

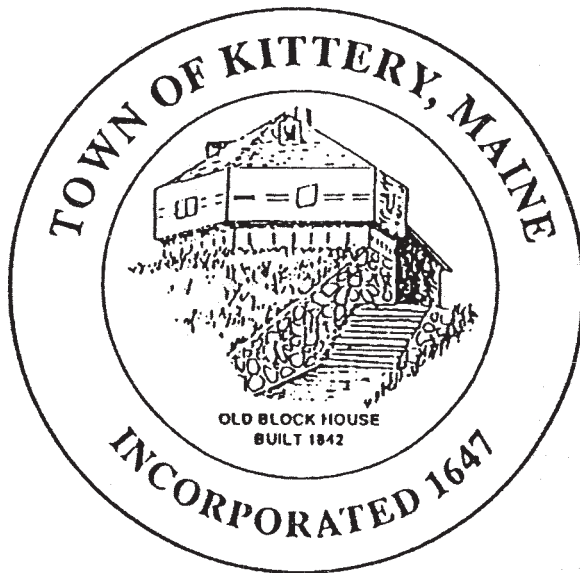
2015 - 2016

ANNUAL REPORT

for the Town of

KITTERY, MAINE

July 1, 2015 - June 30, 2016



The Oldest Town In Maine

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ANGUS S. KING, JR.
MAINE

133 HART SENATE OFFICE BUILDING
(202) 224-5344
Website: <http://www.King.Senate.gov>

United States Senate

WASHINGTON, DC 20510

COMMITTEES:
ARMED SERVICES
BUDGET
ENERGY AND
NATURAL RESOURCES
INTELLIGENCE
RULES AND ADMINISTRATION

Dear Friends of Kittery:

It has been a privilege to serve the State of Maine since being sworn into the U.S. Senate.

Much of my time in Washington this past year has been devoted to the Senate Armed Services Committee and the Select Committee on Intelligence. Protecting our homeland and the people of Maine from terrorism and violence remains one of my top priorities. Through my work on the Armed Services Committee, I was able to secure several provisions in the 2016 National Defense Authorization Act that benefit Maine. The legislation authorizes the construction of an additional DDG-51 Arleigh Burke Class Destroyer that could be built at Bath Iron Works and expands the HUBZone program to stimulate economic growth at former military installations like the former Brunswick Naval Air Station.

Returning control to teachers, school districts, and states has also been a primary concern of mine. I am encouraged that the Every Student Succeeds Act has become law. It eliminates the burdensome requirements of the No Child Left Behind Act and ensures access to a quality education for all students. A provision I helped author in the bill will give states the opportunity to pilot the use of their own proficiency-based assessments in lieu of federally-mandated standardized tests. Also included in the bill are several measures I secured to promote local input, fund education technology initiatives, and explore new strategies to increase student access to the internet outside of school.

Communities across Maine have taken bold action to improve their broadband connectivity, and I have been proud to foster federal support for these types of projects. My amendments to the Every Student Succeeds Act will promote the type of work already occurring in Washington County, where students who lack broadband access are able to check out mobile hotspots from their local libraries. Additionally, a bill I co-sponsored, the Community Broadband Act, helped pave the way for the FCC to enact rules protecting the ability of municipalities to invest in better broadband. I am excited by Maine's leadership on this important economic development issue and will continue to support local efforts in this area.

After extensive negotiations, the Senate passed a five-year transportation bill that will increase highway and transit funding in Maine and provide stability to improve our transportation infrastructure. The legislation contains provisions I cosponsored to cut red tape and improve predictability and timeliness by streamlining the federal permitting process for large infrastructure projects. Also incorporated in this bill are my provisions to relieve financial regulations on Maine's community banks and credit unions and to reauthorize the Export-Import Bank, a critical tool that supports communities and small business across the state.

Following my inquiries in the Energy and Natural Resources Committee, the National Park Service has announced they will begin exploring strategies to allow park visitors to purchase electronic passes online and will pilot the program at Acadia National Park. These passes would improve access to our nation's most treasured landscapes and would generate resources for years to come. I remain deeply engaged in preserving Maine's natural beauty and strengthening our outdoor recreation economy.

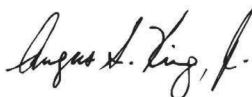
It is with solemn responsibility that I have focused my energy addressing the opioid epidemic in Maine. This work includes convening roundtables with a wide-range of health care and law enforcement professionals to combat addiction; introducing a proposal to safely dispose of excess prescription drugs; cosponsoring a

Senate-passed bill that addresses mothers struggling with addiction and the alarming effect it has on newborns; cosponsoring the TREAT Act, which expands the ability of medical specialists to provide life-saving medication-assisted therapies for patients battling heroin and prescription drug addiction; and calling on the Commander of U.S. Southern Command to increase efforts to stop the flow of heroin at our southern border.

I like to think of Maine as a big small town – and in a small town, the leaders are accessible and eager to listen. In that spirit, I've made it a priority to stay connected with people from all over Maine who e-mail, write, and call with suggestions or questions. If I can ever assist in your interaction with a federal agency, or you have thoughts, concerns, or personal input on a matter that is currently before Congress I hope you will contact me, let me know where you stand, and engage in this critical part of democracy. Please call my toll-free line at 1-800-432-1599 or one of my offices: Augusta (207) 622-8292, Presque Isle (207) 764-5124, Scarborough (207) 883-1588, or Washington, D.C. (202) 224-5344. You can also write me on our website at www.king.senate.gov/contact.

As always, I am honored to represent the people of Maine and look forward to working with you for the betterment of our great state.

Sincerely,



Angus S. King, Jr.
United States Senator

SUSAN M. COLLINS
MAINE

413 DIRKSEN SENATE OFFICE BUILDING
WASHINGTON, DC 20510-1904
(202) 224-2523
(202) 224-2693 (FAX)

United States Senate

WASHINGTON, DC 20510-1904

COMMITTEES:
SPECIAL COMMITTEE
ON AGING,
RANKING MEMBER
APPROPRIATIONS
SELECT COMMITTEE
ON INTELLIGENCE

Dear Friends:

It is an honor to represent Maine in the United States Senate. I am grateful for the trust the people of our State have placed in me and welcome this opportunity to share some key accomplishments from 2015.

Growing the economy by encouraging job creation was and remains my top priority. The tax-relief bill signed into law at the close of last year contains three key provisions I authored to help foster job creation and provide small businesses with the certainty they need to invest, grow, and, most important, hire new workers. Another provision I authored that became law last year gives a boost to both Maine's economy and traffic safety. This provision permanently changed the federal law that previously had forced the heaviest trucks onto our country roads and downtown streets, rather than allowing them to use Maine's federal Interstates. In addition, I was glad to help secure another significant award for the University of Maine's deepwater offshore wind initiative, which has the potential to advance an emerging industry and create thousands of good jobs in our state.

Maine's historic contributions to our nation's defense must continue. In 2015, I secured funding toward a much-needed additional Navy destroyer, likely to be built at Bath Iron Works. Modernization projects at the Portsmouth Naval Shipyard that I have long advocated for were also completed, as were projects for the Maine National Guard.

I was also deeply involved in crafting the new education reform law to better empower states and communities in setting educational policy for their students. The law also extends a program I co-authored that provides additional assistance to rural schools, which has greatly benefitted our state. A \$250 tax deduction I authored in 2002 for teachers who spend their own money on classroom supplies was also made permanent last year.

As a result of a scientific evaluation of the nutritional value of potatoes required by a law that I wrote, the wholesome fresh potato finally was included in the federal WIC nutrition program. I also worked on other issues important to Maine's farmers and growers, including research on wild blueberries and pollinating bees.

As Chairman of the Housing Appropriations Subcommittee, I have made combating veterans' homelessness a priority. This year's housing funding law includes \$60 million for 8,000 new supportive housing vouchers for homeless veterans. Since this program began in 2008, the number of homeless veterans nationwide has dropped by one third. Maine has received nearly 200 vouchers to support homeless veterans.

Last year, I became Chairman of the Senate Aging Committee. My top three priorities for the committee are retirement security, investing more in biomedical research, and fighting fraud and financial abuses targeting our nation's seniors. I advocated for the \$2 billion increase in funding for the National Institutes of Health to advance research on such diseases as diabetes and Alzheimer's. The Senate also unanimously passed my bill to support family caregivers. The Aging Committee's toll-free hotline (1-855-303-9470) makes it easier for senior citizens to report suspected fraud and receive assistance and has already received more than 1,000 calls.

A Maine value that always guides me is our unsurpassed work ethic. As 2015 ended, I cast my 6,072nd consecutive vote, continuing my record of never missing a roll-call vote since my Senate service began in 1997.

I appreciate the opportunity to serve Kittery and Maine in the United States Senate. If ever I can be of assistance to you, please contact my York County Office at (207) 283-1101, or visit my website at www.collins.senate.gov. May 2016 be a good year for you, your family, your community, and our state.

Sincerely,



Susan M. Collins
United States Senator



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Paul R. LePage
GOVERNOR

STATE OF MAINE
OFFICE OF THE GOVERNOR
1 STATE HOUSE STATION
AUGUSTA, MAINE
04333-0001

Dear Citizens of Kittery:

Maine has a long tradition of civil participation in both state and local government, and I thank you for being informed and involved citizens.

My vision for Maine is prosperity, not poverty. For this reason, one of my top priorities continues to be the reduction and eventual elimination of the income tax. Raising the minimum wage is not the path out of poverty; I want Mainers to earn a career wage. Reducing the income tax is the biggest and most immediate pay raise for all hard-working Mainers.

Not only does an income tax cut put more money back in your pockets, but it will also attract businesses that can offer good-paying careers to keep our young people here. It shows the nation that we are serious about wanting people and businesses to come—and stay—in Maine.

Unfortunately, voters approved a referendum question to raise the income tax to 10.15% on successful Maine households and small businesses. Enacting the second highest income tax rate in the country shows the nation we are eager to punish people for being successful. It will drive them out of our state and make it even more difficult to attract much-needed doctors, dentists, scientists, engineers and other professionals to Maine. They can live in neighboring New Hampshire, which takes no income tax from their paychecks. Even worse, there is no guarantee the extra revenue from this tax will go to fund education, as proponents promised.

As successful people leave Maine, state and municipal government will lose the significant amount they pay in property, sales and incomes taxes. This will put even more upward pressure on local property taxes. Municipalities will have to get more creative to provide local services without increasing property taxes. Reforming the tree growth program, collecting property taxes on land in conservation or preservation programs, charging a payment in lieu of taxes on state land that is taken off the property tax rolls and having non-profit organizations pay a two-percent tax on their net revenues are all ways for municipalities to increase revenues.

Such bold measures would take strong leadership and commitment from local officials and residents. If ever I can be of assistance to you or if you have any questions or suggestions, I encourage you to contact my office by calling 287-3531 or by visiting our website at www.maine.gov/governor.

Sincerely,

Paul R. LePage
Governor



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TTY USERS CALL 711
www.maine.gov

PHONE: (207) 287-3531 (Voice)

FAX: (207) 287-1034

127th Legislature
Senate of
Maine
Senate District 35

Senator Dawn Hill
Assistant Democratic Leader
3 State House Station
Augusta, ME 04333-0003
(207) 287-1515
dawn.hill@legislature.maine.gov

Dear Residents of Kittery,

I hope 2016 finds you and your family doing well. It is an honor to represent you and this community as your state senator. It is also a privilege to serve in the Maine Senate as the Assistant Senate Democratic Leader.

This past year, the legislature made significant progress in providing direct tax relief to Maine homeowners. We increased the Homestead Property Tax Credit from \$10,000 to \$15,000 starting in April of 2016; and the exemption will increase again to \$20,000 in 2017. We also prevented Municipal Revenue Sharing cuts while increasing funding of K-12 schools by \$80 million. These efforts are aimed at offsetting the need for municipalities to increase property taxes.

Additionally, we implemented meaningful, fair changes to the state's income tax code, which will result in a \$135 million annual tax cut for 579,000 Maine families. The legislature also eliminated the income tax on pensions for all military families.

I am proud of these accomplishments. I hope you are as well. As the legislature continues its work, please know that I am available to hear from you.

I also encourage you to sign up for my legislative email updates to keep you informed about what is happening in the legislature. This periodic email allows me to share information that is useful and informative to you and our district. Please email me at dawn.hill@legislature.maine.gov or call (207) 287-1515 to sign up.

As your state senator, I will continue to do as I have always done in the past, and that is work with all sides to do what is best for you, our district, and our state. I look forward to seeing you around.

Best regards,



Dawn Hill
State Senator



York County
149 Jordan Springs Road
Alfred, Maine 04002
(207) 459-2312
Commissioner Gary Sinden
gsinden@co.york.me.us



February, 2016

Thanks to sound management by the County Manager and the Department Leaders, the county continues to provide excellent services to the towns and citizens of York County while keeping the increase in the tax assessment to the towns below one percent. This is a notable achievement considering the renewed rise in inflation and increasing health care costs. I applaud their success.

The Board of Commissioners continues to support the Sheriff's contract deputy program. The Sheriff's Department patrols nine out of twenty-nine towns in the county. This rural patrol provides the level of protection required by state statute. When a town decides that a higher level of protection is needed, its citizens can vote to contract a deputy from the Sheriff's department at a fraction of the cost of funding a police department. Despite pressure to the contrary, we Commissioners remain firm that the actual cost, including the cost of the vehicle, be charged to the towns.

The County's three newest Department Leaders have had great success right from the start:

Linda Corliss, Human Resources Director, has overhauled the Worker's Compensation program resulting in savings of at least \$40,000 per year. Last year the County received a refund check (\$18,000) for the first time ever.

Art Cleaves, Emergency Management Director, continues to obtain grant funding (over \$100,000 and counting) for EMA's efforts in the county. The focus of the Agency continues to be the working relationship with the towns' emergency management efforts and the training and retention of the many volunteers that staff the EMA. Art has secured funding (50%) from the state to renovate additional EMA space within the York County Government Building.

The latest Department Leader hired is Tim Amoroso, Facilities Director, who brings a wealth of knowledge and experience in facilities management. Tim's efforts will result in great savings over time through professional preventive maintenance and new construction bidding and oversight.

The State Legislature and the State Court system are currently in the process of replacing outdated courthouses and York County is on the list. The legislature has approved funding for this process and site location suggestions have been requested. The Alfred Select Board and the County Board of Commissioners have voted unanimously that the court remain in Alfred, the county seat. This is only fair to all of the citizens due to its central location. Also, we Commissioners have offered the state 7.7 acres adjacent to the jail (at no charge) as the site for the new courthouse. This site would save thousands of dollars annually in prisoner transport costs. In the end, why should we taxpayers pay the inflated costs for land near the seacoast when we already own land at a better location?

www.YorkCountyME.com

GOVERNOR

Paul R. LePage (R)
One State House Station
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governor@maine.gov

Commissioner's Office, Alfred 1-324-1571

Clerk of the House 1-287-1400

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Fax: 287-1527

RESIDENCE:
P.O. Box 701
Cape Neddick, ME 03902
Cell: (207) 337-3689
www.dawnhill.org

STATE REPRESENTATIVES TO LEGISLATURE

www.maine.gov/legis/house
House of Representatives
2 State House Station
Augusta, ME 04333-0002

287-1400 (Voice), 287-4469 (TTY) or 1-800-423-2900 (House message line)
Fax: 287-1456

DISTRICT 151:

Deane Rykerson (D)
One Salt Marsh Lane
Kittery Point, ME 03905
Bus.: 207-439-8755
RepDeane.Rykerson@legislature.maine.gov

DISTRICT 149:

Roberta D. Beavers (D)
72 Woodland Hills
South Berwick, ME 039028
Residence: 207-748-3432
RepBobbi.Beavers@legislature.maine.gov

MUNICIPAL DIRECTORY AND EXTENSION NUMBERS
FAX NUMBER 439-6806

MUNICIPAL OFFICE HOURS
MONDAY – THURSDAY
8:00 A.M. – 6:00 P.M.

Town Manager Nancy Colbert Puff ncolbertpuff@kitteryme.org	439-1633 Ext. 329	Town Clerk Maryann Place mplace@kitteryme.org	439-0452 Ext. 328
Deputy Town Clerk Karen Estee kestee@kitteryme.org	439-0452 Ext. 313	Assistant Town Clerk Kim Tackett ktackett@kitteryme.org	439-0452 Ext. 312
Voter Registrar Maryann Place mplace@kitteryme.org	439-0452 Ext. 328	Assistant Assistant Vacant	439-0452 Ext. 309
Bookkeeper Jan Fisk jfisk@kitteryme.org	439-0459 Ext. 316	Finance Director Cindy Saklad csaklad@kitteryme.org	439-0459 Ext. 315
Accountant Kathleen Rich krich@kitteryme.org	439-0452 Ext. 337	Assessor Paul McKenney assessing@kitteryme.org	439-0459 Ext. 306
Town Planner Chris Dimatteo cdimatteo@kitteryme.org	439-6807 Ext. 307	Code Enforcement Robert Marchi rmarchi@kitteryme.org	439-6807 Ext. 308
Assistant Planner Rebecca Spitko rspitko@kitteryme.org	439-6807 Ext. 303	Assistant Code Officer Shelly Bishop sbishop@kitteryme.org	439-6807 Ext. 305
Development Staff Clerk Michelle McDonald mmcdonald@kitteryme.org	439-0459 Ext. 390	Harbormaster Derek Jacobs kpa@kitteryme.org	439-0452 Ext. 301
Administrative Clerk Kimberli Kienia kkienia@kitteryme.org	439-0452 Ext. 310	Administrative Clerk Jillian Marshall jmarshall@kitteryme.org	439-0452 Ext. 311

ELECTED & APPOINTED OFFICIALS

Revised 6/15/15

C = appointed by Council
M = appointed by Manager
E = Elected
NV = non-voting

S = appointed by School Committee
R = appointed by Registrar
P = appointed by Port Authority

		<u>Date Appointed</u>	<u>Date Term Expires</u>	<u>Telephone</u>
TOWN MANAGER				
Granfield, Carol M. Interim	C	03/18/16 04/25/16	06/30/16 Indefinite	475-1329
TOWN COUNCIL				
Thomson, Jeffrey	E	11/03/15	11/06/18	439-1277
White, Russell	E	11/05/13	11/05/16	439-4534
Lemont, Kenneth	E	11/04/14	11/04/17	439-3698
Denault, Charles H., Jr., V Chair	E	11/05/13	11/05/16	439-4718
Dennett, Frank L.	E	11/03/15	11/03/18	439-3815
Beers, Gard, Chair	E	11/03/15	11/03/18	439-6313
Spiller, Judith	E	11/04/14	11/04/17	439-0637
SCHOOL COMMITTEE				
Driscoll, John F.	E	11/04/14	11/04/17	439-2114
Gilbert, Anne D.	E	11/03/15	11/03/18	439-9067
Barbour, Gavin	E	11/05/13	11/05/16	438-9160
Batchelder, David, Chair	E	11/04/14	11/04/17	439-3943
Bedard, Kimberly	E	11/05/13	11/05/16	439-9548
Dow, Julie D., Vice Chair	E	11/05/13	11/05/16	439-7866
Rivers, Jonathan E.	E	11/03/15	11/03/18	439-3858
TOWN CLERK				
Place, Maryann	M	06/27/94	Indefinite	475-1328
TAX COLLECTOR				
Granfield, Carol M. Interim	C	03/18/16 04/25/16	06/30/16 Indefinite	475-1329
TREASURER				
Granfield, Carol M. Interim	C	03/18/16 04/25/16	06/30/16 Indefinite	475-1329
WELFARE DIRECTOR				
Granfield, Carol M. Interim	C	03/18/16 04/25/16	06/30/16 Indefinite	475-1329
FINANCE DIRECTOR				
Saklad, Cindy	M	08/20/12	Indefinite	475-1315

COMMISSIONER OF PUBLIC WORKS

Albert, Norman	M	05/12/14	Indefinite	439-0333
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TAX ASSESSOR

McKenny, Paul	M	01/14/16	06/30/16	475-1306
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POLICE CHIEF

Soucy, James	M	05/16/16	Indefinite	439-1638
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HEALTH OFFICER

Marchi, Robert	M	01/04/16	12/31/16	475-1308
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TOWN PLANNER

Di Matteo, Christopher	M	12/08/14	Indefinite	475-1307
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ASSISTANT PLANNER

Spitko, Rebecca	M	10/05/15	Indefinite	475-1303
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CODE ENFORCEMENT OFFICER

Marchi, Robert	M	01/04/16	12/31/16	475-1308
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ASSISTANT CODE ENFORCEMENT OFFICER

Bishop, Rochelle	M	01/04/16	12/31/16	475-1305
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PLUMBING INSPECTOR

Marchi, Robert	M	01/204/16	12/31/16	475-1308
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ALTERNATE PLUMBING INSPECTOR

Bishop, Rochelle	M	01/04/16	12/31/16	475-1305
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Kellogg, Jessa	M	01/04/16	12/31/16	439-6807
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BUILDING OFFICIAL

Marchi, Robert	M	04/07/16	04/07/17	475-1308
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RECREATION DIRECTOR/GENERAL MANAGER

Grady, Janice C.	M	01/24/83	Indefinite	439-3800
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SUPERINTENDENT OF SEWER SERVICES

Kathios, George C.	M	01/04/10	Indefinite	439-4646
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SUPERINTENDENT OF SCHOOLS

Hutton, Allyn	S	07/01/10	Indefinite	439-6819
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FIRE CHIEF

O'Brien, David W.	M	12/28/98	Indefinite	439-2262/1638
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EMERGENCY PREPAREDNESS

Eaton, Gary, Director	M	08/26/13	Indefinite	439-1638
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HARBOR MASTER

Derek Jacobs	M	09/29/14	Indefinite	475-1301
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SHELLFISH WARDEN

McCollett, John V.	C	02/17/16	03/11/18	438-9714
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BOARD OF APPEALS (Charter 7 members cannot serve more than 3 consecutive terms of 3 years)

Denault, Charles III	C	11/09/15	12/01/17	475-2098
Boyle, Brian	C	11/24/14	11/01/17	251-6034
Fitzpatrick, Barry	C	01/25/16	03/01/17	703-5352
Pinkham, Niles	C	04/14/14	12/01/16	439-4483
Wilson, Craig, Chair	C	01/11/16	11/01/18	439-4153
Brake, Jeffery	C	12/22/14	03/01/17	439-0974
Timko, April	C	06/13/16	03/01/17	451-2161

BOARD OF ASSESSMENT REVIEW (Charter - 3 regular members 2 alternates 3 year terms)

Wyman, Robert W., Chair	C	10/16/13	12/01/16	439-5467
Bierau, Dudley	C	01/25/16	12/31/17	439-4857
Afienko, Joseph	C	01/25/16	12/31/18	221-5124

CAPITAL IMPROVEMENT PROGRAM (CIP) COMMITTEE (1 Council Rep., 1 School Rep., 2 Citizens, Town Manager, Town Planner 3 year terms)

Clifford, Jeff, Chair-Citizen Rep.	C	11/13/13	11/24/16	439-3875
Perkins, Chris, Citizen Rep.	C	11/10/14	12/08/17	439-8244
Thomson, Jeffrey, Council	C			439-1277
Driscoll, John, School Committee	C			439-2117
Granfield, Carol, Inteim Manager	C			475-1329
DiMatteo, Chris, Town Planner				475-1307

COMPREHENSIVE PLAN UPDATE COMMITTEE (1 Council Rep, 1 Planning Board Rep, 1 Board of Appeals Rep, 1 Port Authority Rep, 1 School Committee Rep, 6 Citizens)

Gagner, Terry, Citizen Rep	C	05/14/12		475-7078
Hibschman, Tom, Citizen Rep	C	12/08/14		439-6721
Marissa Da, Citizen Rep	C	05/23/16		603-321-4566
Emerson, Thomas, Citizen Rep	C	11/09/15		703-0363
Zurer, Holly, Citizen Rep	C	12/14/15		603-969-4714
Costa, Brett, Citizen Rep	C	03/14/16		439-4258
Bedard, Kim, School	C			439-9548
Driscoll-Davis, Debi PB Rep	C			439-0449
Wilson, Craig, BOA Rep	C			439-4153
Grinnell, Ann, Pt. Authority	C			439-0564
White, Russell, Chair, Council	C			439-4534
Granfield, Carol, Interim Town Mgr - non-voting member				475-1329
Hutton, Allyn, School Superintendent – non-voting member				475-1333
DiMatteo, Chris, Town Planner – primary staff coordinator				475-1307

CONSERVATION COMMISSION (7 regular members, unlimited associates 3 year terms)

Carson, Janice	C	08/26/13	08/27/16	439-4372
Hall, Stephen F.	C	07/08/13	05/31/16	439-4484
Kingsbury, Herbert	C	03/24/14	05/31/17	439-6449
Moore, Donald F.	C	01/27/14	05/31/16	439-3842
Saltus, Karen	C	01/25/16	12/31/18	439-9055
Wells, Earldean, Chair	C	01/25/16	12/31/18	439-2787
Lovett, Nanci	C	03/28/16	12/31/19	439-1169
Bensley, Dean, Assoc.	C	09/06/13	05/31/16	603-498-8734
Formalarie, Anne, Assoc.	C	06/13/16	12/31/19	603-320-0186

ECONOMIC DEVELOPMENT COMMITTEE (3 Councilors, 3 Business/industry Reps, 3 Citizens at large and Ex officio members – Manager and Town Planner) Sunset Date 12/31/16 to at which time Council will review the status and its continued need.

