	Kelly Philbrook	Jun 03, 2016, 05:51 AM	43.084	-70.72004557	Opportunities	2
Look into ability to lease parking lot for Pepperrell Cove overflow parking as well as public parking.	Kelly Philbrook	Jun 03, 2016, 09:24 PM	43.08332	-70.70393085	Opportunities	2

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COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
Consider community land trust for workforce/affordable housing & arts-related business start ups & studios -in location walkable to Portsmouth & shipyard	Jennifer Brewer	Jun 06, 2016, 09:18 PM	43.0863	-70.75032234	Opportunities	2
Tennis Courts.....can they be made available to the public or used to tennis lessons through KCC?	debbie driscoll davis	Jun 07, 2016, 09:24 AM	43.09146	-70.7278347	Challenges	2
Many bikers and walkers use this road which has heavy speeding traffic including tractor trailer trucks. Speed limit needs to be better enforced and large trucks forbidden on this road. .	Barbara Dickinson	Jun 09, 2016, 06:41 PM	43.08811	-70.73575258	Challenges	2
Opportunities (how should we take advantage of these?) Challenges (how should we address these?)	Town of Kittery	Mar 12, 2016, 08:14 PM			Public Benefits	1
Sustainability, International Dark Sky lighting	Tom Hibschan	Mar 16, 2016, 12:46 AM			Public Benefits	1

Kittery Comprehensive Plan Update  
CoUrbanize Comments - July 2016

COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
Apply ordinances now that rather than waiting until 2107 to start. Protect scenic views with limit on fence height of 3 feet. LED lighting ordinances no animated signs limit on lumen output.	Tom Hibschan	Mar 16, 2016, 12:52 AM			Public Benefits	1
Public transportation!	Tom Hibschan	Mar 16, 2016, 12:47 AM			Public Benefits	1
Is Next public forum June 11?	Tom Hibschan	Mar 16, 2016, 01:06 AM			Timeline	1
If a new library is built, a suitable use must be found for the old Rice Library building. My suggestion would be to move the Kittery Naval Museum and the Portsmouth Naval Shipyard Museum into the Rice building. Perhaps the Shipyard could be urged to purchase the Rice building for this purpose.	Mark Alesse	Mar 17, 2016, 01:15 PM			Public Benefits	1
That building would make a great museum. I agree.	Todd Rollins	Mar 18, 2016, 08:33 AM			Public Benefits	1
Love this idea. Great use of this building. If this can't be done could we turn it into a Children's museum ?	Monique Hendriks	Mar 23, 2016, 11:46 PM			Public Benefits	1

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COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
My suggestion would be also to use the Rice Library building as a museum and special collections (antheneum), but to broaden its focus to include a lot more than just naval and naval shipyard relics.	Cathy Wolff	Mar 24, 2016, 04:35 PM			Public Benefits	1
Review traffic studies on 103, traffic circle and flow to 4 lanes to Navy Yard gate	Tom Hibsichman	Mar 17, 2016, 01:17 PM			Transportation,	1

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COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
The Town Council is making a decision this evening (Mon 5/23) whether to continue to monitor for and fix water quality issues in Spruce Creek. Please write your councilors in support of this important work - show them that you care about public safety, economic well-being and environmental health. This is NOT a public hearing so you have to let the Town Council members know you care. PLEASE SHARE YOUR SUPPORT **TODAY** with council members via email - <a href="http://www.kitteryme.gov/Pages/KitteryME_Council/index">http://www.kitteryme.gov/Pages/KitteryME_Council/index</a> . Thank you! Phyllis Ford, Spruce Creek Association	Phyllis Ford	May 23, 2016, 08:52 AM			Other, Sustainable	1
Concerned about too many signs... another sign for wear white at night & wear reflective tape?	Tom Hibschan	Jun 10, 2016, 06:56 AM	43.084	-70.72004557	Opportunities	1

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CoUrbanize Comments - July 2016

COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
We have lots of street lights in town in very rural spots that probably don't see much traffic nor are they very dangerous. Is there an opportunity to cut down on light pollution and save \$ by turning these off (and maybe some day selling/recycling them)?	Phyllis Ford	Jun 02, 2016, 03:59 PM	43.09725	-70.70367336	Opportunities	1
there is no street light here	Deane Rykerson	Jun 02, 2016, 05:01 PM	43.09725	-70.70367336	Opportunities	1
Yeah, I just plopped the pin down. I'll start to take a look but I know there is one on Bond Road, which certainly is not high volume traffic at any hour.	Phyllis Ford	Jun 02, 2016, 05:07 PM	43.09725	-70.70367336	Opportunities	1
Solar-powered rectangular rapid flashing beacon for pedestrian crosswalk	Gary Beers	Jun 04, 2016, 01:32 PM	43.11176	-70.73429346	Opportunities	1
Starting at Hicks Rocks and extending to the old trestle is supposed to be 'NO WAKE' zone. We really need this marked clearly and enforced. A no wake buoy would help at the marked location. Thank You	Mike Varney	Jun 06, 2016, 01:14 PM	43.08246	-70.71938038	Challenges	1

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COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
Same for Brave Boat Harbor with cigarette boats and larger power boats that tear up salt marsh in RCNWR.	Tom Hibschan	Jun 10, 2016, 06:53 AM	43.08246	-70.71938038	Challenges	1
Consider working waterfront self-guided tour to educate tourists. See: <a href="http://www.afsnet.org/news/262108/Working-Waterfront-Resources-of-Interest-to-Folklorists.htm">http://www.afsnet.org/news/262108/Working-Waterfront-Resources-of-Interest-to-Folklorists.htm</a>	Jennifer Brewer	Jun 06, 2016, 09:16 PM	43.08378	-70.74944258	Opportunities	1
Extend shoulder on Route One Southbound across from Dunkin Donuts, approaching light at Haley	debbie driscoll davis	Jun 07, 2016, 09:26 AM	43.11909	-70.72410107	Challenges	1
Ban all use of traps that maim or snare throughout the town. This would apply to conservation areas and parks as well as other areas. Think of the wild animals as well as dogs and cats.	Stephen Hall	Jun 09, 2016, 04:17 PM	43.10029	-70.68054199	Opportunities	1
A four way stop sign at Whipple & Woodlawn, one at Manson and another at KCC would slow things down.	Tom Emerson	Jun 09, 2016, 09:23 PM	43.08811	-70.73575258	Challenges	1



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COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
Walk/run/bike trail. (Closed when the train comes through.)	Erling Saevarsson	Jun 09, 2016, 10:55 PM	43.08795	-70.74493647	Opportunities	1
Construct sidewalk the length of Love Lane to provide safe pedestrian access to the same 'shortcut' that hundreds of speeding vehicles use. This would connect three heaviest use retail areas of town: post office, Foreside, and 'Gourmet Alley.'	Neil Portnoy	Jun 10, 2016, 04:27 PM	43.08865	-70.74552119	Opportunities	1
modify this road to be more attractive...change the name so NOT a by-pass of Kittery .. make it less of an arterial with tree islands, access to improved commercial facilities with visual barriers from parkway. Major attack needed on DOT status quo by elected reps D Lincoln	david lincoln	Jun 10, 2016, 04:38 PM	43.09615	-70.75063004	Challenges	1

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COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
Trying for WOOD ISLAND, website says NOT in Kittery .. wrong-o !!! Hoe to stop concept of having tourist trap develop no this historic landmark, History could be shared by a series of dioramas located on Ft Foster , with visuals and editorial of lifesaving station in action , Ft Foster and WILSA mgmt. would have to think outside the box D Lincoln	david lincoln	Jun 10, 2016, 04:45 PM	43.06715	-70.69365263	Challenges	1
I know they were once a superfund site and may still be. The DEP and DOD share in the cleanup responsibility. Assurance from them that they have all chemicals, nuclear material, etc secured and protected from storm surge, flooding, etc. is important for this and all other local communities.	Gayle Wells	Jun 10, 2016, 08:06 PM	43.07931	-70.73422909	Challenges	1

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COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
Wouldn't it be grand if the large asphalt space in front of the post office be converted into a little mixed use neighborhood - with a cluster of 3 story mixed use buildings, including and service retailers and electronic specialty shops D. Lincoln	david lincoln	Jun 11, 2016, 07:27 PM	43.09062	-70.73565259	Opportunities	1
Add crosswalk crossing 103 following Main St. This would connect with the suggested sidewalk in front of Loco Coco's parking lot fence.	Marissa Day	Jun 15, 2016, 11:21 PM	43.08687	-70.7469964	Challenges	1
This should be an opportunity, but I don't see an option to edit.	Marissa Day	Jun 15, 2016, 11:22 PM	43.08687	-70.7469964	Challenges	1

Kittery Comprehensive Plan Update  
CoUrbanize Comments - July 2016

COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
Over the course of the next year we are planning a series of public forums focused on specific phases of the planning process and a continuous community conversation on-line, here, with you. Please participate as much as you can so that we are able to incorporate your concerns and desires regarding the future of Kittery, into the Plan. Let's work together to make Kittery an even better place to live, work and play!	Town of Kittery	Jan 07, 2016, 05:29 PM			Transportation,	0
what is plan timeline?	Tom Hibsichman	Feb 08, 2016, 06:38 PM			Other	0
Please see the timeline by clicking on 'Timeline' above. The Plan needs approval from Town Council and then it will go on the ballot for voter approval.	Town of Kittery	Feb 08, 2016, 06:53 PM			Other	0

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COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
Please see the timeline by clicking on 'Timeline' above. The Plan needs approval from Town Council and then it will go on the ballot for voter approval.	Town of Kittery	Feb 08, 2016, 06:53 PM			Other	0
This used to be taught in schools. I think police officers could stop/talk with these folks and inform them. I agree that this is extremely important.... I don't think signage is the way... It is often more complicated i.e.: pedestrian with stroller, dog on leash, cell phone actively in use on wrong side of road. Probably not going to pay attention to a sign. But the kind officer with the important message would make the change happen.	Holly Elkins	Jun 10, 2016, 03:29 PM			Other	0
One of the goals of a Comprehensive Plan is to identify and preserve those features that make a community unique. What would you say makes Kittery unique?	Town of Kittery	Mar 12, 2016, 08:12 PM			Public Benefits	0

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COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
Imagine you are king or queen for the day...	Town of Kittery	Mar 12, 2016, 08:13 PM			Public Benefits	0
I'd like to know what the shipyard and town have planned for the future. The traffic is unbearable and only gets worse with time and more are hired. One of the most important items in my mind.	Todd Rollins	Mar 17, 2016, 09:29 AM			Public Benefits	0
What kind of development (housing, commercial, industrial) would you consider to be desirable Where should it occur? Any specific desires or concerns?	Town of Kittery	Mar 12, 2016, 08:16 PM			Public Benefits	0
in the commercial corridors already connected to town sewer water	Tom Hibschan	Mar 16, 2016, 12:45 AM			Public Benefits	0

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COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
York hospital building could have been better placed instead of right at the road. All new development should be kept to an appropriate size that reflects the community it will be inhabiting. That includes height and appropriate open space based on the building and it's setting. Maxing out a lot at the expense of a community should be avoided using reasonable parameters.	Gayle Wells	Jun 10, 2016, 07:58 AM			Public Benefits	0
(that you feel are important to change in the future)	Town of Kittery	Mar 12, 2016, 08:17 PM			Public Benefits	0
Traffic from the shipyard. Parking in Foreside sometimes an issue.	Todd Rollins	Mar 18, 2016, 08:33 AM			Public Benefits	0
(that you would want to ensure be preserved in the future)	Town of Kittery	Mar 12, 2016, 08:18 PM			Public Benefits	0
Forside and sense of community are my favorites.	Todd Rollins	Mar 17, 2016, 09:31 AM			Public Benefits	0



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COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
of Town Hall, DPW, Naval museum property to 2 or 3 real floors, move DPW water district west of 95 so no room for future casino. Send traffic up route 1 or south on bypass rather than sending more traffic into crowded Foreside. You could have quite the Navy Yard museum complex and relate to Thresher where most of the tourist traffic flow is passing by for a Discover Kittery&rdquo; center as well. Must be a left over a sub conning tower around to have public see from traffic circle (which will need to have more lanes added) Too bad the town has sold off some great parcels of real estate to watch others development successfully. Somewhat like a chess game with no space to move anymore and being down a lot of key pieces&hellip;Town seems to be in continual	Tom Hibschan	Mar 16, 2016, 12:34 AM			Other, Transpor	0
Yes, the next public forum is on Saturday, June 11 at the STAR Theatre. It will most likely take place from 10:00 AM to 12:30 PM.	Town of Kittery	Mar 16, 2016, 09:29 AM			Timeline	0

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COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
Yes, the next public forum is on Saturday, June 11 from 10:00 AM - 12:30 PM at the STAR Theatre. Hope to see you all there!	Town of Kittery	Mar 24, 2016, 03:59 PM			Timeline	0
Why introduce more traffic to a congested area? Expand the Naval Museum at present site. Use space on 2nd floor of Town Hall. Keep tourists nearer traffic circle.	Tom Hibschan	Jun 10, 2016, 07:15 AM			Public Benefits	0
Have traffic studies been reviewed? Consider new studies with recent library proposal plans by KCC revealed. Are the state / town study results posted somewhere? Noticed sign today on 95 'Museums Forts 3 miles' on south bound side near weigh station. No additional directional signs at exit 2 or 236?	Tom Hibschan	Mar 17, 2016, 04:47 PM			Transportation,	0

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CoUrbanize Comments - July 2016

COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
The Planning Board should be charged with designating 'Scenic Roads' and 'Historic Buildings' within Kittery, and be given additional powers to protect them from over development or destruction. Recently, the 150 year old Hoyt House on Pepperrell Road was destroyed to make way for a new residence.	Mark Alesse	Mar 24, 2016, 04:10 PM			Public Benefits	0
I'm interested in being more involved in the CP, especially plans for Kittery's Foreside where I live. Plans to assure workforce housing also interest me. I can't find anywhere on this site notice of when your meetings are except for the public forums. Thank you. Cathy Wolff 10 Old Armory Way, Kittery, ME 603-617-9704	Cathy Wolff	Mar 24, 2016, 04:32 PM			Other	0

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COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
Hi Cathy, the Comprehensive Update Committee meets every third Wednesday of the month, from 6:00 - 8:00 PM at Town Hall.	Town of Kittery	Mar 24, 2016, 04:55 PM			Other	0
Cathy, the agenda for that meeting is at <a href="http://www.kitteryme.gov/Pages/KitteryME_CPUCAgenda/2016%20Agendas/">http://www.kitteryme.gov/Pages/KitteryME_CPUCAgenda/2016%20Agendas/</a>	Marissa Day	Apr 15, 2016, 10:54 PM			Other	0
Kittery is sending 3 or 4 participants to the 'Better Safe than Sorry' climate change workshop today	Russell White	Jun 21, 2016, 03:01 PM			Sustainability	0
What was the outcome of this I wonder?	Todd Rollins	Jun 10, 2016, 10:32 AM			Other, Sustainability	0

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COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
The Council has provisionally approved this project and on Mon 6/13 will vote on which budget shall be used - <a href="http://www.kitteryme.gov/Pages/KitteryME_CouncilAgendas/2016%20Town%20Council%20Agendas/Regular%20Agenda%205-23-16%20without%20background%20notes.pdf">http://www.kitteryme.gov/Pages/KitteryME_CouncilAgendas/2016%20Town%20Council%20Agendas/Regular%20Agenda%205-23-16%20without%20background%20notes.pdf</a> . Thank you one and all for sharing in the conversation around this.	Phyllis Ford	Jun 10, 2016, 12:10 PM			Other, Sustainable	0
The whole of this area either side of the 103 bridge should be a wake zone. This is true until past the trestles off Bond Rd. Need no wake signage on both sides of bridge for sure.	Phyllis Ford	Jun 02, 2016, 03:49 PM	43.08713	-70.71826458	Challenges	0
Need an energy audit of all lighting. Booth Bay Harbor has an IDA (Intrenational Dark Sky lighting ordinance. Light pollution and wasted energy... sustainability opportunity for Town	Tom Hilschman	Jun 10, 2016, 07:05 AM	43.09725	-70.70367336	Opportunities	0

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COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
Yes, Tom - I know our lighting budget in town is something like \$100K. And to be clear, we are talking about night time street lights - not stop lights/traffic lights. Out Bartlett there are 6 or 7 lights until the York town line.	Phyllis Ford	Jun 10, 2016, 10:12 AM	43.09725	-70.70367336	Opportunities	0
I agree on the street lights. I thought the conversation was about traffic lights	Deane Rykerson	Jun 10, 2016, 01:29 PM	43.09725	-70.70367336	Opportunities	0
BUT preferably not shoved off on the edge of town. Integrating housing is essential to maintaining character, at least of Foreside.	Cathy Wolff	Jun 28, 2016, 06:59 AM	43.08901	-70.75152397	Opportunities	0
Would also help to increase enforcement of speed limits and post them.	Cathy Wolff	Jun 28, 2016, 06:57 AM	43.08363	-70.75074098	Opportunities	0
A crosswalk is needed	Tom Ryan	Jun 03, 2016, 10:19 AM	43.08516	-70.75301839	Opportunities	0
Walkable village zone - 1/2 mile on each side of town line with York	Gary Beers	Jun 03, 2016, 12:15 PM	43.13262	-70.70225716	Opportunities	0