Vacant, Citizen	C		12/31/16	
Kosacz, Stephen-NV Bus	C	01/27/14	12/31/16	361-1901
Vacant, Citizen	C	03/14/16	12/31/16	
Vacant, Citizen	C		12/31/16	
Dow, George, Chair Business	C	02/10/14	12/31/16	439-7866
Emerson, Tom, Business	C	01/12/14	12/31/16	752-1371
Kenneth, Lemont, Council	C	11/09/15		439-3698
Jeffrey Thomson, Council	C	11/09/15		439-1277
Denault, Charles, Council	C	11/09/15		439-4718
DiMatteo, Chris, Town Planner ex-officio member				475-1307
Granfield, Carol, Interim Town Manager ex-officio member				475-1329

EDUCATIONAL SCHOLARSHIP SELECTION COMMITTEE (2 Councilors, 3 citizens 3 year terms)

Brake, Jeffery, Chair	C	11/10/14	11/10/17	439-0974
Vacant, Citizen	C			
Kingsbury, Herbert, Citizen	C	02/24/14	02/08/17	439-6449
Dow, George, Citizen	C	06/08/15	02/08/18	439-7866
Denault, Charles, Councilor	C	11/09/15		439-4718

KITTERY COMMUNITY CENTER BOARD OF DIRECTORS (11 voting members, 9 residents 4 experienced or association with recreation, 3 arts & culture, 1 economic or community development, 1 member at large, Town Manager & appointed Councilor; the Rec Director & Town Planner are ex-officio members)

Thomson, Jeffrey, Councilor	C	05/27/15	03/26/18	439-1277
Downs, Michael, Recreation	C	06/22/15	05/30/18	439-3347
Schremmer, Mark, At Large	C	05/29/13	12/31/19	438-9845
Stephens, Kent, Arts & Culture	C	04/22/13	05/30/19	439-5769
Lincoln, Jean, Economic Dev.	C	05/27/15	05/30/18	703-0457
Convery, Maureen, Arts Culture	C	04/28/14	05/30/17	439-4735
Lemont, Eric, Arts & Culture	C	01/25/16	12/31/19	603-502-0548
Workman, Steve, Chair - Rec.	C	04/22/13	12/31/19	451-9279
Vacant, Recreation	C			
Avery, Danielle, Recreation	C	05/12/14	05/30/17	603-300-7360
Granfield, Carol, Interim Town Manager				475-1329
Grady, Janice, Recreation Director				439-3800
DiMatteo, Chris, Planner				475-1307

KITTERY ENERGY ADVISORY COMMITTEE - KEAC (AD HOC)

Executive Committee:

Sarah Brown, 22 Main St., Kittery, ME				438-9160
Cameron Wake, 19 Mendum Ave., Kittery, ME				439-4316
Kenneth Lemont, 154 Whipple Rd., Kittery, ME				439-3698
Robert Sheppard, 16 Cross St., Kittery, ME				439-9293
Vacant - Town Manager				475-1329
George Kathios, Supt. of Sewer Services				439-4646
Rian Bedard	Anne Morgan	Beth Gilbert	Meredith Sudborough	
Nancy Farron	Louise Hirshberg	Gillian Carter	Diana McNabb	
Charlie Case	Mara Lamstien	Dawn Sciascia	Charlie Simpson	
Brennan Pingree	Lee Perkins	Jon Discher	Susan Kress Hamilton	

Kelsey Woodward	Martha Petersen	Jeff Clifford	Jim Rodier
Melissa Paly	Janet Howe	Stephen Huntress	Lyn Rosoff

MARY SAFFORD WILDES TRUST (3 regular members, 2 ex-Officio members - 3 year terms)

Mann, A. David, Chair	C	07/08/13	02/28/16	439-9577
Thomson, Jeffrey D.	C	01/25/16	12/31/16	439-1277
Tobey, Joyce	C	02/10/14	02/28/17	439-6334
(Gary Beers, Council Chair – ex-officio member)				439-6313
(Maryann Place, Town Clerk, ex-officio member)				475-1328

KITTERY OPEN SPACE ADVISORY COMMITTEE (AD HOC)

Connor, Kathy, Chair Citizen	M			439-3144
Fellows, Ken -- Citizen	M			439-8697
Hall, Stephen -- Cons. Comm.	M			439-4484
Mead, Page -- Parks	M			439-0638
Moore, Don -- Cons. Comm	M			439-3842
Thomas, Peter -- Citizen	C			439-5191
White, Russell (Councilor)	C			439-4534
Wells, Earledean -- Cons. Comm.	M			439-2787
Wilson, Craig -- Citizen	M			439-4153
Young, Karen -- Mt. Agamenticus to the Sea Cons. Initiative			646-3604	
Bennett, Christine -- Kittery Land Trust			439-8989	

PARKS COMMISSION (7 regular members, unlimited associates, 3 year terms)

Mead, Page, Co-Chair	C	03/24/14	05/03/17	439-0638
DeMarco, Richard, Co-Chr	C	04/28/14	05/03/17	439-5393
DeMarco, Kristina	C	08/12/13	05/03/16	439-5393
Payne, Denise	C	02/24/14	05/03/16	439-2203
Turner, Gale	C	11/24/14	05/03/17	439-0550
Wrocklage, David	C	03/28/16	12/31/19	475-4521
Vacant	C			
Morrison, Michael, Associate	C	03/10/14	03/26/17	603-231-1271

PERSONNEL BOARD (Charter - 5 members - cannot serve more than 2 consecutive 3 year terms)

Linscott, Kenneth	C	10/27/14	06/13/17	439-2320
Delio, John J.	C	11/24/14	11/24/16	439-5354
Harris, Robert	C	12/09/14	06/13/17	439-5614
Vacant	C			
Vacant	C			

PLANNING BOARD (Charter - 7 members - cannot serve more than 3 consecutive 3 year terms)

Grinnell, Ann.H., Chair	C	10/28/13	11/30/16	439-0564
Vacant	C		11/30/16	
Alesse, Mark	C	11/30/15	11/30/18	703-2054
Driscoll-Davis, Deborah	C	11/24/14	11/30/17	439-0449
Kalmar, Karen	C	11/30/15	11/30/18	439-6497
Harris, Robert	C	11/24/14	11/30/16	439-5614
Dunkelberge, LeRoy	C	01/25/16	11/30/18	439-7653

PORT AUTHORITY (6 Regular members, 1 Planning Board Rep - cannot serve more than 2 consecutive 5 year terms)

Lawrence, Steve	C	09/09/13	08/31/18	475-4649
Philbrook, Kelly, Chair	C	07/14/14	08/31/19	439-2061

Crawford, Bruce, Vice Chair	C	02/11/15	10/08/19	439-3169
Drummond, Mark A.	C	04/13/15	08/31/16	439-4720
Vacant	C		08/31/18	
Johnson, Peter	C	01/11/16	08/31/20	439-9904
Mark Alesse (Planning Board Rep)			11/30/18	703-2054

REGISTRAR OF VOTERS (Registrar, 2 year term, Deputies - indefinite terms)

Place, Maryann, Registrar	C	01/26/15	12/31/16	475-1328
Estee, Karen Deputy	R	12/12/11	Indefinite	475-1313
Tackett, Kim, Deputy	R	08/26/13	Indefinite	475-1312
Pridham, Kathryn, Deputy	R	02/21/02	Indefinite	439-6338
Lemont, Gail, Deputy	R	10/13/95	Indefinite	439-3698

REGISTRATION APPEALS BOARD (Chair 4 year term, nominations from parties 3 year terms)

Lutts, Sandra, Chair	C	04/23/12	04/23/16	439-1108
Sayer, Suzanne - Democrat	C	03/10/14	04/23/15	439-0202
Carson, Janice - Republican	C	05/14/12	04/23/15	439-9165

SHARED SERVICES COMMITTEE (AD HOC)

Beers, Gary, Town Council Chair				439-6313
Denault, Charles, Town Council Vice Chair				439-4718
Granfield, Carol, Interim Town Manager				475-1329

SHELLFISH CONSERVATION COMMITTEE (7 regular members, 2 alternates 3 year terms)

Clapp, Daniel, Chair	C	01/25/16	12/31/18	439-0528
Carven, Joseph F., Jr.	C	05/12/14	03/15/17	439-6218
Lemont, Kenneth F.	C	05/13/13	01/22/16	439-3698
McArdle, John	C	03/24/14	03/15/17	439-2314
O'Reilly, Daniel M.	C	07/22/13	04/01/16	439-0236
Treacy, Jean	C	08/11/14	04/01/15	703-0448



Edward T. Perry, CPA

James A. Sojka, CPA

Sheryl A. Pratt, CPA*

Michael J. Campo, CPA*

Donna M. LaClair, CPA**

Ashley J. Miller, CPA

Tyler A. Paine, CPA

Kyle G. Gingras, CPA

Susan E. Gauthier, CPA

* Also licensed in Maine

** Also licensed in Massachusetts

January 26, 2016

To the Members of the Town Council
And Town Manager
Town of Kittery
200 Rogers Road
Kittery, Maine 03904

Dear Members of the Board:

We have audited the financial statements of the governmental activities, business-type activities, each major fund, and aggregate remaining fund information of Town of Kittery for the year ended June 30, 2015. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards and *Government Auditing Standards* and OMB Circular A-133, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated September 18, 2015. Professional standards also require that we communicate to you the following information related to our audit.

Significant Audit Findings

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by Town of Kittery are described in Note 1 to the financial statements. As described therein, the Town changed accounting policies related to financial reporting by adopting Governmental Accounting Standards Board (GASB) Statement No. 68, *Accounting and Financial Reporting for Pensions—an amendment of GASB Statement No. 27* and GASB Statement No. 71, *Pension Transition for Contributions Made Subsequent to the Measurement Date—an amendment of GASB Statement No. 68*. We noted no transactions entered into by the Town of Kittery during the year for which there is a lack of authoritative guidance or consensus all significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the Town of Kittery's financial statements were

Management's estimate of the allowance for uncollectible taxes is based on historical data and information known concerning the assessment appeals. We evaluated the key factors and assumptions used to develop the allowance for uncollectible taxes in determining that it is reasonable in relation to the financial statements taken as a whole.

Management's estimate of the capital asset useful lives is based on historical information and industry guidance. We evaluated the key factors and assumptions used to develop the useful lives of the capital assets in determining that they are reasonable in relation to the financial statements taken as a whole.

Management's estimate of the other postemployment benefits liability is based on management's assumptions about future employment, mortality, and healthcare cost trend. This amount is determined by the independent actuary. We evaluated the key factors and assumptions used to develop the other postemployment benefits liability in determining that they are reasonable in relation to the financial statements taken as a whole.

PLODZIK & SANDERSON

Professional Association / Accountants & Auditors

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX 224-1380

Management's estimate of the net pension liability, deferred inflows and outflows of resources related to pensions are based on assumptions of future events, such as employment, mortality, and estimates of the value of reported amounts. We evaluated the key factors and assumptions used to develop the net pension liability, deferred inflows and deferred outflows of resources related to pensions in determining that they are reasonable in relation to the financial statements taken as a whole.

The financial statement disclosures are neutral, consistent, and clear.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. In addition, none of the misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to each opinion unit's financial statements taken as a whole.

Disagreements with Management

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated January 25, 2016.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to Town of Kittery's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as Town of Kittery's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

Other Matters

Implementation of New GASB Pronouncements

The Governmental Accounting Standards Board (GASB) has issued several pronouncements that have effective dates that may impact future financial presentations. Management has not currently determined what, if any, impact implementation of the following statements may have on the financial statements:

GASB Statement No. 72, *Fair Value Measurement, and Application*, issued in February 2015, will be effective for the School District beginning with its fiscal year ending June 30, 2016. The guidance contained in this statement addresses accounting and financial reporting issues related to fair value measurements.

GASB Statement No. 73, *Accounting, and Financial Reporting for Pensions and Related Assets that are not within the Scope of GASB Statement 68, and Amendments to Certain Provisions of GASB Statements 67 and 68*, issued in June 2015, will be effective for the School District beginning with its fiscal year ending June 30, 2016. This statement improves the usefulness of information about pensions included in the general purpose external financial reports.



GASB Statement No. 74, *Financial Reporting for Postemployment Benefit Plan Other than Pension Plans*, issued in June 2015, will be effective for the School District beginning with its fiscal year ending June 30, 2017. This Statement improves the usefulness of information about postemployment benefits other than pensions (other postemployment benefits or OPEB).

GASB Statement No. 75, *Accounting, and Financial Reporting for Postemployment Benefits Other than Pensions*, issued in June 2015, will be effective for the School District beginning with its fiscal year ending June 30, 2018. This Statement improves the usefulness of information about postemployment benefits other than pensions (other postemployment benefits or OPEB). This statement replaces the requirements of Statements No. 45 and No. 57.

GASB Statement No. 76, *The Hierarchy of Generally Accepted Accounting Principles for State and Local Governments*, issued in August 2015, will be effective for the School District beginning with its fiscal year ending June 30, 2017. This Statement reduces the GAAP hierarchy to two categories of authoritative GAAP and addresses the use of authoritative and non-authoritative literature in the event that the accounting treatment for a transaction or other event is not specified within a source of authoritative GAAP. This Statement supersedes Statement No. 55.

We applied certain limited procedures to the Management's Discussion and Analysis, Schedule of Funding Progress for Other Postemployment Benefit Plan, Schedule of the Town's Proportionate Share of Net Pension Liability, and Schedule of Town Contributions which are required supplementary information (RSI) that supplements the basic financial statements. Our procedures consisted of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We did not audit the RSI and do not express an opinion or provide any assurance on the RSI.

We were engaged to report on Combining and Individual Fund Statements, which accompany the financial statements but are not RSI. With respect to this supplementary information, we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with accounting principles generally accepted in the United States of America, the method of preparing it has not changed from the prior period, and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves.

Restriction on Use

This information is intended solely for the use of the Town Council and management of Town of Kittery and is not intended to be, and should not be, used by anyone other than these specified parties.

Sincerely,


PLODZIK AND SANDERSON
Professional Association



MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
As of and For The Year Ended June 30, 2015

Town of Kittery, Maine

Government-Wide Financial Analysis

	NET POSITION						
	Governmental Activities		Business-Type Activities		Total		
	2015	2014 As Restated	2015	2014 As Restated	2015	2014 As Restated	Change
Current and Other assets	13,946,007	12,649,287	5,531,176	7,033,420	19,477,183	19,682,707	(205,524)
Capital assets	38,194,297	39,769,422	19,169,280	14,435,291	57,363,577	54,204,713	3,158,864
Total assets	52,140,304	52,418,709	24,700,456	21,468,711	76,840,760	73,887,420	2,953,340
Deferred outflow of resources related to pensions	880,351	325,014	120,424	26,017	1,000,775	351,031	649,744
Current liabilities	2,115,873	2,037,737	10,371,486	6,720,351	12,487,359	8,758,088	3,729,271
Noncurrent liabilities	19,277,152	21,101,021	3,537,748	4,037,148	22,814,900	25,138,169	(2,323,269)
Total Liabilities	21,393,025	23,138,758	13,909,234	10,757,499	35,302,259	33,896,257	1,406,002
Deferred inflows of resources:							
Deferred amounts related to pensions	1,404,942	-	319,117	-	1,724,059	-	1,724,059
Unavailable revenues - prepaid taxes	88,708	97,952	-	-	88,708	97,952	(9,244)
Total deferred inflows of resources	1,493,650	97,952	319,117	-	1,812,767	97,952	1,714,815
Net Position:							
Net investment in capital assets	23,514,080	23,584,296	10,875,526	9,987,375	34,389,606	33,571,671	817,935
Restricted	1,939,763	3,722,302	1,075,764	1,000,270	3,015,527	4,722,572	(1,707,045)
Unrestricted	4,680,137	2,200,415	(1,358,761)	(250,416)	3,321,376	1,949,999	1,371,377
Total net position	30,133,980	29,507,013	10,592,529	10,737,229	40,726,509	40,244,242	482,267

	CHANGES IN NET POSITION						Change
	Governmental Activities		Business-Type Activities		Totals		
	2015	2014	2015	2014	2015	2014	
	As Restated		As Restated		As Restated		
Revenues:							
Program revenues:							
Charges for services	2,024,157	2,023,613	1,913,533	1,741,679	3,937,690	3,765,292	172,398
Operating grants and contributions	2,481,409	2,445,968	-	-	2,481,409	2,445,968	35,441
General revenues:							
Taxes	23,520,275	22,790,305	-	-	23,520,275	22,790,305	729,970
Grants and contributions not restricted to specific programs	2,047,153	2,459,713	-	-	2,047,153	2,459,713	(412,560)
Investment income	36,380	65,292	4,106	58,746	40,486	124,038	(83,552)
Miscellaneous	569,218	512,098	84,271	-	653,489	512,098	141,391
Total revenues	30,678,592	30,296,989	2,001,910	1,800,425	32,680,502	32,097,414	583,088
Expenses:							
General government	1,991,533	2,291,481	-	-	1,991,533	2,291,481	(299,948)
Public safety	3,906,362	4,319,828	-	-	3,906,362	4,319,828	(413,466)
Public works	2,444,798	2,852,199	-	-	2,444,798	2,852,199	(407,401)
Social Services and welfare	76,117	184,009	-	-	76,117	184,009	(107,892)
Culture and recreation	2,305,440	2,798,577	-	-	2,305,440	2,798,577	(493,137)
Education	15,713,389	15,076,916	-	-	15,713,389	15,076,916	636,473
County taxes	908,475	902,996	-	-	908,475	902,996	5,479
State of Maine on behalf payments	1,242,999	1,290,811	-	-	1,242,999	1,290,811	(47,812)
Grant funds & miscellaneous accounts	568,623	644,222	-	-	568,623	644,222	(75,599)
Sewer distribution and treatment	-	-	2,174,110	2,680,441	2,174,110	2,680,441	(506,331)
Interest on long term debt	426,669	631,762	-	-	426,669	631,762	(205,093)
Unallocated depreciation	439,720	111,315	-	-	439,720	111,315	328,405
Capital outlay	-	3,072	-	-	-	3,072	(3,072)
Total expenses	30,024,125	31,107,188	2,174,110	2,680,441	32,198,235	33,787,629	(1,589,394)
Change in net position before transfers and contributions	654,467	(810,199)	(172,200)	(880,016)	482,267	(1,690,215)	2,172,482
Transfers	(27,500)	-	27,500	-	-	-	-
Change in net position	626,967	(810,199)	(144,700)	(880,016)	482,267	(1,690,215)	2,172,482
Net position - beginning of year, as restated, see Note 17	29,507,013	30,317,212	10,737,229	11,617,245	40,244,242	41,934,457	(1,690,215)
Net position - end of year	30,133,980	29,507,013	10,592,529	10,737,229	40,726,509	40,244,242	482,267

**RECREATION DEPARTMENT
ANNUAL REPORT
2015-2016**

It is with great pleasure that I submit the 2015/16 Town Report for the Kittery Recreation Department/Kittery Community Center.

On a daily basis hundreds of people enter our doors to participate in a class, workshop, meeting, conference, trip, gym time, fitness room, indoor track, play/theatre, lecture, preschool, after school daycare, bingo, scouts, wedding, shower, birthday party, memorial service , breakfast, lunch, and so much more. The department provides opportunities for everyone, from ages 2 thru 100 years old.

Every year that passes, participant numbers are increasing which is expected however still satisfying to witness. Our revenues climb each year and this year it was \$814,000 that the department brought in. This was \$64,000 over our estimated revenue projection. Our residents who use the facility are prideful that this facility is in their own town. The gymnasium, indoor track, and fitness suite are used on a daily basis, from sun up to sun down, and individuals truly enjoy being able to have these amenities. The fitness suite does require a membership; however, the walking track has been free for all residents to use. A nonresident fee of \$1 per day is charged to use the track.

The KCC staff and Board of Director's number one priority are to ensure that all are having a great experience at the Center. We challenge ourselves every day to provide great customer service to our guests. Please let our receptionists know how we may assist you during any visit. There is a suggestion box at the reception desk that welcomes your input. We make every effort to make reasonable adjustments to make your next visit even more enjoyable.

In June, the 6th annual Kittery Block Party was held in the Foreside Area. Many individuals work behind the scenes to make this day the most enjoyable for families and friends. Bob's Clam Hut, York Hospital, Green Pages, Kittery Trading Post and Key Auto were the presenting sponsors for 2016. Thank them when you visit their establishments. The Block Party was able to donate grants to several nonprofit organizations. There is an application process for non-profit organizations to complete for consideration of a grant.

The STAR theatre was used by many groups for plays, wedding receptions, conferences, memorials, lecture series, trainings, comedy shows, high school productions, large meal gatherings, fundraisers and movies.

"Eyes of the World Discovery Center" our forest preschool program is available for 2-5yr olds. It is our honor that adorable preschoolers are commencing their early education with Kittery Recreation's licensed preschool program. Our staff works with the Mitchell school kindergarten teachers to assist in setting up our programs to compliment theirs. This program is already completely filled for September 2016 with a waiting list for fall 2017.

Our S.A.F.E. (Safe Alternatives for Enrichment) after school program is offered to youth in K-6thth grade. They had a great year with lots of new daily activities for our participants. This program is licensed with the State of Maine and is housed at the Kittery Community Center on Monday-Friday 2:30-6pm. This program continues to grow and evolve.

The “Concerts on the Common Summer Series”, was held at Frisbee Common at the Kittery Community Center. New bands were hired this summer and enjoyed by several. Kennebunk Savings has been the sponsor for this series since 2003. THANK YOU! We could not offer this series to the community without this sponsorship!

Since 2001 YORK HOSPITAL has provided \$18,500 each year to assist low-income families and adults to participate in activities they may not be able to do otherwise. This contribution is amazing and so generous. The recreation director administers this program after an extensive application process. This program is very valuable to several low-income residents, providing financial assistance with daycare during the summer. Some adults have used this for a class or trip they may not have been able to attend without this assistance. Many families take advantage of this generous gift and have been provided with reduced program fees as a result. We wish to thank York Hospital, our neighbor and friend, for this generous contribution to Kittery! Please remember their community spirit and generosity. With much gratitude THANK YOU to Mr. Jud Knox, President and York Hospital’s Board of Directors. YH provides so much to Kittery and all surrounding communities and we feel grateful we are one of the recipients!

Additionally, thanks goes out to the the Town Council and Municipal staff for the support they have shown this Department throughout the year. Police, Recreation and Highway staff worked the Block Party and were able to interact with the attendees in a different way than their normal daily tasks. It is wonderful to work in a community where town departments work as a team and assist each other for the benefit of the residents served. Department heads are functioning very well together and all have the appropriate attitude that we want to provide the best services for the residents in all our areas of expertise.

Last but certainly not least, thanks to the KCC staff in reception, preschool, SAFE, custodians, administration, instructors, coaches, assistant coaches and volunteers, who work each and every day assisting in “Creating Community Together”. I appreciate your dedication to Kittery Recreation/KCC and the citizenry of Kittery! I know that we want and work hard to obtain a department that our residents are proud of and one that is utilized to the fullest. We strive to have quality staff, instructors, programs, daycare, and preschool in a clean, well maintained environment. Our goal is to willingly grow and change as the building/residents suggest change. We will listen to you the user and make changes happen when necessary and if the request cannot be done explain the reason so that you know you were indeed heard.

Please contact me anytime with any issue large or small. My email is jgrady@kitteryrecreation.com. Thank you.

Respectfully submitted,
Janice C. Grady, Recreation Director
KCC General Manager

POLICE DEPARTMENT ANNUAL REPORT 2015-2016

As the new Chief of Police for the Town of Kittery, and on behalf of the men and women who make up Kittery's Finest, I am pleased to submit to you the annual Town Report for the Kittery Police Department.

My name is Chief James Soucy and I was sworn into command on May 16, 2016. First and foremost, I am grateful and honored to have been selected to serve the fine citizens of this great community as their Chief of Police. Additionally, it goes without saying that I have greatest of respect for my predecessor, former Chief Theodore Short who served this community concurrently with the town of Eliot with honor, integrity and distinction. His ability to blend two departments while maintaining a high level of service and each department's identity was a feat no other Chief in the State of Maine has ever done. I'm confident you all share our appreciation and wish him nothing but success with his new endeavors.

This past year also saw the departure of the department's second in command, Lieutenant Russell French, who accepted a position in January as the Chief of Police in the Town of Rangeley, Maine. Lt. French also left a huge void and his service and commitment will be greatly missed. As such, the position has been vacant for a significant period of time which necessitated the temporary transfer of his responsibilities to other supervisors within the department.

Currently, we have 18 sworn police officers out of a full complement of 20 within the department, including myself. Current vacancies include the Lieutenant's position and a patrol officer's position. We are presently in the process of filling the vacant Lieutenant's position which I consider a critical component of the agency. Having a second-in-command will provide the critical supervision our agency needs in order to better carry out our mission. Following the acquisition of the Lieutenant, we will be looking to quickly analyze and evaluate the remaining position so that we can begin recruitment efforts.

Kittery Police Department also provides valuable emergency dispatch services for both the towns of Kittery and Eliot. The town employs 6 full-time dispatchers and one part-time/per Diem dispatcher. On the same day I was sworn in, the town hired

two new dispatchers to fill existing vacancies and bring us up to full compliment. Both dispatchers are in the training process and we anticipate their full duty status in the very near future.

Over the last year, the outdated dispatch center located at Kittery Police Department headquarters has been the recipient of substantial upgrades thanks to a group of dedicated town employees—namely Fire Chief Dave O'Brien. Both Chief O'Brien and Chief Short worked together with the previous town manager and other individuals to provide upgrades to the dispatch infrastructure both inside and outside of the dispatch center. These critical upgrades were long overdue and will now allow for improved dispatching services for both towns. It is hopeful that these improved services and equipment will also allow for future expansion of our dispatch services should the opportunity present itself.

As a border town with the vibrant City of Portsmouth, Kittery continues to flourish as a significant destination for tourists who visit our historic parks, outlets and downtown Foreside area. Likewise, our residents are extremely proud of these sites that reflect a simple but exciting way of life in this town. As such, the Kittery Police Department is committed to ensuring the safety and well-being of both our residents and visitors alike who frequent these areas. As ambassadors to the town, we strive to conduct frequent park and walk patrols in these and other areas and encourage our officers to be as visible as possible. To enhance our efforts, we encourage the community to keep a watchful eye and report concerns or suspicions to the Kittery Police Department or the Seacoast Crime Stoppers.

Although Kittery is a small seaside community and free from some of the issues facing larger cities, some of the struggles we face in law enforcement are the same. The centerpiece of our mission is to build strong partnerships within the community to enhance the quality of life while preventing and solving crimes. In the early spring, we partnered with several seacoast agencies, including police departments and non-profits to form an alliance against opiate addiction that is touching every community and fueling crime trends. The Community Access to Recovery (CAR) program allows people seeking help from addiction to meet with police officers who will help connect them to resources that will offer treatment and services. It is our hope in the coming year to continue to build on this and other programs to further combat this growing epidemic.

I would like to thank the community for their continued support and standing alongside us during such a challenging time in our country. The men and women of the Kittery Police Department realize the trust that is bestowed upon us is earned through the strong relationships between the community and its police force. Without their support we would not have the success we've had over the last year. I also encourage you to visit our department website or our Facebook page as we update new information and services.

Respectfully submitted,
James Soucy, Chief of Police

RICE PUBLIC LIBRARY
Annual report
2015-2016

On behalf of Rice Public Library, I respectfully submit the library annual report for FY 2015-2016.

The mission of Rice Public Library is to:

- Promote literacy and lifelong learning in a welcoming environment
- Ensure access to local, national and global resources for all individuals
- Offer a collection that reflects the varying interests of our community through a variety of print, electronic, digital and emerging media
- Address the educational and cultural interests of the community
- Collect, preserve, disseminate Kittery and local historical information

Some statistics that demonstrate the library is fulfilling our mission:

Library Use	Rice Library Services for FY 2015-2016	Value of Services
88,990	Books Borrowed	\$ 1,601,820
27,821	Children & Young Adult Books Borrowed	\$ 278,210
20,761	Interlibrary Loan Requests	\$ 622,830
3,641	eBooks/Audiobooks Downloaded	\$ 29,128
2,014	Museum Passes Borrowed	\$ 40,280
70	Adult Programs and Classes Attended	\$ 980
2,046	Computer Use per hour (i.e. Internet, Wi-Fi, etc.)	\$ 24,552
26,344	Reference Questions Asked	\$ 395,160

* Value of services form courtesy of the Massachusetts Library Association.

- Average cost of hardcover for adults: \$18.00
- Average cost of hardcover for children: \$10.00
- Interlibrary Loan Requests for Books/DVDs/Books on CD: \$30.00
- eBooks/Audiobooks Downloaded: \$18.00
- Museum Pass Borrowed: \$20.00 Savings per use
- Adult Programs and Classes Attended: \$14.00 (Estimate)
- Computer Use per Hour e.g., Internet and MS Word per hour: \$12.00 price based on sampling of internet cafes.
- Reference Questions: \$15.00 (Estimate)

GRANTS

Regarding grants received, we were awarded several this past year to supplement our budget. The *Traip Trust* allotted \$3,170.00 for non-fiction materials to improve and update our young adult non-fiction collection. The *Rosamond Thaxter Foundation* awarded us \$2,000 towards children's non-fiction print material. The *Friends of the Library* donated \$2,000 towards Children's Programming. Thus, we are greatly pleased that Youth Services received nearly \$7,170. for programming and collection development!

The *Fabulous Find* graciously awarded \$5,297.79 in funds which was received by the Friends of Rice PL for the **2017** Summer Reading Program.

The annual appeal raised \$11,700 from the generous donations of the Kittery residents and businesses. The appeal funded the Read 25 Books Before the Age of 5 program, an online magazine program Zinio added to the library website, additional e-books and audio books.

The funds received are greatly appreciated and assist us in meeting the needs of those we serve.

PRESERVATION PROJECTS

Rice joined the Maine State Shared Collection, a project ensuring preservation of rare and local-interest items. Titles in our library written by Kittery authors, or about Kittery history, were added to this permanent collection. <http://www.maineinfonet.org/mscs/>

PROGRAMS

- Attendance at adult programs totaled 929 last year. We had some amazing programming, such as a visit from bestselling Maine author Tess Gerritsen, and our popular Rice Pudding poetry series, along with our regular monthly movie nights, book clubs, and local author appearances.
- Fourteen technology classes were offered in collaboration with Kittery Adult Education. Topics included hardware, software and apps, and social media. A technology expert from the Maine State Library also came for a live demonstration of the latest tablets and apps. Each course is capped at six students to ensure each individual's needs are met within the two-hour session. With these small classes, students work together, learn from each other, and leave feeling empowered and inspired to put their knowledge to use in their careers and hobbies. This partnership with Adult Ed is mutually beneficial and a wonderful resource for Rice patrons and students coming from across the region.
- Our collaboration with the Traip High School continues with the entire freshmen class registered with library cards and given instruction on accessing the library's electronic resources. This is the third year we've done outreach at Traip, and we have seen teens using the library in new ways. Since we started registrations, we have seen a surge in teen use

of our e-books, downloadable audiobooks, and streaming media services, and more students coming to use the library after school.

BUILDING MAINTENANCE

The largest expenditure this year was overhauling the wrought iron fire escape at Rice. Additional projects at Rice were re-surfacing a large section of the parking lot and a leaking basement wall at Rice was re-mortared. At Taylor and Rice an energy audit was completed.

YOUTH SERVICES

Rice Public Library's Youth Services has had an extraordinary year. We offered a total of **128 programs with 9,643 attendees**. We continue to offer a wide variety of programs, and the number of families who utilize our free, enriching, and fun-filled events continue to grow. This past year, we had **518 participants** for our **Summer Reading Program**, "Every Hero Has a Story". We continue to hold a wide variety of programs both in-house and at local organizations to better reach and make accessible our events, and increase our community outreach.

Outreach programming included: Kittery Estates inter-generational programming, Back to School Blast at PNSY, SAFE events at the Community Center (including Makers Club), school visits to Mitchell, Shapleigh, and Traip for library card registration and information-dissemination, and local preschool story times.

In-house programming included: Story Times, Family Movie Nights, Lego, Pokémon and Minecraft Clubs, African Dance & Drumming, a celebration for Ryan T. Higgins's Disney-Hyperion book release of "Mother Bruce", Cinderella's Enchanting Evening, a Teddy Bear Sleepover with Mr. Foster, Touch a Truck, Owls and Bats at the Library with the Center for Wildlife, and a Valentine's Dance Party for the Seacoast Mother's Association, amongst other activities.

Outside programming included: Alex the Jester and Halloween Trick or Treating at Kittery Estates, a Halloween Laser Spooktacular at the Star Theatre, and much more. We had a variety of special performers including Mad Science of Maine, the Center for Wildlife, and Jason Tardy. We also held a Neon Bubble Dance & Outdoor Movie Night at Fort Foster for several hundred participants. We offered the *25 Before You're 5* Book Program for preschool and toddler families, and have given out books to over 45 children.