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COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
Need to change large lot zoning & setbacks to a village model	Tom Emerson	Jun 09, 2016, 10:00 PM	43.13262	-70.70225716	Opportunities	0
RRFB	Gary Beers	Jun 04, 2016, 01:33 PM	43.11369	-70.73178291	Opportunities	0
The town dock at Traip Academy is perfect for launching boats but a dinghy dock downtown would welcome boaters to the Foreside shops. There already is a private dock there which could be improved and made commercially viable. The area has a very limited number of dinghy accessible restaurants especially now that the Pepperell cove restaurant seems out of service. Pat S/V Blue Skies	Pat Tormey	Jun 06, 2016, 07:11 AM			Opportunities	0
Contain long term public infrastructure and services costs due to sprawling development, particularly along Route 1 <a href="http://www.strongtowns.org/the-growth-ponzi-scheme/">http://www.strongtowns.org/the-growth-ponzi-scheme/</a>	Jennifer Brewer	Jun 06, 2016, 09:12 PM	43.12038	-70.72049618	Challenges	0

Kittery Comprehensive Plan Update  
CoUrbanize Comments - July 2016

COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
Maintaining much of the inside also matters. But definitely steps should be made to make sure it remains a public building -- not a restaurant or retail or high-end condos.	Cathy Wolff	Jun 28, 2016, 07:07 AM	43.0863	-70.74283361	Opportunities	0
At least reduce 1 parking space near the intersections on 103 with Main St, Otis, and Jones. It is difficult to see the traffic on 103 when pulling out of those streets because of the street parking.	Marissa Day	Jun 15, 2016, 11:23 PM	43.0865	-70.74598789	Opportunities	0
I'm all for bike lanes, but the parking on Walker is necessary to support the Foreside, especially to ward off the perceived need for a parking garage.	Cathy Wolff	Jun 28, 2016, 06:53 AM	43.0865	-70.74598789	Opportunities	0
Must keep on-street parking near Foreside for those with mobility challenges.	Cathy Wolff	Jun 28, 2016, 06:56 AM	43.08603	-70.74343443	Opportunities	0
A lot of activity in this area - this is a good idea to avoid congestion/accidents.	Nanci Lovett	Jun 07, 2016, 10:35 AM	43.11909	-70.72410107	Challenges	0



Kittery Comprehensive Plan Update  
CoUrbanize Comments - July 2016

COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
I want to support this twice, because this would not only connect the Boat slips and Traip academy to the Foreside, which would make it easier to utilize the parking there for events such as the Blockparty and more, but it could potentially also create a better pedestrian connection between the Foreside and Kittery Center.	Erling Saevarsson	Jun 28, 2016, 07:15 AM	43.08613	-70.73942184	Opportunities	0
lovely idea	Cathy Wolff	Jun 28, 2016, 06:50 AM	43.09597	-70.74178219	Opportunities	0
get rid of used vehicle debris at locations claiming to be garages, and improve appearance to Kittery. If code needs changing ..do it ..then enforce it !!! D Lincoln	david lincoln	Jun 08, 2016, 09:09 AM	43.12613	-70.72193986	Challenges	0
Great office space	Chris DiMatteo	Jun 08, 2016, 02:22 PM	43.1013	-70.74324131	Opportunities	0
and more benches	Cathy Wolff	Jun 28, 2016, 07:04 AM	43.08511	-70.75046182	Opportunities	0
No dogs during summer months at JPJ park.	Tom Hibschan	Jun 10, 2016, 06:44 AM	43.08384	-70.75122356	Challenges	0

Kittery Comprehensive Plan Update  
CoUrbanize Comments - July 2016

COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
And those emergency plans need to include from the Yard it's plans for dealing with the huge amounts of radioactive and other toxic materials located there.	Cathy Wolff	Jun 28, 2016, 06:55 AM	43.08152	-70.72740555	Challenges	0
Yes!	Cathy Wolff	Jun 28, 2016, 07:02 AM	43.08091	-70.73448658	Challenges	0
which road? comments don't show where they correspond with map.	Cathy Wolff	Jun 28, 2016, 07:07 AM	43.09615	-70.75063004	Challenges	0
Extend the side walk to the traffic circle -- wouldn't it be nice to be able to walk to Town Hall?	Debra Kam	Jun 10, 2016, 07:43 PM	43.10037	-70.74225426	Opportunities	0
Actually, the Yard had several designated superfund sites. Not sure current status. Lots of mercury involved.	Cathy Wolff	Jun 28, 2016, 07:11 AM	43.07931	-70.73422909	Challenges	0
and maybe workforce housing?	Cathy Wolff	Jun 28, 2016, 07:08 AM	43.09062	-70.73565259	Opportunities	0

Kittery Comprehensive Plan Update  
CoUrbanize Comments - July 2016

COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
Let's tear down the KCC annex, before any money is spent on new roofing, and build a youth oriented connection facility which includes traditional library offerings but adds the elements proposed in the Traip CPU survey D. Lincoln	david lincoln	Jun 11, 2016, 07:30 PM	43.0972	-70.73591008	Opportunities	0

Kittery Comprehensive Plan Update  
CoUrbanize Comments - July 2016

COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
Let's find a way to support the work of the Kittery Land Trust, both financially and by using their expertise to actualize the Comp Plan. The Land Trust is doing EXACTLY what citizens of Kittery appear to be saying, which is that we want done...which is the preservation of our historic and rural resources, unspoiled landscapes, and as yet, clean water bodies. KLT is a Kittery non-profit, comprised of Kittery people and dedicated to all of Kittery's betterment. I for one, would like to see the Town use this dedicated group of our neighbors to achieve some of the goals of the new Comprehensive Plan. It just makes sense to let them help us implement our own Comp Plan.	Mark Alesse	Jun 12, 2016, 11:54 AM			Opportunities	0
Enhance community skating facilities	Jeff Clifford	Jun 14, 2016, 04:17 PM	43.09268	-70.75229645	Opportunities	0

Kittery Comprehensive Plan Update  
CoUrbanize Comments - July 2016

COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
It would be great to see a composting section located next to the recycle/trash windows. I'm aware that there is a mound in the back, but that is not convenient and I'm not sure if it is restricted to lawn/garden materials.	Marissa Day	Jun 15, 2016, 11:27 PM	43.11843	-70.75334787	Opportunities	0
Who owns this space of grass in front of Kate's, along the bridge, and out to the water? It has an opportunity for a public pier very similar to Portsmouth's on the opposite side of the river.	Marissa Day	Jun 15, 2016, 11:32 PM	43.0813	-70.75207114	Opportunities	0

Kittery Comprehensive Plan Update  
CoUrbanize Comments - July 2016

COMMENT	CREATOR	DATE CREATED	LAT	LONG	TAG	VOTES
Establish a Town position, either salaried or hourly consultant, who is responsible, and paid, to secure grants which fund studies and implementation of Town needs,: such as relocation of KWT replaced with mixed use, affordable housing elimination of derelict structures ...establishment of Town waterfront, historical parks ... recognition and parades on Veterans Day, and 4th of July, ... blessing of the fishing fleet on the back channel	david lincoln	Jun 17, 2016, 09:45 AM	43.10169	-70.74203239	Challenges	0
KPA needs to also police and indicate with clear signage no PWC. Jet skis often enter the Spruce Creek basin and operate at high speeds. Noise issue and safety issue to many kayacks and swimmers.	Margaret Allen	Jun 28, 2016, 01:32 PM	43.08466	-70.71461678	Challenges	0

Edit

Setup Project Features

Resources

Tips for Success

(/help/#project-setup)

Dashboard

View Analytics

(/kittery-comprehensive-plan/dashboard)

# Kittery Comprehensive Plan

Kittery, ME

View by category:

Sort by: Most Popular

All

Commercial space

Housing

Public Benefits


Retail Ideas

Sustainability

Timeline

Transportation

Other



Ride Right ... Walk Left signage needed

(/user/3764/)

Mark Alesse (/user/3764/)

Many people walk and run on the wrong side of the road with their backs to oncoming traffic. Recently, a young woman was hit and killed in York because she was on the wrong side of the road and did not see a car coming toward her.

Bicyclists know they should ride on the right, with traffic. Runners and walkers seem not to know they should be on the left side facing oncoming traffic.

I suggest that the town post signage on all major roadways (Rt. 103, Haley Rd., Rogers Rd., Rt 1, etc.) informing people of this important advice.


Other

Support Reply Share Mar 12, 2016, 04:47 PM

You and 1 supporter, including debbie driscoll davis

Write a reply...

View 1 more reply




Tom Hibschan (/user/3347/)

(/user/3347/)

wear light clothing / reflective at night dusk

Support Share Mar 16, 2016, 12:44 AM




Todd Rollins (/user/3818/)

(/user/3818/)

The sidewalk that has been approved, planned and funded for years along 103/Whipple needs to be completed before someone gets run over.

Support Share Mar 17, 2016, 09:28 AM



Tom Hibschan (/user/3347/)

(/user/3347/)

## Get Involved.

Project developers want to hear from you. What do you think of this project? What are your ideas to make it better?

Enter title

Enter comment or question

Submit

Participation in the coUrbanize Community Forum is subject to our Community Guidelines. (/help/#community)

Following

Share

## About this Project

The Town of Kittery has taken several opportunities to reflect on its past development and determine a direction for the community's future through the comprehensive planning process. The Town completed this process as early as 1958 and has made updates to those findings and recommendations several times since. The most recent effort was a 1999 update to the Kittery Comprehensive Plan, adopted in 2002. It is time to undertake the effort again!