VOLUNTEERS

Our marvelous volunteers assisted us with processing interlibrary loans, programming, shelving, carting books between the two buildings and special events. We deeply appreciate the help of Mark Steele, Sarah King, Hope Neilson, Mary Ann West, Mary Lombardi, Francesca Toracinta and Joyce Kelley who volunteered many hours over the course of the year. We are very grateful to the many members of the Friends, especially President Gail Lemont, Windy Burns, Nan McNally, Co- Treasurers Merry and Don Craig, Susan Goodman, Stella Hall, Sallie Mackie and Kathy Regan.

September 11th was the United Way Day of Caring and Northeast Credit Union selected the library as their service project. The crew worked very hard to make both buildings sparkle. The group worked all day and completed a thorough cleanup of both buildings.

Additionally, we are very fortunate to have many dedicated volunteers transporting thirty large print books monthly to Kittery Estates and Meetinghouse Village for citizens in our community that are unable to access our facility.

Thank you to our dedicated team of Traip students that spent twice a week for six weeks doing a variety of tasks. Thank you to the Traip teaching staff that organized and supervised the library community service and learning project: Ms. Penny Draker and Ms. Eva Diharce.

STAFF

The amazing staff, without whose help none of the above could have been accomplished, is: Technical Services Supervisor Greta Evans, Supervisor of Youth Services Jennifer Kelley, Circulation Supervisor Katie Lyons, Library Assistant Simone Roy, and Library Substitutes: Rich Wicker, Charlotte Arredondo, Katherine Ciak, Jeannie Carr and Lauren Pray.

LIBRARY BOARD OF DIRECTORS

The members of our Board of Directors who guided us through the above activities were: President Rachel Dennis, Vice President David Harris, Co-Treasurer Dudley Bierau, Co- Treasurer George Dow, William Tredwell, and Douglas Greene. We genuinely appreciate the residents of Kittery and the Town Council's continuing support of the Library by funding our operational needs for the fiscal year.

PLANNING FOR A 21ST CENTURY LIBRARY

The Library Board of Directors, staff, along with feedback from the Town Library Committee, the Kittery Community Center Board, our patrons and residents have worked together to develop a vision for the new Rice Public Library. The details are available on the library web site at www.rice.lib.me.us.

In conclusion, a quote from R. David Lankes, writing in *The Atlas of New Librarianship* (2012) captures our philosophy admirably "Expect libraries to evolve into advocates for their communities in our complex digital world; centers of learning and innovation; and places that help communities create and distribute knowledge".

Please feel free to contact me at perkinse@rice.lib.me.us

Respectfully submitted,
Elizabeth Perkins, Library Director

**FIRE DEPARTMENT
ANNUAL REPORT
2015-2016**

The Fire Department continues to provide a quality service for a very cost conscience budget. The town is fortunate to have a dedicated call firefighting force that is as well trained and qualified as any department in the seacoast area. Training is continuous and results in better qualified safe firefighters.

I am pleased to announce that several of our new firefighters have completed their Maine State Firefighter One and Two certifications and are now fully functioning firefighters. These five firefighters, Lucas Edwards, David Clark, Joe Spinney, Eban Carr and Meghan Shield dedicated several nights and weekends for a six month period to complete this course. Thank you for the efforts put forward for this community.

The Town of Kittery has entered into an extended agreement with American Ambulance New England to continue to provide outstanding emergency medical service to the town. They have re-signed a lease agreement with the town and will continue to house their medics and apparatus at the old fire station on Walker Street.

The Fire Department was fortunate to upgrade an older pickup truck to a new 2016 Ford pickup. At the same time a bed mount portable forestry unit was purchased and installed on the 2008 Ford pickup. This increases our forest and wildland capabilities with off-road firefighting protection.

**2015-2016
Incident Type Breakdown**

<u>Incident Type</u>	<u>Occurrences</u>	<u>Percentage</u>
Building Fire	3	0.7
Fire, other	4	1.0
Cooking fires, confined to container	3	0.7
Chimney fire	2	0.5
Fuel Burner/boiler malfunction	2	0.5
Passenger vehicle fire	6	1.4
Forest, woods or wild land fire	2	0.5
Brush or brush and grass mixture fire	7	1.7
Grass fire	1	0.2
Outside equipment fire	1	0.2
Explosion, no fire, other	1	0.2
Rescue, EMS incident	2	0.5
Medical assist	51	12.2
Motor vehicle accident with injuries	37	8.8
Motor vehicle accident with no injuries	17	4.1
Vehicle accident, general cleanup	11	2.6

Search for lost person	1	0.2
Extrication, rescue, other	1	0.2
Trench/below grade rescue	1	0.2
High angle rescue	1	0.2
Water & ice-related rescue	1	0.2
Watercraft rescue	1	0.2
Gasoline or other flammable liquid spill	11	2.6 Gas
leak (natural gas or LPG)	13	3.1 Oil
or other combustible liquid spill	5	1.2
Hazmat release investigation	3	0.7
Carbon monoxide incident	6	1.4 CO
detector activation due to malfunction	5	1.2 CO
detector activation, no CO	9	2.1
Electrical wiring/equipment problem	3	0.7
Power line down	14	3.3
Arcing, shorted electrical equipment	3	0.7
Accident, potential accident, other	1	0.2
Building or structure weakened or collapsed	1	0.2
Lock-out	2	0.5
Water or steam leak	2	0.5
Smoke or odor removal	1	0.2
Public service assistance	7	1.7
Assist police or government agency	1	0.2
Authorized controlled burning	3	0.7
Unauthorized burning	12	2.9
Cover assignment, standby, move-up, Mutual Aid	18	4.3
Good intent call	11	2.6
Smoke scare, odor of smoke	24	5.7
False alarm, false call	2	0.5
Bomb scare, no bomb	3	0.7
Sprinkler activation	3	0.7
Smoke detector activation due to malfunction	25	6.0
Alarm system sounded due to malfunction	37	8.8
Smoke detector activation, no fire, unintentional	2	0.5
Alarm system activation, no fire, unintentional	35	8.4
Severe weather standby	1	0.2
Total	419 calls	

Soon I will begin my nineteenth years as fire chief. The fire department has been able to progress dramatically during this time because of the dedication of the many firefighters and the support of the citizens on this community. Thank you.

Respectfully submitted,
D. W. O'Brien, Fire Chief

**CONSERVATION COMMISSION
ANNUAL REPORT
2015-2016**

We welcome Kittery residents interested in serving on the Conservation Commission. Regular meetings are held on the first and third of each month at 5:50 pm in Conference Room A of the Town Hall.

Coastal Cleanup was held on Saturday October 3, 2015 at Seapoint and Crescent Beaches, Rogers Park and Eagle Point. 17 adults and 10 children volunteers cleaned 3 ½ miles of shoreline collecting 150+ pounds of debris. Volunteers again picked up hundreds of plastic cable ties (clear plastic usually used to tie electric wires and computer cables to prevent tangling). All the ties had been cut, these ties have been showing up on Crescent Beach for the last five years – increasing in number each year. We are trying to find out why these ties are now littering our beach.

Town Farm Forest – all the trees planted two years ago, to re-vegetate the closed section of the Haley Trail have not survived – due to budget restraints, we are unable to replant at this time. Trail maps are available on the town web site. Some new trail signs have been replaced this year.

Rogers Park – the Conservation Commission continues to be aware of the dog/horse waste situation along the trails in this park. We request that residents contact the Town Manager and Town Council members to discuss the need to remedy this situation. Some trail signs have been replaced this year.

Lobster Trap Cleanup – was held on Saturday, May 14, 2016 from 9:00 am to 11:00 am. on Seapoint and Crescent Beaches. Volunteers helped to remove 50+ lobster traps from the beaches. Derek Jacobs, Harbor Master, volunteered his time hauling traps and driving a town dump truck to haul them to the town hall parking lot for Public Works to take care of on Monday.

We removed a number of plastic bags filled with pet waste left on the beach or thrown into the salt march again this year.

Residents of Thaxter Road requested our help in removing lobster traps on Brave Boat Harbor. Even with their help and the use of tractors we were unable to remove most of the traps as it will require much more manpower to remove the large number of traps washed up in this area.

Many thanks to all the volunteers, Public Works and Derek Jacobs for all their help this year.

Adopt-A-Road The Kittery Adopt-A-Road Program began 20 years ago in November 1996. To celebrate and thank the adopters, co-chairs Janet Gourley and Susan Emery are having a party Wednesday, November 9 at the Kittery Community Center from 5-7. The Program was initiated by then Kittery Conservation Commission member Susan Emery, who had seen signs of such a program in her hometown of Peterborough, NH. It seemed that instead of cleaning once a year on

Earth Day in April, as the Commission sponsored at that time, that three times a year would keep the Town cleaner, so August and November were included in the Program as well.

At that time the State of Maine did not have such a program, so Kittery's was modeled after the one in the State of New Hampshire, of which the then chair, Conrad Quimby, had knowledge as a former NH State Legislator. That program and its forms were modified to suit Kittery and subsequently the Kittery Adopt-A-Road Program was approved by the Town Council. Initially, Jeff Clifford was co-chair, then Janet Gourley became co-chair in 1997. The Program's sign depicting a heron, cattails and a sailboat encircled by the Program's motto, "Keep Kittery Clean and Beautiful," was designed by Traip Academy student Meghan Emery (not a relative of Susan).

At one time the Program included status reports completed by adopters following cleanups, but for many adopters those became cumbersome, so we became an honor Program. At last count we had 45 individuals, families and groups cleaning 75 roads or road sections. Invitations to the celebration will be mailed to the adopters, and the response will enable a more accurate count. It does appear, however, to the co-chairs, that the town roads are cleaner than they were 20 years ago when one of the first adopters commented that she was joining because the litter on the roads in town was becoming worse.

If roads are clean, people are less likely to litter, so the citizenry become unofficial adopters. The Program co-chairs sincerely hope the Program has contributed to encouraging all citizens to do their part to "Keep Kittery Clean and Beautiful."

Open Space Committee – Conservation Commission continues to serve on this important committee in identify and review town owned property and right of ways.

Planning Board continues to work on ordinance updates and the Comprehensive Plan for Kittery. The Conservation Commission serves as an advisory to the Planning Board and Board of Appeals.

Kittery Conservation Commission members: Earledean Wells, Chair; Vice Chair; Stephen Hall, Treasurer; Donald Moore, Minutes Recorder; Jan Carson, Herb Kingsbury, Nanci Lovett, Karen Saltus. Associate members: Dean Bensley, Anne Formalarie.

Respectfully submitted,
Earledean Wells, Chairperson

**CODE ENFORCEMENT OFFICER
ANNUAL REPORT
2015-2016**

Building Permits Issued for Fiscal Year July 2015 – June 2016

Number of Permits Issued	471
Cost of Construction	\$ 18,807,789.85
Permit Fees Collected	\$ 227,135.18

Residential

Single Family Residences	
Number of Permits	19
Cost of Construction	\$ 6,330,000.00

Duplex Family Residences	
Number of Permits	3
Cost of Construction	\$ 995,000.00

Mobile Homes	
Number of Permits	12
Cost of Construction	\$ 515,495.00

Accessory Dwelling Units	
Number of Permits	0
Cost of Construction	\$ 0.00

Additions & Renovations	
Number of Permits	101
Cost of Construction	\$ 5,363,734.00

Maintenance & Repair	
Number of Permits	92
Cost of Construction	\$ 964,941.41

Decks & Porches	
Number of Permits	30
Cost of Construction	\$ 348,503.23

Sheds	
Number of Permits	27
Cost of Construction	\$ 69,317.00

Garages, Barns & Workshops	
Number of Permits	17
Cost of Construction	\$ 567,115.00

Docks, Piers, Floats	
Number of Permits	4
Cost of Construction	\$ 39,000.00
Generators	
Number of Permits	213
Cost of Construction	\$ 150,908.21
Chimneys, Fireplaces, Woodstoves, Pellet Stoves	
Number of Permits	4
Cost of Construction	\$ 14,572.00
Solar	
Number of Permits	4
Cost of Construction	\$ 102,927.00
Propane/Oil Tank and Gas Piping	
Number of Permits	26
Cost of Construction	\$ 57,563.00
Pool	
Number of Permits	35
Cost of Construction	\$ 73,595.00
Electrical Upgrades	
Number of Permits	20
Cost of Construction	\$ 40,960.00
Vegetation Removal in Shoreland Overlay	
Number of Permits	13
Cost of Construction	\$ 0.00

Non – Residential

Commercial Refits & Alterations	
Number of Permits	61
Cost of Construction	\$ 2,455,859.00
Antennas	
Number of Permits	2
Cost of Construction	\$ 55,000.00
Municipal	
Number of Permits	3
Cost of Construction	\$ 756,300.00

Demolition	
Number of Permits	15

Respectfully Submitted,
 Robert Marchi, Code Enforcement Officer

**LOCAL PLUMBING INSPECTOR
 ANNUAL REPORT
 2015-2016**

NUMBER OF PERMITS ISSUED:

Internal Plumbing Permits	106
External Plumbing Permits	42
Total Number of Permis Issued	148

AMOUNT OF FEES COLLECTED:

Total Amount Collected	\$24,330.00
Total Sent to DHHS	\$ 4,777.50
Total Sent to DEP	\$ 620.00
Net to the Town of Kittery	\$ 18,652.50

Respectfully submitted,
 Robert marchi, Local Plumbing Inspector

**TOWN PLANNER
 ANNUAL REPORT
 2015-2016**

The planning and code office consists of six employees that include the Development Staff Clerk, Development Staff Assistant /Asst. Code Enforcement Officer, Assistant Town Planner, Shoreland Resource Officer, the Code Enforcement Officer, and the Town Planner. Staff is responsible primarily for the administrating and enforcing the town’s land use code, Title 16. This includes facilitating the

many requests from visitors at our counter, reviewing and processing regulatory applications for various permits as well as review and approval from the Board of Appeals and Planning Board.

Highlights for fiscal year 2016 include:

(see Code Enforcement and Local Plumbing Inspector for building/plumbing permit information)

- Site Plan for a Hampton Inn located along U.S. Route 1 south of Wilson Road was approved. Currently held up in litigation.
- Morgan Court, four lot/nine-unit cluster subdivision off Route 236 and Fernald Road approved.
- Yankee Common Mobile Home Park expansion consisting of 77 units off Idlewood Lane approved.
- Mixed-use development on State Road consisting of five residential condos and three commercial units approved.
- Site Plan for a mixed commercial development on Route 236 near Fernald Road approved.
- approximately 17 shoreland development plan reviews for a variety of properties including a new single family home in the Resource Protection Overlay Zone approved.
- Many code amendments were reviewed and recommended to Town Council some of which were adopted at their July 25, 2015 meeting.
- Community Circle working with Martha Lyons, Landscape Architect, RKG Associates Inc, and AECOM have been working with the Comprehensive Plan Update Committee to facilitate and prepare a new comprehensive plan for the town.

Thank you to the volunteer board members that provide many hours of their time to the town to support two very crucial regulatory boards. For fiscal year 2016 the boards include the following members:

Planning Board: Ann Grinnell, Chair; Karen Kalmar, Vice-Chair; Deborah Driscoll Davis, Secretary; Mark Alesse; Robert Harris; LeRoy 'Dutch' Dunkelberger; and Brett Costa. Members who left the Board during the year included: David Lincoln and Deborah Lynch.

Board of Appeals: Craig Wilson Chair; Brian Boyle, Vice-Chair, Secretary; Niles Pinkham, Charles Denault III, and Jeffrey Brake. Members who left the Board during the year included: Gary Beers and Brett Costa, Chair.

Respectfully submitted,
Chris DiMatteo, Planner

**DEPARTMENT OF PUBLIC WORKS
ANNUAL REPORT
2015-2016**

The past year has been busy one for the Department of Public Works and the community. Kittery crews managed 50+ inches of snow! These numbers do not include storms that started during the day. 6 sanding storms and 10 snow storms.

At Fort Foster, maintaining control and order of people, and parking shortages were challenging for the current staff. Dogs created on-going problems with waste removal and leash control issues on and off season. Of course, this is not ALL dogs. The Parks Commission and DPW are currently reviewing changes to the current park rules for the next season to help minimize problems.

We would like to send out a special thank-you to Gary Beers for working with Yankee Settlement who made a donation of the Solar Ped Lights and sidewalk upgrades to be installed on Route 1 near the Trading Post and McDonalds in the spring of 2017.

The Town of Kittery was awarded a grant for improving the Route 1 corridor; including the Memorial Traffic Circle rebuild, additional sidewalks, drainage, island reconstruction, culvert replacement, pavement overlays, and other related work. Improvements will be made for bicycle and pedestrian mobility exiting the Traffic Circle along Route 1 towards the outlets. Construction is likely expected for summer 2017.

We have resurfaced 8+- miles of roadway from 2015-2016.

Respectfully submitted,
Norman Albert, Commissioner of Public Works

**KITTERY WASTE WATER DEPARTMENT
ANNUAL REPORT
2015-2016**

Both the Infrastructure and Expansion Projects are completed. The two main Pump Stations, Pump Station #6 and #8 were retrofitted with new pumps and plumbing. The upgrade in equipment will assure reliable transportation of Sewerage flow for the next 20 to 30 years. Upgrades at the Treatment Facility, which includes Expansion of the Septic receiving, grit and rag removal equipment, Electrical, Tank lining, Controls and Automation for more efficient Process control.

The Expansion Project, which includes Dana Ave, Martin Rd, Manson Rd, Stevenson Rd and Rt 236 is 100% completed. This Project will connect approximately 158 Properties and provide Sewer connection to Kittery's Business Park North of I-95.

This Master Plan Project was designed in 1991. The main purpose for the Project was to provide Sanitary Sewer to the properties that have failing septic systems from homes built 30 to 50 years ago and an overboard discharge system that is in disrepair and non-compliant.

The combination of these factors have had a negative effect on the Spruce Creek. Once the Sanitary Sewer is in place and residences are connected, the pollution to this area will diminish and will help restore the tributaries and wetlands.

The Treatment Plant will be able to operate under its own generated power during power outages and at peak demand because of the installation of a 500 KW CAT Generator.

This enables the treatment process to go uninterrupted and will prevent violations to the Towns DEP License. The new garage built will house the John Deere Loader and 100 KW portable Generator and much needed storage space.

I would like to thank the citizens of Kittery, the Town Office Staff and Administration, for all their support during construction. A special thanks to the Employees for their hard work, especially during the storms when working long hours, hauling generators to pump stations during power outages, which keeps us in DEP compliance.

Respectfully submitted,
George Kathios, Superintendent of Wastewater Services

FY 2014 MUNICIPAL BUDGET

101110	ADMINISTRATION	FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
	SALARIES / WAGES								
101110-64011	SALARY, TOWN MANAGER	73,502	75,333	61,912	63,146	81,900	81,900	-	0.00%
101110-64014	SALARY, TOWN CLERK	62,558	63,847	65,101	67,409	65,738	69,708	3,969	6.04%
101110-64017	SALARIES CLERKS	225,462	224,676	185,907	213,425	188,569	199,277	10,707	5.68%
101110-64020	PART TIME SALARIES	299	559	26,613		8,000	-	(8,000)	-100.00%
101110-64018	HUMAN RESOURCES MANAGER				45,000	46,350	62,545	16,196	34.94%
101110-64026	FINANCE DIRECTOR		-	70,000	83,200	83,232	88,257	5,026	6.04%
101110-64027	CUSTODIAN WAGES			9,027	9,257	9,667	9,853	186	1.92%
TBD	SALARY & POSITION ADJUSTMENT			-		70,102	1,401	(68,701)	-98.00%
101110-64030	OVERTIME	10,666	6,497	3,540	1,993	7,000	4,500	(2,500)	-35.71 %
	SUB-TOTAL SALARIES / WAGES	372,485	370,912	422,100	483,429	560,558	517,441	(43,117)	-7.69%
	EMPLOYEE BENEFITS								
101110-64050	RETIREMENT, EMPLOYER'S SHARE	11,857	12,188	11,588	17,267	20,382	24,563	4,180.61	20.51%
101110-64051	ICMA EMPLOYER'S SHARE	8,065	3,815	7,365	7,777	9,719	10,294	574.64	5.91%
101110-64060	FICA EMPLOYER'S SHARE	27,555	24,595	31,487	36,280	37,520	39,584	2,064.37	5.50%
101110-64070	WORKERS' COMPENSATION	1,693	1,994	896	1,595	1,700	1,700	-	0.00%
101110-64090	MAJOR MEDICAL INSURANCE	110,105	88,943	80,259	92,757	94,360	102,403	8,043.00	8.52%
101110-64091	DENTAL INSURANCE	1,792	1,511	1,923	2,378	2,150	2,545	395.00	18.37%
101110-64092	DISABILITY INSURANCE	2,519	2,128	3,218	2,898	3,560	3,555	(5.00)	-0.14%
	SUB-TOTAL BENEFITS	163,585	135,175	136,735	160,952	169,391	184,643	15,253	9.00%
	EXPENSES								
101110-65000	ADMINISTRATION EXPENSES	(1,304)	7,179	-		-			
101110-65010	POSTAGE	3,519	8,459	10,988	11,708	12,000	12,000	-	0.00%
101110-65020	TELEPHONE	2,642	2,975	6,316	7,079	9,000	9,220	220.00	2.44%
101110-65030	TRANSPORTATION	4,847	2,311	1,772	543	1,775	2,000	225.00	12.68%

FY 2014 MUNICIPAL BUDGET

	FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
101110-65040	2,742	2,751	2,128	2,065	1,800	3,600	1,800.00	100.00%
EDUCATIONAL/MEETING EXPENSES								
101110-65060	9,075	7,754	5,007	6,055	6,500	5,200	(1,300.00)	-20.00%
PRINTING								
101110-65080	6,492	6,051	5,038	4,905	4,000	5,000	1,000.00	25.00%
LEGAL, NOTICE & OTHER ADVERTISING								
101110-65110			16,707	(1,500)	-	-	-	0.00%
TOWN MANAGER SEARCH								
101110-65200	10,699	13,640	8,993	9,787	10,300	10,815	515.00	5.00%
ELECTRICITY								
101110-65220	64	561	128	285	300	350	50.00	16.67%
WATER								
101110-65230	6,354	5,280	5,346	7,198	6,500	6,500	-	0.00%
FUEL OIL / GAS								
101110-65240	1,257	1,617	1,007	522	550	600	50.00	9.09%
DUMPSTERS								
101110-65250	515	345	292	195	200	180	(20.00)	-10.00%
SEWER								
101110-65300	27,196	29,348	33,156	27,989	33,000	27,750	(5,250.00)	-15.91%
MACHINE & EQUIPMENT MAINTENANCE								
101110-65310	376	-	-	-	-	-	-	0.00%
VEHICLE MAINTENANCE								
101110-65400	59,395	56,116	75,331	79,435	55,000	58,000	3,000.00	5.45%
LEGAL SERVICES								
101110-65410	42,984	45,158	55,842	50,058	42,500	39,200	(3,300.00)	-7.76%
COMPUTER SERVICES								
101110-65412	940	-	-	-	-	-	-	0.00%
COMPUTER MAINTENANCE								
101110-65415	3,025	3,525	1,850	3,275	3,500	3,275	(225.00)	-6.43%
WEB PAGE MAINTENANCE								
101110-65420	731	-	-	1,246	1,300	1,350	50.00	3.85%
TECHNICAL SUPPORT								
101110-65430	15,950	11,500	14,400	10,000	14,000	16,143	2,143.00	15.31%
AUDIT SERVICES								
101110-65480	3,227	15,932	47,774	8,011	30,000	25,100	(4,900.00)	-16.33%
OTHER PROFESSIONAL SERVICES								
101110-66025	11,304	11,517	11,745	11,665	11,800	12,000	200.00	1.69%
MAINE MUNICIPAL ASSOC DUES								
101110-65500	9,953	12,579	20,908	8,862	15,000	10,000	(5,000.00)	-33.33%
MAINTENANCE OF BLDGS. & GROUNDS								
101110-65980	16,391	52,398	40,356	3,150	3,500	1,500	(2,000.00)	-57.14%
PROFESSIONAL SERVICES-FINANCE								
SUB-TOTAL EXPENSES	238,373	296,997	365,062	252,535	262,525	249,783	(12,742)	-4.85%
SUPPLIES								
101110-66000	843							
ADMINISTRATION SUPPLIES								
101110-66010	6,496	7,842	9,656	8,642	7,500	7,500	-	0.00%
OFFICE SUPPLIES								
101110-66020	2,111	2,379	750	766	850	800	(50.00)	-5.88%
BOOKS/SUBSCRIPTIONS								
101110-66030	260			264	-	-	-	0.00%
OTHER SUPPLIES								
101110-66035	3,542	7,585	7,397	9,062	9,000	9,000	-	0.00%
ABSTRACTS & LIENS								

FY 2014 MUNICIPAL BUDGET

		FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
101110-66040	JANITORIAL SUPPLIES & SERVICES	11,170	10,188	1,005	732	1,500	2,000	500.00	33.33%
	SUB-TOTAL SUPPLIES	24,421	27,994	18,808	19,466	18,850	19,300	450	2.39%
	OTHER								
101110-67540	IMPROVEMENTS TO BLDGS. & GROUNDS	263	-	-	-	-	-	-	0.00%
101110-67500	ADMINISTRATION CAPITAL	-	-	555	-	-	-	-	0.00%
101110-67520	COMPUTER SYSTEM	-	-	-	-	-	-	-	0.00%
101110-67550	RECORDS PRESERVATION	-	-	-	-	-	-	-	0.00%
101110-68500	TRANSFERS: IN/OUT	5,475	-	-	-	-	-	-	0.00%
	SUB-TOTAL CAPITAL	5,738	-	555	-	-			
	TOTAL ADMINISTRATION	804,602	831,078	943,280	916,382	1,011,324	971,168	(40,156)	-3.97%
101210	ASSESSING								
	SALARY/ WAGES								
101210-64002	ASSESSOR	73,255	75,756	77,527	80,136	78,235	82,757	4,522	5.78%
101210-64010	CLERK	39,433	26,464	28,182	35,922	35,443	37,501	2,058	5.81%
101210-64030	OVERTIME	-	-	-	-	-	-	-	0.00%
	SUB-TOTAL SALARIES /WAGES	112,688	102,220	105,709	116,059	113,678	120,258	6,580	5.79%
	EMPLOYEE BENEFITS								
101210-64050	RETIREMENT, EMPLOYER'S SHARE	4,216	3,450	4,058	4,859	6,102	7,365	1,263	20.70%
101210-64051	ICMA EMPLOYER'S SHARE			234	1,759	2,127	2,250	123	5.81%
101210-65060	FICA EMPLOYER'S SHARE	8,713	7,551	7,872	8,825	8,696	9,200	503	5.79%
101210-65070	WORKERS' COMPENSATION	1,811	2,135	916	2,292	2,275	2,275	-	0.00%
101210-65090	MAJOR MEDICAL INSURANCE	19,339	17,725	16,780	15,473	15,950	19,071	3,121	19.57%
101210-65091	DENTAL INSURANCE	-	-	-	-	-	-	-	0.00%
101210-65092	DISABILITY INSURANCE	536	119	185	889	890	890	-	0.00%

FY 2014 MUNICIPAL BUDGET

		FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
	SUB-TOTAL BENEFITS	34,615	30,980	30,046	34,096	36,040	41,051	5,011	13.90%
	EXPENSES							-	-
101210-65010	POSTAGE	419	367	690	387	600	500	(100)	-16.67%
101210-65020	TELEPHONE	422	356	33	-	-	-	-	0.00%
101210-65030	TRANSPORTATION	376	398	606	1,013	650	650	-	0.00%
101210-65040	EDUCATIONAL/MEETING EXPENSES	1,129	965	1,088	593	750	700	(50)	-6.67%
101210-65060	PRINTING	425	274	383	770	-	-	-	0.00%
101210-65070	MAPS	4,905	6,303	4,670	3,442	5,100	4,700	(400)	-7.84%
101210-65300	MACHINE & EQUIPMENT MAINTENANCE	596	-	-	-	-	-	-	0.00%
101210-65400	LEGAL SERVICES	-	-	-	-	-	-	-	0.00%
101210-65410	COMPUTER SERVICES	10,980	10,864	5,650	2,852	5,000	8,147	3,147	62.94%
101210-65411	BOARD OF ASSESSMENT REVIEW	274	-	6	630	200	200	-	0.00%
101210-65425	VISION INTERNET	3,400	-	6,700	-	3,000	2,200	(800)	-26.67%
101210-65480	OTHER PROFESSIONAL SERVICES	9,837	7,407	3,555	6,882	6,290	3,000	(3,290)	-52.31%
	SUB-TOTAL EXPENSES	32,764	26,935	23,380	16,569	21,590	20,097	(1,493)	-6.92%
								-	-
	SUPPLIES							-	-
101210-66010	OFFICE SUPPLIES	229	233	1,020	293	800	300	(500)	-62.50%
101210-66020	BOOKS/SUBSCRIPTIONS/DUES	1,945	962	500	191	900	400	(500)	-55.56%
101210-66035	ABSTRACTS & LIENS (TRANSFERS)	269	-	-	140	1,000	200	(800)	-80.00%
	SUB-TOTAL SUPPLIES	2,443	1,195	1,520	624	2,700	900	(1,800)	-66.67%
								-	-
	TOTAL ASSESSING	182,510	161,330	160,655	167,347	174,008	182,306	8,298	4.77%
101350	CIVIL EMERGENCY PREPAREDNESS								
	EXPENSES								
101350-65020	TELEPHONE	121	61	30	387	50	50	-	0.00%

FY 2014 MUNICIPAL BUDGET

		FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
101350-65040	EDUCATIONAL/MEETING EXPENSES	-	-	-	-	250	250	-	0.00%
101350-65060	PRINTING	-	-	-	80	100	100	-	0.00%
101350-66010	OFFICE SUPPLIES	204	-	73	90	100	100	-	0.00%
101350-67500	CAPITAL OUTLAY	685	-	-	1,018	1,000	1,000	-	0.00%
	SUB-TOTAL EXPENSES	1,011	61	104	1,575	1,500	1,500	-	0.00%
	TOTAL CIVIL EMERGENCY PREPAREDNESS	1,011	61	104	1,575	1,500	1,500	-	0.00%
101710	CODE ENFORCEMENT								
	SALARIES / WAGES								
101710-64005	CODE ENFORCEMENT OFFICER	60,757	61,705	63,022	64,917	64,909	62,343	(2,566)	-3.95%
101710-64012	SHORELAND/ENVIRONMENT	-	-	-	-	-	13,260	13,260	0.00%
101710-64020	PART TIME SALARIES	-	-	10,155	9,795	10,000	-	(10,000)	-100.00%
101710-64030	OVERTIME	-	270	1,114	281	500	500	-	0.00%
	SUB-TOTAL SALARIES / WAGES	60,757	61,975	74,291	74,993	75,409	76,103	694	0.92%
	EMPLOYEE BENEFITS								
101710-64050	RETIREMENT, EMPLOYER'S SHARE	2,001	2,392	3,202	3,993	5,102	-	(5,102)	-100.00%
101721-64051	ICMA, EMPLOYER'S SHARE	-	-	-	-	-	3,741	3,741	0.00%
101710-64060	FICA, EMPLOYER'S SHARE	4,433	5,076	5,457	5,511	5,769	5,822	53	0.92%
101710-64070	WORKER'S COMPENSATION	2,086	2,458	581	1,235	1,400	1,600	200	14.29%
101710-64090	MAJOR MEDICAL	16,065	18,836	16,574	17,850	18,390	16,356	(2,034)	-11.06%
101710-64092	DISABILITY INSURANCE	562	776	610	444	444	444	-	0.00%
	SUB-TOTAL BENEFITS	25,147	29,538	26,425	29,034	31,105	27,963	(3,142)	-10.10%
	EXPENSES								
101710-65010	POSTAGE	340	304	97	75	50	100	50	100.00%
101710-65020	TELEPHONE	600	485	74	-	-	660	660	0.00%

FY 2014 MUNICIPAL BUDGET

	FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
101710-65030	2,297	745	1,527	1,229	1,250	600	(650)	-52.00%
101710-65040	1,376	391	207	1,261	1,000	1,500	500	50.00%
101710-65060	1,011	1,201	684	1,356	1,500	500	(1,000)	-66.67%
101710-65080				463		-	-	0.00%
101710-65309	-	3,659	-	-	-	-	-	0.00%
101710-65310	13	-	-	-	250	500	250	100.00%
101710-65311	-	-	-	-	-	600	600	0.00%
101710-65400	6,762	5,701	8,838	6,155	3,000	6,000	3,000	100.00%
101710-65480	4,673	9,666	2,107	-	-	-	-	0.00%
	17,071	22,151	13,532	10,539	7,050	10,460	3,410	48.37%
SUPPLIES								
101710-66010	1,240	911	389	385	350	250	(100)	-28.57%
101710-66020	482	526	-	399	500	500	-	0.00%
101710-66030	3,383	793	266	670	650	500	(150)	-23.08%
	5,105	2,230	656	1,454	1,500	1,250	(250)	-16.67%
CAPITAL OUTLAY								
101710-67510	414	702	78	278	300	300	-	0.00%
101710-67520	664	367	12	-	-	-	-	0.00%
101710-68500	686	-	-	-	-	-	-	0.00%
	1,763	1,069	89	278	300	300	-	0.00%
TOTAL CODE ENFORCEMENT	109,843	116,963	114,993	116,298	115,364	116,076	711	0.62%
101540								
101540-65479	483	-	-		500	1,000	500	100.00%
101540-65482	965	965	965	965	965	965	-	0.00%

FY 2014 MUNICIPAL BUDGET

		FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
101540-65483	AMERICAN RED CROSS	0	-	483	483	750	-	(750)	-100.00%
101540-65484	BIDDEFORD FREE CLINIC	97	97	97	97	-	100	100	0.00%
101540-65486	COUNSELING SERVICES, INC.	2,896	2,896	-	2,500	2,200	2,500	300	13.64%
101540-65487	CARING UNLIMITED, INC.	965	965	965	965	965	965	-	0.00%
101540-65489	CHILD ABUSE PREVENTION	483	483	483	-	-	-	-	0.00%
101540-65491	HOSPICE OF YORK	458	-	-	-	-	-	-	0.00%
101540-65492	YORK COUNTY COMMUNITY ACTION	2,076	2,076	2,076	2,076	2,500	2,500	-	0.00%
101540-NEW	KIDS FREE TO GROW				-	500	-	(500)	-100.00%
101540-NEW	MAINE 4H FOUNDATION				-	400	-	(400)	-100.00%
101540-65495	VISITING NURSE SERV. OF SO. MAINE	2,414	-	2,000	2,000	2,000	2,000	-	0.00%
101540-65496	YORK COUNTY SHELTERS	724	724	-	724	700	500	(200)	-28.57%
101540-65497	SO. ME. AREA AGENCY ON AGING	965	965	965	965	1,200	1,300	100	8.33%
101540-65498	SEXUAL ASSAULT SUPPORT SERVICES	700	-	-	-	-	-	-	0.00%
101540-65499	CROSS ROADS	1,931	-	-	1,500	1,500	2,000	500	33.33%
	TOTAL COMMUNITY AGENCIES	15,157	9,171	8,034	12,275	14,180	13,830	(350)	-2.47%
101115	COUNCIL								
	SALARY / WAGES								
101115-64001	COUNCIL STIPEND (30 meetings)	2,740	1,600	5,820	4,000	3,600	4,000	400	11.11%
101155-64020	PART-TIME (CLERK)-\$15. *15hrs. *26 meetings	-	-	-	112	-	-	-	0.00%
	SUB-TOTAL SALARIES / WAGES	2,740	1,600	5,820	4,112	3,600	4,000	400	11.11%
	BENEFITS								
101155-64060	FICA, EMPLOYER'S SHARE	209	122	445	315	275	306	31	11.11%
101155-64070	WORKERS COMPENSATION	-	-	-	10	-	-	-	0.00%
	SUB-TOTAL BENEFITS	209	122	445	325	275	306	31	11.11%

FY 2014 MUNICIPAL BUDGET

		FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
	EXPENSES								
101115-65480	OTHER PROFSRVS - RECORDER	2,229	1,921	2,104	2,790	4,900	3,000	(1,900)	-38.78%
101115-68037	COUNCIL EXPENSES	100	-	-	165	350	350	-	0.00%
	SUB - TOTAL EXPENSES	2,329	1,921	2,104	2,955	5,250	3,350	(1,900)	-36.19%
	TOTAL COUNCIL	5,278	3,643	8,369	7,392	9,125	7,656	(1,469)	-16.10%
101230	DEBT & INTEREST								
	PRINCIPAL PAYMENTS								
101230-68056	FRISBEE SCHOOL	130,000	130,000	-	-	-	6,043	6,043	0.00%
101230-68057	RUSTLEWOOD FARM								
101230-68065	2006 FIRE STATIONS	155,000	155,000	155,000	155,000	155,000	155,000	-	0.00%
101230-68066	2010 PUBLIC WORKS - SALT SHED		-	35,000	35,000	35,000	35,000	-	0.00%
101230-68067	2012 KITTEERY COMMUNITY CENTER	-	-	275,000	275,000	275,000	275,000	-	0.00%
	SUB - TOTAL PRINCIPAL	285,000	285,000	465,000	465,000	465,000	471,043	6,043	101.30%
	INTEREST								
101230-68256	FRISBEE SCHOOL	10,595	3,543	-	-	-	-		
101230-68257	RUSTLEWOOD FARM								
101230-68265	2006 FIRE STATIONS	94,706	88,119	81,338	74,363	67,388	4,272	(1,728)	-28.80%
101230-68295	2010 PUBLIC WORKS - SALT SHED	-	19,825	19,475	18,775	18,075	17,375	(6,975)	-10.35%
101230-68297	2012 KITTEERY COMMUNITY CENTER	-	-	125,366	121,275	115,775	110,275	(700)	-3.87%
	SUB-TOTAL INTEREST	105,301	111,486	226,179	216,038	207,238	192,335	(14,903)	-7.19%
	TOTAL DEBT & INTEREST	390,301	396,486	691,179	681,038	672,238	663,378	(8,860)	-1.32%
101130	ELECTIONS								

FY 2014 MUNICIPAL BUDGET

		FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
	SALARY / WAGES								
101130-64020	PART-TIME, VOTER REG/ELECTIONS	1,671	1,376	1,854	1,236	2,000	2,000	-	0.00%
	SUB-TOTAL SALARIES & WAGES	1,671	1,376	1,854	1,236	2,000	2,000	-	0.00%
	BENEFITS								
101130-64060	FICA, EMPLOYER'S SHARE	6	-	-	-	153	153	-	0.00%
101130-64070	WORKERS COMPENSATION	-	-	14	-	10	10	-	0.00%
	SUB-TOTAL BENEFITS	6	-	14	-	163	163	-	0.00%
	EXPENSES								
101130-65000	CARRYFORWARD	(2,572)	-	-	-	-	-		
101130-65010	POSTAGE	443	543	630	26	650	625	(25)	-3.85%
101130-65060	PRINTING	3,239	3,108	5,031	1,192	3,500	4,550	1,050	30.00%
101130-65480	OTHER PROFESSIONAL SERVICES	2,234	2,429	3,972	3,928	3,000	3,000	-	0.00%
	SUB- TOTAL EXPENSES	3,344	6,080	9,634	5,147	7,150	8,175	1,025	14.34%
	SUPPLIES								
101130-66010	OFFICE SUPPLIES	524	120	37	47	150	100	(50)	-33.33%
	SUB-TOTAL SUPPLIES	524	120	37	47	150	100	(50)	-33.33%
	CAPITAL OUTLAY								
101130-67500	CAPITAL OUTLAY- ELECTIONS	-	-	1,446	150	-	100	-	0.00%
	SUB-TOTAL CAPITAL OUTLAY			1,446	150	-			
	TOTAL ELECTIONS	5,544	7,576	12,984	6,579	9,463	10,438	975	10.30%
101320	FIRE								
	SALARIES								

FY 2014 MUNICIPAL BUDGET

		FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
101320-64003	FIRE CHIEF SALARY				42,720	42,720	50,000	7,280	17.04%
101320-64020	PART-TIME SALARIES	114,584	123,114	126,450	82,377	85,798	129,406	43,608	50.83%
	SUB-TOTAL SALARIES	114,584	123,114	126,450	125,097	128,518	179,406	50,888	39.60%
	BENEFITS								
101320-64060	FICA, EMPLOYER'S SHARE	8,842	9,734	9,673	9,542	9,832	13,725	3,893	39.60%
101320-64070	WORKER'S COMPENSATION	5,948	7,008	7,277	9,150	9,600	9,600	-	0.00%
	SUB-TOTAL BENEFITS	14,790	16,742	16,950	18,692	19,432	23,325	3,893	20.03%
	EXPENSES								
101320-65010	POSTAGE	-	-	4	6	-			
101320-65020	TELEPHONE	8,628	8,359	7,174	7,354	7,403	7,653	250	3.38%
101320-65040	EDUCATIONAL/MEETING EXPENSES	2,432	1,649	1,965	1,447	1,222	1,698	476	38.95%
101320-65045	TRAINING	4,926	9,112	4,465	2,669	5,850	5,400	(450)	-7.69%
101320-65046	HEALTH/PHYSICALS	1,540	1,580	1,390	1,625	2,768	2,778	10	0.36%
1013206-65060	PRINTING	-	127	-	-	-	-	-	0.00%
101320-65200	ELECTRICITY	9,235	8,483	8,660	9,888	8,912	8,912	-	0.00%
101320-65220	WATER	283	235	473	355	246	263	17	6.91%
101320-65230	FUEL OIL	17,592	18,691	25,851	29,995	23,545	14,860	(8,665)	-36.89%
101320-65250	SEWER	440	305	300	300	600	300	(300)	-50.00%
101320-65300	MACHINE & EQUIPMENT MAINTENANCE	18,813	7,020	11,787	15,789	22,079	22,279	200	0.91%
101320-65302	PROTECTIVE & SAFETY CLOTH. & EQUIP.	6,020	5,304	2,804	2,814	2,572	3,072	500	19.44%
101320-65311	GAS, GREASE & OIL	6,674	7,690	8,287	7,654	9,113	7,887	(1,226)	-13.45%
101320-65312	TIRES & TUBES	-	722		4,411	-	-	-	0.00%
101320-65330	RADIO MAINTENANCE	5,996	4,395	2,539	6,051	5,807	5,907	100	1.72%
101320-65480	OTHER PRO. SERV. (MAINT. CONST.)	3,804	3,979	3,844	3,629	3,899	4,894	995	25.52%
101320-65500	MAINTENANCE OF BLDGS. & GROUNDS	11,414	13,709	32,219	15,988	13,519	16,019	2,500	18.49%
	SUB-TOTAL EXPENSES	97,797	91,362	111,763	109,975	107,535	101,922	(5,613)	-5.22%

FY 2014 MUNICIPAL BUDGET

		FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
	SUPPLIES								
101320-66010	OFFICE SUPPLIES	317	314	368	753	672	672	-	0.00%
101320-66020	BOOKS/SUBSCRIPTIONS	80	-	-	-	200	200	-	0.00%
101320-66040	JANITORIAL SUPPLIES	1,122	889	208	693	600	600	-	0.00%
	SUB-TOTAL SUPPLIES	1,518	1,204	576	1,446	1,472	1,472	-	0.00%
	CAPITAL OUTLAY								
101320-67505	EXTINGUISHER MAINTENANCE	-	123	476	-	300	300	-	0.00%
101320-67510	OFFICE FURNITURE & EQUIPMENT	57	500		-	-	-	-	0.00%
101320-67515	LANTERNS & BATTERIES	164	425	306	627	200	200	-	0.00%
101320-67520	OPERATING EQUIPMENT	9,990	4,431	3,989	4,395	7,000	7,000	-	0.00%
101320-67540	IMPROVEMENTS TO BLDGS. & GROUNDS	-	-	-	-	-	-	-	0.00%
	SUB-TOTAL CAPITAL	10,211	5,479	4,771	5,021	7,500	7,500	-	0.00%
101310-68500	TRANSFER: IN/OUT	(151)	-	-					
	TOTAL FIRE	238,749	237,900	260,511	260,231	264,457	313,625	49,168	18.59%
101410	HIGHWAY								
	SALARIES / WAGES								
101410-64004	35% COMMISSIONER'S SALARY	28,673	30,225	27,062	29,271	29,271	30,506	1,234	4.22%
101410-64010	FULL-TIME SALARIES	391,856	390,821	377,522	374,299	417,340	440,694	23,354	5.60%
101410-64015	ADMINISTRATIVE ASSISTANT	41,000	41,320	42,082	42,811	42,831	46,070	3,239	7.56%
101410-64020	PART TIME SALARIES			-	2,460	-	-	-	0.00%
101410-64021	PART TIME SALARIES - SNOW RELATED			-	-	-	-	-	0.00%
101410-64029	OVERTIME: SNOW & STORM RELATED			40,516	59,501	47,500	49,876	2,376	5.00%
101410-64030	OVERTIME	81,639	16,273	33,809	5,748	4,445	4,445	0	0.01%
	SUB-TOTAL SALARIES / WAGES	543,168	478,639	520,990	514,090	541,388	571,591	30,203	5.58%

FY 2014 MUNICIPAL BUDGET

		FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
	BENEFITS								
101410-64050	RETIREMENT, EMPLOYER'S SHARE	21,155	23,196	26,639	31,995	42,228	50,872	8,643	20.47%
101410-64051	ICMA Retirement	-	-	(33)	275	-	-	-	0.00%
101410-64060	FICA, EMPLOYER'S SHARE	39,222	34,893	38,083	37,474	41,416	43,727	2,311	5.58%
101410-64070	WORKER'S COMPENSATION	24,972	29,424	31,087	33,350	34,700	34,700	-	0.00%
101410-64090	MAJOR MEDICAL	124,462	137,957	137,451	151,575	164,360	159,468	(4,892)	-2.98%
101410-64091	DENTAL INSURANCE	1,105	1,276	1,370	851	1,090	1,988	898	82.39%
101410-64092	DISABILITY	3,972	4,084	4,236	4,925	4,900	4,888	(12)	-0.24%
	SUB-TOTAL BENEFITS	214,887	230,829	238,832	260,445	288,694	295,642	6,948	2.41%
	EXPENSES	-							
101410-65010	POSTAGE	250	596	301	131	400	400	-	0.00%
101410-65020	TELEPHONE	3,630	3,936	3,735	4,505	3,660	3,800	140	3.83%
101410-65030	TRANSPORTATION	533	572	1,202	284	750	750	-	0.00%
101410-65040	EDUCATIONAL/MEETING EXPENSE	-	-	3,834	797	5,000	5,000	-	0.00%
101410-65060	PRINTING	1,105	826	644	577	500	500	-	0.00%
101410-65200	ELECTRICITY	5,064	4,979	5,292	5,998	3,200	3,200	-	0.00%
101410-65220	WATER	1,095	1,629	1,020	942	500	1,400	900	180.00%
101410-65230	FUEL OIL	7,788	1,443	8,184	5,450	7,000	7,000	-	0.00%
101410-65250	SEWER	300	375	225	300	300	300	-	0.00%
101410-65300	MACHINE & EQUIPMENT MAINTENANCE	17,273	17,280	19,515	26,633	18,000	18,000	-	0.00%
101410-65302	PROTECTIVE & SAFETY EQUIPMENT	1,168	3,738	3,733	1,771	3,000	2,500	(500)	-16.67%
101410-65303	FACILITY SAFETY INSPECTIONS	-	-	-	-	-	1,250	1,250	#DIV/0!
101410-65310	VEHICLE MAINTENANCE	26,834	16,683	26,104	30,719	16,000	16,000	-	0.00%
101410-65311	GAS, GREASE & OIL	43,231	47,048	53,897	59,220	53,000	45,000	(8,000)	-15.09%
101410-65312	TUBES & TIRES	2,712	7,098	3,177	6,326	8,000	7,000	(1,000)	-12.50%
101410-65450	TARRING & PATCHING	6,164	3,592	5,481	13,557	5,250	5,250	-	0.00%
101410-65452	SALT	127,347	70,844	86,090	95,209	95,000	95,000	-	0.00%
101410-65454	SAND	2,304	-	-	-	2,100	2,100	-	0.00%

FY 2014 MUNICIPAL BUDGET

		FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
101410-65456	GRAVEL & FILL	6,470	1,074	5,271	4,382	7,500	7,500	-	0.00%
101410-65458	DRAINAGE SUPPLIES	4,182	11,445	1,528	5,313	5,000	5,000	-	0.00%
101410-65460	SIGNS	4,098	1,215	4,440	5,433	5,000	5,000	-	0.00%
101410-65462	STRIPING	18,089	15,032	24,906	27,043	21,000	24,000	3,000	14.29%
101410-65464	ROAD CONSTRUCTION, MULCHING	-	-	-	-	-	-	-	0.00%
101410-65466	SNOW REMOVAL EQUIP. & PARTS	53,762	18,439	50,371	28,302	18,281	18,281	-	0.00%
101410-65480	OTHER PROF. SERVS. (EQUIP. RENTAL)	(50,226)	52,672	30,302	-	6,000	6,000	-	0.00%
101410-65481	OTHER PROF. SERVS. - STORM RELATED	-	-	-	1,037	-	-	-	0.00%
101410-65500	MAINTENANCE OF BLDGS./GROUNDS	2,108	2,149	5,632	3,087	3,000	3,000	-	0.00%
101410-65521	UNIFORMS	4,000	4,000	4,000	3,200	4,000	4,000	-	0.00%
101410-65522	CDL PROGRAM	1,675	1,002	311	444	950	950	-	0.00%
	SUB-TOTAL EXPENSES	290,956	287,667	349,194	330,661	292,391	288,181	(4,210)	-1.44%
	SUPPLIES								
101410-66009	SHOP SUPPLIES	24,767	21,625	20,632	23,802	15,000	13,000	(2,000)	-13.33%
101410-66010	OFFICE SUPPLIES	847	1,200	1,458	856	800	800	-	0.00%
101410-66011	HAND TOOLS	582	670	455	563	600	600	-	0.00%
101410-66020	BOOKS/SUBSCRIPTIONS	70	460	625	602	600	500	(100)	-16.67%
101410-66030	OTHER SUPPLIES	1,479	2,577	1,344	287	500	400	(100)	-20.00%
101410-66040	JANITORIAL SUPPLIES	5,842	5,872	5,006	4,820	4,000	4,000	-	0.00%
	SUB-TOTAL SUPPLIES	33,586	32,405	29,520	30,929	21,500	19,300	(2,200)	-10.23%
	CAPITAL OUTLAY								
101410-67500	HIGHWAY CAPITAL OUTLAY		-	214	-				
101410-67514	PLANT EQUIPMENT	553	2,048	-	725	2,000	2,000	-	0.00%
101410-67518	RENTAL EQUIPMENT	45	685	110	-	200	200	-	0.00%
101410-67520	OPERATING EQUIPMENT				-	4,000	4,000	-	0.00%
101410-67530	VEHICLE RESERVE	-	-	-	-	-	-	-	0.00%
101410-67540	IMPROVEMENTS TO BLDGS. & GROUNDS	450	28	2,893	-	2,000	2,000	-	0.00%

FY 2014 MUNICIPAL BUDGET

		FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
101410-NEW	STATE AID TO ROADS MATCH					-	-	-	0.00%
101410-67561	DRAINAGE PROGRAM CIP					-	-	-	0.00%
101410-67590	STORM WATER - PHASE TWO	2,020	-			-	-	-	0.00%
101410-68500	TRANSFERS: IN/OUT	4,000	-	-		-	-	-	0.00%
	SUB-TOTAL CAPITAL	7,068	2,761	3,217	725	8,200	8,200	-	-
	TOTAL HIGHWAY	1,089,664	1,032,302	1,141,753	1,136,850	1,152,173	1,182,915	30,741	2.67%
	LIBRARY								
101810-65480	RICE PUBLIC LIBRARY	434,400	434,400	434,400	434,400	440,916	448,412	6,516	1.48%
	MISCELLANEOUS EXPENSES								
	OTHER INSURANCES								
103000-64090	RETIRED EMPLOYEE MEDICAL	93,723	137,619	102,822	133,777	142,691	145,247	2,556	1.79%
103000-64091	COBRA DENTAL	-	-	271	-	-	-	-	0.00%
103000-65000	CONTRACTUAL SERVICES	10,098	-	-	-	-	-	-	0.00%
103000-65100	FIRE INSURANCE	-	60,212	-	-	-	-	-	0.00%
103000-65101	MMA RISK POOL (PROPERTY&CASUALTY)	117,540	87,930	101,986	113,756	149,500	138,600	(10,900)	-7.29%
103000-65115	UNEMPLOYMENT COMPENSATION	5,279	19,696	12,345	10,658	10,800	9,000	(1,800)	-16.67%
103000-65150	MISC. INSURANCES-MMA LIFE	4,796	4,143	3,699	4,359	4,520	4,601	81	1.79%
103000-65200	BOND	375	-	-	-	-	-	-	0.00%
103000-65210	UNION CENTRAL (LIFE INSURANCE)	1,376	1,010	2,261	3,485	2,610	2,610	-	0.00%
	SUB-TOTAL INSURANCES	233,188	310,609	223,384	266,035	310,121	300,058	(10,063)	-3.24%
	STREET LIGHTS								
101330-65200	ELECTRICITY	93,471	95,604	97,018	98,792	96,000	103,600	7,600	7.92%
101330-65300	EQUIPMENT MAINTENANCE	3,235	4,551	3,533	10,234	5,000	10,000	5,000	100.00%

FY 2014 MUNICIPAL BUDGET

		FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
	SUB-TOTAL STREET LIGHTS	96,706	100,155	100,551	109,026	101,000	113,600	12,600	12.48%
101150-65480	COUNTY TAX	862,802	842,537	817,322	902,996	916,700	912,386	(4,314)	-0.47%
101750-65954	BANK FEES/CHARGES	(5,918)	3	238	568	600	600	-	0.00%
101155-65000	TAX INCREMENT FINANCING PLAN			53,378	11,790	35,000	40,481	5,481	0.00%
101340-65300	HYDRANT RENTAL	193,213	193,964	197,795	215,288	215,320	221,780	6,460	3.00%
	MISCELLANEOUS ACCOUNTS								
101740-64060	FICA EMPLOYER SHARE	(44)	1,718	-	-	-	-	-	0.00%
101740-65001	SNOWPLOWING PRIVATE ROADS	-	-	31,000	-	-	-	-	0.00%
101740-65022	GROWTH MGMT/COMP PLAN	1,162	2,127	11,351	605	4,000	-	(4,000)	-100.00%
101740-65023	EPA STORMWATER MS4 PROGRAM	21,954	19,617	10,932	35,505	16,650	16,650	-	0.00%
101740-65025	COMPUTER REPAIR/REPLACEMENT	33,000	61,266	29,882	35,752	25,000	25,000	-	0.00%
101740-65455	MEMORIAL DAY ACTIVITIES	1,300	672	674	696	675	675	-	0.00%
101740-65482	EMERGENCY AMBULANCE SERVICE	75,840	25,000	25,000	-	-	-	-	0.00%
101740-65555	COMPENSATED ABSENCES	-		125,000	-	-	-	-	0.00%
101740-65950	SEACOAST SHIPYARD ASSOCIATION	1,500	1,500	1,500	1,500	1,500	1,500	-	0.00%
101740-65951	SHELLFISH CONSERVATION COMM.	2,411	2,750	2,500	2,500	2,600	2,900	300	11.54%
101740-66036	CONSERVATION COMMISSION	-	-	280	497	500	500	-	0.00%
101740-68427	SELF INSURANCE CLAIMS	-	-	4,957	46,892	-	-	-	0.00%
101740-68525	MOSQUITO AND TICK CONTROL	-	57,200	50,000	30,177	30,000	30,000	-	0.00%
101740-68532	GIS WEB	3,600	3,600	3,000	3,800	3,600	3,600	-	0.00%
101740-69200	PSAP CONTRIBUTION TO YORK	14,315	19,086	23,858	26,068	20,000	27,000	7,000	35.00%
101740-69201	53rd WEEK MUNI PAYROLL	-	-	-	-	-	-	-	0.00%
	SUB-TOTAL MISCELLANEOUS ACCOUNTS	155,037	194,537	319,933	183,990	104,525	107,825	3,300	3.16%

		FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
	TOTAL MISCELLANEOUS EXPENSES	1,535,027	1,641,805	1,712,601	1,689,693	1,683,266	1,696,730	13,464	0.80%
101730	IN TOWN PARKS								
	SALARIES & WAGES								
101730-64007	10% COMMISSIONER'S SALARY	17,596	17,437	19,224	10,430	8,363	8,716	353	4.22%
101730-64010	FULL-TIME SALARIES/WAGES	66,125	76,672	80,634	38,143	39,750	43,351	3,601	9.06%
101730-64020	PART-TIME SALARIES	67,409	53,142	57,443	36,379	44,640	44,640	-	0.00%
101730-64030	OVERTIME	1,865	956	1,194	355	574	574	-	0.00%
	SUB-TOTAL SALARIES & WAGES	152,996	148,208	158,495	85,307	93,327	97,281	3,954	4.24%
	BENEFITS								
101730-64050	RETIREMENT, EMPLOYER'S SHARE	2,394	3,153	4,102	5,976	3,798	4,685	887	23.37%
101730-64051	ICMA RETIREMENT	-	-	-	-	-	-	-	0.00%
101730-64060	FICA, EMPLOYER'S SHARE	10,922	10,949	11,791	6,323	7,140	7,442	302	4.24%
101730-64070	WORKER'S COMPENSATION	6,758	7,963	4,741	4,605	2,425	2,425	-	0.00%
101730-64090	MAJOR MEDICAL	26,136	37,366	31,806	35,272	18,025	18,590	565	3.13%
101730-64091	DENTAL INSURANCE	292	337	285	78	125	125	-	0.00%
101730-64092	DISABILITY INSURANCE	561	730	730	444	450	444	(6)	-1.33%
	SUB-TOTAL BENEFITS	47,064	60,500	53,457	52,698	31,962	33,711	1,749	5.47%
	EXPENSES								
101730-65010	POSTAGE	-	-	27	-	-	-	-	-
101730-65020	TELEPHONE	332	307	859	51	-	-	-	0.00%
101730-65040	EDUCATIONAL MEETING EXPENSES	445	-	605	-	200	-	(200)	-100.00%
101730-65060	PRINTING	3,166	2,863	2,002	1,036	-	-	-	0.00%
101730-65200	ELECTRICITY	517	488	787	652	950	-	(950)	-100.00%
101730-65220	WATER	1,230	2,681	3,744	1,409	2,740	2,822	82	2.99%
101730-65300	MACHINE & EQUIPMENT MAINTENANCE	2,772	8,865	784	2,007	2,500	2,500	-	0.00%