Click here to see the planning process diagram  
(http://kitteryme.gov/Pages/KitteryME\_CompPlan2015/C

http://www.courbanize.com/kittery-comprehensive-plan/comments

Page 1 of 9

Spent any funds to widen the traffic circle & corridor from traffic circle to Navy Yard gate to 4 lanes.

Suggest portions of 103 be closed except to residents on 103 perhaps on Sundays for certain hours. In NYC, Park ave. was closed for certain hours. In Cambridge, Ma Memorial drive is closed on Sundays.

Also, add hundreds of motorcycles & car road rallies to the mix on 103 in the summer.

Speed limit is not enforced on 103... police could use the speed indicator reminder unit to slow.

Support 1  Share Mar 17, 2016, 01:14 PM



### "no idling" signs/ordinances; "no excessive noise" signs/ordinances (/user/3744/)

Lynn Bowditch (/user/3744/)

Hi - I own the Portsmouth Harbor Inn & Spa just off Route 1 on Water St. It is unlikely that I'll be able to make the meeting this Saturday, as I don't have coverage.

So I'd like the town to take appropriate action:

1. to enact ordinances:
  - a. prohibiting idling of all types of engines on the public roads (e.g., while waiting for one of the bridges to open), and
  - b. prohibiting excessive noise on the public roads;

2. to have signs printed and installed on the public roads advising of these no-idling and no excessive noise ordinances; and

3. to enforce these ordinances with fines. And actually make their enforcement a priority - when the Memorial Bridge is up, it is terribly noisy from the Bridge out to Government Street at least, and the air stinks of exhaust. Cars, truck and motorcycles sit, the trucks and cycles rev their engines, and pollute the air. The noise ordinance also applies particularly to trucks and cycles, which frequently have totally inadequate mufflers, and, again, rev their engines along this stretch of Rte 1 to the Bridge. It really spoils the atmosphere of the neighborhood down by the River.

Please contact me if you'd like to discuss.

Lynn Spann Bowditch  
info@innatportsmouth.com (mailto:info@innatportsmouth.com)  
207-439-4040

♥ Sustainability

Support Reply  Share Mar 11, 2016, 01:41 PM




You and 1 supporter, including debbie driscoll davis

Write a reply...



Tom Hibschan (/user/3347/)

One "No idling" Sign exists now in Traip parking lot.  
Agree we need many more....including our parks & outlets

Support  Share Mar 16, 2016, 12:42 AM



### Is next public forum June 11? (/user/3347/)

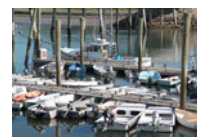
Tom Hibschan (/user/3347/)

Is Next public forum June 11?

♥ Timeline

Support Reply  Share Mar 16, 2016, 01:06 AM

Here is your opportunity to participate in shaping the future of our Town!



Click on FOLLOW (above) and automatically receive updates!

Click on COMMUNITY FORUM (above) to join an on-line Community Conversation.



You support this


Write a reply...



(/kittery-comprehensive-plan/project-developer/)

Town of Kittery (/kittery-comprehensive-plan/project-developer/)

Yes, the next public forum is on Saturday, June 11 at the STAR Theatre. It will most likely take place from 10:00 AM to 12:30 PM.


Support  Share Mar 16, 2016, 09:29 AM



(/kittery-comprehensive-plan/project-developer/)

Town of Kittery (/kittery-comprehensive-plan/project-developer/)

Yes, the next public forum is on Saturday, June 11 from 10:00 AM - 12:30 PM at the STAR Theatre. Hope to see you all there!

Support  Share Mar 24, 2016, 03:59 PM



### What to do with the Rice Library building?

(/user/3764/)

Mark Alesse (/user/3764/)

If a new library is built, a suitable use must be found for the old Rice Library building. My suggestion would be to move the Kittery Naval Museum and the Portsmouth Naval Shipyard Museum into the Rice building. Perhaps the Shipyard could be urged to purchase the Rice building for this purpose.

Public Benefits

Support Reply  Share Mar 17, 2016, 01:15 PM




1 supporter, including Monique Hendriks

Write a reply...



Todd Rollins (/user/3818/)

That building would make a great museum. I agree.

Support  Share Mar 18, 2016, 08:33 AM



Monique Hendriks (/user/3790/)


Love this idea. Great use of this building. If this can't be done could we turn it into a Children's museum ?

Support 1  Share Mar 23, 2016, 11:46 PM



Cathy Wolff (/user/3890/)

My suggestion would be also to use the Rice Library building as a museum and special collections (antheneum), but to broaden its focus to include a lot more than just naval and naval shipyard relics.

Support  Share Mar 24, 2016, 04:35 PM



### 4. Looking ahead, what would you say will be some of the important issues we should take into account when planning for the future?

(/kittery-comprehensive-plan/project-developer/)

Town of Kittery (/kittery-comprehensive-plan/project-developer/)

Opportunities (how should we take advantage of these?)

Challenges (how should we address these?)

Public Benefits

Support Reply Share Mar 12, 2016, 08:14 PM



1 supporter, including Town of Kittery

Write a reply...

View 1 more reply



Monique Hendriks (/user/3790/)

Kittery has been going through some real positive changes in the last few (5?) years. Restaurants, bars, coffee shops are doing really well. We should:

Build a business environment and infrastructure that should support continued growth in a structured way. It is clear that with this positive growth traffic to downtown is increasing and we would need appropriate parking options to continue to support more growth. Parking should be made available outside the heart of the town. Create or improve safe bike roads and pedestrian walkways from a "new to be developed parking option" to down town Kittery. Keep car traffic out of town to allow for more development downtown and avoid congestion, more terras options.

Make public playgrounds available that are safe and can be accessed by safe walk ways or bike roads. Kids should have a place to meet other kids and entertain themselves :play basketball, table tennis, use swings or just ride their bikes together. Technology is a must these days and you can't keep them 100% away from lpads/phones but we should give them easy access to other options that improve social and communication skills which they will need later in any business environment. Negotiations start early in life.... Obviously the playgrounds should be in a safe environment separated from traffic (fence) so parents can feel secure and comfortable to have them go on their own.

The Rec center is already a great success, again get easier access via walks ways and bike roads.

Support 3 Share Mar 14, 2016, 11:21 PM



Tom Hibschan (/user/3347/)

Sustainability, International Dark Sky lighting

Support 1 Share Mar 16, 2016, 12:46 AM



Tom Hibschan (/user/3347/)

Apply ordinances now that rather than waiting until 2107 to start.

Protect scenic views with limit on fence height of 3 feet.

LED lighting ordinances no animated signs & limit on lumen output.

Support Share Mar 16, 2016, 12:52 AM



### 3. What are your thoughts regarding additional development in Kittery?

(/kittery-comprehensive-plan/project-developer/)

Town of Kittery (/kittery-comprehensive-plan/project-developer/)

What kind of development (housing, commercial, industrial) would you consider to be desirable Where should it occur?

Any specific desires or concerns?

Public Benefits

Support Reply Share Mar 12, 2016, 08:16 PM



Support this comment.

Write a reply...



Tom Hibschan (/user/3347/)

in the commercial corridors already connected to town sewer & water

Support Share Mar 16, 2016, 12:45 AM



Tom Hibschan (/user/3347/)

Public transportation!

Support 1 Share Mar 16, 2016, 12:47 AM



Tom Hibschan (/user/3347/)

Seek public transportation system funding with town vans.

Traffic light at KCC...pedestrian activated.

Support 2 Share Mar 17, 2016, 01:20 PM



## 6. What makes Kittery unique?

(/kittery-comprehensive-plan/project-developer/)

Town of Kittery (/kittery-comprehensive-plan/project-developer/)

One of the goals of a Comprehensive Plan is to identify and preserve those features that make a community unique.

What would you say makes Kittery unique?

Public Benefits

Support Reply Share Mar 12, 2016, 08:12 PM



Support this comment.

Write a reply...



## 1. What are your FAVORITE things about Kittery?

(/kittery-comprehensive-plan/project-developer/)

Town of Kittery (/kittery-comprehensive-plan/project-developer/)

(that you would want to ensure be preserved in the future)

Public Benefits

Support Reply Share Mar 12, 2016, 08:18 PM



Support this comment.

Write a reply...



Todd Rollins (/user/3818/)

Foreside and sense of community are my favorites.

Support Share Mar 17, 2016, 09:31 AM



imagine

(/user/3347/)

Tom Hibschan (/user/3347/)

So imagine redesign rebuild all of Town Hall, DPW, Naval & museum property to 2 or 3 real floors, move DPW & water district west of 95 so no room for future casino. Send traffic up route 1 or south on bypass rather than sending more traffic into crowded Foreside. You could have quite the Navy Yard museum complex and relate to Thresher where most of the tourist traffic flow is passing by for a "Discover Kittery" center as well. Must be a left over a sub conning tower around to have public see from traffic circle (which will need to have more lanes added)

Too bad the town has sold off some great parcels of real estate to watch others development successfully. Somewhat like a chess game with no space to move anymore and being down a lot of key pieces...Town seems to be in continual stalemate or always "checking" itself.