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101735	FORT FOSTER/SEAPPOINT/CRESCENT BEACHES	FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
	SALARIES & WAGES								
101735-64007	15% COMMISSIONER'S SALARY				10,478	12,545	13,074	529	4.22%
101735-64010	FULL-TIME SALARIES/WAGES				44,185	44,227	46,761	2,534	5.73%
101735-64020	PART-TIME SALARIES				24,953	39,592	39,592	0	0.00%
101735-64030	OVERTIME				852	\$636	636	0	0.03%
	SUB-TOTAL SALARIES & WAGES	-	-	-	80,468	97,000	100,063	3,063	3.16%
	BENEFITS								
101735-64050	RETIREMENT, EMPLOYER'S SHARE				3,422	4,479	4,717	238	5.31%
101735-64051	ICMA RETIREMENT				-	-	-	-	0.00%
101735-64060	FICA, EMPLOYER'S SHARE				5,979	7,420	7,655	234	3.16%
101735-64070	WORKER'S COMPENSATION				136	2,425	2,425	-	0.00%
101735-64090	MAJOR MEDICAL				15,298	19,100	19,707	607	3.18%
101735-64091	DENTAL INSURANCE				-	200	189	(11)	-5.50%
101735-64092	DISABILITY INSURANCE				444	450	445	(5)	-1.11%
	SUB-TOTAL BENEFITS	-	-	-	25,279	34,074	35,138	1,063	3.12%
	EXPENSES								
101735-65010	POSTAGE	-	-			-	-	-	0.00%
101735-65020	TELEPHONE				258	450	450	-	0.00%
101735-65040	EDUCATIONAL MEETING EXPENSES				318	200	200	-	0.00%
101735-65060	PRINTING				1,686	3,000	3,000	-	0.00%
101735-65200	ELECTRICITY				-	-	-	-	0.00%
101735-65220	WATER				-	-	-	-	0.00%
101735-65300	MACHINE & EQUIPMENT MAINTENANCE				785	2,500	2,500	-	0.00%
101735-65302	PROTECTIVE & SAFETY EQUIPMENT				318	250	250	-	0.00%
101735-65303	FACILITY SAFETY INSPECTIONS				-	1,250	625	(625)	-50.00%

FY 2014 MUNICIPAL BUDGET

		FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
101735-65310	VEHICLE MAINTENANCE				2,150	500	500	-	0.00%
101735-65311	GAS, GREASE & OIL				1,554	3,000	3,000	-	0.00%
101735-65312	TUBES & TIRES				1,456	300	300	-	0.00%
101735-65457	LOAM & SOD				-	-	-	-	0.00%
101735-65480	OTHER PROF. SERVICES (CONTRACTED)				1,630	1,210	1,210	-	0.00%
101735-65500	MAINTENANCE OF BLDGS. & GROUNDS				619	2,000	2,000	-	0.00%
101735-65510	PAINTING				157	400	400	-	0.00%
101735-65521	UNIFORMS	-	-		400	500	500	-	0.00%
	SUB-TOTAL EXPENSES	-	-	-	11,331	15,560	14,935	(625)	-4.02%
	SUPPLIES								
101735-66011	HAND TOOLS				12	150	150	-	0.00%
101735-66030	OTHER SUPPLIES				258	400	400	-	0.00%
101735-66040	JANITORIAL SUPPLIES	-	-		3,581	4,000	4,000	-	0.00%
	SUB-TOTAL SUPPLIES	-	-	-	3,850	4,550	4,550	-	0.00%
	CAPITAL OUTLAY								
101735-67520	OPERATING EQUIPMENT				-	-	1,000	1,000	0.00%
101735-67530	VEHICLE RESERVE				-	-	-	-	0.00%
101735-67540	IMPROVEMENTS TO BLDGS/GROUNDS				-	-	-	-	0.00%
101735-67575	SEAPoint BEACH	-	-	-	-	200	200	-	0.00%
	SUB-TOTAL CAPITAL	-	-	-	-	200	1,200	1,000	500.00%
101735-68500	TRANSFER: IN/OUT								
	TOTAL FORT FOSTER/SEAPoint/CRESCENT	-	-	-	120,928	151,384	155,886	4,502	2.97%
101720	PLANNING BOARD & BOARD of APPEALS								

FY 2014 MUNICIPAL BUDGET

		FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
	SALARIES								
101720-64020	PART-TIME SALARIES	3,031	2,922	-	-	-	-	-	0.00%
	SUB-TOTAL SALARIES	3,031	2,922	-	-	-	-	-	0.00%
	EXPENSES								
101720-65010	POSTAGE	67	45	354	318	500	500		
101720-65020	TELEPHONE	-	-	-	-	-	-	-	0.00%
101720-65030	TRANSPORTATION	425	390	-	-	100	-	(100)	-100.00%
101720-65040	EDUCATIONAL/MEETING EXPENSES	751	795	2,039	339	300	1,750	1,450	483.33%
101720-65060	PRINTING	-	-	810	17	300	750	450	150.00%
101720-65080	LEGAL NOTICES & OTHER ADVERTISING	2,028	783	1,614	2,379	900	750	(150)	-16.67%
101720-65480	OTHER PROFESSIONAL SERVICES	-	1,213	5,073	7,432	8,638	7,300	(1,338)	-15.49%
	SUB-TOTAL EXPENSES	3,271	3,225	9,889	10,484	10,738	11,050	312	2.91%
	SUPPLIES								
101720-66010	OFFICE SUPPLIES	225	201	289	268	400	225	(175)	-43.75%
101720-66026	SOUTHERN MAINE RPC MEMBERSHIP	3,820	7,870	4,269	4,053	4,175	4,300	125	2.99%
101720-68500	TRANSFERS: IN/OUT	-	-	-	-	-	-	-	0.00%
	SUB-TOTAL SUPPLIES	4,045	8,071	4,558	4,321	4,575	4,525	(50)	-1.09%
101720-67500	TRANSFERS: IN/OUT	6,000							
	TOTAL PLANNING BOARD & BOARD of APPEALS	16,346	14,218	14,447	14,805	15,313	15,575	262	1.71%
101721	PLANNING & ECONOMIC DEVELOPMENT								
	SALARY / WAGES								
101721-64006	TOWN PLANNER	67,454	67,960	69,293	71,685	72,120	73,555	1,435	1.99%
101721-64017	ASST PLANNER	34,423	35,013	42,728	43,580	43,597	46,129	2,532	5.81%
101721-64018	ASST CODE ENFORCEMENT OFFICER	50,049	40,842	42,493	45,191	45,978	48,896	2,919	6.35%

FY 2014 MUNICIPAL BUDGET

		FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
101721-66010	OFFICE SUPPLIES	912	1,562	443	567	200	200	-	0.00%
101721-66020	BOOKS/SUBSCRIPTIONS	-	-	-	454	400	400	-	0.00%
	SUB-TOTAL SUPPLIES	912	1,943	443	1,021	600	600	-	0.00%
	TOTAL PLANNING	197,595	212,446	230,515	240,819	235,301	253,531	18,230	7.75%
101310	POLICE								
101310-64003	CHIEF'S SALARY/SHARED CHIEF COSTS	-	-	-	85,192	83,880	88,677	4,797	5.72%
	SUB- TOTAL SHARED COST	-	-	-	85,192	83,880	88,677	4,797	5.72%
	SALARIES & WAGES								
101310-64003	CHIEF'S SALARY	94,847	158,541	66,031	-	-	-	-	-
101310-64012	SERGEANTS SALARIES	419,665	411,588	238,703	208,383	210,843	220,994	10,151	4.81%
101310-64013	SCH RES INCR (OFFSET BY SCHOOL REVENUE)	54,166	55,120	57,692	44,643	54,866	64,516	9,650	17.59%
101310-64014	DETECTIVES	46,312	-	26,268	118,871	124,112	132,294	8,183	6.59%
101310-64015	PATROLMEN	538,319	556,415	616,507	615,416	681,457	707,730	26,274	3.86%
101310-64016	DISPATCHERS	286,407	299,614	288,371	301,057	300,043	325,528	25,485	8.49%
101310-64017	ADMINISTRATIVE ASSISTANT	31,735	14,463	47,859	20,575	20,590	18,667	(1,923)	-9.34%
101310-64021	MATRON	463	418	925	925	1,137	-	(1,137)	-100.00%
101310-64022	ANIMAL CONTROL OFFICER	28,960	29,177	29,238	29,180	15,093	14,840	(253)	-1.68%
101310-64023	LIEUTENANT (1)	29,084	72,960	72,750	74,027	74,055	76,335	4,280	5.78%
101310-64024	NIGHT DIFFERENTIAL (FORMERLY DRUG REIMB)	-	-	12,496	13,890	14,220	14,220	-	0.00%
101310-64027	CUSTODIAN	-	-	9,377	11,254	15,569	15,652	-	0.00%
101310-64030	OVERTIME	167,485	174,060	225,856	181,758	130,000	130,000	-	0.00%
101310-64032	DEA OVERTIME	-	-	-	10,414	5,200	5,200	-	0.00%
101310-64035	OUTSIDE DETAIL (REIMBURSED SEE REVENUE)	(1,778)	(268)	10,461	22,515	10,000	10,000	-	0.00%
	SUB- TOTAL SALARIES & WAGES	1,695,665	1,772,088	1,702,533	1,652,907	1,657,184	1,737,976	80,709	4.87%

FY 2014 MUNICIPAL BUDGET

		FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
	BENEFITS							
101310-64050	STATE RETIREMENT, EMPLOYER'S SHARE	110,709	129,324	149,580	190,166	209,969	19,803	10.41%
101310-64051	ICMA - EMPLOYER SHARE	6,535	9,420	14,636	6,211	6,650	439	7.06%
101310-64060	FICA, EMPLOYER SHARE	133,128	136,591	130,522	126,775	132,955	6,181	4.88%
101310-64070	WORKERS' COMPENSATION	43,983	51,825	38,135	51,000	38,000	(13,000)	-25.49%
101310-64090	MAJOR MEDICAL INSURANCE	335,445	376,665	316,681	347,250	345,881	(1,369)	-0.39%
101310-64091	DENTAL INSURANCE	1,480	2,625	2,035	1,250	1,245	(5)	-0.40%
101310-64092	DISABILITY INSURANCE	7,155	6,160	6,987	6,550	11,109	4,559	69.60%
	SUB-TOTAL BENEFITS	638,434	712,610	658,575	729,201	745,809	16,607	2.28%
	EXPENSES							
101310-65010	POSTAGE	1,337	1,077	794	750	500	(250)	-33.33%
101310-65020	TELEPHONE	22,397	23,519	17,269	17,901	19,734	1,833	10.24%
101310-65030	TRANSPORTATION	1,176	1,452	2,830	1,872	1,000	(800)	-44.44%
101310-65040	EDUCATIONAL/MEETING EXPENSES	14,194	11,226	8,771	15,000	8,000	(7,000)	-46.67%
101310-65060	PRINTING	566	1,189	1,396	1,200	800	(400)	-33.33%
101310-65200	ELECTRICITY	14,000	12,245	12,906	13,000	13,000	-	0.00%
101310-65220	WATER	85	747	170	500	515	15	3.00%
101310-65230	FUEL OIL	1,575	5,708	6,626	5,000	4,000	(1,000)	-20.00%
101310-65240	DUMPSTERS	387	1,040	1,343	1,000	1,000	-	0.00%
101310-65250	SEWER	70	390	390	400	400	-	0.00%
101310-65300	MACHINE & EQUIPMENT MAINTENANCE	33,448	33,021	39,132	30,853	30,949	96	0.31%
101310-65310	VEHICLE MAINTENANCE	23,932	26,598	19,056	80,000	62,900	(17,100)	-21.38%
101310-65311	GAS, GREASE, OIL & TIRES	44,370	50,839	61,323	-	-	-	0.00%
101310-65420	TECHNICAL SUPPORT	91	683	-	-	-	-	0.00%
101310-65470	DOG EXPENSE	871	1,590	300	600	600	-	0.00%
101310-65480	OTHER PROFESSIONAL SERVICES	-	-	-	-	-	-	0.00%
101310-65500	MAINTENANCE OF BLDGS. & GROUNDS	9,605	9,987	3,568	4,200	3,000	(1,200)	-28.57%

FY 2014 MUNICIPAL BUDGET

		FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
101310-65521	UNIFORMS	21,765	22,815	15,499	15,255	18,000	15,000	(3,000)	-16.67%
101310-65523	K-9 EXPENSES	-	-	-	329	565	500	(65)	-11.50%
	SUB-TOTAL EXPENSES	189,867	204,127	191,373	202,003	190,769	161,898	(28,871)	-15.13%
	SUPPLIES								
101310-66010	OFFICE SUPPLIES	13,792	10,321	8,489	4,323	4,500	4,500	-	0.00%
101310-66020	BOOKS/SUBSCRIPTIONS	5,005	3,830	5,130	4,133	1,820	2,200	380	20.88%
101310-66030	OTHER SUPPLIES	9,900	6,776	28,364	17,841	2,200	2,200	-	0.00%
101310-66040	JANITORIAL SERVICES & SUPPLIES	16,258	19,624	8,231	2,436	1,800	1,800	-	0.00%
	SUB-TOTAL SUPPLIES	44,955	40,552	50,214	28,734	10,320	10,700	380	3.68%
								-	
	CAPITAL OUTLAY							-	
101310-67510	OFFICE FURNITURE & EQUIPMENT	2,971	2,143	-	841	2,500	1,000	(1,500)	-60.00%
101310-67517	BULLET PROOF VESTS	-	-	5,597	3,984	900	900	-	0.00%
	SUB-TOTAL CAPITAL	2,971	2,143	5,597	4,825	3,400	1,900	(1,500)	-44.12%
101310-68500	TRANSFER: IN/OUT	(10,098)	-					-	
								-	
	TOTAL POLICE	2,561,794	2,731,519	2,608,292	2,641,498	2,674,754	2,746,959	72,205	2.70%
101840	PORT AUTHORITY								
	SALARY & WAGES								
101840-64010	HARBOR MASTER FULL TIME SALARY	43,327	33,492	49,872	50,000	50,000	50,962	962	1.92%
101840-64020	PART-TIME (CLERICAL & MAINTENANCE)	4,716	16,080	2,604	15,366	15,000	15,000	-	0.00%
	SUB-TOTAL SALARIES & WAGES	48,043	49,572	52,476	65,366	65,000	65,962	962	1.48%
	BENEFITS								
101840-64050	MAINE STATE RETIREMENT	-	(197)	-	-	-	4,536	4,536	0.00%
101840-64051	ICMA	967	1,487	-	-	3,000	-	(3,000)	-100.00%

FY 2014 MUNICIPAL BUDGET

		FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
101840-64060	FICA, EMPLOYER'S SHARE	4,232	3,464	4,095	5,138	4,972	5,046	74	1.48%
101840-64070	WORKERS' COMPENSATION	40	1,748	5,513	4,987	3,850	3,927	77	2.00%
101840-64090	MAJOR MEDICAL	6,240	6,240	-	-	-	8,763	8,763	0.00%
101840-64091	DENTAL	-	-	-	-	-	380	380	0.00%
101840-64092	DISABILITY	-	-	-	-	-	444	444	0.00%
	SUB-TOTAL BENEFITS	11,478	12,742	9,608	10,126	11,822	23,096	11,273	95.35%
	EXPENSES								
101840-65010	POSTAGE	-		88	125	150	50	(100)	-66.67%
101840-65020	TELEPHONE	915	783	366	383	800	865	65	8.13%
101840-65030	TRANSPORTATION	1,200	1,401	1,200	1,800	1,800	1,200	(600)	-33.33%
101840-65080	LEGAL NOTICES	-		326	555	100	100	-	0.00%
101840-65200	ELECTRICITY	1,115	1,336	1,126	1053.55	1,400	1,200	(200)	-14.29%
101840-65220	WATER	168	146	93	113	300	300	-	0.00%
101840-65240	TRASH REMOVAL	-			989	2,700	1,302	(1,398)	-51.78%
101840-65250	SEWER					2000	3,200	1,200	60.00%
101840-65305	BOAT & EQUIPMENT MAINTENANCE	624	1,350	920	2,241	3,925	1,000	(2,925)	-74.52%
101840-65311	GAS, GREASE & OIL	399	431	367	852	800	800	-	0.00%
101840-65330	RADIO MAINTENANCE	100	123	-	-	150	-	(150)	-100.00%
101840-65452	SAFETY	-	-	-	2,795	1,000	500	(500)	-50.00%
101840-65460	SIGNS	-	-	297	559	200	-	(200)	-100.00%
101840-65462	RIGGING	-			3,097	2,000	4,500	2,500	125.00%
101840-65463	SANITATION	-			650	1,500	600	(900)	-60.00%
101840-65467	CONTRACTED SERVICES	-			9,380	-	-	-	0.00%
101840-65469	SECURITY	-			113	1,400	500	(900)	-64.29%
101840-65470	PROFESSIONAL DEVELOPMENT/TRAINING	-			889	1,000	500	(500)	-50.00%
101840-65480	OTHER PROFESSIONAL SERVICES	3,596	6,322	6,017	842	3,000	3,000	-	0.00%
101840-65500	MAIN. (BLDGs./GRDS./WHAR. & HARB.)	12,741	12,477	27,263	-	-	1,000	1,000	0.00%
101840-65521	UNIFORMS	446	310	419	322	200	100	(100)	-50.00%

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		FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
101830-64008	DIRECTOR/GENERAL MANAGER	65,937	67,110	71,844	73,284	73,312	77,928	4,616	6.30%
101830-64009	ASSISTANT DIRECTOR/GM	-	-	-	52,667	52,695	56,637	3,942	7.48%
101830-64010	EARLY CHILDHOOD SUPER/HEAD TEACHER	43,348	46,789	-	37,904	38,642	40,895	2,253	5.83%
101830-64012	RECREATION SUPERVISOR	-	-	-	41,480	41,498	44,295	2,797	6.74%
101830-64013	ASST CHILDCARE SUPER/HEAD TEACHER				11,400	31,200	33,014	1,814	5.81%
101830-64014	LEAD TEACHER				9,256	27,040	57,228	30,188	111.64%
101830-64015	SPORTS COORDINATOR	-	-	-	32,456	32,469	34,336	1,868	5.75%
101830-64024	FULL TIME CUSTODIANS	-	-	-	41,045	41,059	77,828	36,769	89.55%
101830-64026	INSTRUCTORS STIPENDS				22,807	15,000	15,000	(0)	0.00%
	FULL TIME SALARIES	-	-	195,687	-	-	-	-	0.00%
	PART TIME SALARIES	-	-	313,265	-	-	-	-	0.00%
101830-64030	OVERTIME	253	691	2,818	2,402	2,000	3,000	1,000	49.98%
	SUB-TOTAL FULL TIME SALARIES & WAGES	109,537	114,590	583,614	324,702	354,915	440,161	85,246	24.02%
	SAFE PT SUPERVISOR	-	-	-	-	-	-	-	-
101830-64016	RECEPTIONISTS	-	-	-	42,601	44,289	42,000	(2,289)	-5.17%
101830-64017	BOOKKEEPER/SECRETARY	-	-	-	19,432	20,000	20,390	390	1.95%
101830-64018	KITCHEN/CAFÉ/EVENT COORD/BOX OFFICE	-	-	-	5,736	7,000	2,000	(5,000)	-71.43%
101830-64020	SAFE SCHOOL YEAR PART TIME STAFF	39,024	32,640		26,186	33,647	20,000	(13,647)	-40.56%
101830-64021	SAFE SUMMER STAFF	-	-	-	48,846	30,000	31,370	1,370	4.57%
101830-64023	ADVENTURE SUMMER STAFF	-	-	-	7,185	8,000	12,320	4,320	54.00%
101830-64025	PRESCHOOL STAFF	-	-	-	122,490	105,000	83,100	(21,900)	-20.86%
101830-64027	CUSTODIANS	-	-	-	56,157	59,304	34,328	(24,976)	-42.12%
	TODDLER DC STAFF						-	-	0.00%
	EXTRA DAYCARE WORKER						-	-	0.00%
101830-64028	THREATRE TECHNICIANS	-	-	-	180	-	-	-	0.00%
	SUB-TOTAL PART TIME SALARIES & WAGES	39,024	32,640	-	328,813	307,240	245,508	(61,732)	-20.09%

		FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
	SUB-TOTAL ALL SALARIES & WAGES	148,561	147,230	583,614	653,515	662,155	685,669	23,514	3.55%
	BENEFITS								
101830-64050	RETIREMENT, EMPLOYER'S SHARE	3,786	4,611	13,542	17,612	26,513	37,839	11,326	42.72%
101830-64060	FICA, EMPLOYER'S SHARE	10,952	10,762	44,490	48,644	50,655	52,454	1,799	3.55%
101830-64070	WORKERS' COMPENSATION	(1,083)	2,706	2,855	13,666	12,750	12,750	-	0.00%
101830-64090	MAJOR MEDICAL	22,735	26,411	69,310	94,155	115,315	154,365	39,050	33.86%
101830-64091	DENTAL	696	804	680	783	651	742	91	13.98%
101830-64092	DISABILITY INSURANCE	670	670	2,261	2,834	3,555	4,443	888	24.98%
	SUB-TOTAL BENEFITS	37,756	45,963	133,139	177,694	209,439	262,593	53,153	25.38%
	EXPENSES								
101830-65010	POSTAGE	723	117	858	1,220	2,500	1,500	(1,000)	-40.00%
101830-65020	TELEPHONE	2,851	2,955	4,483	4,958	6,188	5,000	(1,188)	-19.20%
101830-65030	TRANSPORTATION	-	-	2,771	4,357	3,000	3,600	600	20.00%
101830-65060	PRINTING	-	-	6,757	11,638	10,000	10,000	-	0.00%
101830-65200	ELECTRICITY/UTILITIES	1,795	-	33,362	32,470	35,000	35,000	-	0.00%
101830-65220	WATER	95	473	1,230	2,447	1,500	2,600	1,100	73.33%
101830-65230	NATURAL GAS	258	119	34,817	48,289	50,000	60,000	10,000	20.00%
101830-65250	SEWER	150	200	800	1,250	1,000	1,250	250	25.00%
101830-65300	MACHINE & EQUIPMENT MAINTENANCE	-	-	-	18,652	8,000	9,000	1,000	12.50%
101830-65310	VEHICLE EXPENSES	-	-	1,541	2,943	794	794	-	0.00%
101830-65478	PROGRAM SERVICES	-	-	13,288	4,735	16,000	8,000	(8,000)	-50.00%
101830-65480	OTHER PROFESSIONAL SERVICES	-	-	7,439	-	-	-	-	0.00%
101830-65500	MAINTENANCE OF BLDGS. & GROUNDS	1,393	-	4,277	10,818	4,000	10,500	6,500	162.50%
101830-65600	FIELD TRIPS	-	-	702	1,160	-	-	-	0.00%
101830-65610	S. A. F. E. PROGRAM - SCHOOL YEAR	-	-	22,716	4,735	4,000	4,000	-	0.00%
101830-65615	S. A. F. E. PROGRAM - SUMMER	-	-	45	24,766	19,000	22,000	3,000	15.79%
101830-65620	ADVENTURE SUMMER PROGRAM	-	-	13,882	4,674	10,000	10,000	-	0.00%

FY 2014 MUNICIPAL BUDGET

		FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
101830-65630	INSTRUCTORS-CONTRACTED	-	-	24,322	4,187	3,000	2,000	(1,000)	-33.33%
101830-65640	SPECIAL EVENTS	-	-	14,166	12,503	10,000	10,000	-	0.00%
101830-65650	SENIOR PROGRAMS	-	-	9,303	11,162	7,000	7,000	-	0.00%
101830-65670	TEAM EXPENSES	-	-	9,585	8,329	7,000	7,000	-	0.00%
101830-65671	EARLY CHILDHOOD PROGRAM SUPPLIES	-	-	10,553		-	-	-	0.00%
101830-65680	PRESCHOOL PROGRAM EXP	-	-	424	9,534	6,000	6,496	496	8.27%
101830-65801	CONTRACTED SERVICES	-	-	12,199	48,889	28,840	38,687	9,847	34.14%
101830-65802	ANNEX / EAST WING & COLE ST EXPENSES	-	-	24,344	33,261	26,000	6,000	(20,000)	-76.92%
101830-65803	MISCELLANEOUS	-	-	9,709	7,884	9,080	9,080	-	0.00%
101830-65804	ELEVATOR TELEPHONE	-	-	220	-	-	-	-	0.00%
101830-65806	SCHOLARSHIPS	-	-		-	-	-	-	0.00%
	SUB-TOTAL EXPENSES	7,266	3,864	263,794	314,861	267,902	269,507	1,605	0.60%
	SUPPLIES								
101830-66010	OFFICE SUPPLIES	1,235	-	5,822	3,943	5,000	3,500	(1,500)	-30.00%
101830-66030	OTHER SUPPLIES	-	-	1,922	826	5,000	3,500	(1,500)	-30.00%
101830-66040	JANITORIAL SERVICE & SUPPLIES	-	-	10,685	9,366	9,050	9,050	-	0.00%
	SUB-TOTAL SUPPLIES	1,235	-	18,429	14,135	19,050	16,050	(3,000)	-15.75%
	CAPITAL OUTLAY								
101830-67530	VEHICLE	-	-	118	-	-	-	-	0.00%
	SUB-TOTAL CAPITAL	-	-	118	-	-	-	-	0.00%
101830-68500	TRANSFERS: IN/OUT			10,419	-	-	-	-	0.00%
	TOTAL RECREATION	194,817			197,057	1,009,512	1,160,205	1,156,547	1,233,819
101770	RECREATION/FRISBEE SCHOOL								
101770-65020	TELEPHONE	1,180	4,510	-	-	-	-	-	-

FY 2014 MUNICIPAL BUDGET

		FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
101770-65200	ELECTRICITY	18,688	14,606	-	-	-	-	-	-
101770-65220	WATER	2,538	1,064	-	-	-	-	-	-
101770-65230	FUEL OIL	54,467	24,594	-	-	-	-	-	-
101770-65250	SEWER	825	325	-	-	-	-	-	-
101770-65300	MACH & EQUIP	(4,700)	33,236	-	-	-	-	-	-
101770-65500	MAINTENANCE OF BLDGS	1,823	3,302	-	-	-	-	-	-
101770-66040	JANITORIAL SUPPLIES	10,460	16,424	-	-	-	-	-	-
	TOTAL FRISBEE SCHOOL	85,281	98,061	-	-	-	-	-	-
101930	RESOURCE RECOVERY								
	SALARIES / WAGES								
101930-64009	40% COMMISSIONER'S SALARY	28,731	27,900	30,759	33,372	33,453	34,864	1,410	4.22%
101930-64010	FULL-TIME SALARIES	118,012	105,840	160,161	126,043	129,264	138,608	9,344	7.23%
101930-64020	PART-TIME SALARIES	8,001	21,008	23,640	22,509	22,896	22,896	-	0.00%
101930-64012	SHORELAND RESOURCE	-	-	-	9,845	15,000	15,000	0	0.00%
101930-64030	OVERTIME	15,604	7,621	13,003	6,078	3,758	3,758	0	0.01%
	SUB-TOTAL SALARIES & WAGES	170,348	162,369	227,563	197,846	204,371	215,126	10,755	5.26%
	BENEFITS								
101930-64050	STATE RETIREMENT EMPLOYER'S SHARE	4,272	4,764	8,938	10,404	12,985	15,773	2,788	21.47%
101930-64051	ICMA RETIREMENT	-	-	-	-	-	-	-	0.00%
101930-64060	FICA EMPLOYER'S SHARE	13,849	11,884	16,809	14,661	15,634	16,457	823	5.26%
101930-64070	WORKER'S COMPENSATION	9,595	11,306	3,654	7,804	10,000	10,000	-	0.00%
101930-64090	MAJOR MEDICAL	38,770	41,962	45,451	46,332	52,530	54,754	2,224	4.23%
101930-64091	DENTAL INSURANCE	467	540	457	134	500	499	(1)	-0.20%
101930-64092	DISABILITY INSURANCE	1,104	766	999	1,333	1,350	1,334	(16)	-1.22%
	SUB-TOTAL BENEFITS	68,059	71,222	76,307	80,668	92,999	98,817	5,818	6.26%