The "Discovery Maine Center" is already in Kittery just off 95. So the Town could buy up property near there & build as well. Would be fun for tourists to do ropes and visit a submarine & Navy Yard museum up there too.

The citizens need to attend Council Meetings with action steps they want Town to take. Steps that are justified by concrete facts not emotions. Hopefully all the Town Council will attend forums.

Would like to see ordinances soon rather than wait until plan over in 2017. Embrace town wide sustainable practices now.

"The great arrogance of the present is to forget the intelligence of the past" Ken Burns

Other Transportation Timeline Sustainability Retail Ideas Public Benefits  
Housing Commercial space

Support Reply Share Mar 16, 2016, 12:34 AM

Support this comment.

Write a reply...



## 2. What are your LEAST favorite things about Kittery?

(/kittery-comprehensive-plan/project-developer/)

Town of Kittery (/kittery-comprehensive-plan/project-developer/)

(that you feel are important to change in the future)

Public Benefits

Support Reply Share Mar 12, 2016, 08:17 PM

Support this comment.

Write a reply...



Todd Rollins (/user/3818/)

Traffic from the shipyard. Parking in Foreside sometimes an issue.

Support Share Mar 18, 2016, 08:33 AM



## 5. If you could do one thing to improve Kittery, what would it be?

(/kittery-comprehensive-plan/project-developer/)

Information (/kittery-comprehensive-plan/information) Updates (/kittery-comprehensive-plan/updates) Timeline (/kittery-comprehensive-plan/timeline) FAQ (/kittery-comprehensive-plan/faq)

Imagine you are king or queen for the day...

Public Benefits

Support Reply Share Mar 12, 2016, 08:13 PM

Support this comment.

**when will the plan be completed and is there a public vote?**

(/user/3347/)

Tom Hibschan (/user/3347/)

what is plan timeline?

Other

Support Reply Share Feb 08, 2016, 06:38 PM



Support this comment.

Write a reply...



(/kittery-comprehensive-plan/project-developer/)

Town of Kittery (/kittery-comprehensive-plan/project-developer/)

Please see the timeline by clicking on "Timeline" above. The Plan needs approval from Town Council and then it will go on the ballot for voter approval.

Support 1 Share Feb 08, 2016, 06:53 PM



(/kittery-comprehensive-plan/project-developer/)

Town of Kittery (/kittery-comprehensive-plan/project-developer/)

Please see the timeline by clicking on "Timeline" above. The Plan needs approval from Town Council and then it will go on the ballot for voter approval.

Support Share Feb 08, 2016, 06:53 PM

**Public pier on the Piscataqua River?**

(/user/3927/)

Marissa Day (/user/3927/)

Portsmouth Prescott Park has 3 wooden piers and the city recently added another in front of Memorial park off the Daniel St/State St loop under the Memorial bridge. Would people enjoy a pier in Kittery Foreside? If so, where could it be?

The only pier in Kittery I'm aware of is the one at Fort Foster.

Other Public Benefits

Support Reply Share Apr 15, 2016, 11:07 PM



Support this comment.

Write a reply...

**Welcome to the Kittery Comprehensive Plan Community Conversation!**

(/kittery-comprehensive-plan/project-developer/)

Town of Kittery (/kittery-comprehensive-plan/project-developer/)

Over the course of the next year we are planning a series of public forums focused on specific phases of the planning process and a continuous community conversation on-line, here, with you. Please participate as much as you can so that we are able to incorporate your concerns and desires regarding the future of Kittery, into the Plan.

Let's work together to make Kittery an even better place to live, work and play!

Transportation Sustainability Public Benefits Housing Commercial space

Support Reply Share Jan 07, 2016, 05:29 PM



Support this comment.



### CP meeting schedule? How to get more involved?

(/user/3890/)

Cathy Wolff (/user/3890/)

I'm interested in being more involved in the CP, especially plans for Kittery's Foreside where I live.

Plans to assure workforce housing also interest me.

I can't find anywhere on this site notice of when your meetings are except for the public forums.

Thank you.

Cathy Wolff

10 Old Armory Way, Kittery, ME

603-617-9704

Other

Support Reply Share Mar 24, 2016, 04:32 PM



Support this comment.

Write a reply...



(/kittery-comprehensive-plan/project-developer/)

Town of Kittery (/kittery-comprehensive-plan/project-developer/)

Hi Cathy, the Comprehensive Update Committee meets every third Wednesday of the month, from 6:00 - 8:00 PM at Town Hall.

Support Share Mar 24, 2016, 04:55 PM



Marissa Day (/user/3927/)

Cathy, the agenda for that meeting is at

[http://www.kitteryme.gov/Pages/KitteryME\\_CPUCAgenda/2016%20Agendas/](http://www.kitteryme.gov/Pages/KitteryME_CPUCAgenda/2016%20Agendas/)

Support Share Apr 15, 2016, 10:54 PM



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[daphne@community-circle](mailto:daphne@community-circle) Submit

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## Kittery Comprehensive Plan Update

### **Teen Voice: May 20, 2016 Traip Academy**

A visioning session was held at the Traip Academy and led by high school students who had attended the Comprehensive Plan town-wide public forum. The Consultant Team provided support and guidance. The following is input received at the teen forum.

#### **#1**

##### Favorites:

- Historical Sites (Forts, etc.)\*\*\*\*
- Beaches\*
- Small Community\*
- Accepting Local People\*
- Clean Environment\*
- Forests and scenic beauty\*\*
- Not Too urban
- Shipyard
- Food
- Kittery Block Party
- "Wood Island"
- Outlets
- Open Space to Build on
- Small School

##### Least Favorite:

- Not "Green"/Pollution\*
- Culture of community
- Motels on by pass (Attracting drug dealers and crime)
- Poor Maintenance @ Athletic Fields (Need Improvements)
- Lack of athletic fields/space. (Need Expansion)\*\*
- Shipyard/236 Traffic\*\*\*
- Road conditions\*
- Town Council
- Tourist Attractions
- Wasting land that is for animals
- No "Teen" places

#### **#2/3** What do we want to add/change in Kittery?

- Small Local business
- Parking Garage\*\*
  - In Foreside
- Bike Racks
- Bike Friendly Roads\*\*\*
- Electric Charger for Cars
- Malls
  - Challenge: Balance between Pedestrians and traffic
  - Attract online businesses (i.e, Ebay Store)
- Companies that will employ teenagers
- Clean up abandoned building on Route 1\*
  - "Hive" for bad things



## Kittery Comprehensive Plan Update

- Turn into Place for Teens
- Community Health Center
  - Help drug problem
- Parking\*\*\*
- Expanding housing
- Creating policies and codes
- Bring more business
  - Challenge: Need Land, Need housing
- Additions to Foreside\*
- Sports Fields\*\*
- More attractions (Make Kittery known for something besides the outlets)
- Add more to our Parks
  - Ice Cream stands
  - Floats sales
- Housing
- Don't impede on Nature
- Don't Expand too much commercialization
- Development near the outlets
- Bridges across Route 1
- "De-Franchise"
- Public Transportation\*\*
  - Shuttles
- Sidewalks
- Hotels (not Motels)
  - A "Maine Style Motel"
- Tours
  - Given by Traip Students
- Places for Teens\*\*
  - Skate Parks
  - Public Pools
- Music Venues
- Nature Trails Connecting Parts of Kittery
- Soup Kitchen\*
- Being more efficient/"Green"
  - Mandatory Compost
- Preserving Land

### Library:

- Keeping it where it is
  - Beautiful, Sound building
  - Centralized
  - One less thing to worry about if remains in current location\*
  - Consolidate building in the Rice Building\*
- Moving it to the KCC
  - Would be accessible from the Rec
  - Closer to neighborhoods
  - An unnecessary project to move it to the KCC
  - Without eliminating playing field
- Sell The newer building\*
  - Attract a new business in its place
- During the summer put library in Star Theatre, move Star Theatre outside

## Kittery Comprehensive Plan Update

- 

### Hunting in Town Forest:

- Town Forest Needs to be preserved, No Hunting
- Scheduled Hunting Times\*
- Signed
- Eliminate all Hunting in Town Forest\*
- 

### Dogs:

- Leash Law must be enforced
- Dogs should be allowed in public areas
- Dog poop control
  - More trash cans
  - Compost bins for dog poop

### School:

- Create more Options
- Take advantage of Location\*
  - Water/Dock
- Put better use to space
- Build relationship with Navy Yard
- Fundraising through Tourists
  - “School Store”
    - Sell School merchandise (Student Art, Athletic Gear, etc.)
    - Teach kids a class through the store, learning how to manage money, etc.