FY 2014 MUNICIPAL BUDGET

		FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
	EXPENSES								
101930-65018	ALARMS	193	-	-					
101930-65020	TELEPHONE	451	371	620	1,065	2,500	2,500	-	0.00%
101930-65030	TRANSPORTATION	81	75	-	-	75	75	-	0.00%
101930-65040	EDUCATIONAL/MEETING EXPENSES	200	207	1,304	160	1,500	1,500	-	0.00%
101930-65060	PRINTING	3,025	2,373	317	2,229	3,000	3,000	-	0.00%
101930-65090	ZERO WASTE PROGRAM EXPENSES	-	-	18,686	3,291	5,000	5,000	-	0.00%
101930-65200	ELECTRICITY	11,257	10,312	9,294	12,565	10,000	10,000	-	0.00%
101930-65220	WATER	297	297	304	536	350	350	-	0.00%
101930-65230	FUEL OIL	850	-	1,393	1,191	1,230	1,230	-	0.00%
101930-65300	MACHINE & EQUIPMENT MAINTENANCE	5,712	5,078	1,726	4,572	3,500	3,500	-	0.00%
101930-65302	PROTECTIVE & SAFETY EQUIPMENT	330	1,287	1,144	296	1,250	1,000	(250)	-20.00%
101930-65303	FACILITY SAFETY INSPECTION	-	-	-	-	2,500	1,250	(1,250)	-50.00%
101930-65311	GAS, GREASE & OIL	10,460	12,142	12,842	11,225	10,000	10,000	-	0.00%
101930-65312	TUBES & TIRES	10,899	-	62	3,820	7,500	5,000	(2,500)	-33.33%
101930-65480	OTHER PROFESSIONAL SERVICES	341,476	342,417	243,026	236,479	269,307	269,000	(307)	-0.11%
101930-65500	MAINTENANCE OF BLDGS./GROUNDS	14,729	14,705	12,095	2,815	20,000	20,000	-	0.00%
101930-65521	UNIFORMS	1,250	1,200	1,200	1,700	1,300	1,300	-	0.00%
	SUB-TOTAL EXPENSES	401,208	390,464	304,012	281,944	339,012	334,705	(4,307)	-1.27%
	SUPPLIES								
101930-65690	RECYCLING	-	97			-			
101930-66009	SHOP SUPPLIES	6,690	5,630	5,587	4,693	3,500	3,500	-	0.00%
101930-66010	OFFICE SUPPLIES	230	386	868	156	500	500	-	0.00%
101930-66011	HAND TOOLS	148	220	343	-	200	200	-	0.00%
101930-66030	OTHER SUPPLIES	454	172	240	8	250	250	-	0.00%
101930-66040	JANITORIAL SUPPLIES	2,309	897	712	381	1,000	1,000	-	0.00%
	SUB-TOTAL SUPPLIES	9,831	7,403	7,749	5,239	5,450	5,450	-	0.00%

FY 2014 MUNICIPAL BUDGET

		FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
	CAPITAL OUTLAY								
101930-67500	RESOURCE RECOVERY CAPITAL OUTLAY								
101930-67516	PLANT EQUIPMENT MAINTENANCE	24,282	22,361	5,456	5,716	12,535	12,535	-	0.00%
101930-67520	STATIONARY EQUIPMENT RESERVE				-	-	-	-	0.00%
101930-67530	VEHICLE RESERVE	-	-	-	-	-	-	-	0.00%
101930-67553	ASPHALT ROAD MAINTENANCE	-	-	-	-	7,500	7,500	-	0.00%
	SUBTOTAL CAPITAL	24,282	22,361	5,456	5,716	20,035	20,035	-	0.00%
101930-68500	TRANSFERS: IN/OUT	(4,000)	-	7,006					
	TOTAL RESOURCE RECOVERY	688,727	653,819	628,093	571,414	661,867	674,133	12,266	1.85%
101520	WELFARE								
	EXPENSES								
101520-65480	OTHER PROF. SERVICES (WELFARE)	40,000	58,991	93,088	135,783	40,000	40,000	40,000	100.00%
	SUB-TOTAL WELFARE	40,000	58,991	93,088	135,783	40,000	40,000	40,000	100.00%
	TOTAL WELFARE	40,000	58,991	93,088	135,783	40,000	40,000	40,000	100.00%
101760	CAPITAL IMPROVEMENT PROGRAM								
101760-68720	CODIF/TELE/HARBOR/LOA	13,306	-						
101760-68750	CAPITAL HOLDING DEDICATED	231,159	266,159	411,245	184,184	329,646	259,299	(70,347)	-21.34%
101760-68751	DEPARTMENT CAPITAL RESERVES	291,316	346,316	647,124	480,897	491,067	680,875	189,808	38.65%
101760-68753	CIP CEILING	83,000	596,500	150,606	543,894	388,262	219,318	(168,944)	-43.51%
	TOTAL CIP	618,781	1,208,975	1,208,975	1,208,975	1,208,975	1,159,492	(49,483)	-4.09%

FY 2014 MUNICIPAL BUDGET

		FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
	ADULT EDUCATION								
108000-69480	ADULT EDUCATION	24,081	54,081	54,081	69,835	69,835	69,835	(0)	0.00%
	MUNICIPAL DEPARTMENTS / CIP / ADULT ED	9,584,424	10,509,964	11,735,942	11,888,870	12,033,102	12,240,890	246,807	2.051%
	EDUCATION								
101610-69001	PUBLIC SCHOOLS	13,711,304	13,962,148	14,472,231	14,709,021	14,961,185	15,461,359	500,174	3.34%
	TOTAL EDUCATION	13,711,304	14,016,229	14,472,231	14,709,021	14,961,185	15,461,359	500,174	3.34%
	GRAND TOTAL	23,295,728	24,526,193	26,208,173	26,597,891	26,994,287	27,702,249	746,981	5.4%
	Per Munis	23,156,494	23,673,173						
	TOTAL MUNICIPAL	9,584,424	10,509,964	11,735,942	11,888,870	12,033,102	12,240,890	207,787	1.73%
	TOTAL SCHOOLS	13,711,304	13,962,148	14,472,231	14,709,021	14,961,185	15,461,359	500,174	3.34%
	GRAND TOTAL	23,295,728	24,472,112	26,208,173	26,597,891	26,994,287	27,702,249	707,961	2.62%
	MUNICIPAL NON-TAX REVENUE	3,408,426	3,408,426	4,098,168	4,102,534	4,115,708	4,158,638	42,930	1.04%
	SCHOOL NON-TAX REVENUE	56,251	1,346,944	1,224,000	1,223,864	1,147,024	1,406,785	259,761	22.85%
	TOTAL REVENUE	3,464,677	4,755,370	5,322,168	5,326,398	5,262,732	5,565,423	302,691	5.75%

FY 2014 MUNICIPAL BUDGET

	FY '11 ACTUAL	FY '12 ACTUAL	FY '13 ACTUAL	FY '14 ACTUAL	FY '15 APPROVED 6/23/14	FY '16 APPROVED	\$ DIFF.	% DIFF.
PROPERTY TAX LEVY	19,831,051	19,716,742	20,886,005	21,127,001	21,731,555	22,136,826	405,271	-3.13%
PLUS OVERLAY	126,600	130,210	128,524	150,232	143,248	120,000	(23,248)	0.00%
MILL RATE	14.51	14.45	15.20	15.23	15.52	15.79	0.27	3.13%
	COUNCIL APPROVED TAX RATE		15.14					
TOTAL VALUATION	1,374,985,210	1,373,802,940	1,382,870,240	1,397,155,200	1,409,812,100	1,409,812,100	1,408,333,954	

UNPAID REAL ESTATE TAXES - JUNE 30, 2016

Year	Bill Name	Property ID	Total Unpaid
2016	63 ENGLISH RANGE ROAD LLC	60-20A	\$365.59
2016	ABENAQUI HOLDINGS, LLC	65-1	\$1,961.90
2016	AL-SHAIR, TALAL A	40-10-1	\$4,652.67
2016	AL-SHAIR, TALAL A	32-5	\$12,137.58
2016	AL-SHAIR, TALAL A	32-6	\$15,752.31
2016	AL-SHAIR, TALAL A	32-7	\$10,452.61
2016	ALDEN, MELISSA R.	69-14	\$0.50
2016	ALLYN, KENT F	44-39	\$0.43
2016	ANDERSON, JAMES D	56-3-32	\$2,078.36
2016	ARBO, DANIEL L	2-10	\$132.37
2016	ARBO, DANIEL L	2-9	\$5,250.19
2016	ARBO, DANIEL L	3-106	\$5,699.92
2016	ARBO, DANIEL L	3-107	\$1,039.44
2016	ARBO, DANIEL L	3-88	\$107.30
2016	ARRIS, JEAN	18-43	\$4,996.12
2016	ARSENAULT, ELIZABETH SULLIVAN	51-3	\$8,853.88
2016	ATB PARTNERSHIP	53-21-1	\$0.72
2016	AUGUSTA, PHILLIP	44-15	\$1,306.09
2016	AUSTIN, TUDOR M	18-22C	\$2,056.74
2016	BAKER, BRUCE D	21-3-24	\$143.12
2016	BALIAN, KATHERINE A	27-12	\$4,065.43
2016	BALLARD, WILLIAM C	39-8	\$0.49
2016	BARBOUR, JEFFREY S.	15-65	\$0.17
2016	BARKER, CLAUDETTE M	22-21G-106	\$2,976.68
2016	BARRETT, GUYLENE	60-21-37	\$1.18
2016	BARTLETT, AMY L	53-13	\$79.39
2016	BAXTER, DAVID W	15-61	\$2,236.33
2016	BEAN, BARBARA E	20-3	\$3,092.21
2016	BEAROR, ELIZABETH	60-21-72	\$528.60
2016	BEAUREGARD, DONNA L.	19-4A	\$2,888.72
2016	BEAVIS, TIMOTHY	27-31	\$0.76
2016	BEAVIS, TIMOTHY	63-54B	\$0.94
2016	BECKERT, STEPHEN R	16-126	\$2,480.68
2016	BEGLEY, FRANK H	18-4	\$200.00
2016	BELILAH, JILL G	4-42	\$0.38
2016	BELIVEAU, ANNA M.	2-25	\$1,517.32
2016	BENNETT TRUSTEE, RUTH L	2-8	\$1,662.25
2016	BENNETT, MICHAEL	21-3-13	\$288.85
2016	BERKY, TIMOTHY	15-42	\$806.40
2016	BEROUNSKY, ROBIN H	16-44	\$740.51
2016	BIERAU, DUDLEY	61-4C	\$1.76
2016	BILBY, LAURA KAY	39-17B-21	\$609.47
2016	BLACKER, DONALD M	60-21-63	\$14.10
2016	BLAISDELL, STEPHEN	68-1	\$70.50
2016	BLAKE, MARK SCOTT	16-29	\$0.51
2016	BOCCIA, MICHAEL A. TR	6-15	\$1,014.33
2016	BOGENBERGER, NANCY P	9-37	\$0.03
2016	BOLD, PAMELA P	63-25-1	\$0.02
2016	BOWEN, RUTH E	13-12	\$188.56
2016	BOYAN, ERIC	53-19	\$48.70
2016	BRADBURY, DENNIS A	60-21-58	\$498.83

Year	Bill Name	Property ID	Total Unpaid
2016	BRADFORD REALTY TRUST	47-3	\$9.07
2016	BRAKE JR, ARTHUR W	60-16	\$1,556.77
2016	BRAKE, ARTHUR W	60-15	\$1,953.32
2016	BRAKE, JEFFERY O	60-15A	\$1,417.09
2016	BRAKE, STEPHEN P	3-126	\$0.35
2016	BRANDT DEVELOPMENT CO OF ME LLC	15-59-4	\$1,205.84
2016	BRANDT DEVELOPMENT CO OF ME LLC	15-59-8	\$3,800.12
2016	BRANDT, HENRY H	4-54	\$1,625.04
2016	BRISTOW TR, CATHERINE H	36-74	\$8.37
2016	BROCHU, MARY E	60-21-12	\$227.96
2016	BURBANK, KAREN C	20-18	\$944.70
2016	BURKE, ROBERT W	66-16-52	\$0.04
2016	BURTON, C DAVID	11-29-2	\$0.27
2016	BUXTON, ANTHONY	61-20A	\$1,703.38
2016	BWF MANAGEMENT LLC	9-134	\$1,808.94
2016	CALLAHAN, DIANE A	39-1-1	\$1.69
2016	CALLAHAN, EDMUND F	24-58-1	\$749.66
2016	CAMP, FRANCESCA	18-44	\$1.77
2016	CAMPBELL, STANLEY K	4-131	\$0.52
2016	CANINO, MICHAEL A	8-37	\$2,914.28
2016	CARNEY, LISA M	37-16	\$1,923.97
2016	CASSINELLI, RONALD	9-15-1-4	\$823.63
2016	CASTELLANO FAMILY REV TRUST 2002	31-11	\$1.08
2016	CASTELLANO, STEPHEN C	9-48	\$399.01
2016	CAVERNO, PETER	60-21-110	\$169.76
2016	CCH GROUP LLC	14-61A	\$1.49
2016	CERIK PROPERTIES 1 LLC	2-13-4	\$2,316.01
2016	CERIK PROPERTIES 1 LLC	39-3-4	\$5,287.83
2016	CHAMBERS, JEFFREY N	10-68	\$2,948.26
2016	CHAPMAN, DAVID R	14-19	\$3,174.05
2016	CHAPMAN, MATTHEW D	60-21-25	\$0.34
2016	CHARLES ST CLAIR, TR	18-16	\$1,347.76
2016	CHARLESWORTH, AGNES S & SARAH E	58-57	\$769.41
2016	CHARLESWORTH, AGNES S & SARAH E	58-58	\$10,261.95
2016	CHARLESWORTH, AGNES S & SARAH E	58-59	\$1,025.22
2016	CHURCH OF CHRIST	4-189-1	\$713.11
2016	CLIFFORD, AARON	16-82	\$872.43
2016	COBLER, SUE A	61-26-24	\$5.65
2016	CONOHAN, REGINALD	2-100	\$0.34
2016	CORBY, EUGENE B	37-5A	\$0.80
2016	CORMIEA, VICKIE M	41-4	\$1,244.72
2016	COUSSOULE, JOAN P	60-21-79	\$12.53
2016	COX, NOEL C	44-2	\$864.59
2016	CRAWFORD, PHILLIP R	7-25	\$12.38
2016	CYR, GREGORY M	66-16-25	\$250.17
2016	CZACHOR, RICHARD P	58-55-1	\$5,599.63
2016	D'AMOUR, THOMAS FRANCES	16-134	\$2,493.62
2016	DALE BICKLEY	20-25	\$2,948.49
2016	DALRYMPLE TR, RONALD L	15-1	\$124.31
2016	DALRYMPLE, RONALD L.	15-11-8	\$8,123.59
2016	DALY TR, THOMAS A	2-65A	\$4,295.55
2016	DAVIDSON, KAREN PETERSON	22-21F-302	\$1,703.34
2016	DEBRA M MOULTON, TR	30-9	\$0.48

Year	Bill Name	Property ID	Total Unpaid
2016	DEBUTTS, NELSON	21-3-30	\$201.10
2016	DEKM LLC	13-5-9	\$0.92
2016	DELLAPIANA, KATHY	20-38-2	\$173.92
2016	DELLAPIANA, KATHY	20-38-4	\$171.30
2016	DELLAPIANA, RICHARD E	20-38	\$1,324.65
2016	DELLAPLANA, RICHARD	20-38-1	\$48.05
2016	DELOZIER, SANDRA	45-41	\$3,744.53
2016	DEROSIA, THOMAS K	11-31	\$1,553.64
2016	DESJARDINS, ROLINDA	21-3-21	\$54.83
2016	DHOORE, BRET J	4-59-21A	\$626.95
2016	DIBIASE, DANIEL	5-14C	\$140.43
2016	DICKSON, SUSAN J	20-5A	\$0.20
2016	DINEEN, ESTATE OF RUTH E	8-25	\$1,240.03
2016	DOMINGUEZ, GARRY B	44-33A	\$3.43
2016	DOMINGUEZ, GARRY B	44-65	\$0.38
2016	DONOGHUE, MICHAEL	71-1-28	\$430.33
2016	DOUGLAS KANE	39-17B-13	\$1.57
2016	DREW, SUSAN J SPINNEY	30-26C	\$1,249.64
2016	DSS LAND HOLDINGS LLC	60-24	\$11,074.95
2016	DSS LAND HOLDINGS LLC	60-24-1	\$1,050.86
2016	DSS LAND HOLDINGS LLC	60-24-2	\$1,055.56
2016	DSS LAND HOLDINGS LLC	60-24-3	\$1,064.96
2016	DSS LAND HOLDINGS LLC	60-24-4	\$1,049.29
2016	DSS LAND HOLDINGS LLC	60-24-5	\$1,047.72
2016	DSS LAND HOLDINGS LLC	60-24-6	\$1,202.85
2016	DUMAS, MICHAEL G	16-77	\$796.68
2016	DUSTIN, SARAH K	12-1-2	\$1,493.72
2016	EASTWICK TR, LORRAINE	51-10	\$2.02
2016	EDMOND A RACICOT	31-16	\$0.46
2016	ELLIS TR, JACQUELINE	27-36	\$1.44
2016	ELVIRA PERKINS	60-21-57	\$420.70
2016	EMERY, DAVID A	15-12	\$968.03
2016	EMERY, STEPHAN H	36-17	\$130.80
2016	EMERY, STEPHAN H	36-19	\$4.70
2016	ERIKSON, BERNDT M.	66-16-8	\$273.18
2016	EVANCIC, JUDY R. TRUSTEE	58-51-9	\$0.20
2016	EVANS JR, ROBERT H	67-20	\$62.03
2016	FARRAND, KENNETH C	66-16-22	\$56.33
2016	FLETCHER, SHAWN M	30-29	\$2,159.15
2016	FLYNN, MICHELLE	60-21-41	\$248.11
2016	FOWLER TRST, RONALD & SHIRLEY	14-38	\$787.82
2016	FREEMAN, JENNIFER L	3-43	\$1.02
2016	GAGNER JR, RAYMOND F	65-17	\$1,055.45
2016	GAGNER, TERRY L & JANET A	51-8-7	\$10.74
2016	GAGNON, CORRINE A ESCHLER	62-10-4	\$0.02
2016	GARDNER, ETHEL V	30-10	\$1,031.02
2016	GARDNER, WILLIAM E	61-19A-4	\$1,730.95
2016	GATELY, SUSAN T	16-206	\$40.05
2016	GAUDETTE, ROBERT L	58-32	\$606.95
2016	GAUTREAU, KATHERINE	65-14-1A	\$2.06
2016	GEOFFRION, JOHN A	14-50	\$4,153.07
2016	GILMAN, JEFFREY L	37-5E	\$1,708.08
2016	GLUSGOL, MELVIN M	41-7-6	\$4,198.51

Year	Bill Name	Property ID	Total Unpaid
2016	GOBBI III, PAUL T	60-21-87	\$0.06
2016	GOODRIDGE, GARY D	42-4	\$700.97
2016	GOODRIDGE, GARY D	42-5	\$2,258.79
2016	GORDON, JACOB	60-21-46	\$167.26
2016	GORDON, JEFFREY	17-2	\$1.76
2016	GOUPIL, JOSEPH R	5-8C	\$1.00
2016	GOWEN, MARK	20-23	\$908.98
2016	GREAT BAY BUFFET INC	21-3-20	\$61.62
2016	GREAT BAY BUFFET INC	21-3-32	\$138.40
2016	GRECO, JAMES J	2-53	\$0.30
2016	GROVES, SUSAN M	64-21B	\$2.97
2016	HAILE, CAROLE	60-21-21	\$150.95
2016	HANNIGAN, DANIEL J	62-10-2	\$0.50
2016	HAYES, KENNETH B	9-79	\$0.48
2016	HAYWARD, GARY E	54-4A-2	\$0.52
2016	HIGGINS, CARMALITA	36-15	\$845.86
2016	HIGGINS, LOIS E	9-152A	\$980.00
2016	HOFFMAN, SANDRA	9-100A	\$0.43
2016	HOLLINGSWORTH JR, MARK	27-34	\$4,819.60
2016	HOPPING, ROSE	60-21-661	\$228.51
2016	HOSMER TRUSTEE, STEPHEN W	10-63	\$1,418.21
2016	HOWLAND JR, THOMAS H	21-4	\$891.45
2016	HUCKINS, BRADLEY E	60-21-16	\$434.80
2016	HUGHES, GEORGIA	60-21-97	\$189.06
2016	HUNTER, ANNE	9-103	\$1,108.85
2016	J S PELKEY FUNERAL SERVICES INC	14-1	\$8,652.95
2016	JACKSON, JAMIE M	8-17	\$0.48
2016	JAMES HENRY	10-82A	\$1,836.84
2016	JOHNS, THOMAS A.	3-142	\$0.81
2016	JOHNSON, DOROTHY MAY	42-21	\$1.13
2016	JOHNSON, SUZANNE	15-32A	\$1,664.16
2016	JOHNSON-BELILAH LLC	4-43	\$0.25
2016	JONATHAN CADOUX	67-43	\$1,955.90
2016	JORDAN-RUTLEDGE, PAMELA	27-32	\$1.10
2016	JUNKINS LIFE ESTATE, DOROTHEA	59-17	\$2,217.83
2016	KAREN L DICK	66-16-15	\$105.72
2016	KATHERINE BUSH	14-70	\$2,372.54
2016	KEEFFE, JACQUELINE	21-3-18	\$268.48
2016	KEHL, CHRISTOPHER L	64-16	\$2.08
2016	KEHRIG, ASHLEY W	9-100	\$1.38
2016	KENNETH D MARKLEY	24-69	\$846.44
2016	KENNEY, BRUCE	60-21-53	\$75.52
2016	KENT, MELANIE L	60-21-23	\$405.03
2016	KEVIN INC	38-2	\$48.42
2016	KEVIN INC	66-26B	\$0.64
2016	KIMBALL SYSTEM INC	22-8	\$0.59
2016	KITTERY CAR WASH INC	50-11	\$3,550.74
2016	KITTERY EYE ONE LLC	13-5-15	\$111.82
2016	KITTERY TRADING POST SHOPS LLC	30-41	\$11.38
2016	KOLLER, ROBERT L	15-47	\$1,130.47
2016	KOLLER, ROBERT L	4-143	\$27.03
2016	KORZENIOWSKI, WILLIAM	5-9-3	\$13.99
2016	KUEHL, CHARLES W	46-8	\$0.39

Year	Bill Name	Property ID	Total Unpaid
2016	KUEHL, SUSANNE M	47-12	\$0.62
2016	LAMONT, WALLACE F & GLADYS M	60-32	\$912.52
2016	LARA, ELAINE M	39-17B-27	\$0.39
2016	LAREAU, CYNTHIA A	66-16-14	\$395.85
2016	LARIVIERE, RAYMOND M	58-52	\$2.40
2016	LARUE, MAURICE	66-16-56	\$284.15
2016	LAUCKNER, MELISSA	60-21-103	\$293.55
2016	LAWRENCE LANE TRUST	18-22B	\$2,062.93
2016	LEBLANC, PAUL D	8-20	\$2,594.92
2016	LEMONT, ERIC T.	3-127	\$0.22
2016	LEO F SILVEY	65-33	\$0.41
2016	LIEN, DARWIN L	14-21	\$908.47
2016	LINCOLN, ROBERT T	60-21-93	\$188.54
2016	LINCOLN, SYLVIA R	47-21	\$1,418.88
2016	LINSCOTT, DAVID H	30-18	\$2,280.73
2016	LITSON VILLAS LLC	14-25	\$135.73
2016	LOBO REALTY LLC	2-64	\$2,805.03
2016	LOOMIS, JESSE J	36-44	\$17.98
2016	LOYAL ORDER OF MOOSE #444	8-13A	\$3,336.54
2016	LUCAS, PATRICIA M.	45-4	\$1,110.13
2016	LUTTS, SANDRA A	25-10	\$2,031.90
2016	MACIA, DOLORES	16-169	\$17.23
2016	MANKEY, MARY JEAN	64-11	\$5.06
2016	MANN, A DAVID	69-20C	\$417.35
2016	MANN, MARILYN M	34-3	\$1.88
2016	MARSHALL, JOHN	60-21-74	\$555.24
2016	MARSHALL, KERI J	45-65	\$3,118.27
2016	MASON, JOHN A	46-9	\$1.98
2016	MC LAUGHLIN, MAUREEN	39-17B-18	\$1,050.41
2016	MCCLOUD, HANNAH E	56-20	\$818.93
2016	MCCLOUD, HANNAH E	56-24	\$2,389.95
2016	MCCLOUD, HANNAH E	62-12	\$1,700.53
2016	MCCOLLETT, JOHN V	37-5D	\$2,356.39
2016	MCCUE, EILEEN D	17-37	\$2.45
2016	MCDANIEL, MILTON H	20-29	\$0.37
2016	MCEACHERN, JOSEPH D	10-25	\$1.12
2016	MCGINNIS, SAMANTHA	60-21-49	\$130.58
2016	MCKEEN, PAUL J	9-47	\$4,520.85
2016	MCKENNEY, KATHY	21-7-6	\$202.66
2016	MCQUADE, HELENA M	61-17	\$3,598.58
2016	ME HOLDINGS LLC	48-16	\$1,276.50
2016	MELANSON TR, SANDRA J	3-50	\$3.31
2016	MEYER, HERBERT W	2-80A	\$2,166.18
2016	MICHAEL LANE, TR	62-17	\$1.74
2016	MILLER JR, ALTON A	3-70	\$0.39
2016	MILLER JR, ALTON A	8-7	\$0.43
2016	MILLER, DOROTHY M	20-37	\$0.71
2016	MILLETT, GORDON H	10-114	\$4,654.27
2016	MILLETT, GORDON H	10-115	\$1,837.08
2016	MILLS TRUSTEE, LENORE D	15-84	\$19.65
2016	MITCHELL, CHARLES T	1-10	\$12,576.14
2016	MITCHELL, ELLEN F	11-3	\$0.53
2016	MONTEMBEAU, STEPHEN J	56-3-29	\$0.63

Year	Bill Name	Property ID	Total Unpaid
2016	MOORE, CHRISTOPHER	60-21-104A	\$324.89
2016	MORIARTY, DANIEL A	12-1-7	\$691.67
2016	MORRISSEY, KATHLEEN F	3-69-4	\$46.01
2016	MOSHER 2010 REV TRUST, LOIS A	44-3	\$4.14
2016	MOULTON, DEBORAH D	39-16	\$1.37
2016	MOULTON, ERIK S	48-1C	\$4,196.24
2016	MURRAY, DANIELLE L	5-14A-1	\$4,066.89
2016	NADEAU, DANIEL A	39-3-6	\$6.44
2016	NGUYEN, QUANG VAN	16-123	\$1.37
2016	NICHOLSON, KEVIN P.	60-21-38	\$296.68
2016	NIELSEN, JODIE L	60-2-1	\$1.97
2016	NILES, NORMAN B	14-83	\$0.52
2016	NINE MAIN STREET LLC	4-188-2	\$4,151.73
2016	NINE MAIN STREET LLC	4-188-6	\$4,151.73
2016	NORTHEAST HYDRAULICS INC	7-25-1	\$1.51
2016	NORTON, PATRICK	46-9-1	\$0.84
2016	NORTON, VIOLET A	11-13	\$1,528.93
2016	ODAMS, NEIL W	36-49	\$1,349.79
2016	OUDERKIRK, KATHERINE L	10-108	\$2.40
2016	PAMELA P BOLD	63-8	\$3.52
2016	PAPALIA TR, SUSAN S	62-9-7-2	\$1.38
2016	PATTEN JR TR, GEORGE A	67-15	\$1.12
2016	PATTEN JR TR, GEORGE A	67-16	\$0.14
2016	PATTEN JR TR, GEORGE A	67-16A	\$0.02
2016	PEARSON, GAIL BEVERLY	54-14-10	\$4,259.63
2016	PEARSON, WAYNE R	60-21-28	\$265.79
2016	PELKEY, JEFFREY S	14-9	\$2,666.45
2016	PELLEGRINO, FRANK L.	7-8	\$882.87
2016	PELLETIER, PAUL A	44-13A	\$2,735.38
2016	PENNINGTON, JENNIFER	60-21-2	\$462.79
2016	PERKINS, SETH M	15-59-5	\$1,206.99
2016	PERRAULT JR, ALFRED L	36-43	\$2,436.08
2016	PESARIK, ANNE MARIE	14-47	\$3,384.34
2016	PESARIK, ANNE MARIE	14-47-1	\$2,211.78
2016	PETERS, ROBERT J	5-15	\$268.97
2016	PETERSON, EDWARD	60-21-80	\$149.39
2016	PHILBRICK, NANCY	58-55	\$401.84
2016	PHINNEY, CHARLES G	45-50	\$2,703.60
2016	PICHE, BRUCE A	9-149A	\$0.07
2016	PICHE, BRUCE A	17-22	\$1.92
2016	PICHE, THOMASINE	9-143	\$0.91
2016	PIKE, GREGORY S	41-11B	\$3.15
2016	PINE KNOLL MANAGEMENT LLC	7-10	\$1.75
2016	PIRINI, TAMI E.	66-16-38	\$161.05
2016	PITKIN III, DONALD S	45-58	\$0.07
2016	PORTER III, JOHN HENRY	63-44A	\$0.62
2016	PORTER, JOSHUA	63-46	\$0.02
2016	PORTER, JOSHUA & JENNIFER	63-45	\$0.02
2016	POWERS, JAMES W	39-3-3	\$0.60
2016	PUFFER & SONS LAND MANAGEMENT INC	50-5	\$1,025.41
2016	QUAYLE-LANG, MARY A., TR	22-21H-204	\$0.51
2016	RANNO, JUDITH A.	60-21-15	\$335.86
2016	RAYNES, RICHARD F	56-17	\$1,026.91