#4

### One Thing:

- Teen Center/Activities\*
- Connect the different aspects of town
- Athletic Fields
- Making Kittery “Green”
- Connect school to community\*\*
- Small Local Business



KITTERY 2015-2025  
COMPREHENSIVE PLAN

Visit the town's website for more info:

[http://www.kitteryme.gov/Pages/KitteryME\\_News/057CC65F-000F8513](http://www.kitteryme.gov/Pages/KitteryME_News/057CC65F-000F8513)

## Kittery Comprehensive Plan Top 25 Key Recommendations

(Numbering does not in anyway indicate priority)

The following are the Top 25 recommendations of the Comprehensive Plan. They have been informed by an assessment of existing conditions and predictable trends, public input, discussions with the Steering Committee and Town Staff, State of Maine requirements, and best practice.

Please indicate whether you support these recommended strategies.

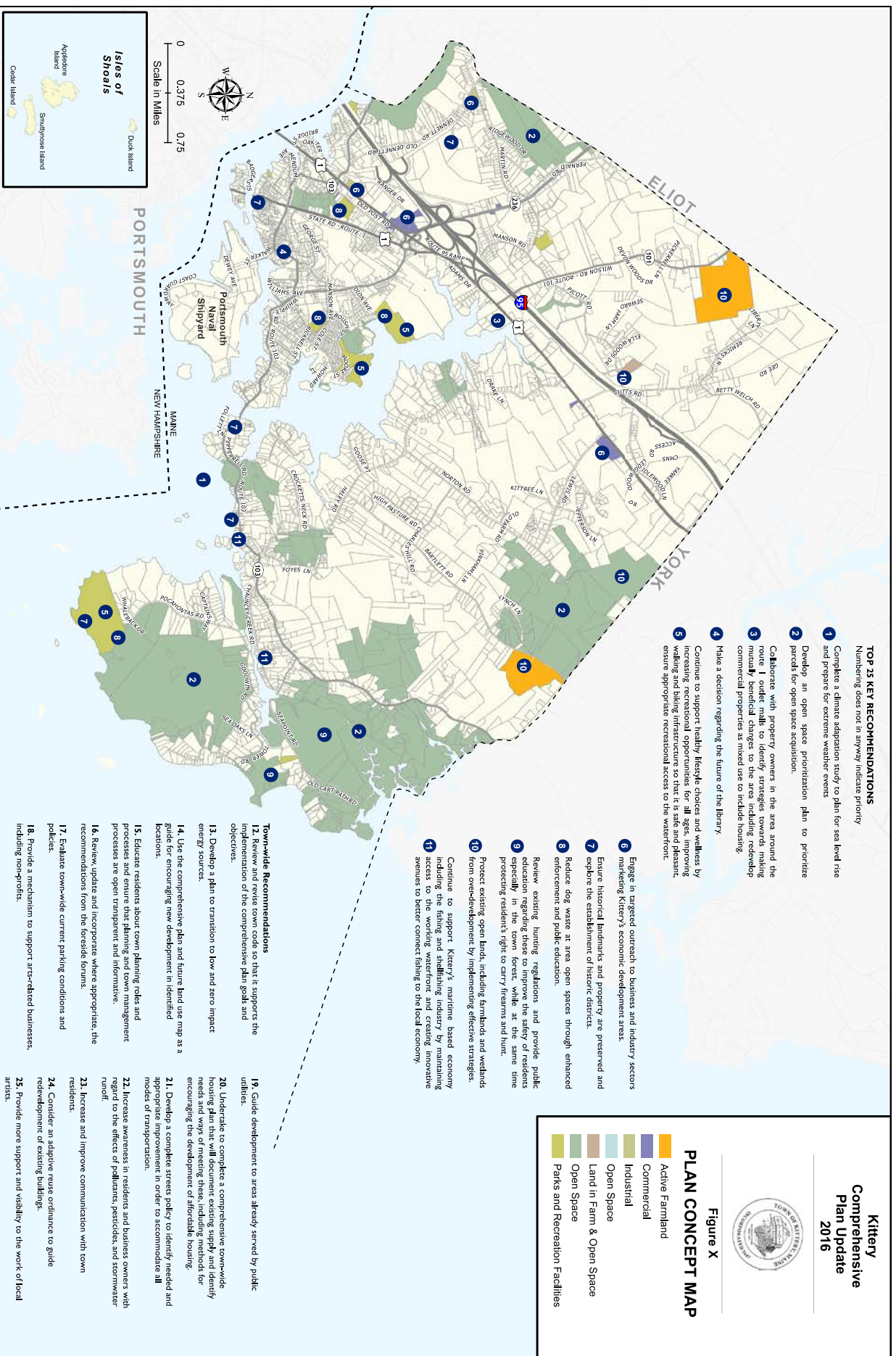
Please fill out and return either by mail, emailing a scan to [cdimatteo@kitteryme.org](mailto:cdimatteo@kitteryme.org) or drop this off at the Planning and Code Counter, Town Hall, ideally by 11/30.

Please indicate your support the following top goal recommendations?	0: No support 1: Low priority 2: Medium priority 3: High Priority
1. Complete a <b>Climate Adaptation Study</b> to plan for sea level rise and prepare for extreme weather events	
2. Develop a Plan to for Town facilities and property owners to transition to <b>low and zero impact energy sources</b>	
3. Develop an <b>open space prioritization plan</b> in coordination with the Kittery Land Trust to prioritize parcels for open space acquisition	
4. Use the <b>Comprehensive Plan and Future Land Use Map</b> as a guide for encouraging new development in identified locations, while protecting open spaces, agricultural land, and natural and historical resources while keeping in mind that climate change and areas at risk will change the overlay map	
5. Collaborate with property owners in the area that includes the <b>Route 1 Outlet Malls</b> to identify strategies for appropriate and viable future redevelopment, including exploring options to provide mixed use opportunities for commercial properties (e.g. including housing)	
6. Educate residents about town planning roles and processes and ensure that <b>planning and Town management processes</b> are open transparent and informative.	
7. Develop a long-range facility plan for the <b>library</b> .	
8. Continue to support <b>healthy lifestyle choices and wellness</b> by increasing <b>recreational opportunities</b> for all ages, improving <b>walking and biking</b> infrastructure so that it is safe and pleasant, ensure appropriate recreational <b>access to the waterfront</b>	
9. Review, update and incorporate where appropriate, the recommendations from the <b>Foreside</b> Forums.	
10. Continue to support Kittery's <b>maritime based economy</b> including the fishing and shellfishing industry by maintaining access to the working waterfront and creating innovative avenues to better connect fishing to the local economy	
11. Engage in targeted outreach to <b>business and industry sectors</b> marketing Kittery's economic development areas.	
12. Undertake to complete a Comprehensive town-wide <b>Housing Plan</b> that will document existing supply and identify needs and ways of meeting these, including methods for encouraging the development of affordable housing	

## Kittery Comprehensive Plan Top 25 Key Recommendations

Please indicate your support the following top goal recommendations?	0: No support 1: Low priority 2: Medium priority 3: High Priority
13. Develop a <b>Complete Streets Policy</b> to identify needed and appropriate improvement in order to accommodate all modes of transportation and make streets attractive and safe which would encourage more pedestrian and biking activities.	
14. Evaluate Town-wide current <b>parking</b> conditions and policies	
15. Ensure historical landmarks and property are preserved and explore the establishment of <b>historic districts</b>	
16. Provide a mechanism to support <b>arts-related businesses</b> , including non-profits, by means of the town's operating budget or Instituting a "Percent for Art" program in the construction of public improvements.	
17. Reduce <b>dog waste</b> at area open spaces through enhanced enforcement and public education	
18. Review existing <b>hunting</b> regulations and provide public education regarding these to improve the safety of residents especially in the Town Forest, while at the same time protecting resident's right to carry firearms and hunt	
19. Increase awareness in residents and business owners with regard to the <b>effects of pollutants, pesticides, and Stormwater runoff</b>	
20. <b>Guide development</b> to areas already served by public utilities, such as sewer and water.	
21. <b>Protect existing open lands</b> , including farmlands and wetlands from over-development by implementing effective land use and zoning strategies	
22. Increase and <b>improve communication</b> with Town residents	
23. Consider an <b>Adaptive Reuse Ordinance</b> to guide redevelopment of existing buildings	
24. Provide more support and visibility to the work of <b>local artists</b> such as developing a public art program that may include placing the work of Kittery's visual artists within the Kittery landscape on a rotating basis	
25. Review and revise <b>Town Code</b> so that it supports the implementation of the Comprehensive Plan goals and objectives, is clear, promotes best practice, and is easy to use	

## Kittery Comprehensive Plan Top 25 Key Recommendations



## Kittery Comprehensive Plan Top 25 Key Recommendations

## COMMENTS AND THOUGHTS?

[illegible]

Please indicate your support the following top goal recommendations?