Year	Bill Name	Property ID	Total Unpaid
2016	REAMS, BRIAN	16-81	\$2.06
2016	REED, CLINTON E	27-3	\$4,789.50
2016	REED, RAE C	41-8	\$3,532.47
2016	REED, TED RAY	62-18	\$1,428.06
2016	REID, DAVID M	62-22D	\$587.40
2016	RENE GARCIA	60-21-44	\$423.61
2016	REUTER, GARY M	40-18	\$1,132.00
2016	RICE TR, NORMA M	4-134	\$0.91
2016	RICE TR, NORMA M	4-133	\$1.10
2016	RIVET, JULIE	21-3-23	\$462.79
2016	ROBB, JUDITH A	4-55-2	\$2.89
2016	ROBERGE, CHARLES J	20-6	\$1,056.92
2016	ROBINSON, STACY L	4-59-23B	\$16.42
2016	ROCKWELL HOMES LLC	28-14-2	\$2.79
2016	RODRIGUEZ, MONSERRATE	60-21-61	\$172.89
2016	ROHR TR, FREDERICK	61-4B-1	\$0.82
2016	ROOTS, ROBERT C	10-11	\$0.59
2016	ROWE, JULIE	39-17B-10	\$278.44
2016	ROYLOS, JOHN C	47-18-4-1	\$3,715.88
2016	SANBORN, RONNY NORMAN	24-53	\$0.34
2016	SANFORD ROBERTS	22-21G-201	\$0.70
2016	SANGER, LORRAINE K	9-57	\$945.71
2016	SCHENKER, EDWARD H	10-110-1	\$0.01
2016	SCHWARTZ, CARL A	4-7	\$0.27
2016	SCOTT E KIRBY	10-7	\$6.87
2016	SEA COVE RESORTS LLC	17-18	\$9,632.49
2016	SEATH JR, JOHN	16-205	\$2,469.45
2016	SEAWARD DANIEL O. JR.,	52-2	\$0.25
2016	SEAWARD, DANIEL O	36-63	\$1.90
2016	SGT TRAINING & DEVELOPMENT SPEC LLC	60-34A	\$0.01
2016	SHAWN HARRIS	49-8	\$12.51
2016	SHAWN HARRIS	60-12C	\$0.73
2016	SHAWN HARRIS	60-3A	\$2.31
2016	SHAWN HARRIS	66-2C	\$0.81
2016	SISK, WENDY S	67-17	\$5,190.43
2016	SMALL, ALBERT W	16-152	\$64.29
2016	SMITH, DANA P	27-30	\$4.63
2016	SOWERBY, DAVID M	15-83	\$1,009.89
2016	SPINNEY, CLAIRE M	44-53	\$4.16
2016	SPRUCE CREEK VENTURES II LLC	3-77A	\$1,266.88
2016	STACEY, LYNN	66-16-54	\$528.60
2016	STANLEY E SAXBY	22-21F-204	\$3.47
2016	STARKEY, BRIAN	60-21-98	\$744.85
2016	STARKEY, RICHARD A	11-26A	\$0.70
2016	STELLA JR, WILLIAM J	3-17	\$1,693.72
2016	STELMAN TR, MARSHA H	53-1-4	\$4,307.99
2016	STEPHAN A. HYNES D/B/A S&B MOBILE HOME	60-21-109	\$165.06
2016	STEPHEN M FLYNN	20-22	\$835.12
2016	SWEENEY, MARY MARGARET	4-56	\$3.74
2016	SYLVESTER, DIANA T	4-99	\$2,427.28
2016	SYLVESTER, DIANA T	8-23	\$3,342.32
2016	SYLVESTER, DIANA T	8-24	\$2,252.31
2016	TAPLEY, HOLLIS K	3-96	\$1,406.72

Year	Bill Name	Property ID	Total Unpaid
2016	TARBOX, ROBERT J.	67-22-2	\$552.87
2016	TAYLOR, BRIAN	15-23	\$1,030.16
2016	TENNANT, NATHAN, TRUSTEE OF	17-48	\$0.67
2016	TETREAULT, STEPHEN G	60-34	\$0.01
2016	THOMPSON TR, ANTHONY	52-10B	\$8,091.17
2016	THOMPSON, L DEBORAH	9-127A	\$0.12
2016	THOMPSON, PETER N	23-7B	\$7,728.91
2016	THOMPSON, WILLIAM J	23-7E	\$125.70
2016	THORPE, LORRAINE A	46-3	\$851.40
2016	THUMITH, MICHELLE	60-21-56	\$845.13
2016	TIBBETTS, ALLEN	40-27	\$0.44
2016	TILTON, JOHN	60-21-45	\$317.28
2016	TOBEY, BEVERLY JEAN	45-49	\$3,095.57
2016	TOBEY, JOYCE ANN	14-54	\$1,431.75
2016	TOBEY, JOYCE ANN	4-87	\$1,458.11
2016	TRUE, JOHN S	17-49	\$2,781.54
2016	TURCOTTE, KENNETH	16-158	\$3,595.92
2016	TYLER C MEYER	60-21-10	\$148.04
2016	U S CELLULAR	66-27-3	\$0.04
2016	VALERI, ANDREW R	34-1	\$7.07
2016	VANKENNEN, JAMES FISHER	63-44H	\$0.51
2016	VARNEY, CARRIE B	10-6A	\$3,085.51
2016	VAUGHAN, MORTON B., TRUSTEE	1-13	\$1.27
2016	VIRTUE, DAVID P., TRUSTEE	44-56	\$0.61
2016	VOUTOUR-CEMPE , CHERYL	66-16-1	\$488.38
2016	WALDRON JR, JOHN D	44-68	\$1,107.82
2016	WALDRON, JOHN D	36-42	\$1,517.13
2016	WALKER, ROBERT E	49-18	\$0.39
2016	WEEDEN, CRAIG	60-21-75	\$129.02
2016	WELLS, GAYLE M	44-20	\$2.63
2016	WELLS, GAYLE M	58-6B	\$16.42
2016	WESTGATE, LINDA R	45-27	\$739.59
2016	WHITE, ERIN	10-49	\$1,366.87
2016	WHITE, JAMES C	25-14	\$5.12
2016	WHITNEY, IRVING EDGAR	10-103	\$3,521.32
2016	WILKINS, JEANNE Y	9-7	\$4,090.09
2016	WILLIAMS, JANE W	42-22-3	\$1,860.55
2016	WILLIS, JOAN E	66-16-44	\$326.46
2016	YOUNG, ARTHUR	7-12	\$2,666.21
2016	ZACCONI, KIM	60-21-107A	\$467.49
TOTAL			\$499,670.78

UNPAID PERSONAL PROPERTY TAXES - JUNE 30, 2016

Year	Bill Name	Property ID	Total Unpaid
2000	ADVANTAGE TRAVEL	102820	\$83.15
2000	ASSOCIATES LEASING INC	103930	\$27.15
2000	AT&T GLOBAL INFORMATION SYSTEM	103940	\$59.40
2000	BADGERS ISLAND LOBSTER	102790	\$196.85
2000	BROWNING FERRIS INDUSTRIES	104130	\$442.92
2000	CAFE KILIM	103400	\$48.36
2000	CAPITAL ASSOCIATES INTERN INC	103580	\$186.67
2000	CROTEAU FRAME SHOP	104560	\$50.91
2000	EASTERN ENTERPRISE	102980	\$25.45
2000	ED'S AUTO BODY	101430	\$20.36
2000	HAIR EXCITEMENT	105160	\$609.23
2000	HIPPERN BUILDERS	103220	\$74.67
2000	HONG ENVIRONMENTAL INC	101630	\$20.36
2000	INFORMATION LEASING CORP	103860	\$40.73
2000	IRON DESIGN	105110	\$84.85
2000	J MACK BUILDERS INC	104970	\$83.15
2000	JEWELRY MINE	101290	\$291.88
2000	KIP USA	105040	\$238.43
2000	KITTERY COUNSELING	104960	\$26.30
2000	MEG CO	104950	\$50.91
2000	O/E	104810	\$29.33
2000	PAPER CONNECTION	101970	\$56.00
2000	POLO RALPH LAUREN FACTORY STOR	101330	\$929.96
2000	PRESTIGE FRAGRANCES & COSMETIC	100940	\$407.28
2000	SUPERIOR COFFEE	104740	\$16.97
2000	TFC TEXTRON	105320	\$906.20
2000	TOKAI FINANCIAL SERVICE ING	104160	\$147.64
2000		TOTAL	\$5,155.11
2001	ADVANTAGE TRAVEL	102820	\$78.30
2001	ARROW FACTORY STORE	100890	\$1,265.81
2001	AT&T GLOBAL INFORMATION SYSTEM	103940	\$52.20
2001	BACK ON THE RACK	105770	\$46.98
2001	BEAUTY WITHIN FACIAL CLINIC	105530	\$37.41
2001	BOOK & MUSIC OUTLET	105150	\$582.13
2001	BRADBURY & ASSOC PRMTNL PROP	105500	\$116.58
2001	CAI SFC LLC	105680	\$135.72
2001	CROTEAU FRAME SHOP	104560	\$48.72
2001	CURTIS HOUSE ANTIQUES	102040	\$8.70
2001	DR TUNES INSTALLATION UNLTD	101450	\$93.96
2001	EAGLES EYE INC	100180	\$640.32
2001	ED'S AUTO BODY	101430	\$19.14
2001	GOLF DAY	100660	\$1,910.52
2001	H E BOUFFARD AND CO INC	104330	\$385.41
2001	HIPPERN BUILDERS	103220	\$67.86
2001	HOMEODIES MAID SERVICE	101410	\$21.75
2001	HONG ENVIRONMENTAL INC	101630	\$36.54
2001	INFORMATION LEASING CORP	103860	\$40.02

Year	Bill Name	Property ID	Total Unpaid
2001	J MACK BUILDERS INC	104970	\$80.04
2001	KASPER ASL	100920	\$1,226.70
2001	KIDZ SHOP	105420	\$26.10
2001	KIP USA	105040	\$452.40
2001	LEASE CORPORATION OF AMERICA	103870	\$16.41
2001	MEG CO	104950	\$46.98
2001	MICRO LEASING	105640	\$174.00
2001	MUSIC MAKERS	102350	\$74.82
2001	NEW ENGLAND DENTURE CENTER &	105120	\$335.82
2001	O/E	104810	\$161.82
2001	PROVIDENT LEASE RECEIVABLES	104940	\$40.02
2001	SEQUEL CAPITAL CORPORATION	105550	\$189.66
2001	SHOOTING STAR GALLERY	102780	\$15.66
2001	TIER ONE TECHNOLOGIES	105480	\$344.52
2001	UNITED COLORS OF BENETTON	101240	\$230.55
		2001 TOTAL	\$9,318.51
2002	BACK ON THE RACK	105770	\$47.53
2002	BRADBURY & ASSOC PRMTNL PROP	105500	\$115.16
2002	BUSY BEE DAYCARE	106010	\$82.26
2002	CAI SFC LLC	105680	\$131.62
2002	CAMPION GROUP	102260	\$49.36
2002	ED'S AUTO BODY	101430	\$18.28
2002	FAMOUS BRANDS HOUSEWARES #38	100880	\$1,137.02
2002	J MACK BUILDERS INC	104970	\$76.78
2002	KITTERY PRESCHOOL & CHILDCARE	105240	\$131.61
2002	MAINLY FLAGS	100070	\$55.75
2002	MCNIFF II ESQ, JAMES	102200	\$42.04
2002	MICRO LEASING	105640	\$173.66
2002	MUSIC MAKERS	102350	\$73.12
2002	N T F C CAPITAL CORP	104850	\$45.70
2002	NEW LEAF DESIGN	106110	\$58.49
2002	O/E	104810	\$3.66
2002	RONALD TUVESON PHOTO	104560	\$49.36
2002	SOCCER MAINEA	100630	\$400.33
2002	THAI STARR II INC	106210	\$749.48
2002	TIER ONE TECHNOLOGIES	105480	\$343.66
2002	WEB SOLUTIONS	101640	\$17.36
		2002 TOTAL	\$3,802.23
2003	CAI SFC LLC	105680	\$124.99
2003	CARPET BY THE YARD	102920	\$10.91
2003	CIBC WORLD MARKETS	105780	\$220.22
2003	ED'S AUTO BODY	101430	\$19.84
2003	HEBERT CANDIES INC	100460	\$169.30
2003	HOMESTEAD	101730	\$2,487.93
2003	J MACK BUILDERS INC	104970	\$75.39
2003	KITTERY PRESCHOOL & CHILDCARE	105240	\$123.00
2003	NEW LEAF DESIGN	106110	\$53.57
2003	RONALD TUVESON PHOTO	104560	\$51.58
2003	WEB SOLUTIONS	101640	\$27.77
		2003 TOTAL	\$3,412.12

Year	Bill Name	Property ID	Total Unpaid
2004	BACK ON THE RACK	105770	\$27.09
2004	BEKINS	104360	\$121.26
2004	BREW'S TATTOO	106250	\$20.64
2004	CAI SFC LLC	105680	\$60.63
2004	CIBC WORLD MARKETS	105780	\$135.45
2004	COASTLINE WASTE SERVICES	106150	\$116.10
2004	DAVID FULLER DESIGN	105210	\$12.90
2004	DUNNS WATCH SHOP	102480	\$3.87
2004	EAST COAST FORKLIFT	106860	\$264.45
2004	ED'S AUTO BODY	101430	\$12.90
2004	HEBERT CANDIES INC	100460	\$183.18
2004	HOMESTEAD	101730	\$1,438.35
2004	ISLAND SEAFOOD INC	104480	\$124.48
2004	J MACK BUILDERS INC	104970	\$39.99
2004	KITTERY PRESCHOOL & CHILDCARE	105240	\$70.95
2004	MAINE UNDERWRITERS INS AGENCY	101520	\$11.61
2004	NEW LEAF DESIGN	106110	\$24.51
2004	NOELS CAFE & COFFEE HOUSE	101060	\$0.00
2004	OSBOURNE ENTERPRISES INC	106560	\$15.48
2004	RONALD TUVESON PHOTO	104560	\$30.96
2004	THIBODEAUS ICE CREAM	106980	\$6.45
2004	VITAMIN WORLD #2401	100380	\$448.92
2004	WALLS YOUR WAY	107000	\$662.06
2004	WEB SOLUTIONS	101640	\$16.77
		2004 TOTAL	\$3,849.00
2005	BACK ON THE RACK	105770	\$21.32
2005	BREW'S TATTOO	106250	\$31.97
2005	CAI SFC LLC	105680	\$37.30
2005	CAPE COD COTTAGE	106340	\$159.17
2005	CIBC WORLD MARKETS	105780	\$130.54
2005	COASTLINE WASTE SERVICES	106150	\$226.44
2005	DEFENSE TACTICS SYSTEMS	107070	\$22.64
2005	DRAGON FLIES U-HAUL	107270	\$6.66
2005	DUNNS WATCH SHOP	102480	\$3.99
2005	ESSENCE OF TIME	102860	\$11.99
2005	HOMESTEAD	101730	\$1,289.38
2005	INDIAN MOTORCYCLE INC	106080	\$36.37
2005	MAINLY GAS MARKET	105200	\$77.26
2005	MAINLY KIDS	107200	\$27.30
2005	PEARL ART GLASS LLC	107050	\$26.64
2005	SALON 58	107220	\$21.32
2005	SHARPKIDS EDUCATIONAL TOYS	101050	\$65.27
2005	THIBODEAUS ICE CREAM	106980	\$6.66
2005	UNIFIED MERCHANT SERVICES INC	105920	\$4.00
2005	WELCOME CENTER	101070	\$102.56
		2005 TOTAL	\$2,346.78
2006	ADAMS PAMELA	105770	\$16.06
2006	AHARONIAN, RUSSELL	103100	\$25.42
2006	CAI PARTNERS MANAGEMENT CO	105680	\$22.75
2006	CAP'N SIMEONS GALLEY	104420	\$140.49

Year	Bill Name	Property ID	Total Unpaid
2006	CHRISTMAS & HOME SHOPPE INC	107810	\$227.46
2006	DISABILITY CONSULTANTS	107210	\$28.76
2006	FLEETWOOD CAPITAL	107610	\$1,168.07
2006	FRISBEE DAVE	103260	\$145.84
2006	FULLER DAVID	105210	\$12.04
2006	INTEGRATED LEASING	106910	\$8.03
2006	SALON 58	107220	\$20.07
2006	THIBODEAUS ICE CREAM	106980	\$6.69
		2006 TOTAL	\$1,821.68
2007	ADAMS PAMELA	105770	\$14.98
2007	ATLANTIC BOATS INC	107370	\$67.42
2007	BYROE & CARLSON	107980	\$0.00
2007	CAP'N SIMEONS GALLEY	104420	\$102.15
2007	CHRISTMAS & HOME SHOPPE INC	107810	\$208.39
2007	CINGULAR WIRELESS LLC	105670	\$236.99
2007	FLEETWOOD CAPITAL	107610	\$1,069.17
2007	FORESIDE COMPANY INC	101380	\$174.34
2007	FRISBEE DAVE	103260	\$148.46
2007	GIFFORDS ICE CREAM	107990	\$100.79
2007	KATTAR RAY	107780	\$43.58
2007	PERKS UNLIMITED INC	101940	\$125.30
2007	SALON 58	107220	\$17.71
2007	SANGUEDOLCE & LALICATA & LE	107820	\$365.02
2007	SEA HAGS SEAFOOD INC	107160	\$47.67
2007	THIBODEAUS ICE CREAM	106980	\$6.81
		2007 TOTAL	\$2,746.48
2008	ADAMS PAMELA	105770	\$14.00
2008	ATLANTIC BOATS INC	107370	\$135.80
2008	CAP'N SIMEONS GALLEY	104420	\$48.85
2008	ELSHAFEI JAMILLA	102740	\$11.04
2008	FRISBEE DAVE	103260	\$152.60
2008	GRAVALLESE JOEL	102480	\$4.20
2008	HEATH EDWARD	745	\$479.83
2008	IDEAL TEMP	107290	\$9.80
2008	KAGILIERY, MARIA	107160	\$44.80
2008	KELLEY, KRISTEN	102490	\$93.80
2008	LONTINE BERNARD	750	\$55.30
2008	MAROUTHIS KATHY	101910	\$18.20
2008	PERKS UNLIMITED INC	101940	\$114.80
2008	PERRIN FINE ART INC	103030	\$4.20
2008	PHOENIX AUTOBODY	746	\$35.70
2008	RUOCCO JOSEPH	753	\$1.40
2008	SANGUEDOLCE & LALICATA & LE	107820	\$317.80
2008	SHELL VACATIONS	764	\$121.80
2008	THIBODEAUS ICE CREAM	106980	\$7.00
2008	WALSH BROS INC	102120	\$42.00
2008	WELCOME HOME LLC	107530	\$351.40
		2008 TOTAL	\$2,064.32
2009	ADAMS PAMELA	105770	\$14.04

Year	Bill Name	Property ID	Total Unpaid
2009	ALL SEASONS SERVICES INC	107650	\$4.21
2009	BOWIE SEAN	105750	\$32.29
2009	CAP'N SIMEONS GALLEY	104420	\$84.24
2009	COMPASS GROUP USA	1145	\$242.89
2009	EDDYS APPLIANCE REPAIR	106850	\$8.42
2009	ELLEN TRACY	1218	\$588.28
2009	FRISBEE DAVE	103260	\$153.04
2009	GRAVALLESE JOEL	102480	\$4.21
2009	HEATH EDWARD	1196	\$887.33
2009	KAGILIERY, MARIA	107160	\$44.93
2009	KELLEY, KRISTEN	102490	\$94.07
2009	LALICATA PAUL & SANGUEDOLCE PH	107310	\$18.87
2009	LINENS 'N' THINGS INC	101030	\$954.72
2009	MAHALUS INC	1057	\$71.60
2009	PERRIN DENNIS	103030	\$4.21
2009	PHOENIX AUTOBODY	1197	\$70.20
2009	PICHE COURTNEY	102720	\$182.52
2009	RANGELY RESORTS	1215	\$113.72
2009	SAFETY KLEEN SYSTEMS INC	107590	\$67.94
2009	SANGUEDOLCE & LALICATA & LE	107820	\$287.82
2009	STUDIO WORKS	107770	\$7.02
2009	SUCCI MICHELLE	102850	\$84.66
2009	THIBODEAUS ICE CREAM	106980	\$7.02
2009	WATERFORD WEDGEWOOD USA INC	101080	\$401.54
2009	WELCOME HOME LLC	107530	\$331.34
		2009 TOTAL	\$4,815.18
2010	ADAMS PAMELA	105770	\$14.08
2010	ALL SEASONS SERVICES INC	107650	\$4.22
2010	BOWIE SEAN	105750	\$30.98
2010	CIRE SKIN CARE	105080	\$8.45
2010	CUTS BY COURTNEY	107760	\$4.22
2010	EDDYS APPLIANCE REPAIR	106850	\$7.04
2010	ELLEN TRACY	108500	\$570.24
2010	FOSTER JONATHAN	102140	\$25.34
2010	KELLEY, KRISTEN	102490	\$94.34
2010	KENWOOD SILVER COMPANY INC	100820	\$4,661.89
2010	LALICATA PAUL & SANGUEDOLCE PH	107310	\$187.26
2010	PICHE COURTNEY	102720	\$173.18
2010	READERS DIGEST	108490	\$216.83
2010	ROSS-SIMONS OF KITTELY INC	100290	\$420.99
2010	ROUSE STEWART & STUDNER MAT	108210	\$235.14
2010	SANGUEDOLCE & LALICATA & LE	107820	\$261.89
2010	STUDIO WORKS	107770	\$5.63
2010	SUCCI MICHELLE	102850	\$98.56
2010	THIBODEAUS ICE CREAM	106980	\$7.04
2010	WATERFORD WEDGEWOOD USA INC	101080	\$698.37
2010	WYMAN, WILLIAM	104390	\$8.45
		2010 TOTAL	\$7,734.14
2011	ALL ABOUT YOU HAIR SALON	109100	\$25.67
2011	ALL SEASONS SERVICES INC	107650	\$4.28

Year	Bill Name	Property ID	Total Unpaid
2011	BUSH EQUITIES INC	107540	\$34.69
2011	C I T TECHNOLOGY FINANCING BET	106400	\$253.83
2011	CEDAR CONTRACTING	109110	\$19.96
2011	CLAIRE MURRAY	107920	\$422.10
2011	CUTS BY COURTNEY	107760	\$4.28
2011	DRIFTWOOD PROPERTIES	109130	\$24.24
2011	EDDYS APPLIANCE REPAIR	106850	\$7.13
2011	ELLIOTT JAMES	109120	\$19.96
2011	GRAVALLESE JOEL	102480	\$4.28
2011	GREEN HEAD LOBSTER	109350	\$24.72
2011	GREEN INTENTIONS	108760	\$68.09
2011	HERBERT BROTHERS SEAFOOD	109080	\$94.12
2011	HOMEPORT INC	105520	\$30.48
2011	KELLEY, KRISTEN	102490	\$95.54
2011	LALICATA PAUL & SANGUEDOLCE PH	107310	\$165.42
2011	PAPERS INK LLC	107880	\$25.67
2011	PICHE COURTNEY	102720	\$163.99
2011	SANGUEDOLCE & LALICATA & LE	107820	\$236.72
2011	STUDIO WORKS	107770	\$5.70
2011	SUCCI MICHELLE	102850	\$89.84
2011	THIBODEAUS ICE CREAM	106980	\$7.13
2011	WYMAN, WILLIAM	104390	\$7.13
		2011 TOTAL	\$1,966.16
2012	ALL ABOUT YOU HAIR SALON	109100	\$24.57
2012	BUCKMAN, LAWRENCE & MARY	103210	\$83.81
2012	CHEF COVE RESTAURANT	109330	\$179.10
2012	CUTS BY COURTNEY	107760	\$4.34
2012	DECOSTE, GARY	102460	\$2.00
2012	DINEEN JAMES MARTIN	101390	\$39.02
2012	DONNELL WILLIAM	102000	\$66.47
2012	DOO HAIR	109400	\$20.23
2012	DRIFT WORKS	107770	\$5.78
2012	DRIFTWOOD PROPERTIES	109130	\$17.34
2012	ELLIOTT JAMES	109120	\$17.34
2012	FULLER BRUSH COMPANY INC	100830	\$298.87
2012	GRAVALLESE JOEL	102480	\$4.34
2012	HERBERT BROTHERS SEAFOOD	109080	\$82.37
2012	HILTON, SHERI	101910	\$3.53
2012	HOMEPORT INC	105520	\$40.46
2012	KELLEY, KRISTEN	102490	\$96.82
2012	MAINELY BAR-B-QUE	109500	\$260.10
2012	MILLER JOHN	109180	\$10.56
2012	RUGGED BEAR	109490	\$468.18
2012	SUCCI MICHELLE	102850	\$26.77
2012	THIBODEAUS ICE CREAM	106980	\$7.23
2012	WHEN PIGS FLY	108260	\$44.30
2012	WYMAN, WILLIAM	104390	\$7.23
		2012 TOTAL	\$1,810.76
2013	AUTO SPA	109620	\$484.42
2013	BUCKMAN, LAWRENCE & MARY	103210	\$83.27

Year	Bill Name	Property ID	Total Unpaid
2013	CROSS, JUANITA	102810	\$4.13
2013	CUTS BY COURTNEY	107760	\$3.02
2013	D PRATT FRAMING	107880	\$1.24
2013	DECOSTE, GARY	102460	\$18.35
2013	DELTA AMUSEMENT INC	102960	\$2.00
2013	DINEEN JAMES MARTIN	101390	\$40.88
2013	DRIFT WORKS	107770	\$6.06
2013	DRIFTWOOD PROPERTIES	109130	\$13.63
2013	ERIC CLARKE INDUSTRIES	109640	\$16.14
2013	FROGGYS PAWN	109440	\$34.82
2013	FULLER BRUSH COMPANY INC	100830	\$864.49
2013	GRAVALLESE JOEL	102480	\$4.54
2013	HILTON, SHERI	101910	\$39.36
2013	HMX LLC	101300	\$295.92
2013	KELLEY, KRISTEN	102490	\$101.44
2013	KIYA SALON	106840	\$0.28
2013	LEISURE TIME ICE	103670	\$1.01
2013	MAINE DRIVING ACADEMY	107230	\$10.60
2013	MAINLY BAR-B-QUE	109500	\$257.38
2013	MAINLY CUSTOM TATTOOS	107860	\$22.71
2013	NOELS RESTAURANT CORP	101060	\$289.64
2013	NORMAND LISA	108760	\$16.65
2013	PICHE COURTNEY	102720	\$85.78
2013	ST HILAIRE SARAH	101530	\$9.08
2013	SUCCI MICHELLE	102850	\$33.31
2013	THIBODEAUS ICE CREAM	106980	\$7.57
2013	TUMI INC	106170	\$22.73
2013	WYMAN, WILLIAM	104390	\$7.57
		2013 TOTAL	\$2,802.24
2014	ANN MIKE INC	102050	\$10.16
2014	CALPHALON CORPORATION	108560	\$1,208.51
2014	CAPE COD CRAFTERS INC	100570	\$211.02
2014	CROSS, JUANITA	102810	\$12.18
2014	CUTS BY COURTNEY	107760	\$4.57
2014	DECOSTE, GARY	102460	\$25.87
2014	DELTA AMUSEMENT INC	102960	\$92.12
2014	DINEEN JAMES MARTIN	101390	\$41.09
2014	FROGGYS PAWN	109440	\$35.01
2014	HILTON, SHERI	101910	\$39.57
2014	HMX LLC	101300	\$624.02
2014	MAINLY CUSTOM TATTOOS	107860	\$21.31
2014	ME & ME	110040	\$133.94
2014	NOELS RESTAURANT CORP	101060	\$436.81
2014	PICHE COURTNEY	102720	\$118.72
2014	PUMA NORTH AMERICA INC	107900	\$211.53
2014	SUCCI MICHELLE	102850	\$85.23
2014	THIBODEAUS ICE CREAM	106980	\$7.61
2014	WOMEN VANHEUS	110000	\$153.72
2014	WYMAN, WILLIAM	104390	\$7.61
		2014 TOTAL	\$3,517.13