		# High Priority	# Med Priority	# Low Priority	# No Priority	# No answer	SUPPORT % OF PARTICIPANTS (AFTER PER 0 PRIORITY)	HIGH	MED	LOW	NO	MED TO HIGH	% MED TO HIGH	LOW PRIORITY	% LOW TO NO	MEAN
1. Complete a Climate Adaptation Study to plan for sea level rise and prepare for extreme weather events	2 2 3 2 1 2 3 2 2 3 0 3 3 2 3 3 2 3 0 3 3 3 0 2 0	15	10	1	4		50.0%	33.3%	3.3%	13.3%		25	83.3%	5	16.7%	2.2
2. Develop a Plan to for Town facilities and property owners to transition to low and zero impact energy sources	2 3 2 1 2 2 1 3 3 1 3 2 3 2 3 2 3 3 3 1 3 1 1 0 2 0	12	10	6	2	0	40.0%	33.3%	20.0%	6.7%		22	73.3%	8	26.7%	2.1
3. Develop an open space prioritization plan in coordination with the Kittery Land Trust to produce parcels for open space acquisition	3 3 3 1 3 1 2 3 3 2 1 3 2 3 3 1 3 2 3 3 2 2 2 2 3 3 0	16	9	4	1	0	53.3%	30.0%	13.3%	3.3%		25	83.3%	5	16.7%	2.3
4. Use the Comprehensive Plan and Future Land Use Maps as a guide for encouraging new development in areas that are already developed and have existing infrastructure and natural and historical resources while keeping in mind the climate change and areas at risk will change the overlay map	3 3 3 2 3 2 2 2 3 3 3 3 3 3 2 3 2 3 3 2 3 3 3 3 3 3 0	21	8	0	1	0	70.0%	26.7%	0.0%	3.3%		29	96.7%	1	3.3%	2.6
5. Collaborate with property owners in the area that includes the Route 1 Outlet Mall to identify strategies for appropriate and viable future redevelopment, including exploring options to provide mixed use opportunities for commercial properties (e.g. including housing)	2 3 1 1 3 3 3 3 1 2 3 3 2 2 2 1 3 2 0 2 3 3 2 2 2 3 1 0	12	11	5	2	0	40.0%	36.7%	16.7%	6.7%		23	76.7%	7	23.3%	2.1
6. Educate residents about town planning roles and processes and ensure that planning and Town management processes are open transparent and informative.	3 3 2 2 3 3 3 3 3 3 1 3 2 2 1 3 2 2 3 3 3 3 3 3 3 3 3 0	20	6	2	1	1	66.7%	20.0%	6.7%	3.3%		26	86.7%	3	10.0%	2.5
7. Develop a long range facility plan for the library.	1 1 1 3 3 1 2 2 3 2 3 1 2 3 2 2 3 2 3 3 2 0 2 2 3 3 2 0	11	11	5	2	1	36.7%	36.7%	16.7%	6.7%		22	73.3%	7	23.3%	2.0
8. Continue to support healthy lifestyle choices and wellness by increasing recreational opportunities for all ages, improving walking and biking infrastructure so that it is safe and pleasant, ensure appropriate recreational access to the waterfront	3 3 3 3 3 2 2 3 3 2 2 3 3 2 3 3 1 3 3 3 3 3 3 2 3 2 0	20	8	1	1	0	66.7%	26.7%	3.3%	3.3%		28	93.3%	2	6.7%	2.6
9. Review update and incorporate where appropriate, the recommendations from the Foreseid Forums.	2 1 0 2 1 2 3 2 2 1 3 2 2 1 1 2 2 3 2 2 2 3 2 0	5	15	5	2	3	16.7%	50.0%	16.7%	6.7%		20	66.7%	7	23.3%	1.7
10. Continue to support Kittery's maritime based economy including the fishing and shellfishing industry by maintaining access to the working waterfront and creating innovative avenues to better connect fishing to the local economy	3 3 2 2 3 2 3 3 3 2 2 2 3 3 1 1 1 3 2 3 3 3 3 1 1 3 0	17	7	5	1	0	56.7%	23.3%	16.7%	3.3%		24	80.0%	6	20.0%	2.3
11. Engage in targeted outreach to business and industry sectors marketing Kittery's economic development areas.	1 2 0 1 3 1 3 2 1 3 1 1 2 2 1 1 2 2 0 1 3 3 3 2 2 3 2 0	8	10	9	3	0	26.7%	33.3%	30.0%	10.0%		18	60.0%	12	40.0%	1.8
12. Undertake to complete a Comprehensive Town wide Housing Plan that will document existing supply and identify needs and ways of meeting these, including methods for encouraging the development of affordable housing	3 3 1 2 3 3 2 3 2 3 3 3 3 2 3 1 3 3 2 3 3 3 0 1 0 3 3 3 2 0	18	6	3	3	0	60.0%	20.0%	10.0%	10.0%		24	80.0%	6	20.0%	2.3
13. Develop a Complete Streets Policy to identify needed and appropriate improvement in order to accommodate all modes of transportation and make streets attractive and safe which would encourage more pedestrian and biking activities.	2 3 3 3 3 2 2 3 3 1 3 3 2 2 3 2 2 2 3 3 3 2 2 1 1 0	14	11	3	1	1	46.7%	36.7%	10.0%	3.3%		25	83.3%	4	13.3%	2.2
14. Evaluate Town wide current parking conditions and policies	2 1 1 3 2 2 2 3 1 1 1 2 2 1 1 3 2 2 3 2 2 3 3 2 1 0	6	12	10	1	1	20.0%	40.0%	33.3%	3.3%		18	60.0%	11	36.7%	1.7
15. Ensure historical landmarks and property are preserved and explore the establishment of historic districts	3 1 1 3 3 2 2 3 3 3 2 2 2 3 2 1 2 3 0 3 1 2 1 2 3 2 3 0	12	10	5	2	1	40.0%	33.3%	16.7%	6.7%		22	73.3%	7	23.3%	2.0
16. Provide a mechanism to support arts-related businesses, including non-profits by means of the town's operating budget or instituting a Percent for Art program in the construction of public improvements.	1 1 2 2 2 1 2 3 2 3 2 0 0 2 2 2 2 2 3 3 3 2 1 2 2 0 2 0	5	16	4	4	1	16.7%	53.3%	13.3%	13.3%		21	70.0%	8	26.7%	1.7

17. Reduce dog waste at area open spaces through enhanced enforcement and public education	3	2	2	2	1	1	3	0	2	2	2	2	1	3	2	1	3	1	3	2	3	0	9	12	7	2	0	30.0%	40.0%	23.3%	6.7%	21	9	30.0%	1.9				
18. Review existing hunting regulations and provide public education regarding these to improve the safety of residents, especially in the Town's forest, while at the same time protecting residents' right to carry firearms and hunt	3	2	0	1	3	2	1	3	3	2	3	1	1	1	1	3	0	1	2	2	2	1	3	3	1	0	8	8	11	3	0	26.7%	26.7%	36.7%	10.0%	16	14	46.7%	1.7
19. Increase awareness in residents and business owners with regard to the effects of pollutants, pesticides, and stormwater runoff	2	3	1	3	2	3	3	3	3	1	3	2	2	3	1	3	3	3	2	2	1	3	2	3	0	16	9	4	1	0	53.3%	30.0%	13.3%	3.3%	25	5	16.7%	2.3	
20. Guide development to areas already served by public utilities, such as sewer and water.	3	3	3	1	2	2	3	3	3	3	2	2	2	1	2	3	0	3	3	2	2	2	2	1	3	0	11	14	3	2	0	36.7%	46.7%	10.0%	6.7%	25	5	16.7%	2.1
21. Protect existing open lands, including farmlands and wetlands from over-development by implementing effective land use and zoning strategies	3	3	3	2	3	1	3	2	3	3	3	2	2	3	2	3	3	3	3	2	2	2	3	2	3	0	16	12	1	1	0	53.3%	40.0%	3.3%	3.3%	28	2	6.7%	2.4
22. Increase and improve communication with Town residents	3	3	2	2	3	3	3	3	2	3	2	1	2	2	3	1	3	2	3	3	3	1	2	0	17	9	3	1	0	56.7%	30.0%	10.0%	3.3%	26	4	13.3%	2.4		
23. Consider an Adaptive Reuse Ordinance to guide redevelopment of existing buildings	2	2	1	2	3	2	2	3	2	3	2	3	2	3	3	0	3	3	3	2	3	2	1	2	0	12	14	2	2	0	40.0%	46.7%	6.7%	6.7%	26	4	13.3%	2.2	
24. Provide more support and visibility to the work of local artists such as developing a public art program that may include placing the work of Kittery's visual artists within the Kittery landscape on a rotating basis	2	1	3	2	2	1	3	1	3	2	1	0	2	1	2	3	1	3	3	2	3	2	0	1	0	8	11	8	3	0	26.7%	36.7%	26.7%	10.0%	19	11	36.7%	1.8	
25. Review and revise Town Code so that it supports the implementation of the Comprehensive Plan goals and objectives, is clear, promotes best practice, and is easy to use	3	3	2	1	3	2	3	3	3	3	2	1	2	1	2	3	3	3	2	3	2	3	0	15	11	3	1	0	50.0%	36.7%	10.0%	3.3%	26	4	13.3%	2.3			

[ElectionDaySurvey2015.xlsx](#)

**HIGHEST SUM, PERCENTAGE OR AVERAGE**



## APPENDIX :

# SAMPLE OUTREACH MATERIALS

# A VISION AND GOALS FOR KITTERY'S FUTURE

Kittery Comprehensive Plan Update Committee

6/6/2016

A vision confirms a community's commitment to a set of values to be

CREATING OUR FUTURE  
TOGETHER



KITTERY 2015-2025  
COMPREHENSIVE PLAN

used as a lens through which to view information and make future decisions. Having a vision helps to frame subsequent discussions regarding how to achieve a desired future and helps to keep these discussions focused.

The Vision and Goals presented here are based on the input from 150 Kittery residents who participated in a public forum on March 12, 2016, the written comments of dozens of Kittery residents on Comment Boards placed in Town Hall and the Community Center as well as input given on-line.

This Vision and Goals will be further refined, and will form the basis upon which the Comprehensive Plan will be built.

## GOALS

- To protect the town's character by preserving and protecting **HISTORIC FEATURES** and promoting an awareness of the Town's unique history.
- To protect Kittery's **NATURAL RESOURCES** including water, agricultural and forest resources, open space and recreation.
- To support desirable **ECONOMIC DEVELOPMENT**, reduce dependence on Portsmouth Navy Shipyard, and increase the Town's tax base while also providing local jobs.
- To provide a range of **HOUSING** types to meet the needs of individuals throughout the lifecycle and to support residents with a diversity of incomes.
- To improve safety and ease of **GETTING AROUND TOWN** and better connect the "pieces" of Kittery. Also provide safe and pleasant alternatives to automobile travel with safe and pleasant bike and walking paths.
- To protect the Town's **COASTLINE**, the working waterfront, and increase access and enjoyment of the water while protecting it from environmental impacts.
- To improve **TOWN GOVERNANCE** and provide adequate **MUNICIPAL FACILITIES and SERVICES**

## What makes Kittery unique?

*Natural setting*

*conservation lands*

*working waterfront*

*Coastline*

*location*

*diverse land uses*

*Water views*

*highway access*

*parks*

*Walkability*

*Gourmet Alley restaurants*

*Fort Foster arts*

*historic charm*

*access to Portsmouth*

*rural aspects*

*Foreside*

*diverse population*

*Historic buildings*

*Portsmouth Naval Shipyard*

*Fort McClary*

*community cohesion*

*The people*

*We aren't Portsmouth and don't want to be!*

*Beaches*

*gorgeous shoreline*

*our Community Center*

*Boat launches*

*rural plus urban aspects*

# A VISION AND GOALS FOR KITTERY'S FUTURE

**Kittery Comprehensive Plan Update Committee      6/6/2016**

**IMAGINE...** a Kittery whose character is protected by the preservation and adaptive reuse of its **historic buildings**, the control of the scale of redevelopment so that it is in keeping with the historic charm of the Town and a promotion of the Town's history.

IMAGINE... a **Foreside district** that is a thriving, historic neighborhood that includes one of Maine's earliest working waterfront. A Foreside that maintains the historic, working –class character and scale and preserves its building stock by adopting a preference for creative or **adaptive reuse** of existing buildings. **Workforce housing** is integrated in the district. Walking and biking is safe and pleasant and there are more green spaces to enjoy as well as the **working waterfront**.

IMAGINE ... a Kittery where its beautiful and treasured **natural features** are preserved and protected and where enjoyment is enhanced through increased access to these for both passive and active **recreation**. Recreational activities are managed so as to prevent negative impacts on the environment, the season at Fort Foster is extended and programming at the Kittery Community Center is even more developed. Enjoyment of the water is enhanced by increasing **public access to the water**, cleaning up Spruce Creek, and providing shuttle service to Portsmouth from the Town Pier at Foreside.

IMAGINE... a Kittery that plans for the future of its **environment** by implementing **sustainability** measures and leading by example so that all town-owned buildings use renewable sources of energy, and the Town provides incentives for the use of renewable energy sources. A Kittery that **prepares for the expected rise in sea level** due to climate change.

IMAGINE... a Kittery that preserves its **sense of community**, the sense of peace and quiet, but also the **diversity of places** that make up the Town. It feels more unified and less separated as multiple **ways of getting around Town** are more available. **Traffic** congestion is lessened and **walking** and **biking** is made safe and pleasant. A **town shuttle** helps to better connect people as do the additional places to gather and run into one another.

IMAGINE ... a Kittery that while improving and growing is able to retain a **diverse socio-economic** mix of residents by providing **affordable, workforce housing** and by creating **jobs** with adequate wages and salaries, resulting in a **sustainable** community.

IMAGINE... the **economy** of Kittery more **diversified** as it retains existing and supports additional local businesses, where the existing businesses are redeveloped into more pedestrian-oriented mixed-use developments that incorporate more natural features and that are able to be more economically viable, **sustainable**, and in keeping with evolving expectations of shoppers.

IMAGINE... a Kittery that has a continuing **relationship with the Portsmouth Naval Shipyard**, and traffic, noise and light impacts created by activity in the shipyard are reduced as a result of working together to mitigate these.

IMAGINE... a re-imagined, twenty-first century **library** and a **school system** where students are consistently recognized for their success in the community and nationwide because these institutions provide top quality education, opportunities for life long learning, and enrichment programs.

IMAGINE... that all these improvements are made in a systematic way with significant **community engagement** in the decision-making process led by a **town government** that is respectful, transparent and civil in its discourse. A **shared vision** and **ordinances** that support the goals embodied in the vision are clear and easy to enforce.

**Kittery Comprehensive Plan Update Committee      6/6/2016**

*Please see Preliminary Vision and Goals developed based on the input from the public at the March 12 public forum, on-line community conversation, Comment Boards at Town Hall and the Kittery Community Center. Please let us know if you have any comments regarding wording, an omission of something you feel is important to include, etc. You can either mark up the Vision directly or write your comments below.*

[illegible]

For more information please see: <http://www.courbanize.com/kittery-comprehensive-plan/>  
or call (207) 439-0452 ext. 303

**MISSED THE PUBLIC FORUM ON MARCH 12<sup>TH</sup>?**

You still have a chance to participate by:  
writing your comments on post it notes and adhering them to these boards  
or  
posting on line at:  
<http://www.courbanize.com/kittery-comprehensive-plan/>



**WHAT MAKES KITTERY UNIQUE?**

# CREATING OUR FUTURE TOGETHER



## KITTERY 2015-2025 COMPREHENSIVE PLAN PUBLIC FORUM

**WHEN: Saturday, March 12, 2016**

**10:00 AM -12:30 PM**

**WHERE: STAR THEATRE**

**Kittery Community Center**

*Join the community conversation  
regarding our town's future!*

*Refreshments will be provided.*

*You will automatically be entered into a FREE raffle upon attending!*

*FREE Childcare (for children 5 years and older) will be provided.*

For more info: [http://kitteryme.gov/Pages/KitteryME\\_CompPlan2015/index](http://kitteryme.gov/Pages/KitteryME_CompPlan2015/index)





## Creating Kittery's Future Together Kittery Comprehensive Plan 2015-2025

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### Press Release

**Date:** February 25, 2016

**Re:** : An opportunity to be involved in developing our Kittery's Comprehensive Plan and shaping our Town's future !

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*What will Kittery be like in 5 years? 10 years? 20 years? If we do not plan for the future, will the Town stay the same? What would change? What do we love about our Town? How do we retain what we love? What could be different? How shall we go about making Kittery an even better place to live, work, and play? What can we do to protect what we most appreciate about our Town and prepare for future contingencies?*

The members of the Planning Board and the Comprehensive Plan Update Committee are excited to invite you to join them in participating in developing a comprehensive plan for our Town. The most recent effort was a 1999 update to the Kittery Comprehensive Plan, adopted in 2002. It is time to undertake the effort again!

We will begin the process by bringing the community together to begin to identify shared values and common concerns. We will build on these efforts and continue to expand the community conversation. There will be more in-depth discussions that will include the identification of strategies to help address the issues identified.

In order for the Plan to be a living document, one that is viable, useful, and useable, it must be developed with the input of those who will use it and be affected by it. We hope to see many of Kittery's residents and business owners at the public forums. All are invited to help shape our Town's future together!

#### **March 12, 2016: Pubic Forum: Developing a Vision & Goals**

Location: Star Theater,  
Kittery Community Center  
Time: 10:00 AM – 12:30 PM

Refreshments will be provided.  
All participants will be eligible to win a door prize just by attending.  
Childcare will be provided for children 5 years and older.

For more information and to participate on-line, see:

<http://www.courbanize.com/kittery-comprehensive-plan>

Additionally, there are opportunities to serve on the **Comprehensive Plan Update Committee** or to become a member of the **Friends of the Plan** for a lower level of commitment. Please contact Chris DiMatteo if you are interested: <cdimatteo@kitteryme.org> OR call: 207-475-1307