Year	Bill Name	Property ID	Total Unpaid
2015	ABOUT FACE	110020	\$13.47
2015	AIKMAN, JESSIE	102900	\$0.01
2015	ANNEKE JANS BISTRO LLC	107870	\$0.66
2015	ARBO TRANSPORT	110090	\$5.42
2015	AT&T MOBILITY LLC	108450	\$384.90
2015	BADGERS ISLAND INC	107090	\$105.54
2015	CALPHALON CORPORATION	108560	\$2,106.36
2015	CAPE COD CRAFT CENTER INC	100570	\$310.40
2015	COLDWATER CREEK US INC	100690	\$696.85
2015	CUTS BY COURTNEY	107760	\$4.66
2015	DECOSTE GARY	102460	\$26.38
2015	DELTA AMUSEMENT INC	102960	\$93.18
2015	DINEEN JAMES MARTIN	101390	\$41.90
2015	DIONNE DONALD	103180	\$104.48
2015	ERIC CLARKE INDUSTRIES	109640	\$14.47
2015	FROGGYS PAWN	109440	\$21.72
2015	GOULET PATRICIA	101980	\$6.72
2015	HANOVER DIRECT INC.	109600	\$1,116.95
2015	HILTON SHERI	101910	\$40.35
2015	HMX LLC	101300	\$578.90
2015	INTERCOAST CAREER INSTITUTE	110370	\$0.06
2015	KIYA SALON	106840	\$0.31
2015	LAWRENCE AUTOBODY	101430	\$46.56
2015	MAINELY CUSTOM TATTOOS	107860	\$20.18
2015	MASTORAN RESTAURANTS INC	100240	\$1.54
2015	NAUTICA RETAIL USA INC	106030	\$0.96
2015	NEXTEL COMMUNICATIONS	106410	\$333.68
2015	NORTHEAST FLAVOR	110100	\$15.52
2015	PARAMOUNT MEDICAL SUPPLY	110220	\$8.75
2015	PETER PUFFER	102000	\$0.13
2015	PETTIGREW RICHARD	110360	\$934.30
2015	PHILLIPS VAN HEUSEN CORP	100700	\$0.93
2015	PICHE COURTNEY	102720	\$108.64
2015	REED & BARTON CO INC	101250	\$6.43
2015	THIBODEAUS ICE CREAM	106980	\$7.76
2015	WOMEN VANHEUS	110000	\$145.89
2015	WYMAN WILLIAM	104390	\$7.76
		2015 TOTAL	\$7,376.34
2016	ABOUT FACE	110020	\$37.61
2016	AL-SHAIR TALAL A	105350	\$188.04
2016	ALLEN SUSAN	105180	\$0.02
2016	ANNEKE JANS BISTRO LLC	107870	\$0.50
2016	ARBO TRANSPORT	110090	\$65.40
2016	ARMSTRONG JULIAN	110490	\$380.45
2016	BADGERS ISLAND INC	107090	\$101.86
2016	BELLEVILLE FRANK	103140	\$131.09
2016	BRADFORD REALTY TRUST	100680	\$0.01
2016	C WALLACE WEEKS	110050	\$0.06
2016	CAJUN LOBSTER	110300	\$213.11
2016	CAPE COD CRAFT CENTER INC	100570	\$305.57

Year	Bill Name	Property ID	Total Unpaid
2016	CLEAN BEDROOM THE	110280	\$113.18
2016	DAVIS AMELIA	110380	\$7.84
2016	DECOSTE GARY	102460	\$26.64
2016	DELTA AMUSEMENT INC	102960	\$282.06
2016	DINEEN JAMES MARTIN	101390	\$42.31
2016	DMX LLC	108110	\$76.78
2016	DONATELLO JEFFREY G	109050	\$554.66
2016	ELWARTHY MELISSA	110530	\$1,264.57
2016	FIFTY-NINE OLD POST ROAD LLC	101790	\$291.22
2016	FIRST DATA MERCHANT SERV CORP	105900	\$31.34
2016	FROGGYS PAWN	109440	\$10.62
2016	GOOD TO-GO LCC	109720	\$238.29
2016	GREENHEAD LOBSTER	109350	\$28.20
2016	HANOVER DIRECT INC.	109600	\$963.65
2016	HILTON SHERI	101910	\$40.74
2016	HUNT GREG&DONNA	110030	\$0.01
2016	INTERCOAST CAREER INSTITUTE	110370	\$471.67
2016	JOHNSON BELILAH LLC	103180	\$0.02
2016	JOHNSON DON	103120	\$725.52
2016	JP MORGAN CHASE BANK NA	109710	\$38.69
2016	KEVIN INC	102020	\$3.00
2016	KEVIN STEIN & HERBERT MARSH	104640	\$0.53
2016	KITTERY HOTELS INC	101760	\$1,161.54
2016	KITTERY STORAGE INC	106540	\$28.20
2016	KIYA SALON	106840	\$8.45
2016	LITSON VILLAS LLC	102500	\$112.81
2016	MAINELY CUSTOM TATTOOS	107860	\$18.80
2016	MUZAK LLC	104770	\$100.29
2016	NORTHEAST FLAVOR	110100	\$4.79
2016	PARIGI ENTERPRISE RETAIL LLC	101100	\$435.68
2016	PENN CONCESSIONS LLC	106830	\$28.21
2016	PEOPLE'S UNITED BANK	102600	\$0.01
2016	PICHE COURTNEY	102720	\$98.72
2016	PUMA NORTH AMERICA INC	107900	\$346.88
2016	RALPH LAUREN RETAIL INC	100470	\$0.20
2016	RAYNARD DANIEL CLARENCE	102160	\$44.91
2016	RUE 21 INC	100150	\$0.44
2016	SCHWARTZ CARL	105260	\$0.01
2016	SSGC LLC	110620	\$334.00
2016	SUNRISE GRILL	104550	\$0.32
2016	SWISS AM INC	100320	\$554.70
2016	TANGER PROPERTIES LP	100530	\$5.54
2016	THE FARM	110610	\$1.68
2016	VANDERMARLE ALEX	110400	\$0.03
2016	WYMAN WILLIAM	104390	\$7.84
	2016 TOTAL		\$9,929.86

UNPAID TAX LIENS - JUNE 30, 2016

Year	Bill Name	Property ID	Total Unpaid
2004	MARCURI, AL & SON	65-15	\$1,073.76
2004	THORPE, LORRAINE A	46-3	\$698.39
		2004 TOTAL	\$1,772.15
2005	MARCURI, AL & SON	65-15	\$1,118.25
2005	THORPE, LORRAINE A	46-3	\$730.41
		2005 TOTAL	\$1,848.66
2006	MARCURI, AL & SON	65-15	\$1,130.78
2006	THORPE, LORRAINE A	46-3	\$740.57
2006	ZACCONI, KIM	60-21-107A	\$450.36
		2006 TOTAL	\$2,321.71
2007	MARCURI, AL & SON	65-15	\$1,169.57
2007	MCKENNEY, JAMES	28-16	\$90.15
2007	THORPE, LORRAINE A	46-3	\$763.87
2007	ZACCONI, KIM	60-21-107A	\$462.17
		2007 TOTAL	\$2,485.76
2008	THORPE, LORRAINE A	46-3	\$783.18
2008	ZACCONI, KIM	60-21-107A	\$473.40
		2008 TOTAL	\$1,256.58
2009	THORPE, LORRAINE A	46-3	\$780.73
2009	ZACCONI, KIM	60-21-107A	\$472.08
		2009 TOTAL	\$1,252.81
2010	GLUSGOL, MELVIN M	41-7-6	\$2,657.68
2010	KEEFE, JANET M	7-10-5	\$243.86
2010	LAMONT, WALLACE F	60-32	\$951.59
2010	THIBEAU, TINA L	7-10-6	\$186.00
2010	THORPE, LORRAINE A	46-3	\$773.54
2010	ZACCONI, KIM	60-21-107A	\$467.90
		2010 TOTAL	\$5,280.57
2011	DABROSKI, DONALD L	7-10-3	\$165.96
2011	GLUSGOL, MELVIN M	41-7-6	\$4,993.98
2011	KEEFE, JANET M	7-10-5	\$243.25
2011	LAMONT, WALLACE F & GLADYS M	60-32	\$970.58
2011	MANN, A DAVID	69-20C	\$1,064.13
2011	THIBEAU, TINA L	7-10-6	\$209.24
2011	THORPE, LORRAINE A	46-3	\$771.28
2011	ZACCONI, KIM	60-21-107A	\$466.59
		2011 TOTAL	\$8,885.01
2012	BLACKER, DONALD M	60-21-63	\$83.26
2012	GLUSGOL, MELVIN M	41-7-6	\$5,097.82
2012	KEEFE, JANET M	7-10-5	\$247.59
2012	LAMONT, WALLACE F & GLADYS M	60-32	\$979.95
2012	MANN, A DAVID	69-20C	\$1,085.65
2012	THORPE, LORRAINE A	46-3	\$786.67
2012	TILTON, JOHN	60-21-45	\$259.55
2012	WEEDEN, CRAIG	60-21-75	\$235.51

Year	Bill Name	Property ID	Total Unpaid
2012	WHITNEY, IRVING EDGAR	10-103	\$3,067.55
2012	ZACCONI, KIM	60-21-107A	\$475.60
		2012 TOTAL	\$12,319.15
2013	BISSON, DALE P	39-17B-18	\$1,044.00
2013	BLACKER, DONALD M	60-21-63	\$111.68
2013	CERINI, AMY	7-10-4	\$164.48
2013	DSS LAND HOLDINGS LLC	60-24-1	\$454.70
2013	DSS LAND HOLDINGS LLC	60-24-2	\$458.31
2013	DSS LAND HOLDINGS LLC	60-24-3	\$465.52
2013	DSS LAND HOLDINGS LLC	60-24-4	\$453.49
2013	DSS LAND HOLDINGS LLC	60-24-5	\$452.28
2013	DSS LAND HOLDINGS LLC	60-24-6	\$571.39
2013	GLUSGOL, MELVIN M	41-7-6	\$5,315.09
2013	KEEFE, JANET M	7-10-5	\$256.57
2013	KENT, MELANIE L	60-21-23	\$413.67
2013	LAMONT, WALLACE F & GLADYS M	60-32	\$1,015.35
2013	MANN, A DAVID	69-20C	\$1,130.63
2013	PEARSON, WAYNE R	60-21-28	\$188.16
2013	SOWERBY, DAVID M	15-83	\$1,071.98
2013	THIBEAU, TINA L	7-10-6	\$117.98
2013	THORPE, LORRAINE A	46-3	\$818.80
2013	TILTON, JOHN	60-21-45	\$303.43
2013	WEEDEN, CRAIG	60-21-75	\$243.97
2013	WHITNEY, IRVING EDGAR	10-103	\$3,237.82
2013	ZACCONI, KIM	60-21-107A	\$494.38
		2013 TOTAL	\$18,783.68
2014	BEAROR, ELIZABETH	60-21-72	\$403.00
2014	BLACKER, DONALD M	60-21-63	\$73.68
2014	BROCHU, MARY E	60-21-12	\$83.99
2014	BURNS, MARTIN	21-3-38	\$132.19
2014	CERINI, AMY	7-10-4	\$158.82
2014	DEBUTTS, NELSON	21-3-30	\$128.31
2014	DSS LAND HOLDINGS LLC	60-24	\$11,209.34
2014	DSS LAND HOLDINGS LLC	60-24-1	\$1,118.05
2014	DSS LAND HOLDINGS LLC	60-24-2	\$1,122.79
2014	DSS LAND HOLDINGS LLC	60-24-3	\$1,132.24
2014	DSS LAND HOLDINGS LLC	60-24-4	\$1,116.47
2014	DSS LAND HOLDINGS LLC	60-24-5	\$1,114.91
2014	DSS LAND HOLDINGS LLC	60-24-6	\$1,270.97
2014	DUNTEN, STEPHANI	7-10-17	\$172.99
2014	GLUSGOL, MELVIN M	41-7-6	\$4,271.87
2014	KEEFE, JANET M	7-10-5	\$146.20
2014	KENT, MELANIE L	60-21-23	\$461.86
2014	LAMONT, WALLACE F & GLADYS M	60-32	\$965.97
2014	LEBLANC, PAUL D	8-20	\$2,698.54
2014	MANN, A DAVID	69-20C	\$1,809.40
2014	MC LAUGHLIN, MAUREEN	39-17B-18	\$1,111.19
2014	PEARSON, WAYNE R	60-21-28	\$341.21
2014	PELLETIER, PAUL A	44-13A	\$2,181.33
2014	SOWERBY, DAVID M	15-83	\$1,070.39
2014	THORPE, LORRAINE A	46-3	\$904.48

Year	Bill Name	Property ID	Total Unpaid
2014	TILTON, JOHN	60-21-45	\$293.17
2014	TURCOTTE, KENNETH	16-158	\$3,104.21
2014	WEEDEN, CRAIG	60-21-75	\$177.73
2014	WHITNEY, IRVING EDGAR	10-103	\$4,063.95
2014	WILLIAMS, JANE W	42-22-3	\$1,182.90
2014	WOODMAN, BRUCE H	60-11	\$2,635.83
2014	ZACCONI, KIM	60-21-107A	\$518.25
		2014 TOTAL	\$47,176.23
2015	ARBO, DANIEL L	2-10	\$62.72
2015	ARBO, DANIEL L	2-9	\$3,755.32
2015	ARBO, DANIEL L	3-106	\$1,961.21
2015	ARBO, DANIEL L	3-107	\$785.78
2015	ARBO, DANIEL L	3-88	\$62.07
2015	ARRIS, JEAN	18-43	\$5,193.28
2015	BAXTER, DAVID W	15-61	\$266.53
2015	BEAN, BARBARA E	20-3	\$3,232.49
2015	BEAUREGARD, DONNA L.	19-4A	\$2,011.20
2015	BECKERT, STEPHEN R	16-126	\$2,430.43
2015	BENNETT, MICHAEL	21-3-13	\$345.38
2015	BRAKE JR, ARTHUR W	60-16	\$517.59
2015	BRAKE, ARTHUR W	60-15	\$1,163.38
2015	BROCHU, MARY E	60-21-12	\$276.00
2015	BURNS, MARTIN	21-3-38	\$127.51
2015	CAVERNO, PETER	60-21-110	\$222.73
2015	CERINI, AMY	7-10-4	\$161.41
2015	CHAPMAN, DAVID R	14-19	\$3,767.91
2015	CORMIEA, VICKIE M	41-4	\$1,329.80
2015	CZACHOR, RICHARD P	58-55-1	\$5,808.14
2015	D'AMOUR, THOMAS FRANCES	16-134	\$2,002.51
2015	DEBUTTS, NELSON	21-3-30	\$255.00
2015	DELOZIER, SANDRA	45-41	\$195.48
2015	DEROSIA, THOMAS K	11-31	\$477.26
2015	DINEEN, ESTATE OF RUTH E	8-25	\$1,331.34
2015	DREW, SUSAN J SPINNEY	30-26C	\$1,328.19
2015	DSS LAND HOLDINGS LLC	60-24	\$11,440.35
2015	DSS LAND HOLDINGS LLC	60-24-1	\$1,116.79
2015	DSS LAND HOLDINGS LLC	60-24-2	\$1,121.63
2015	DSS LAND HOLDINGS LLC	60-24-3	\$1,131.32
2015	DSS LAND HOLDINGS LLC	60-24-4	\$1,115.18
2015	DSS LAND HOLDINGS LLC	60-24-5	\$1,113.57
2015	DSS LAND HOLDINGS LLC	60-24-6	\$1,273.32
2015	DURGIN, DIANE	15-27	\$3,704.67
2015	EMERY, STEPHAN H	36-17	\$175.93
2015	ERIKSON, BERNDT M.	66-16-8	\$147.81
2015	GAUDETTE, ROBERT L	58-32	\$672.99
2015	GEOFFRION, JOHN A	14-50	\$83.41
2015	GLUSGOL, MELVIN M	41-7-6	\$4,371.85
2015	GOODRIDGE, GARY D	42-4	\$292.25
2015	GOODRIDGE, GARY D	42-5	\$815.39
2015	HUCKINS, BRADLEY E	60-21-16	\$489.01
2015	JOHNSON, SUZANNE	15-32A	\$1,659.33

Year	Bill Name	Property ID	Total Unpaid
2015	JUNKINS LIFE ESTATE, DOROTHEA	59-17	\$1,415.31
2015	KATHERINE BUSH	14-70	\$1,080.55
2015	KEEFE, JANET M	7-10-5	\$148.50
2015	KENNEY, BRUCE	60-21-53	\$324.41
2015	KENT, MELANIE L	60-21-23	\$458.35
2015	LAMONT, WALLACE F & GLADYS M	60-32	\$987.69
2015	LAUCKNER, MELISSA	60-21-103	\$140.49
2015	LEBLANC, PAUL D	8-20	\$2,370.72
2015	LINCOLN, SYLVIA R	47-21	\$360.07
2015	LINSCOTT, DAVID H	30-18	\$2,390.09
2015	MANN, A DAVID	69-20C	\$1,654.20
2015	MARSHALL, JOHN	60-21-74	\$429.36
2015	MC LAUGHLIN, MAUREEN	39-17B-18	\$1,129.70
2015	MCGINNIS, SAMANTHA	60-21-49	\$48.83
2015	MCKEEN, PAUL J	9-47	\$3,881.18
2015	MCKENNEY, KATHY	21-7-6	\$90.06
2015	MORIARTY, DANIEL A	12-1-7	\$1,107.11
2015	NINE MAIN STREET LLC	4-188-2	\$4,316.98
2015	NINE MAIN STREET LLC	4-188-6	\$4,316.98
2015	PEARSON, WAYNE R	60-21-28	\$308.27
2015	PELLETIER, PAUL A	44-13A	\$2,851.65
2015	PENNINGTON, JENNIFER	60-21-2	\$445.69
2015	PERRAULT JR, ALFRED L	36-43	\$1,837.02
2015	PESARIK, ANNE MARIE	14-47-1	\$1,313.64
2015	PETERSON, EDWARD	60-21-80	\$189.32
2015	PITKIN III, DONALD S	45-58	\$58.08
2015	PIZZIMENTI, SHANNON J.	60-21-109	\$195.22
2015	RAYNES, RICHARD F	56-17	\$1,105.50
2015	REED, CLINTON E	27-3	\$3,251.76
2015	RIVET, JULIE	21-3-23	\$371.10
2015	RODRIGUEZ, MONSERRATE	60-21-61	\$131.33
2015	SOWERBY, DAVID M	15-83	\$1,081.29
2015	SPRUCE CREEK VENTURES II LLC	3-77A	\$1,345.94
2015	STARKEY, BRIAN	60-21-98	\$815.01
2015	SYLVESTER, DIANA T	4-99	\$2,553.31
2015	SYLVESTER, DIANA T	8-23	\$3,555.12
2015	SYLVESTER, DIANA T	8-24	\$2,373.86
2015	THOMPSON, WILLIAM J	23-7E	\$235.65
2015	THORPE, LORRAINE A	46-3	\$924.74
2015	THUMITH, MICHELLE	60-21-56	\$433.32
2015	TILTON, JOHN	60-21-45	\$285.67
2015	TOBEY, BEVERLY JEAN	45-49	\$1,371.74
2015	TURCOTTE, KENNETH	16-158	\$3,901.37
2015	WEEDEN, CRAIG	60-21-75	\$180.78
2015	WHITNEY, IRVING EDGAR	10-103	\$4,049.22
2015	WILKINS, JEANNE Y	9-7	\$1,895.25
2015	WILLIAMS, JANE W	42-22-3	\$1,964.04
2015	WOODMAN, BRUCE H	60-11	\$2,683.80
2015	YOUNG, ARTHUR	7-12	\$2,787.08
2015	ZACCONI, KIM	60-21-107A	\$529.36
2015 TOTAL			\$141,471.17

**SUPERINTENDENT OF SCHOOLS
ANNUAL REPORT
2015-2016**

In the summer of 2015, the Kittery School Committee established three district goals to guide our work for the 2015-16 school year. All members of the Leadership Team and the entire staff worked diligently throughout the year to align our efforts and initiatives with the established goals. As a result, the following highlights demonstrate the progress made in each of the three areas:

Provide a safe, respectful and healthful teaching/learning environment for all

- Kittery Youth Committee sessions were held to address social and emotional challenges facing the youth of the community (substance abuse, mental health, etc.).
- Students were involved in school culture surveys and discussions to ensure a healthy school environment.
- Programs were expanded to support individual student social needs, including the mentor program, social worker support and the Student 2 Student groups.
- The School Resource Officer presence/responsibilities were expanded to include supporting student/family social and needs in all three schools.
- District and building level wellness teams were created and focused on student and staff wellness initiatives.

Develop and implement a K-12 Proficiency Based Learning (PBL) system

- Proficiency Based Learning (PBL) model has been fully implemented for the Class of 2018.
- Policy revisions were completed to support teaching and learning in the PBL model.
- Competencies for grade K-12 have been developed and published on the Kittery Schools website.
- Continuation of the PBL advisory committees at each school allowed for ongoing engagement with parents and the community.
- A second year of the Nellie Mae grant (\$10,000) was received to support community engagement efforts, including sharing about the PBL model.
- Additional summer remediation and enrichment courses were offered to provide additional learning support for students.
- Expanded student learning supports have been developed at all schools to address students not meeting competencies.

Ensure and support quality teachers in every classroom every day

- Full implementation of the teacher evaluation system (PE-PG) based on regular, ongoing observation and support for teacher growth and development.

- Full implementation of the teacher evaluation system (PE-PG) based on regular, ongoing observation and support for teacher growth and development.
- Professional cohorts were designed to support teachers learning related to the PE-PG system and encourage collaboration among peers.
- Classroom and peer observations were greatly expanded across all three schools.
- Teachers developed and presented a portfolio of evidence based on their work over the school year.
- Staff explored how/when student growth measures would be used as part of the evaluation process.

The Kittery School District celebrates these successes, while understanding that there is still much to be done. With the ever-increasing requirements from both federal and state mandates, the Kittery School District will continue to be challenged. As a school system, our highest priority must continue to be the ongoing commitment to improving student academic performance. Standardized assessments used to measure student performance continue to change. As a result, we are striving to develop a local assessment system that will consistently measure student growth and provide us the data needed to improve learning based on our students' needs.

On behalf of the Kittery School District, I would like to express our sincere appreciation and gratitude for the ongoing support by the citizens of Kittery. As demonstrated through internships, community service opportunities, committee involvement, mentors/volunteer commitments, fundraising efforts, PTA involvement, attendance at school events and scholarship support for the students, it is clearly evident that the citizens of Kittery truly value education and support the young people of our community.

As we look forward to the 2016-17 school year, I welcome community members to become engaged in learning more about our schools and what it means to be a learner in a PBL system. The world is changing and we are committed to having our graduates prepared for their future. Please watch for upcoming opportunities to engage in meaningful discussions and help us shape that future!

Respectfully submitted,
Allyn W. Hutton, Superintendent of Schools

IN ACCORDANCE WITH M.R.S.A. TITLE 22, §2706 (4)
THE FOLLOWING DEATHS FILED IN KITTERY ARE REPORTED
FOR THE YEAR JULY 1, 2015 THROUGH JUNE 30, 2016

<u>DATE OF DEATH</u>	<u>NAME</u>	<u>AGE</u>	<u>LOCATION OF DEATH</u>
July 01, 2015	Lillian Hannah True	101	York
July 10, 2015	Patricia A. Powers	76	Kittery
July 11, 2015	Clifford J. Jenkins	57	Kittery
July 14, 2015	Alden Kenneth Niles	83	Kittery
July 17, 2015	Lois A. Humphreys	99	Kittery
July 24, 2015	Georgianna Paolucci	87	Kittery
July 27, 2015	Bruce R. Caldwell	71	Kittery
July 28, 2015	Jennie I Young	95	Kittery
July 31, 2015	Rudolph A. DeBenedictis	92	Kittery
August 07, 2015	Dorothy Jacobsen	93	Kittery
August 16, 2015	Irene C. DeSalvio	86	Kittery
August 20, 2015	Ceil Perry Simpson	96	Kittery
September 18, 2015	Ione E. Denny	86	York
September 19, 2015	Rosemary M. Nyman	88	Kittery
September 21, 2015	Harry Joseph Hannigan	82	Kittery
September 23, 2015	Carolyn Patricia Doran	80	Kittery
September 26, 2015	Dorothy Elizabeth Sweeney	91	Kittery
September 27, 2015	James W. Lambdin, Jr.	56	Kittery
September 28, 2015	J. Reginald Hannan	80	Kittery
October 01, 2015	Charles J. Roberge	89	Kittery
October 03, 2015	John Benton Orzalli	85	Kittery
October 06, 2015	Lorraine T. Migneault	86	Kittery
October 13, 2015	John Matthew Stimpson	81	Kittery
October 15, 2015	Loretta F. Moulton	75	Kittery
October 19, 2015	Richard H. Corso, Sr.	92	Biddeford
October 25, 2015	Gordon Harlon Main	87	Kittery
October 31, 2015	George E. Essex, Jr.	81	Kittery
October 31, 2015	Glendon C. Ayer, Jr.	93	Kittery
November 01, 2015	Francis Xavier Kobe, Jr.	73	Kittery
November 03, 2015	Michael J. Fields	31	Kittery
November 03, 2015	Carolyn S. Arey	87	Kittery
November 05, 2015	Cory S. Boissonneault	29	Kennebunk
November 13, 2015	Doris E. Thomas	79	Kittery
November 19, 2015	Patricia J. Soule	83	York
November 20, 2015	Robert Bruce Johnson	88	York
November 21, 2015	Thomas Wayne Fenderson	82	Kittery
November 24, 2015	Lois B. Johnson	89	York
November 24, 2015	Marjorie Arlene Johndrow	89	Kittery
November 26, 2015	Rachel Virginia Conley	88	Kittery
December 02, 2015	Arlene M. King	103	Kittery
December 05, 2015	Wiley Thomas London	71	Portland
December 05, 2015	Vincent W. Kulickowski, III	80	Kittery
December 12, 2015	Freda L. Marquis	92	Kittery

<u>DATE OF DEATH</u>	<u>NAME</u>	<u>AGE</u>	<u>LOCATION OF DEATH</u>
December 14, 2015	Hannah E. McCloud	98	Kittery
December 19, 2015	Judith Ann O'Reilly	70	York
December 21, 2015	Anita B. Palmieri	86	Kittery
December 22, 2015	Joan Anne Bridges	79	Kittery
December 27, 2015	Mary Eileen Sheehy	91	Kittery
December 28, 2015	Raymond J. Arris	87	York
December 28, 2015	Betty M. Boria	84	York
January 03, 2016	Marion Walmsley	94	Kittery
January 04, 2016	Wallis Ward Routh	73	Kittery
January 11, 2016	William D. McDonough, Jr.	86	York
January 23, 2016	Frederick L. Reno	51	Kittery
February 01, 2016	Philip M. Higgins	89	Kittery
February 06, 2016	Sheila Fradkin	86	Kittery
February 12, 2016	Frances B. Celata	82	Kittery
February 13, 2016	Robert Anthony Pomella	79	Kittery
February 13, 2016	Ruth H. Murphy	80	Kittery
February 16, 2016	Magan A. Wojtusik	22	Kittery
February 18, 2016	Jennie V. Hill	90	Kittery
February 23, 2016	Joseph Edward Levesque, Jr.	81	Kittery
February 29, 2016	Mabel Lillian Tobey	98	Kittery
March 02, 2016	Pauline D. Brown	73	Kittery
March 08, 2016	Emma L. Simmons	72	Kittery
March 11, 2016	Janice E. Silvey	79	Kittery
March 16, 2016	Alfred D. Poulin	84	Kittery
March 20, 2016	Myrtle Johnson	97	Kittery
March 21, 2016	H. Janice Fletcher	93	York
March 28, 2016	Bruce Francis Wiggin, Jr.	37	York
April 04, 2016	Dorothy J. Bolton	63	York
April 16, 2016	John R. Nooney	98	Kittery
April 17, 2016	Dorothy M. Starkey	87	York
April 25, 2016	Susan Elizabeth Reynolds	68	North Berwick
April 25, 2016	Barbara Rowell	96	Kittery
April 29, 2016	Wayne F. Palmer	81	North Berwick
May 07, 2016	Louise E. Bocchino	87	Kittery
May 11, 2016	Kimberly Kyle Crossley	53	Kittery
May 11, 2016	Kathleen Battcock	92	Kittery
May 18, 2016	Patricia Ann Pilling	74	Yarmouth
May 26, 2016	Edith Marian Estes	86	Kittery
May 29, 2016	Kelly Elizabeth Lauziere	39	Kittery
June 02, 2016	Barbara A. Nutter	92	Kittery
June 06, 2016	Dana M. Jdkins	98	Kittery
June 08, 2016	Joseph J. Cucinotta	87	Kittery
June 10, 2016	Ann Elizabeth Brusgulis	85	Kittery
June 14, 2016	Malcolm L. Woods	83	Bangor
June 15, 2016	Marie T. Brown	91	Kittery
June 17, 2016	Michael J. Traylor	35	Kittery
June 23, 2016	Sylvia E. Frieze	93	Kittery
June 27, 2016	Carol K. Scism	85	Kittery

